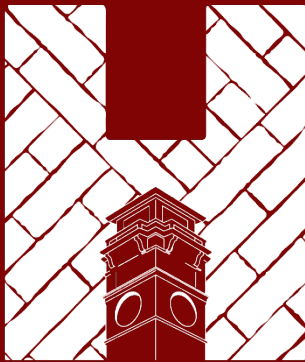




Annual Operating Budget

12/31/2023



THE CITY OF
HARRISONVILLE
WHERE TRADITION MEETS INNOVATION





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Harrisonville
Missouri**

For the Fiscal Year Beginning

January 01, 2022

Christopher P. Morill

Executive Director

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City of

Harrisonville^{est. 1836}

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December 5, 2022

The Honorable Mayor, Members of the Board of Alderman and the Citizens of the City of Harrisonville, Missouri.

RE: 2023 Fiscal Year Budget Message

The City of Harrisonville continues to experience a healthy budget growth with the 2023 budget. The annual budget for Fiscal Year 2023, as adopted, represents the administrative and financial plan for the City of Harrisonville. This budget is the product of a comprehensive team effort of the municipal organization.

Despite the Coronavirus' economic impacts to our residents, this fiscal year the City continues to look beyond a year to year plan and implemented a planned strategy for the next 5 years of service level and infrastructure needs. The enclosed City of Harrisonville budget document and supporting

The Mission:

To objectively serve the citizens, provide services necessary to ensure the safety and well-being of all, and foster community growth by working in an open, honest, and impartial manner.

information constitutes the City's continued improvements on many fronts for Fiscal Year 2023 starting in 2020. We continue efforts to improve infrastructure in the City, projecting needs 5 years out. This budget was formally adopted by the Board of Alderman on December 5, 2022 and will establish the fiscal plan for the City's fiscal year ending December 31, 2023. The budget addresses many of the policies and goals the Board of Alderman discussed in budget work sessions, previous work sessions and Board of Alderman meetings over this past fiscal year. The organizational goals below are reviewed in a retreat environment with the Board of Aldermen. Each year the Board ratifies the goals and reviews the critical priorities for the City.

Organizational Goals

Community Involvement - Engage citizens and foster participation in open and cooperative city government activities

Financial Stability - Provide responsible stewardship of the city's assets and resources

Public Safety Services - Provide a safe and secure community for all citizens, businesses, and visitors

Public Use Services - Provide reliable, high-quality services that enhance our quality of life

Economic Development - Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development

Critical Priorities:

1. Expanding Maintenance of the City's Existing Infrastructure and Equipment
 - Implementation of the Fleet Maintenance Fund
2. Improving New Home Residential Building
3. Address and Plan Improvements for Storm Water Issues
 - Continued funding of storm water funding in the CWSS fund
4. Marketing the City to Position for Economic Opportunity.
 - Access to economic development data
5. Employee Retention and Quality Employee Recruiting.
 - Funding an updated compensation system

Budget preparation instructions were given to Departments Heads in August at the start of the budget

planning process, and they were provided guidelines consistent with adopted Financial Policies. Budget expenditure requests for 2023 were to include critical improvements or needs within the departments.

A narrative of activities, services or functions carried out by the City's Departments was requested in the budget preparation instructions. Budgets needed to be consistent with the overall community goals/initiatives set by the Mayor and Board of Alderman. The purpose of the linkage was to confirm departments and Alderman were on the same page to complete desired objectives. Departments were asked to provide objectives or goals for specific units and programs; objectives and measures needed to be linked and outcome related. In October staff presented the recommended budget and capital improvement plan to the Board of Alderman with a follow up workshop in the remaining meetings in September, October and November. The Financial Summaries section of the Fiscal Year 2023 budget book contains 2022 achievements and 2023 goals and specific performance metrics on a departmental basis.

CURRENT FISCAL CONDITION

For the general fund, over 70% of revenues are made up of property tax, sales taxes, franchise fees and enterprise fund administrative charges. The City expects to see modest increases in property tax revenue without an increase in mill levy. The City expects to see a modest increase in sales tax over fiscal year ending December 31, 2022. With limited revenues and increasing costs, the City must continue to be strategic in allocating resources and take advantage of opportunities to limit growth in fees charged and rely more on general revenues. The proposed budget focuses on funding both Alderman and resident's priorities including streets, airport, parks, community center, public safety, electric system, water, and sewer infrastructure.

Fund Structure

This budget book includes the results of the year's ended December 31, 2019, 2020, 2021 actuals along with the 2022 amended, and the 2023 adopted budget.

The budget that is contained within this document is not considered complete until adopted by the City's Board of Alderman. In the coming weeks staff will facilitate discussions surrounding the changes to this budget in addition to the Capital Improvement Plan. The overall proposed 2023 budget is \$51,832,971 with the operating and routine capital portion consisting of \$43,940,614 compared to last year's budget of \$42,054,308, a 4.49% increase. The capital portion is to one-time capital projects, capital outlay, and one-time reserve set aside from the American Rescue Plan money the city received in 2021 and 2022.

During 2021 and 2022, the city received a total of \$2,053,191 in American Rescue Plan funding from the State of Missouri/Federal Treasury. The Board met in a retreat earlier this year to discuss various priorities for that funding. This budget contains a reserve within the General Fund setting aside this \$2,053,191.

During the 2021 budget process, the Board of Alderman discussed solutions to significant drains on the general fund. In the past the city has transferred over \$800,000 per year to support parks and emergency services. This put the general fund in an unsustainable position. The Board approved to place language on the ballot for an additional ½ cent sales tax funding for fire and emergency services. This ballot initiative was passed by the residents, and the city began collections in 2022. However, due to the loss of the transfer contract with Cass Medical, revenues in the emergency services fund are significantly lower than anticipated. The department has adjusted, holding vacancies open and delaying significant capital needs to offset the loss of that revenue. We are hopeful that once the workforce is stabilized in the Fire Department, that we can work to get a more reasonable transfer contract with Cass Medical.

The Board also discussed the long-term stabilization of the Parks & Recreation Department and minimizing the park system subsidy from the general fund. As you are probably aware it is common that parks systems require some type of cost sharing or subsidy from general funds to augment recreation programs Parks system is funded from three primary focus areas, Parks, Outdoor Aquatics, and the Community Center. The Community Center has been paying principal and interest of the Series 2012 COPs (which were refinanced in 2020 for interest savings). FY 2022 was the last payment for these COPs. During 2021, the City issued an additional 5-year financing to fund critical repairs to the City's outdoor pool, as well as Community Center improvements long overdue. The principal payments on this 5-year financing begins in 2023 and will be funded from Parks & Recreation. When this funding was issued in 2021 it was the expectation that the temporary funding be refinanced long-term once the 2012 COPs were paid. This budget anticipates the first principal payment of \$810,563 be made in November 2023. Should this short-term note be refinanced as planned, this could free up cash necessary to stabilize the parks system funding.

Over \$11 million in grant funding for projects with this budget.

Basis of Budgeting

The City prepares its budget for all funds on the modified cash basis of accounting. This basis is consistent with the basis of accounting used in preparing and presenting the basic financial statements. All unexpended appropriations lapse at year end of the fiscal year.

Long-range Financial Planning

City Department heads were asked to create an out-year budget plan along with their budget for the 2023 fiscal year to identify future funding needs. The Capital Outlays were requested for a five-year period beginning with 2023. In addition to the funded portion of the capital projects from 2023 to 2027 there is a long list of unfunded Capital Outlay which department heads have developed. Below are excerpts of a few of the City's funds. For a complete summary of funds please refer to the fund summary section of this document.

General Fund

Revenues within the general fund are estimated to increase from the prior year. The primary driver behind revenues continues to be related to new improvements within the city. This year total general fund revenues and expenditures are on par to meet expectations of the amended 2022 budget.

Parks Fund

Revenues for the park fund primarily consist of sales tax, building permits and program fee revenues. The fund continues to experience increases in building permits and recreation fee revenues with the recreation programs developed by parks.

Community Center Fund

This fund is responsible for the operations of the City's Community Center. The fund is financed by the park sales tax and charges for services. Approximately \$1.1MM of the short-term note mentioned above is attributed to improvements to the Community Center. Critical repairs such as the complete replacement of the heating and air conditioning system, pool equipment replacement and other needed items.

Electric Fund

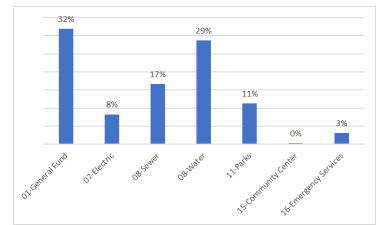
The 2023 budget does anticipate a 3% rate increase for the electric system approved by the Aldermen in 2019, as recommended by the Toth study. Major initiatives in this fund are the mapping of the complete electric system and a \$250,000 allocation to bury overhead power lines. This allocation is expected to continue annually in the current CIP.

Water, Sewer and Stormwater Fund

The 2023 budget anticipates an increase in water 2.5% and sewer 5% rates as recommended by Burns and McDonnell to ensure the funding of major capital initiatives driven by compliance with state regulations.

Capital Expenditures

The City's 2023-2027 Capital Improvement Projects Plan (CIP) totals \$81,048,563 over the 5-year period. The breakout of capital projects includes streets, airport, parks and recreation, public safety, electric system, water, sewer and stormwater infrastructure projects discussed further in this document.



Conclusion

In conclusion, the programs outlined in the following pages of the budget document are attainable and reasonable. My sincere appreciation goes to all Department Heads, the Administrative Services and Finance Department, for their diligent efforts composing their departmental budget(s). As you can see by the budget before you, many hours of thought and care were put into it.

The budget continues to show the sound fiscal policy established by the Mayor and Board of Alderman. We have met the fund balance policies established by the elected body and we have maintained restricted cash reserves in the General Fund and Enterprise fund.

Respectfully,

Brad Ratliff

Brad Ratliff
City Administrator

History and Form of Government

The City is located in west central Missouri and is the county seat of Cass County. It is located approximately 33 miles south of the City of Kansas City, Missouri. Its location in Cass County makes it part of the Kansas City Metropolitan Statistical Area ("Kansas City MSA"), which is comprised of the counties of Bates, Caldwell, Cass, Clay, Clinton, Jackson, Lafayette, Platte and Ray in Missouri, as well as the counties of Franklin, Johnson, Leavenworth, Linn, Miami, and Wyandotte in Kansas. The total area of the City is approximately 8.7 square miles (5,568 acres), and the current estimated population is 10,100.

Form of Government

The City was established in 1837 and incorporated in 1851. The City is a fourth-class city and political subdivision of the State of Missouri (the "State"), organized and existing under the Constitution and laws of the State. The City is governed by a Mayor-Board of Aldermen form of municipal government. The legislative body of the City is the Board of Aldermen, which is comprised of a mayor who is elected at large every four years and eight aldermen, who are elected from four wards to serve alternating four-year terms.

Community Profile

DEMOGRAPHIC PROFILE

Since 1970 the city of Harrisonville's population has doubled from 5,052 to 10,212 in 2021. This growth is not expected to subside any time soon.

The City is currently just over 8.7 square miles divided by one of the Kansas City metropolitan's key economic corridors, Interstate 49 running north and south. Additional information is available on the city's website at ci.harrisonville.mo.us.



Other Fast Facts:

Average Household income:

2000 - \$39,498

2018 - \$45,278

2021 - \$49,593

Median value of housing, 2021; \$156,074

Travel time to work variance, 1990 to 2020: 1990 – average minutes 27.1, 2000 – average minutes 30.1, a 11.1% increase.

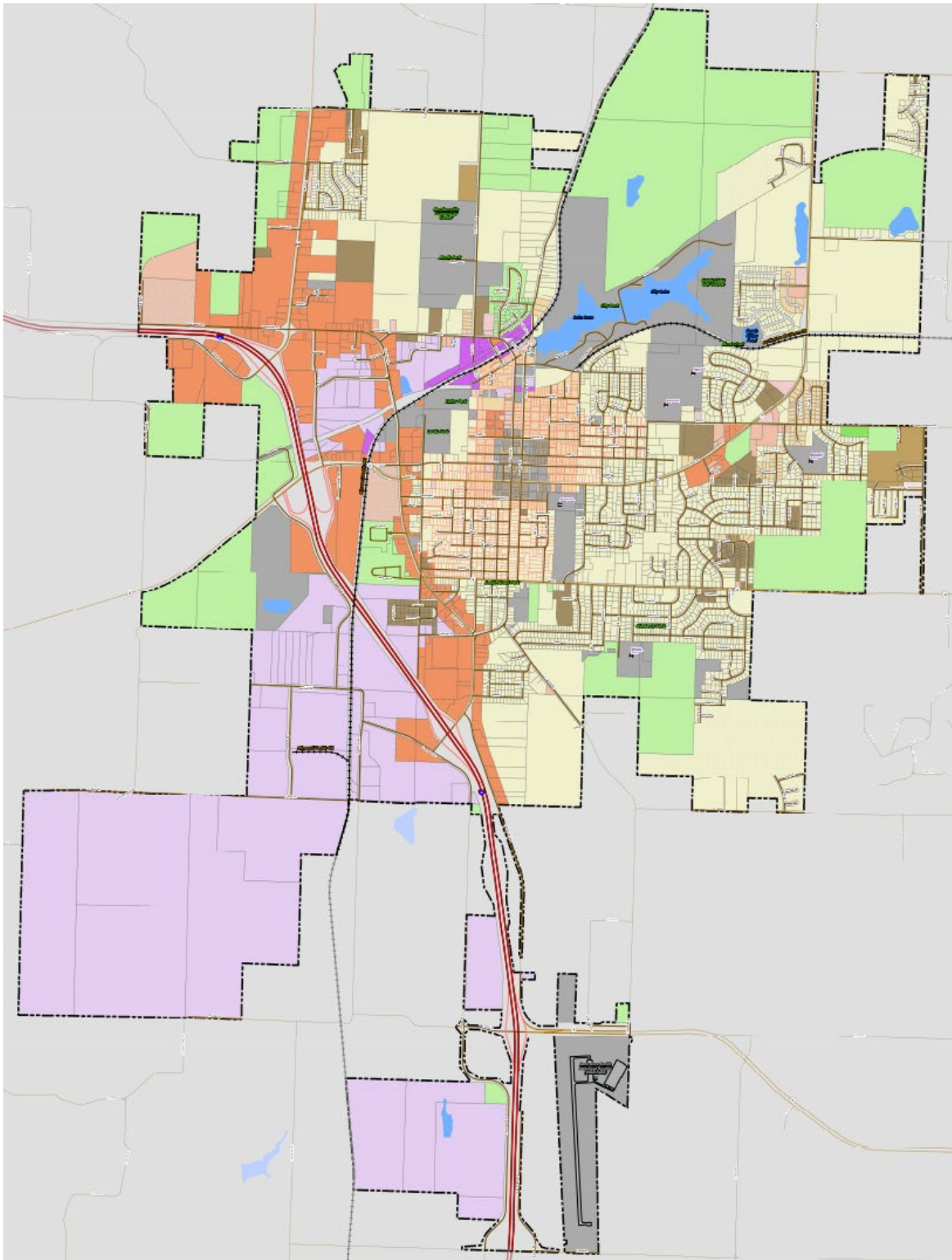
<u>Employer</u>	<u>Product/Service</u>	<u>Approximate Number of Employees</u>
Wal-Mart Distribution Center	Warehouse Distribution	792
Cass Medical Center	Healthcare	462
Church & Dwight Co., Inc.	Consumer Products	335
Cass County Government	Government	332
Cass R-IX School District	Public Schools	323
Family Center	Retail Sales	323
Wal-Mart	Retail Sales	290
City of Harrisonville	Government	202

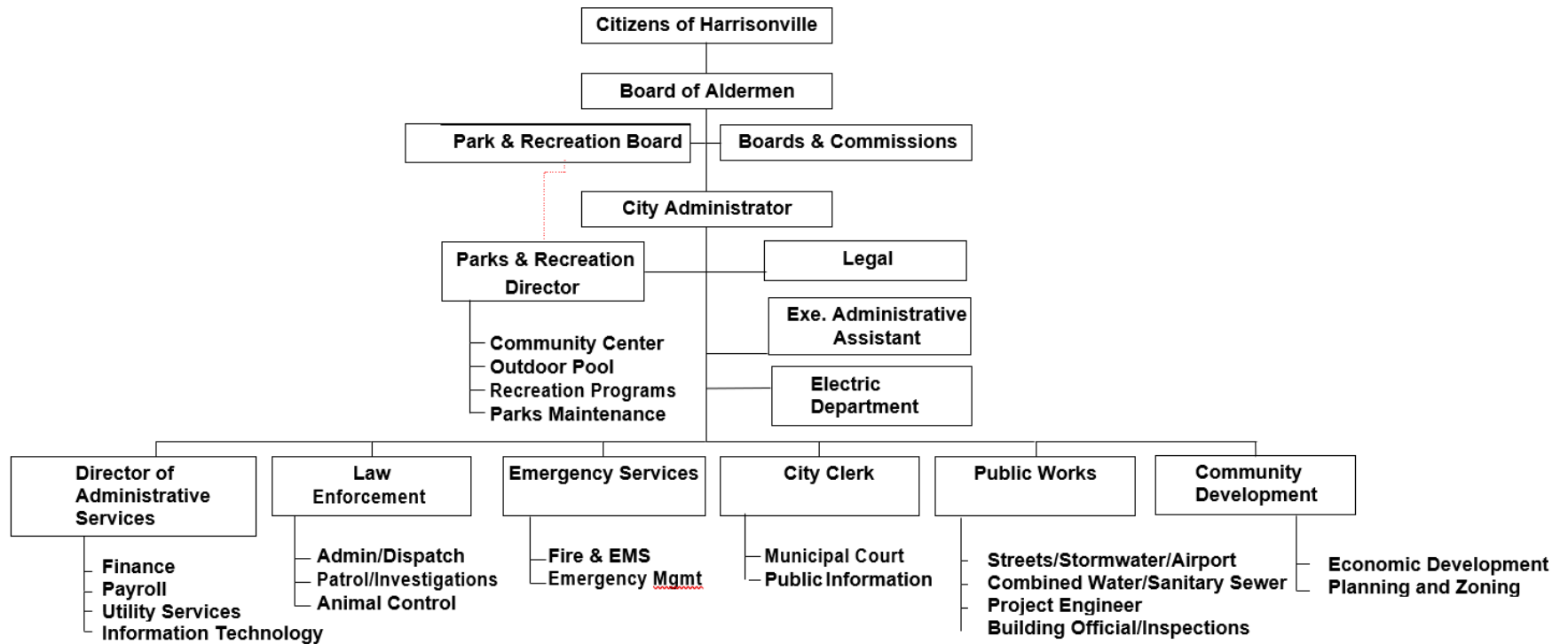
Schools:

- The Harrisonville School District serves approximately 2,500 students in the Harrisonville area.
- The District employs over 300 people with teachers having an average of 12 years' experience and over 59.1% have their master's degree.
- Student to teacher ratio is 17:1.

<u>Taxpayer</u>	<u>2021 Assessed Valuation</u>	<u>% of City's Total Assessed Valuation</u>
Church & Dwight	\$ 2,992,470	1.79%
Wal-mart	2,720,000	1.62
Sapp Brothers, Inc	2,551,160	1.52
MMPFII Harrisonville Spec LLC	2,534,830	1.52
Harrisonville MP II LLC	2,429,660	1.51
Love's Travel Stops & Country Store	1,454,310	0.87
Mill-Walk Mall	1,765,500	1.05
Sutherlands Lumber Co.	1,572,960	0.94
Universal Forest Products	1,069,070	0.64

Future Land Use: The city is a fourth-class city 30 miles southeast of downtown Kansas City, Missouri. Displayed below is the current land use map for the city.





Strategic and Long-Range Planning

Each budget year, the City modifies the budget process to adjust to the climate of that specific year; it is also important to consider the Long-Range Financial Forecast.

The Long-Range Financial Forecast is a “living document” which includes the revenue and expenditure forecasts of the City's budgeted funds. The purpose is to identify financial trends, shortfalls, and issues so the City can proactively address them. The forecast projects into the future the fiscal results of continuing the City's current service levels and policies, which provides a snapshot of what the future will look like as a result of the decisions made in the recent past.

The Long-Range Financial Forecast is not intended as a budget, nor as a proposed plan. It serves to set the stage for the budget process, assisting both the City Administrator and Alderman in establishing priorities and allocating resources appropriately.

Forecasting & Methodology

The forecast assumes the continuation of current service levels and the impact that the cost of maintaining current service levels will have in the years ahead. Revenues are projected based on anticipated growth patterns. The forecast does consider increases in revenues generated by increases in fees and charges above their current levels in certain cases along with historical levels of that specific type of revenue.

The information contained herein is therefore a forecast of the projected financial position of the City and does anticipate strategies to meet the needs of the City. The forecast provides the basis for discussion and policy decisions that will need to be made in future years to maintain services at their current levels or enhance service levels in specific areas.

In many cases, the forecast will indicate areas where available financial resources may be insufficient to maintain current service levels as the funds available drop below acceptable levels. The forecast will also assist in identifying where increased revenues or decreased expenditures will be required in future years.

Furthermore, the forecast does consider the potential for a realignment of revenues between funds with careful analysis of the impact of such revenue shifts. In many cases, revenues are restricted to specific purposes either by statute, local policy, or prudent financial management. In all cases, the impact of shifting revenues between funds must be carefully examined.

The most beneficial feature of the forecast is that it can indicate undesirable financial trends before they occur and can provide the basis for policy discussion and direction. It is with this intention that the City's Multi-Year Financial Forecast has been developed and presented.

General Assumptions

Any effort to project or forecast the future financial position of the City must be based on certain assumptions regarding revenues and expenditure growth. These assumptions, by necessity, are broadly applied. The Multi-Year Financial Forecast is no exception. The analysis seeks to balance out the peaks and valleys in the revenue stream that occur as a result of general economic conditions and related revenue collection variances.

While the economy will affect inflation rates and revenue growth, current conditions cannot be assumed to be long-term trends since historically such economic trends do not continue indefinitely. Neither can we be too optimistic about the future since we run the risk of creating unreasonable expectations.

The City uses trend analysis over a five-year period, as well as the Capital Improvement Program, as tools for providing the framework for subsequent annual operating and capital budgets. The primary mission is protecting the quality of life for the residents of Harrisonville while providing much needed economic development opportunities to create diverse land uses that will provide long-term economic sustainability for the City of Harrisonville. This mission provides for long-term visioning and multi-year financial performance that allows for the aligning of resources to accomplish priorities established by the Governing Body.

The forecast is based on quarterly data which is reviewed in conjunction with historical trends and any other relevant factors and considerations. These factors include:

1. The City's economic condition, as well as the surrounding areas
2. The various revenue sources and amounts, and their sufficiency to support City services, as well as whether they are the right mix
3. Expenditure levels and their sufficiency to provide the level of service desired, currently and in the future
4. Debt levels, fund balances, and their impact on current City financial resources

Conclusion

The Multi-Year Financial Forecast is a fluid document that is subject to ongoing analysis. The City's financial position is monitored continually throughout the year for changes and modifications in assumptions; changes in the economic climate affecting the community; increases or decreases in program and staffing levels; increases and decreases in charges for services; fines and fees; as well as policy decisions relating to delivery of services in the community.

The distribution of resources between operating expenditures and capital improvements is continually reviewed to ensure that all the needs of the community are being met. Serious considerations must be given to developing funding alternatives that provide a stable and reliable revenue flow to those funds where cost increases in future years will exceed available revenues. In addition, serious consideration must be given to developing revenue strategies that provide the funds necessary to continue the uninterrupted delivery of services to the residents and businesses of the City of Harrisonville.

Fiscal Overview

As indicated in the table below overall revenues are expected to remain flat in 2021 from 2020 year-end estimates due to the coronavirus pandemic. Overall over 75% of the total revenue is made up of property tax, sales tax, and charges for service revenue for all funds in the 2020/2021 budget. The table below depicts revenue and expenses City-wide, across all funds for the City.

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
Revenue					
50 SALES TAXES	4,171,986	4,305,617	5,370,173	6,085,546	6,804,103
51 TAXES	2,095,702	3,182,020	3,371,880	3,805,619	4,003,148
52 LICENSE AND PERMITS	129,792	231,465	257,722	166,069	242,000
53 CHARGES FOR SERVICE	21,641,711	21,842,447	23,809,838	24,986,189	24,195,575
54 RECREATIONAL PROGRAMS	261,709	93,775	208,549	275,395	288,250
55 MISC. INCOME	492,387	782,464	773,485	431,483	411,540
56 INTERGOVERNMENTAL	119,179	567,987	1,182,108	1,332,355	4,177,684
57 MUNICIPAL COURT	230,931	135,354	129,021	153,470	139,800
58 INTEREST	622,818	573,842	146,893	372,307	250,560
59 OTHER REV. SOURCES/TRANS	3,052,702	1,748,534	4,618,965	15,124,152	11,478,679
Revenue Total	32,818,918	33,463,506	39,868,633	52,732,585	51,991,338
Expense					
01 PERSONNEL SERVICES	-9,789,684	-9,446,107	-8,548,113	-12,067,872	-13,956,559
02 CONTRACTUAL SERVICES	-3,219,014	-3,624,974	-3,862,330	-7,982,647	-5,305,731
03 COMMODITIES	-8,854,057	-9,063,880	-9,492,249	-9,763,754	-9,996,409
04 OTHER CHARGES	-7,647,902	-6,981,357	-10,505,286	-9,605,934	-13,194,007
05 CAPITAL OUTLAY	-588,717	-1,516,535	-1,134,186	-2,615,771	-1,473,672
06 DEPRECIATION	-1,543,244	-1,366,260	-1,760,777	0	0
07 RECREATION PROGRAMS	-10,377	-6,763	-12,019	-18,330	-14,236
10 CAPITAL PROJECT	-792,155	-135,818	-1,973,093	-12,369,930	-7,892,357
Expense Total	-32,445,150	-32,141,694	-37,288,053	-54,424,238	-51,832,971
Grand Total	373,769	1,321,812	2,580,580	-1,691,653	158,367

Property tax continues to be stable year over year due to the city's proximity to the Kansas City metro and relative stability of the city's housing inventory. The General Fund tax levy for 2022 was \$0.5295 per \$100 assessed valuation. The rate set aside for 2020 Parks & Recreation Fund was \$0.1197 per \$100 assessed valuation.

Sales tax has grown by 28% from 2019 thru 2021 actuals. Long-term, the city expects the revenue stream to stabilize back to a 3-4% growth for forecasting purposes.

Charges for services are primarily made up of utility revenue collections from the electric, water and wastewater system use charges to customers. City-wide the charge for service revenue stream make up approximately 50% of the charges for services revenue category. Water and sewer rates are charged based on a rate per gallon used with a minimum charge for 1,000 then an additional rate per 1,000 used above the first 1,000 gallons. The City performs a rate analysis every year internally with external rate studies performed periodically to validate the current forecast. For the water fund the 2020 budget held rates steady. The 2021 budget anticipate a 3% increase in water and a 5% increase in sewer rates.

2021-2024 Long-Range Financial Outlook

The outlook for 2022-2025 takes a conservative approach with both revenues and expenditures. The Board of Alderman and departments understand that while the City does not need a reduction in force or to eliminate major programs or services for 2023, the upcoming years may be as challenging as past years due to rising fixed costs.

Aligning Resources with Values: The Board of Alderman believes strongly in aligning resources with public values. The public has expressed to the City that priorities include transportation and public safety, so the long-term financial plans will give high priority to these services. For example, the 2023 budget includes funding for street preservation, sidewalk construction, water, sewer and storm water improvements.

City of Harrisonville, Missouri

General Fund Summary

Budget 2023

Beginning Bal	sales tax	1.00
Funding & Reserves	prop tax	1.00
2023 FF	personnel	1.00
	other	1.00

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget	FY 2024 Est	FY 2025 Est
Revenue							
50 SALES TAXES	2,549,518	2,577,267	3,288,644	2,998,125	3,504,103	3,854,513	4,239,964
51 TAXES	1,906,397	2,984,490	3,251,505	3,601,331	3,793,648	3,983,330	4,182,497
52 LICENSE AND PERMITS	124,304	227,184	249,601	160,514	236,000	236,000	236,000
53 CHARGES FOR SERVICE	1,916,359	1,815,621	2,241,807	2,434,331	2,680,755	2,814,793	2,955,532
55 MISC. INCOME	177,732	(136,058)	215,148	52,145	70,070	70,070	70,070
56 INTERGOVERNMENTAL	104,355	567,987	1,182,108	1,332,355	3,877,684	150,000	150,000
57 MUNICIPAL COURT	230,931	135,354	129,021	153,470	139,800	125,000	125,000
58 INTEREST	192,290	164,071	60,374	80,800	60,000	50,000	50,000
59 OTHER REV. SOURCES/TRANS	990,984	-	428,828	906,842	3,511,380	-	-
Revenue Total	8,192,871	8,335,917	11,047,036	11,719,911	17,873,439	11,283,706	12,009,063
Expense							
01 PERSONNEL SERVICES	(4,471,271)	(4,474,793)	(4,704,099)	(5,906,930)	(6,507,881)	(7,093,590)	(7,732,013)
02 CONTRACTUAL SERVICES	(976,662)	(1,190,281)	(1,457,419)	(4,120,907)	(2,020,754)	(1,297,406)	(1,414,173)
03 COMMODITIES	(425,186)	(444,749)	(409,478)	(620,212)	(608,905)	(614,994)	(621,144)
04 OTHER CHARGES	(1,562,157)	(1,206,933)	(1,198,989)	(543,629)	(4,202,443)	(1,151,000)	(1,162,510)
05 CAPITAL OUTLAY	(128,222)	(500,969)	(545,940)	(433,150)	(271,900)	(300,000)	(303,000)
10 CAPITAL PROJECT	(729,073)	(101,591)	(783,403)	(986,711)	(4,261,556)	(500,000)	(500,000)
Expense Total	(8,292,571)	(7,919,316)	(9,099,327)	(12,611,539)	(17,873,439)	(10,956,990)	(11,732,840)
Grand Total	(99,700)	416,601	1,947,710	(891,628)	0	326,715	276,223

Capital Improvement Plan

The 2023 – 2027 capital improvement plan for the city totals \$81,048,563 over the 5-year period included in the plan. The city breaks projects down into one of 4 different categories: administrative, airport, community center, community development, electric, water, sewer and stormwater systems, parks and recreation, public safety, and street improvements.

Major changes from last year's plan include the south sewer plant, UV disinfection, regional detention basin and repair of Lake Lune and City Lake dams and spillways. In addition, the parks and recreation function has several projects scheduled for the pools and community center involving repairs and exciting new improvements.

Long Term Debt Plans

In addition to the General Fund Forecast, the City maintains forecasts for all other funds, including the Debt Service and Sewer Bond Payments. The Debt Service Fund is used to account for the payment on the City's COP Series 2012 which was used for the Community Center. The last payment was in 2022 on that obligation. Funding for that payment comes from the park sales tax. The Sewer bond payments are made directly out of the Combined Water, Sewer and Stormwater fund.

Currently the City has a \$14.7M debt margin with total outstanding bonds at 10% of the statutory cap within the State of Missouri. The statutory cap is calculated as a percentage of assessed value.

Fiscal Policy:

The City of Harrisonville has a responsibility to its citizens to carefully account for public funds, manage municipal finances wisely and plan the adequate funding of City services and improvements. Fiscal principles are established to ensure that all responsibilities are met. These principles, along with financial policies adopted by Board of Alderman, provide the framework for day-to-day decision making and are the foundation for long-term financial stability. Fiscal principles and adopted financial policies are reviewed by the City Administrator staff on a periodic basis to ensure the City is prepared for changing circumstances and economic conditions. This section outlines the City's fiscal principles that are used in the preparation of the City's budget.

- The City will continuously evaluate its financial position to ensure stability of the City to its citizens.
- The City will limit the use of long-term debt to finance major projects to avoid placing debt on future taxpayers.
- The City will provide a balanced revenue structure which is responsive to economic conditions.
- The goal for the budget will be prepared in a way all current revenues will pay the costs of all current expenditures (balanced budget).
- The Board of Alderman will hold public hearings, which will allow public input on budgetary spending.
- The budget will establish legal fund-level spending limits.
- The budget will establish maintenance reserves to allow for maintenance of capital assets.
- The budget will apply one-time cash revenues to non-recurring expenditures.
- The budget will address major capital improvement priorities, which have been prioritized by the City Council.

Budget Process

The City budget is one of the most important policy documents adopted by the Board of Alderman each year. Preparing and monitoring the budget are top priorities for City Departments. As a result, planning for the annual budget is started over a year before the budget's fiscal year begins.

The budget preparation process is coordinated by the City Administrator's Office and the Finance Department. The budget that is adopted by the Board of Alderman is a balanced budget where revenues equal expenditures.

Amendments: Requests for amendments to the budget are submitted to the City Administrator on a quarterly basis. Per state statute budgetary control is on a fund basis, however local City policy calls for amendments on a line item basis. Once approved by the City Administrator the submissions are compiled, made available to the public and proposed to the Board of Alderman twice a year, a mid-year amendment and a 3rd quarter amendment (if needed). All amendments along with comparison of the original budget are made available to the public on the City's website at www.Harrisonville.mo.us. Approval of the budget document is done by ordinance before or during the final meeting of the year.

Measurement focus: Measurement focus is a term used to describe "how" transactions are recorded within the various financial statements. In the government-wide statement of net assets and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus.

The City's budget is prepared on the modified accrual basis for all funds, including government and proprietary funds. The basis of budgeting differs from the basis of accounting used by the City since the latter uses a modified accrual basis for all governmental fund types and an accrual basis for all proprietary fund types (GAAP basis). The difference between the two methods is encumbered amounts are usually treated as expenditures under the budgetary basis but are never classified as expenditures under the GAAP basis. Also, under the GAAP basis used for proprietary funds, long-term debt proceeds, capital outlays and debt service principal payment are not reported in operations, but depreciation and amortization expense are recorded. The opposite is usually true under the budgetary basis.

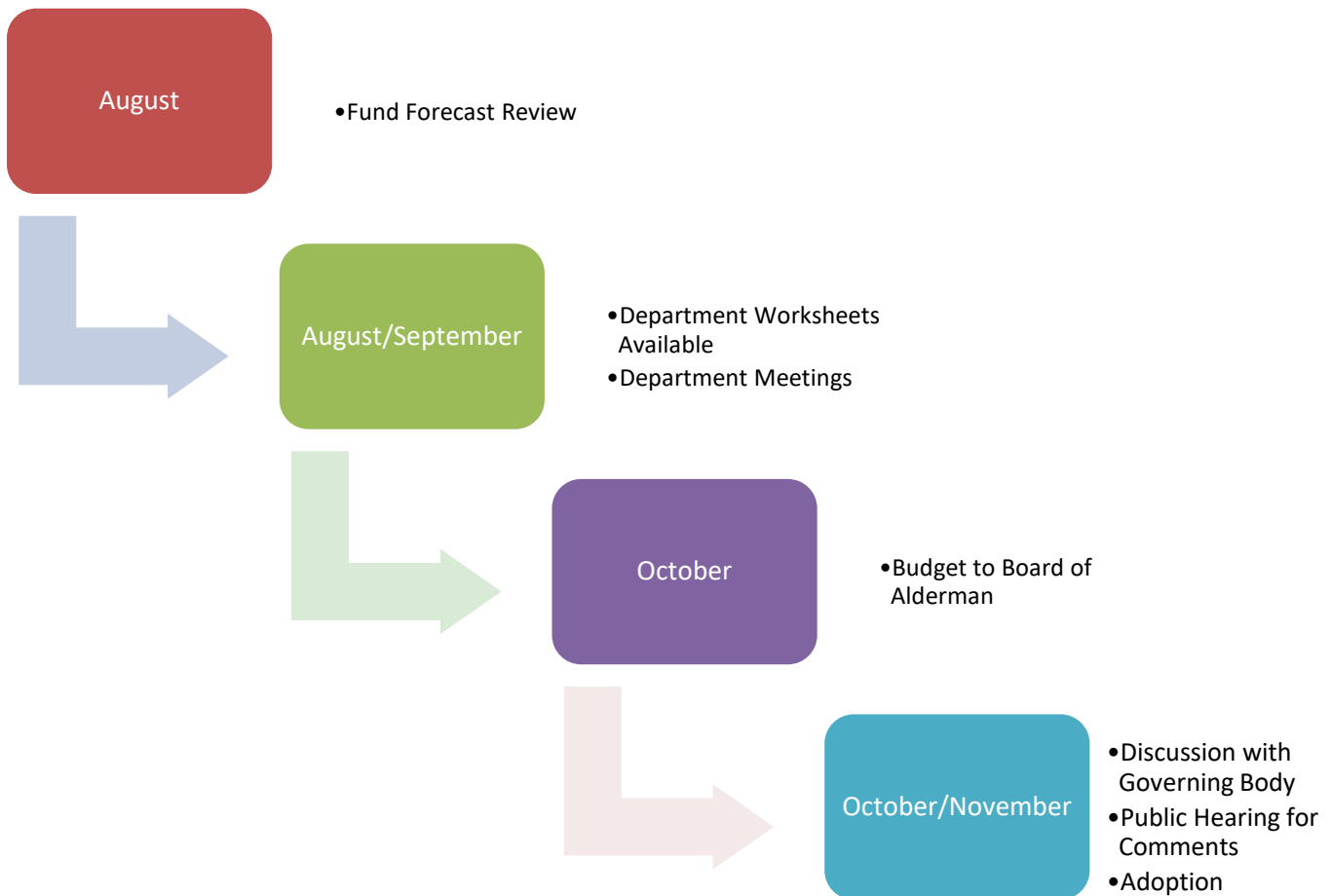
Budget Strategy

The Board of Alderman and staff have remained committed to the City's mission of planning for and providing public services to enhance the quality of life for our community. As illustrated in the City Administrator's letter, the city continues to implement a planned strategy for the next 5 years in its infrastructure needs.

The 2021 budget development began with staff performing a departmental "Environmental Scan" for an overview of the economic climate and potential impacts on the local economy. The Finance Department then developed budget assumptions.

The City Administrator's Office and Finance Department then forecasted revenues for the 2021 budget. Departments were asked to provide line item changes to their operational budgets based on inflationary factors. Larger, capital items along with strategic changes were discussed with the City Administrator's Office prior to the Department's formal submission of their budget. Changes to the budget were then presented to the Board of Alderman with desired outcomes.

Budget Calendar



City-Wide Information

BUDGET SUMMARY All Funds

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
Revenue					
50 SALES TAXES	4,171,986	4,305,617	5,370,173	6,085,546	6,804,103
51 TAXES	2,095,702	3,182,020	3,371,880	3,805,619	4,003,148
52 LICENSE AND PERMITS	129,792	231,465	257,722	166,069	242,000
53 CHARGES FOR SERVICE	21,641,711	21,842,447	23,809,838	24,986,189	24,195,575
54 RECREATIONAL PROGRAMS	261,709	93,775	208,549	275,395	288,250
55 MISC. INCOME	492,387	782,464	773,485	431,483	411,540
56 INTERGOVERNMENTAL	119,179	567,987	1,182,108	1,332,355	4,177,684
57 MUNICIPAL COURT	230,931	135,354	129,021	153,470	139,800
58 INTEREST	622,818	573,842	146,893	372,307	250,560
59 OTHER REV. SOURCES/TRANS	3,052,702	1,748,534	4,618,965	15,124,152	11,478,679
Revenue Total	32,818,918	33,463,506	39,868,633	52,732,585	51,991,338
Expense					
01 PERSONNEL SERVICES	-9,789,684	-9,446,107	-8,548,113	-12,067,872	-13,956,559
02 CONTRACTUAL SERVICES	-3,219,014	-3,624,974	-3,862,330	-7,982,647	-5,305,731
03 COMMODITIES	-8,854,057	-9,063,880	-9,492,249	-9,763,754	-9,996,409
04 OTHER CHARGES	-7,647,902	-6,981,357	-10,505,286	-9,605,934	-13,194,007
05 CAPITAL OUTLAY	-588,717	-1,516,535	-1,134,186	-2,615,771	-1,473,672
06 DEPRECIATION	-1,543,244	-1,366,260	-1,760,777	0	0
07 RECREATION PROGRAMS	-10,377	-6,763	-12,019	-18,330	-14,236
10 CAPITAL PROJECT	-792,155	-135,818	-1,973,093	-12,369,930	-7,892,357
Expense Total	-32,445,150	-32,141,694	-37,288,053	-54,424,238	-51,832,971
Grand Total	373,769	1,321,812	2,580,580	-1,691,653	158,367

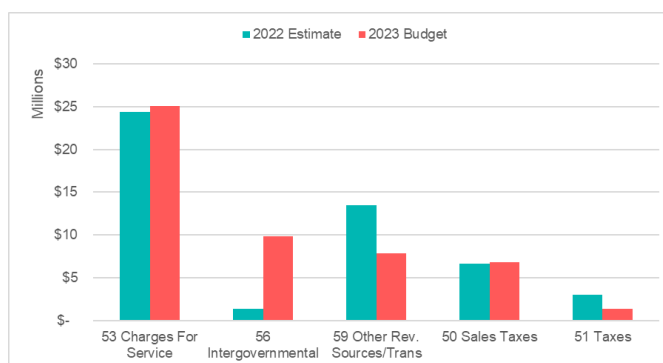
Revenues: 2019-2023

Revenue by Fund

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Proposed Budget
Revenue					
01 General Fund	8,192,871	8,335,917	11,047,036	11,719,911	17,873,439
05 Refuse Fund	610,104	617,045	656,443	615,367	759,695
07 Electric Fund	11,482,999	11,252,553	12,230,873	12,939,832	13,412,033
08 CWSS Fund	4,963,285	6,050,244	6,038,450	17,672,977	10,832,000
09 Fleet Fund	-	-	-	200,000	218,528
11 Park Fund	529,858	491,877	1,846,243	1,335,492	570,545
13 Aquatic Center Fund	184,427	11,531	2	193,886	282,558
15 Community Center Fund	2,106,059	1,719,883	3,649,753	2,751,716	2,469,670
16 Emergency Services Fund	3,906,023	4,136,583	3,699,834	4,426,603	4,700,308
20 Debt Service Fund	843,293	847,872	700,000	876,801	872,563
Revenue Total	32,818,918	33,463,506	39,868,633	52,732,585	51,991,338

Revenues: Revenue by Type

- ❑ **Sales Tax** - A sales tax is levied by the City on the retail price of an item, collected by the retailer. The tax is usually set as a percentage by the government charging the tax.
- ❑ **Property Tax** - A property tax is a tax on the assessed value of property. It is based on the tax rate multiplied by the assessed property value owned by a taxpayer.
- ❑ **Franchise Fee** - A franchise is a privilege granted by a local governing body to a specific investor-owned utility (e.g., electric, natural gas, telecommunications, etc.) that allows the utility to have facilities on public property (e.g., poles and wires in alley easements, etc.).
- ❑ **Fines and Forfeitures** - Fines and forfeitures includes traffic fines, false alarm fines, parking fines and animal control fines. However, this revenue source is largely made up of court fines.
- ❑ **Licenses, Fees and Permits** - This revenue source represents fees charged by the City to individuals and businesses for such things as building and construction permits, dog and cat tags, liquor licenses and towing licenses.
- ❑ **Charges for Services** - Charges for services consist of revenue received as a reimbursement for a service provided, such as ball field rentals, criminal history background checks and project inspection fees. This revenue also includes money reimbursed from other City funds as well as utility charges to customers.
- ❑ **Intergovernmental** - Consists of revenue received from another government organization, such as the State Government, Federal Government, County Government and School Districts.
- ❑ **Transfers** - Transfer of money from other funds that have operations budgeted in the main operating fund, such as the Motor Fuel Fund transfer.
- ❑ **Miscellaneous** - Various revenues that do not fit under the previously mentioned categories. This revenue includes group tour admissions, events revenue, program income and sale of surplus property.

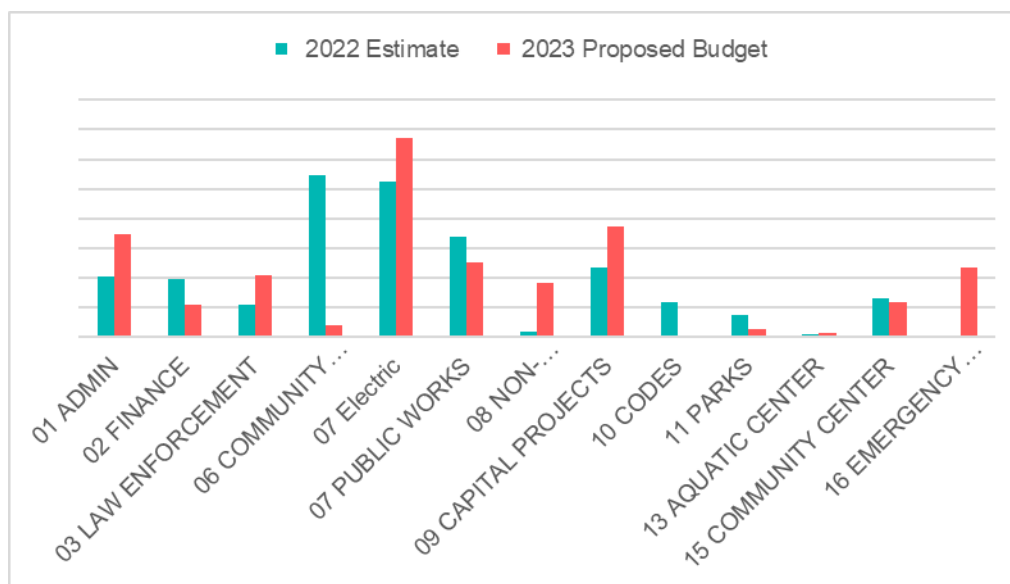


Expenditures: 2019-2023 Expenditures by Fund

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Proposed Budget
Expense					
01 General Fund	8,300,358	7,919,316	9,099,327	12,611,539	17,873,439
05 Refuse Fund	583,900	577,343	577,719	614,915	751,395
07 Electric Fund	11,398,708	11,414,189	11,794,674	13,071,491	13,412,033
08 CWSS Fund	4,286,057	4,602,227	4,908,472	17,778,026	10,832,000
09 Fleet Fund	-	-	1,043	200,000	190,024
11 Park Fund	542,236	466,596	1,049,764	1,514,662	570,544
13 Aquatic Center Fund	273,974	96,670	104,125	221,956	282,558
15 Community Center Fund	2,099,189	2,044,424	3,264,100	2,646,965	2,381,533
16 Emergency Services Fund	4,127,454	4,172,593	3,971,541	4,887,883	4,700,307
20 Debt Service Fund	841,061	848,336	2,517,288	876,801	839,138
Expense Total	32,452,937	32,141,694	37,288,053	54,424,238	51,832,971

Expenditures: Expenditures by Type

- **Personal Services** - Expenditures relating to compensating City employees, including salaries, overtime pay, and benefits.
- **Contractual Services** - Service rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.
- **Commodities** - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and asphalt.
- **Capital Outlay** - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets over \$1,000 that are used in operations and have initial useful lives extending beyond a single reporting period.
- **Transfers** - The movement of money from one allocated fund to another fund.



Expenditures: By Department

The financial information presented here is intended to provide City residents with general information about how the City's revenues in the main operating funds are expended. More detailed information regarding each department in the General Fund can be found in each department's section of the book. The graph illustrates the top expenditures in the areas of Electric and Public Works, which are the top operating areas for the Board of Alderman.

	2022 Estimate	2023 Proposed Budget
01 ADMIN	\$4,113,139.65	\$6,950,268.58
02 FINANCE	\$3,924,888.74	\$2,197,355.24
03 LAW ENFORCEMENT	\$2,179,947.85	\$4,219,471.66
06 COMMUNITY DEVELOPMENT	\$10,922,878.22	\$828,987.75
07 Electric	\$10,460,161.84	\$13,412,032.58
07 PUBLIC WORKS	\$6,798,382.87	\$5,087,862.68
08 NON-DEPARTMENTAL TRANSFER	\$349,063.02	\$3,694,305.98
09 CAPITAL PROJECTS	\$4,699,621.95	\$7,507,744.48
10 CODES	\$2,369,713.93	\$0.00
11 PARKS	\$1,514,661.54	\$570,544.29
13 AQUATIC CENTER	\$221,955.68	\$282,557.61
15 COMMUNITY CENTER	\$2,646,964.97	\$2,381,533.31
16 EMERGENCY SERVICES		\$4,700,307.26
Grand Total	\$50,201,380.26	\$51,832,971.42

Changes in Fund Balance

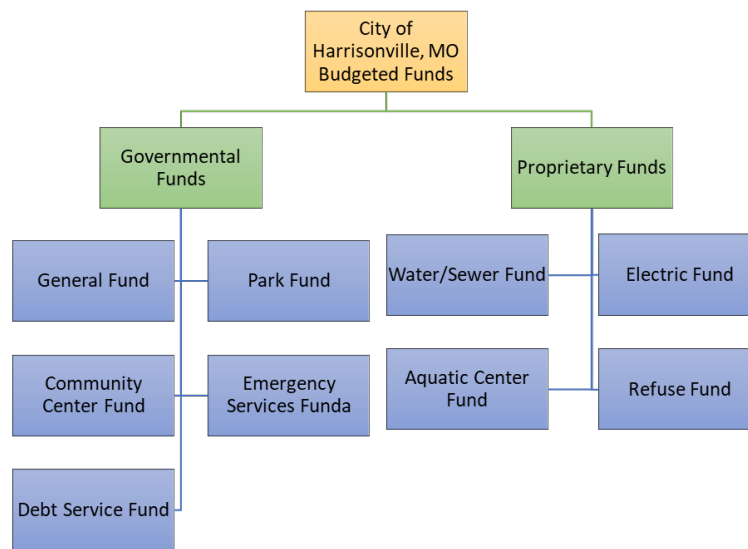
Overall, the City's Fund Balance remains strong. Changes within the general fund relate to the addition of the Public Safety Tax. The remainder of the changes in fund balance in 2020 within the table below reflect the cash expenditure of capital projects.

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Proposed Budget
Changes in Fund Balance					
01 General Fund	(107,488)	759,601	1,947,710	(891,628)	0
05 Refuse Fund	26,204	39,702	78,723	452	8,300
07 Electric Fund	84,291	(161,636)	436,198	(131,659)	0
08 CWSS Fund	677,228	1,448,018	1,012,215	(105,049)	0
09 Fleet Fund	-	-	-	-	28,504
11 Park Fund	(12,378)	25,281	802,304	(179,170)	1
13 Aquatic Center Fund	(89,548)	(85,139)	(105,542)	(28,070)	0
15 Community Center Fund	6,870	(324,541)	387,083	104,751	88,137
16 Emergency Services Fund	(221,431)	(36,010)	(271,048)	(461,280)	1
20 Debt Service Fund	2,231	(464)	(1,817,288)	-	33,424
Total Ending Fund Balance	365,981	1,664,812	2,470,355	(1,691,653)	158,367

Funds: Description of Funds

The City's financial reports are organized into funds in accordance with generally accepted accounting principles (GAAP). A fund is a self-contained accounting entity with its own assets, liabilities, revenues, expenditures or expenses and fund balance or other equity accounts.

The City of Harrisonville groups funds into two broad categories - Governmental Funds and Proprietary Funds. Funds are further categorized into the following types: General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund, Enterprise Funds and Internal Service Funds.



Fund Types

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in Proprietary Funds) are accounted for through Governmental Funds. The measurement focus is upon determination of changes in financial position.

The following are the City's Governmental fund types:

The General Fund is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

The Park Fund accounts for revenues received and expenditures paid for recreational services provided by the Park and Recreation Board.

The Community Center Fund accounts for state and local revenues that are restricted for local street expenditures.

The Emergency Services Fund accounts for motor vehicle revenues from the State that are restricted for street expenditures.

The Debt Service Funds are used for the accumulation of resources for, and payment of, principal, interest, and fiscal changes on long-term debt that supports the water Improvement project. The City utilizes two of these funds: Debt Service Fund and 2012 COP Debt Service Fund.

Enterprise Funds

The Proprietary Funds are used to account for the City's ongoing organizations and activities which are like those often found in the private sector. The measurement focus is based upon determination of net income. The City has four of these funds in which the City provides services to the public: Electric Fund, Water/Sewer Fund, and Aquatic Center Fund.

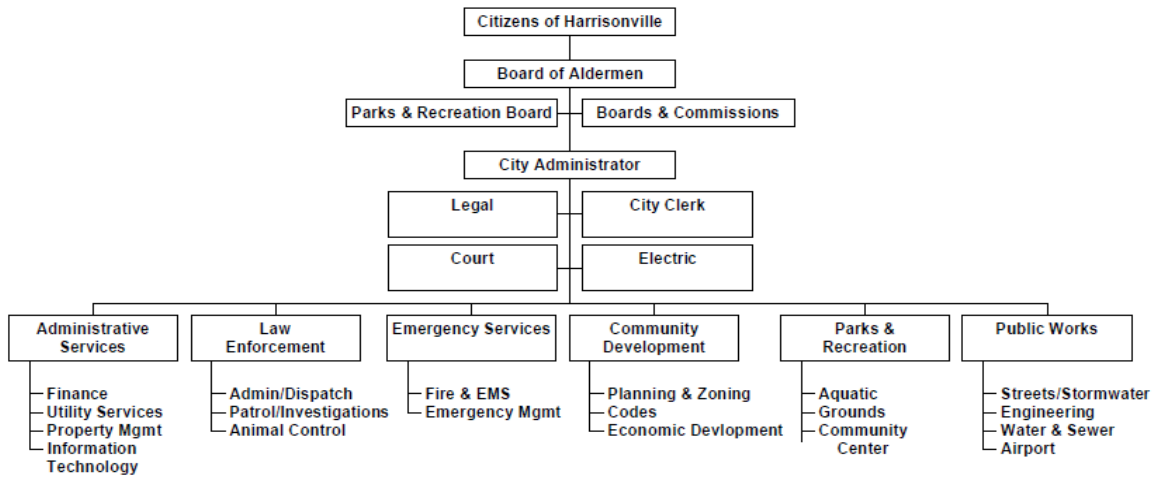
Funds: By Department Matrix

The matrix below illustrates which funds are budgeted in each Department. A portion of the General Fund is budgeted in nearly every Department, while the other funds only impact certain Departments. The following Department pages include the funding source for each division's operating expenditures.

Fund	Admin/Governing Body	Administrative Services	Law Enforcement	Community Development	Parks & Recreation	Public Works	Fire/EMS	Electric
General*	X	X	X	X		X		
Refuse						X		
Electric*		X						X
Comb. Water & Sewer*		X				X		
Park		X			X			
Aquatic		X			X			
Community Center*		X	X		X			
Emergency Services		X					X	
Debt Service	X							

* Major funds

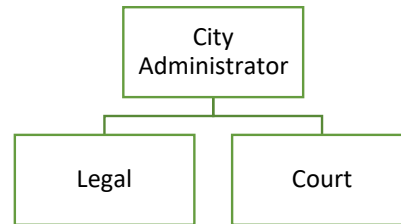
DEPARTMENT BUDGETS



General Administration

Mission

The Administration department is responsible for providing efficient, effective leadership for the City organization and serve the Board of Alderman and citizens of the City of Harrisonville, Missouri.



GOALS

1. Improve industrial development within the City through economic development tools.
2. Identify and utilize additional revenue sources for an improved financial condition of the City.
3. Create an incentive plan to enhance code enforcement efforts in identified residential and commercial areas of the City.

Expenditures - Across all Funds

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
01 ADMIN					
0103 ADMINISTRATION					
01 PERSONNEL SERVICES	554,610	583,823	467,779	744,620	880,544
02 CONTRACTUAL SERVICES	670,856	714,601	621,347	673,375	766,445
03 COMMODITIES	14,682	18,035	12,325	14,750	20,746
04 OTHER CHARGES	1,169,956	1,198,410	2,023,199	3,480,723	3,567,801
05 CAPITAL OUTLAY	0	45,799	32,523	0	0
06 DEPRECIATION	1,116,978	1,284,203	1,311,708	0	0
0103 ADMINISTRATION Total	3,527,083	3,844,871	4,468,881	4,913,468	5,235,536
0105 LEGAL					
02 CONTRACTUAL SERVICES	129,439	169,219	338,701	219,000	332,000
0105 LEGAL Total	129,439	169,219	338,701	219,000	332,000
0101 ADM-MAYOR AND BOARD					
01 PERSONNEL SERVICES	53,012	53,020	53,394	61,648	65,930
02 CONTRACTUAL SERVICES	25,516	22,777	7,472	69,150	70,370
03 COMMODITIES	1,039	10,420	848	4,100	5,000
04 OTHER CHARGES	82,432	51,610	300,598	112,250	72,666
05 CAPITAL OUTLAY	0	0	0	0	0
0101 ADM-MAYOR AND BOARD Total	161,999	137,827	362,312	247,148	213,966
0204 FINANCE-MUNICIPAL COURT					
01 PERSONNEL SERVICES	110,167	100,202	85,560	118,485	127,649
02 CONTRACTUAL SERVICES	72,451	60,561	69,312	10,870	9,305
03 COMMODITIES	642	3,285	728	4,000	1,000
04 OTHER CHARGES	15,754	9,963	10,401	1,650	1,650
05 CAPITAL OUTLAY	0	0	0	0	0

General Administration

0204 FINANCE-MUNICIPAL COURT Total	199,014	174,011	166,001	135,005	139,604
01 ADMIN Total	4,017,535	4,325,928	5,335,895	5,514,621	5,921,106
Department Total	4,017,535	4,325,928	5,335,895	5,514,621	5,921,106

Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
01 General Fund	984,855	1,064,867	1,317,757	1,000,907	1,132,364
05 Refuse Fund	583,900	577,343	577,719	614,915	751,395
08 CWSS Fund	2,448,779	2,683,718	3,440,418	3,898,799	4,037,347
Total	4,017,535	4,325,928	5,335,895	5,514,621	5,921,106

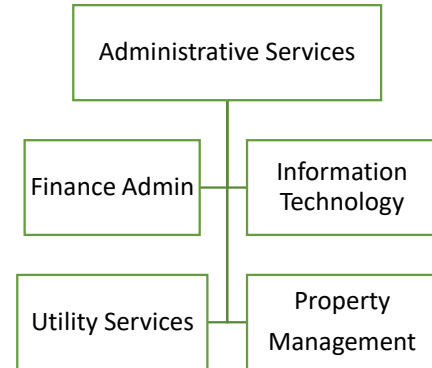
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
ADMINISTRATION					
City Administrator	1.0	1.0	1.0	1.0	1.0
City Clerk/PIO	1.0	1.0	1.0	1.0	1.0
PIO/Deputy City Clerk	1.0	0.0	0.0	0.0	0.0
Executive Secretary	0.5	1.0	1.0	1.0	1.0
Payroll/Benefits	1.0	1.0	0.0	0.0	0.0
Municipal Court Administrator	1.0	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.5	0.0	0.0	0.0
PT Custodian	0.0	0.0	0.0	0.0	0.5
TOTAL ADMINISTRATION	6.0	5.5	4.0	4.0	4.5

Administrative Services

Mission

Administrative Services is responsible for the finance department including payroll, accounting and budget, information technology, utility billing and property management



ACCOMPLISHMENTS

Business license software was upgraded successfully, and the first online renewal was completed with minimal challenges and we received positive feedback from many customers.

New phone system has been successfully implemented with minimal impact to users.

Electronic file cleanup is an ongoing task that will be part of our operations permanently

GOALS

Redevelop and implement a new purchasing policy to clean up issues and make it more readable and functional.

Implement a new Supply Cost Adjustment calculation for electric rates.

Develop a purchasing process to clearly define the guidelines and provide for greater accountability.

Develop and internal calendar to assist in the communication of important deadlines in City financial and HR processes.

Expenditures - Across all Funds

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
02 FINANCE					
0240 INFORMATION TECHNOLOGY					
01 PERSONNEL SERVICES	-	-	123,777	198,640	216,677
02 CONTRACTUAL SERVICES	-	-	177,142	459,510	421,250
03 COMMODITIES	-	-	20,766	76,099	61,200
05 CAPITAL OUTLAY	-	-	64,642	131,779	102,500
0240 INFORMATION TECHNOLOGY Total	-	-	386,327	866,028	801,627
0203 FINANCE-ADMINISTRATION					
01 PERSONNEL SERVICES	433050.37	403492.06	403584.67	550841.49	577965
02 CONTRACTUAL SERVICES	166809.18	275856.69	170600.75	215904.84	204925
03 COMMODITIES	9443.17	71894.27	9737.29	13485	4716
04 OTHER CHARGES	4664.24	1784.25	1722.05	1830	18905.24
05 CAPITAL OUTLAY	156.25	17032.5	56172.23	40319.16	0
0203 FINANCE-ADMINISTRATION Total	614123.21	770059.77	641816.99	822380.49	806511.24
0215 FINANCE-PROPERTY MANGMNT					
02 CONTRACTUAL SERVICES	31180.63	56000.17	35268.42	45690	46051
03 COMMODITIES	5459.35	13046	10479.92	8850	8850
04 OTHER CHARGES	2657.16	1025.35	12302.27	12302	13215
05 CAPITAL OUTLAY	22440.51	119914.58	3868.88	50846.98	20000
0215 FINANCE-PROPERTY MANGMNT Total	61737.65	189986.1	61919.49	117688.98	88116
0230 FINANCE-UTILITIES					
01 PERSONNEL SERVICES	127354.3	148534.2	161789.51	277543.68	320481
02 CONTRACTUAL SERVICES	84975.82	99548.55	119216.2	147400	170100
03 COMMODITIES	2838.91	4615.29	1452.77	2000	2720
04 OTHER CHARGES	1390.96	1546.25	525.05	7800	7800
05 CAPITAL OUTLAY	0	0	0	0	0
0230 FINANCE-UTILITIES Total	216559.99	254244.29	282983.53	434743.68	501101
02 FINANCE Total	892,421	1,214,290	1,373,047	2,240,841	2,197,355

Department Total	892,421	1,214,290	1,373,047	2,240,841	2,197,355
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Administrative Services Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
01 General Fund	892,421	1,214,290	1,356,587	2,171,436	2,136,155
08 CWSS Fund	-	-	16,460	69,405	61,200
Total	892,421	1,214,290	1,373,047	2,240,841	2,197,355

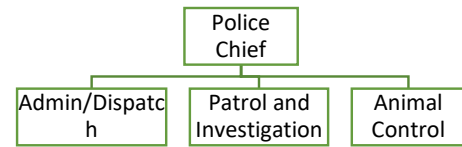
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
ADMINISTRATIVE SERVICES					
FINANCE-ADMINISTRATION					
Director of Administrative Services	0.0	0.0	1.0	1.0	1.0
Finance Director	1.0	1.0	0.0	0.0	0.0
Finance Manager	0.0	0.0	1.0	1.0	1.0
IT Director	1.0	1.0	0.0	0.0	0.0
IT Specialist	1.0	1.0	1.0	1.0	1.0
IT Security Specialist	0.0	0.0	1.0	1.0	1.0
GIS Technician	0.0	0.0	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0	1.0	1.0
Accounts Payable Specialist	1.0	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.5	0.0	0.0	0.0
Payroll/Benefits	0.0	0.0	1.0	1.0	1.0
Payroll/Accounting Clerk	0.0	0.0	1.0	1.0	1.0
TOTAL FINANCE-ADMINISTRATION	5.5	5.5	9.0	9.0	9.0
FINANCE-CUSTOMER SVC/UTILITY BILLING					
Accounting Clerk 1	2.6	2.6	2.0	3.0	3.0
Accounting Clerk 2	0.0	0.0	1.0	1.0	1.0
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLING	2.6	2.6	3.0	4.0	4.0
TOTAL ADMINISTRATIVE SERVICES	8.1	8.1	12.0	13.0	13.0

Law Enforcement

Mission

The City of Harrisonville Police Department is committed to the safety and well-being of its citizens and visitors, which includes traffic safety. The department is responsible for Patrol, Investigation and Animal Control.



Organizational Goal/Measure	2019	2020	2021	2022
Provide a safe and secure community for all citizens, business, and visitors.				
<i>Police calls for service</i>	3,568	3,741	5,249	8,335
<i>Total number of vehicle crashes</i>	270	200	212	261
<i>Number of violent crimes</i>		55	43	27
<i>Number of dogs & cats claimed</i>	139	125	107	106
<i>Number of dogs & cats adopted</i>	307	211	242	220
<i>Number of municipal court cases filed</i>	1,455	1,171	1,003	574

GOALS

Police Department

1. In November of 2022 when Missouri voters voted to legalize the use of recreational marijuana it made the use of our current k-9, Uxo, very limited as he was trained in the detection of marijuana and that cannot be changed. Uxo is trained to alert on multiple drugs to include marijuana, it's impossible to tell whether he is indicating the presence of marijuana or an illicit drug. Trained police canines also cannot distinguish between a small, legal amount of marijuana or a larger, still-illegal amount of the drug. For us, that means that UXO can no longer be used to establish probable cause for a search.

Moving forward we will need to identify a funding source of up to \$14,000 for the purchase of a dual-purpose police k-9.

2. Purchase replacement boots for those assigned to the patrol division on a bi-annual basis. Reimbursable up to \$200 every other year for those working in patrol. We currently have 20 officers that work in patrol and would fall under this benefit. Estimated cost for 20 officers is \$2000 per year.

3. To begin a pilot License Plate Reader (LPR) program for the department with the purchase six LPRs to be placed in key locations in Harrisonville. We will seek to partner with local businesses in purchasing additional LPRs with a you buy one and the city will buy one type of partnership. Businesses I feel would participate as partners are, Sutherlands, Show Me Auto, Max Ford, QT, and Family Center. A LPR program would not only assist with criminal investigations but also crime prevention in Harrisonville.

4. We are in the process of implementing a new Computer Aided Dispatch/Records Management System (CAD/RMS) software program for the Police Department. To enhance this new program, we would like to provide ticket writers for each of our patrol units.

Animal Control

Law Enforcement

1.The animal shelter parking lot resurfacing and expansion request helps preserve the city's current infra-structure while the expansion promotes Harrisonville's bright future with economic growth.

Both the Police Department and Animal Control budget requests are currently funded through the General Fund of the annual City of Harrisonville budget.

2.In 2022 we experienced water in the building near the front entrance on several occasions. After exhausted efforts we believe this has been corrected however the water caused about 30 pieces of tile to come loose. The building has been in use for over 20 years and is in need of new tile or a polished concrete floor.

3.The incinerator is very fragile and probably near failure. We use the incinerator frequently for pet cremations and it is a lucrative revenue source for the division. We need to take a serious look at renovating it again or replacement soon.

4.Over the past year we have discussed purchasing a bone crusher for the animal shelter for cremations. It is very time consuming and dangerous for staff to continue to use a hammer to crush these bones, sometimes it can take as long as an hour or more per animal and figments fly everywhere thus making it unsafe. This process also delays or backlogs our cremation process by having to perform this tedious task.

DEPARTMENT CHANGES

1. Two patrol officers. One hired January 1 the other authorized based on February sales tax collections.

Expenditures

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
03 LAW ENFORCEMENT					
0310 LAW ENF-ADM AND DISPATCH					
01 PERSONNEL SERVICES	456,284	486,866	462,680	521,418	613,925
02 CONTRACTUAL SERVICES	65,339	64,547	41,842	63,370	61,820
03 COMMODITIES	26,127	37,135	10,958	16,420	17,670
04 OTHER CHARGES	5,152	6,266	1,697	2,920	3,520
05 CAPITAL OUTLAY	37,904	60,848	-	-	-
0310 LAW ENF-ADM AND DISPATCH Total	590,805	655,664	517,177	604,128	696,935
0311 LAW ENF-PATROL					
01 PERSONNEL SERVICES	1,927,466	1,875,664	1,928,357	2,377,204	2,689,992
02 CONTRACTUAL SERVICES	85,379	93,112	103,467	182,680	190,075
03 COMMODITIES	99,028	63,620	65,364	124,704	125,390
04 OTHER CHARGES	82,597	35,634	86,498	117,070	197,602
05 CAPITAL OUTLAY	-	181,275	235,939	58,187	-
0311 LAW ENF-PATROL Total	2,194,471	2,249,304	2,419,625	2,859,845	3,203,059
0312 LAW ENF-ANIMAL CONTROL					
01 PERSONNEL SERVICES	120,568	107,647	113,273	193,820	199,491
02 CONTRACTUAL SERVICES	33,156	33,726	44,897	109,145	84,240
03 COMMODITIES	18,706	11,338	12,947	17,500	17,457
04 OTHER CHARGES	2,932	1,055	23,115	16,552	18,289
05 CAPITAL OUTLAY	-	7,542	30,537	24,743	-
0312 LAW ENF-ANIMAL CONTROL Total	175,362	161,308	224,769	361,760	319,477
03 LAW ENFORCEMENT Total	2,960,638	3,066,276	3,161,570	3,825,733	4,219,472
Department Total	2,960,638	3,066,276	3,161,570	3,825,733	4,219,472

Law Enforcement

Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget2	FY 2023 Adopted Budget
01 General Fund	2,960,638	3,066,276	3,161,570	3,825,733	4,219,472
Total	2,960,638	3,066,276	3,161,570	3,825,733	4,219,472

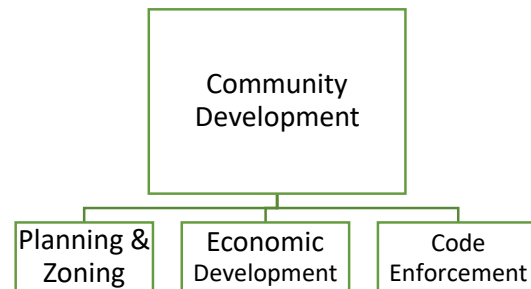
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
POLICE DEPARTMENT					
Police Chief	1.0	1.0	1.0	1.0	1.0
Lieutenant	2.0	2.0	2.0	2.0	2.0
Sergeant	4.0	4.0	4.0	4.0	4.0
Detective	2.0	2.0	3.0	3.0	3.0
Corporal	1.0	1.0	3.0	3.0	3.0
Patrol	17.0	17.0	13.0	13.0	15.0
Communication Supervisor	0.0	0.0	1.0	1.0	1.0
Communication Officers	6.0	6.0	6.0	6.0	8.0
Part-time Communication Officers	0.8	0.8	0.8	0.8	0.0
Recrods Clerk	1.0	1.0	1.0	1.0	1.0
Evidence Clerk	1.0	1.0	1.0	1.0	1.0
Chief Animal Control Officer	1.0	1.0	1.0	1.0	1.0
Animal Control Officer 1	1.0	1.0	1.0	1.0	1.0
Part-time Shelter Worker	1.0	1.0	1.0	0.5	0.5
Part-time Animal Control Officer	1.0	1.0	1.0	1.0	1.0
Part-time Custodian	0.0	0.0	0.0	0.0	0.5
TOTAL POLICE DEPARTMENT	39.8	39.8	39.8	39.3	43.0

Community Development

Mission

Strive to promote quality construction & growth for the City of Harrisonville by adhering to the City's Comprehensive Plan, and ordinances regarding development.



Organizational Goal/Measure	2019	2020	2021	2022
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development				
Code enforcement inspections	284	1276	2594	2955
Valuation of issued building permit	\$ 8,370,000	\$ 18,220,000	\$ 32,000,000	\$ 40,113,456
Number of single family and duplex permits	9	14	31	49

GOALS

Planning & Zoning

- 1) Create 1-3 page development FAQ informational hand-out that will reference existing hand-outs and resources, such as the New Business Checklist, as well as who to contact for specific questions.
- 2) Continue implementation of the adopted 2040 Comprehensive Plan.
- 3) Review the City's Adopted Zoning Regulations and Subdivision Regulations for appropriate, or necessary, updates or modifications, to remove conflicting Regulations and to strengthen land use and subdivision development.
- 4) Implement Community Development Beautification Grant Program.

Building & Codes Administration

- 1) Continue implementing Rental Ready Program.
- 2) Review and update existing informational hand-outs.
- 3) Establish a home remodeling program to educate the remodeling community and homeowners on the current Building Code, the City's inspection process, and any incentives or grants available.
- 4) Review the adopted Nuisance Code to ensure it covers topics that are relevant to neighborhood needs, and promote public awareness about the standards through newsletters, social media, and engagement with neighborhood groups.

Economic Development

- 1) Schedule and hold meetings with industrial employer partners, to specifically discuss the creation of a CID (and/or a TDD) to address road infrastructure improvements to increase truck volume capacity and safety. Road infrastructure improvements shall include South Commercial St. extension to 267th St., improvements on So. Brickplant Rd., Anaconda Rd. and 267th St. and possibly Precision Dr.. Desired participants in the CID include Love's, Church & Dwight, ADS, UFP Industries and Staying Home Corp.
- 2) Coordinate and prepare Territorial Agreements with Evergy and Osage Valley Electric Cooperative to allow either, or both, to provide electric service within City Limits, specifically to the Warner property, if the City's Electric Department lacks capacity to provide electricity to a specific industrial user/customer
- 3) Partner with Drury University and Cass Career Center to develop Certification Programs for existing industrial employers. Meet with existing industrial employers to learn of their skill sets needs and Certification needs and requirements.
- 4) Research and determine the potential and opportunities for Wetland Mitigation, or other possibilities, to offset or enhance developable acreage at the Warner Site and the Hartlzer Site.

Expenditures

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
06 COMMUNITY DEVELOPMENT					
0608 COMMUNITY DEVELOPMENT					
01 PERSONNEL SERVICES	267,963	353,832	177,944	203,772	615,635
02 CONTRACTUAL SERVICES	37,193	59,774	115,271	126,816	160,005
03 COMMODITIES	8,445	7,316	516	7,400	12,294
04 OTHER CHARGES	8,129	5,603	6,707	36,695	41,054
05 CAPITAL OUTLAY	24,376	3,949	-	-	-
Department Total	346,106	430,473	300,438	374,683	828,988

Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
01 General Fund	346,106	430,473	300,438	374,683	828,988
Total	346,106	430,473	300,438	374,683	828,988

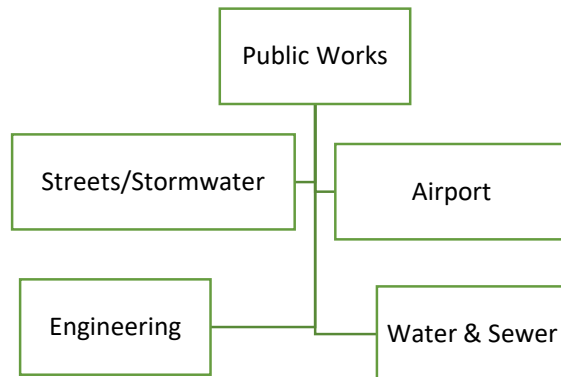
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
COMMUNITY DEVELOPMENT					
Community Development Planner	1.0	1.0	1.0	1.0	1.0
Economic Development Director	0.0	1.0	1.0	1.0	1.0
Building Official	0.0	0.0	0.0	0.0	1.0
Codes Compliance Officer/Bldg. Inspector 1	0.0	0.0	0.0	0.0	1.0
Codes Compliance Inspector	0.0	0.0	0.0	0.0	1.0
Accounting Clerk	0.4	0.4	0.0	0.0	0.0
TOTAL COMMUNITY DEVELOPMENT	1.4	2.4	2.0	2.0	5.0

Public Works

Mission

Public works provides high-quality public works services to the public and other city departments, while balancing cost-effective operations, customers, and delivery of services in a responsible and efficient manner.



Organizational Goal/Measure	2020	2021	2022
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development			
Provide reliable, high quality services that enhance our quality of life			
<i>Number streets hours spent:</i>			
<i>Maintaining roads</i>	325	3,316	2,649
<i>Maintaining stormwater areas</i>	155	1,956	1,818
<i>Number lane miles rehabilitated (chip seal)</i>		10.30	2.81
<i>Number miles of curb rehabilitated</i>	-	0.76	0.79
<i>Winter operations</i>	34	700	1,177
<i>Number hours spent lab testing:</i>			
<i>Wastewater</i>	2,000	2,496	2,496
<i>Water</i>	3,000	3,000	3,000

GOALS

Street and Airport

Street Department CIP

1. 2023 Curb Program Budget \$100,000 – to be completed by contractor.
2. 2023 Asphalt Overlay Program Budget \$200,000 – to be completed by contractor.

General Fund Street Maintenance

1. Chip Seal Program 3 lane miles.
2. Crack Sealing 15,840 linear feet or 3 linear miles.
3. Upgrade Street name names on E. Mechanic St. and E. South St.
4. Repair the City of Harrisonville Sign at Twin Pines - to be completed by contractor.

Storm Water

1. Annual infrastructure inspections for MS4 Permit.
2. Cass St. Stormwater improvements.
3. Installation of culvert and widening of roadway on Orchard Road near Orchard Place

Airport Maintenance

1. Removal of trees on private property in approach clear zone on north side of airport.
2. Replacement of remaining shear walls in Hanger B.
3. Construct and install airport roadway sign.

Public Works

Combined Water and Sanitary Sewer

1. To GPS and improve mapping of our water valves and our water meters.
2. To GPS and improve mapping of our fire hydrants.
3. To GPS and improve mapping of our manholes.
4. To continue improving our fats oil & grease program
5. To continue improving our flushing program.
6. To inspect at least 350 fire hydrants
7. To jet at least 6 miles of sanitary sewer main.
8. To inspect & repair if necessary 200 manholes.
9. To inspect & exercise at least 200 water valves.
10. To inspect & replace Bio blocks when needed.
11. To implement monthly safety meetings to our safety program.
12. To keep up on all DNR regulations.

Expenditures - Across all Funds

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget2	FY 2023 Adopted Budget
07 PUBLIC WORKS					
0720 WATER PLANT					
01 PERSONNEL SERVICES	270,990	284,818	166,241	306,572	420,684
02 CONTRACTUAL SERVICES	168,164	272,418	204,371	346,576	333,505
03 COMMODITIES	131,937	125,376	172,972	198,130	293,134
04 OTHER CHARGES	200	-	-	120	140
05 CAPITAL OUTLAY	-	-	2,814	86,250	400,000
0720 WATER PLANT Total	571,291	682,612	546,399	937,648	1,447,463
0721 DISTRIBUTION					
01 PERSONNEL SERVICES	498,644	472,694	274,470	469,566	582,750
02 CONTRACTUAL SERVICES	70,463	53,670	45,414	147,010	76,084
03 COMMODITIES	141,942	123,084	88,269	203,165	180,080
04 OTHER CHARGES	1,400	334	-	1,680	1,680
05 CAPITAL OUTLAY	-	-	697	494,212	-
0721 DISTRIBUTION Total	712,449	649,783	408,849	1,315,634	840,594
0728 WASTEWATER TREATMENT					
01 PERSONNEL SERVICES	303,962	316,157	214,038	413,862	420,010
02 CONTRACTUAL SERVICES	222,333	282,341	272,485	582,641	531,312
03 COMMODITIES	21,854	(45,625)	3,181	20,385	22,385
04 OTHER CHARGES	135	-	-	500	500
05 CAPITAL OUTLAY	-	-	622	136,023	225,000
0728 WASTEWATER TREATMENT Total	548,283	552,873	490,326	1,153,411	1,199,207
0707 P.W.-STREET					
01 PERSONNEL SERVICES	566,250	510,622	526,796	627,990	687,580
02 CONTRACTUAL SERVICES	38,620	35,076	58,443	133,196	121,899
03 COMMODITIES	227,679	165,752	187,420	241,490	254,952
04 OTHER CHARGES	14,615	7,890	19,737	20,145	62,075
05 CAPITAL OUTLAY	43,345	52,610	-	28,200	154,000
0707 P.W.-STREET Total	890,508	771,950	792,397	1,051,020	1,280,506
0717 P.W.-AIRPORT					
01 PERSONNEL SERVICES	14,288	2,655	-	-	7,616
02 CONTRACTUAL SERVICES	45,025	49,393	40,186	77,740	91,128
03 COMMODITIES	27,560	41,739	74,885	91,065	91,767

Public Works

04 OTHER CHARGES	11,397	6,957	29,304	29,375	38,071
05 CAPITAL OUTLAY	-	12,000	126,204	110,076	6,400
0717 P.W.-AIRPORT Total	98,270	112,744	270,578	308,256	234,982
0718 P.W.-ENGINEERING					
01 PERSONNEL SERVICES	-	-	-	-	-
02 CONTRACTUAL SERVICES	76,327	89,959	54,910	85,100	85,100
03 COMMODITIES	-	-	-	-	-
04 OTHER CHARGES	272	1,122	-	11	11
05 CAPITAL OUTLAY	-	-	-	-	-
0718 P.W.-ENGINEERING Total	76,599	91,081	54,910	85,111	85,111
07 PUBLIC WORKS Total	2,897,400	2,861,043	2,563,459	4,851,079	5,087,863
Department Total	2,897,400	2,861,043	2,563,459	4,851,079	5,087,863

Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget2	FY 2023 Adopted Budget
01 General Fund	1,065,377	975,775	1,117,885	1,444,387	1,600,598
08 CWSS Fund	1,832,023	1,885,267	1,445,574	3,406,692	3,487,264
Total	2,897,400	2,861,043	2,563,459	4,851,079	5,087,863

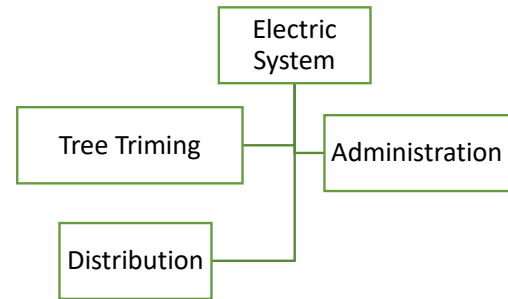
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
PUBLIC WORKS					
Public Works Director	0.50	0.50	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	0.00	0.00
Office Administrator	0.00	0.00	0.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00	0.00
Senior Building/CIP	0.00	0.00	0.00	1.00	0.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00	1.00	0.00
Administrative Assistant	0.00	0.00	1.00	0.00	0.00
Building Permit Tech	0.00	0.00	0.00	1.00	0.00
Chief Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	0.00	1.00	1.00	1.00	1.00
Water Plant Operator (No License)	1.00	0.00	0.00	0.00	1.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water/Sewer Maintenance Foreman	0.00	0.00	0.00	0.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	4.00	6.00	5.00
Meter Reader	1.50	1.50	0.00	0.00	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Ho	3.00	3.00	2.00	2.00	2.00
Waste Water Plant Operator II (C & D License Ho	0.00	0.00	1.00	1.00	1.00
Waste Water Plant Operator I (No License Holder	0.00	0.00	1.00	1.00	1.00
Airport PT Maintenance	0.00	0.00	0.00	0.00	0.20
TOTAL PUBLIC WORKS	18.00	18.00	18.00	22.00	19.20

Electric System

Mission

The Electric System accounts for the planning, development, purchase, transmission and distribution of all electricity for the City. All activities necessary to provide such services are accounted for includes Administration, Distribution, Tree Trimming, and Capital Improvements .



Organizational Goal/Measure	2019	2020	2021	2022
Provide reliable, high quality services that enhance our quality of life				
Number of total outages	125	175	163	163
Outages caused by trees	18%	21%	14%	14%
Number of hours per outage			1.48	1.48
Number of miles line underground			6.50	6.50

GOALS:

1-The contract services (trees budget) is to address the care of our electric infrastructure while addressing outages and public safety. Reducing overtime spent on vegetation outages will be another benefit.

2- Placing overhead lines underground is a long-term project that will make the electric system more robust, while eliminating vegetation and wildlife outages. By reducing vegetation issues by placing electric lines underground should reduce operating costs as well.

3-All Electric Department budget items will be funded by revenues from power sales.

DEPARTMENT CHANGES

- Added 1 lineman authorized at January 1
- Bucket truck

Expenditures

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
07 Electric					
0103 ADMINISTRATION					
01 PERSONNEL SERVICES	164,223	116,389	89,443	364,843	445,574
02 CONTRACTUAL SERVICES	24,707	27,808	16,642	20,000	32,860
03 COMMODITIES	7,861,582	8,082,151	8,567,566	8,247,841	8,250,307
04 OTHER CHARGES	1,561,333	1,419,663	1,754,336	1,975,207	2,057,322
05 CAPITAL OUTLAY	-	32	-	-	-
06 DEPRECIATION	339,600	-	372,210	-	-
0103 ADMINISTRATION Total	9,951,446	9,646,042	10,800,196	10,607,891	10,786,063
0240 INFORMATION TECHNOLOGY					
02 CONTRACTUAL SERVICES	-	-	11,447	35,695	27,500
03 COMMODITIES	-	-	-	10,082	8,500
05 CAPITAL OUTLAY	-	-	14,759	3,690	4,000
0240 INFORMATION TECHNOLOGY Total	-	-	26,206	49,467	40,000

Electric System

0721 DISTRIBUTION					
01 PERSONNEL SERVICES	502,310	680,564	313,477	753,764	839,722
02 CONTRACTUAL SERVICES	135,023	55,298	66,371	284,670	115,980
03 COMMODITIES	(29,378)	52,935	(6,940)	104,750	238,655
04 OTHER CHARGES	-	-	2,500	-	-
05 CAPITAL OUTLAY	65,480	321,817	105,407	820,350	507,000
0721 DISTRIBUTION Total	673,434	1,110,614	480,814	1,963,534	1,701,357
0727 METER READING-NOT IN USE					
01 PERSONNEL SERVICES	26,066	825	5,886	-	-
03 COMMODITIES	-	-	-	-	-
04 OTHER CHARGES	-	-	-	-	-
05 CAPITAL OUTLAY	-	-	-	-	-
0727 METER READING-NOT IN USE Total	26,066	825	5,886	-	-
0735 TREE TRIMMING					
01 PERSONNEL SERVICES	273,175	128,842	1,258	-	-
02 CONTRACTUAL SERVICES	456,910	394,466	480,314	450,600	500,000
03 COMMODITIES	11,307	13,943	-	-	-
04 OTHER CHARGES	-	-	-	-	-
05 CAPITAL OUTLAY	-	-	-	-	-
0735 TREE TRIMMING Total	741,392	537,251	481,572	450,600	500,000
0990 CAPITAL PROJECTS					
10 CAPITAL PROJECT	-	-	-	-	384,612.50
0990 CAPITAL PROJECTS Total	-	-	-	-	384,612.50
07 Electric Total	11,392,338	11,294,732	11,794,674	13,071,491	13,412,033
Department Total	11,392,338	11,294,732	11,794,674	13,071,491	13,412,033

Electric System Sources

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
07 Electric Fund	11,392,338	11,294,732	11,794,674	13,071,491	13,412,033
Total	11,392,338	11,294,732	11,794,674	13,071,491	13,412,033

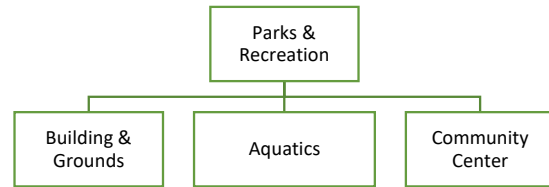
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
ELETRIC					
Public Works Director	0.50	0.50	0.00	0.00	0.00
Electric Superintendent/Director	0.00	0.00	1.00	1.00	1.00
Customer Service Specialist	1.00	1.00	0.00	0.00	0.00
Electric Administrative Assistant	0.00	0.00	1.00	1.00	1.00
Electric Line Superintendent	1.00	0.00	0.00	0.00	0.00
Journeyman Lineman	2.00	2.00	3.00	3.00	3.00
Apprentice Lineman	3.00	3.00	3.00	3.00	4.00
Electric Line Supervisor	1.00	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	1.00	0.00	0.00	0.00
Tree Trimmer	1.00	1.00	0.00	0.00	0.00
Apprentice Tree Trimmer	1.00	1.00	0.00	0.00	0.00
Part-time General Maint	1.00	1.40	0.00	0.00	0.00
Meter Reader	0.50	0.50	0.00	0.00	0.00
TOTAL ELECTRIC	13.00	12.40	9.00	9.00	10.00

Parks & Recreation

Mission

It is the purpose of the Harrisonville Parks and Recreation Department to serve the public's well-being by providing quality leisure opportunities through the establishment, implementation, and maintenance of a comprehensive parks and recreation program.



Organizational Goal/Measure	2019	2020	2021	2022
Provide reliable, high quality services that enhance our quality of life				
Community Center memberships	Not tracked	3,881	4,089	4,558
Number of miles of sidewalks (walkability)	Not tracked	33	33	33.00

2022 Accomplishments

Completed Aquatic Center Renovations
 Renovated Marler-Wirt-Allen Park
 Replaced Community Center gym divider curtain
 Replaced sauna at Community Center
 Installed additional sauna at Community Center
 Increased Community Center Memberships from 2021
 Increased Youth Sports League participants from 2021

2023 Goals

Design and Install a Disc Golf Course at Lords Park
 Install new playground equipment at City Park
 Increase sponsorships opportunities
 Design skate park
 Move forward with renovations of North Park Ballfields

Expenditures

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
11 PARKS					
0240 INFORMATION TECHNOLOGY					
02 CONTRACTUAL SERVICES	-	-	9	2,800	-
03 COMMODITIES	-	-	-	-	10,000
05 CAPITAL OUTLAY	-	-	4,000	1,000	-
0240 INFORMATION TECHNOLOGY Total	-	-	4,009	3,800	10,000
0990 CAPITAL PROJECTS					
10 CAPITAL PROJECT	-	986	299,022	861,533	-
0990 CAPITAL PROJECTS Total	-	986	299,022	861,533	-
1125 PARK MAINTENANCE					
01 PERSONNEL SERVICES	349,283	322,591	295,390	348,547	296,236
02 CONTRACTUAL SERVICES	93,102	72,439	61,378	108,289	79,208
03 COMMODITIES	51,856	35,488	49,729	64,326	81,269
04 OTHER CHARGES	24,623	16,397	137,187	60,623	103,831
05 CAPITAL OUTLAY	23,371	18,695	203,050	67,544	-
1125 PARK MAINTENANCE Total	542,236	465,610	746,733	649,329	560,544
11 PARKS Total	542,236	466,596	1,049,764	1,514,662	570,544

13 AQUATIC CENTER

0240 INFORMATION TECHNOLOGY

Parks & Recreation

02 CONTRACTUAL SERVICES	-	-	-	-	-
03 COMMODITIES	-	-	-	1,500	-
05 CAPITAL OUTLAY	-	-	-	7,500	7,500
0240 INFORMATION TECHNOLOGY Total	-	-	-	9,000	7,500
0990 CAPITAL PROJECTS					
10 CAPITAL PROJECT	-	-	-	-	-
0990 CAPITAL PROJECTS Total	-	-	-	-	-
1124 AQUATICS CENTER					
01 PERSONNEL SERVICES	99,354	1,050	(1,351)	24,938	188,519
02 CONTRACTUAL SERVICES	42,250	5,978	15,816	139,018	36,661
03 COMMODITIES	36,664	-	718	29,895	30,878
04 OTHER CHARGES	9,040	7,584	12,084	19,105	19,000
05 CAPITAL OUTLAY	-	-	-	-	-
06 DEPRECIATION	86,666	82,057	76,859	-	-
1124 AQUATICS CENTER Total	273,974	96,670	104,125	212,956	275,058
13 AQUATIC CENTER Total	273,974	96,670	104,125	221,956	282,558
15 COMMUNITY CENTER					
0103 ADMINISTRATION					
01 PERSONNEL SERVICES	264,720	274,720	317,463	361,350	346,696
02 CONTRACTUAL SERVICES	39,135	49,285	35,173	42,149	34,849
03 COMMODITIES	17,686	56,297	20,843	10,730	7,472
04 OTHER CHARGES	906,884	894,351	883,169	971,088	961,832
05 CAPITAL OUTLAY	18,921	-	-	-	-
0103 ADMINISTRATION Total	1,247,346	1,274,652	1,256,648	1,385,318	1,350,849
0240 INFORMATION TECHNOLOGY					
02 CONTRACTUAL SERVICES	-	-	-	21,750	30,000
03 COMMODITIES	-	-	1,081	9,574	4,000
05 CAPITAL OUTLAY	-	-	10,000	10,000	10,000
0240 INFORMATION TECHNOLOGY Total	-	-	11,081	41,324	44,000
0990 CAPITAL PROJECTS					
10 CAPITAL PROJECT	57,827	-	884,649	118,557	-
0990 CAPITAL PROJECTS Total	57,827	-	884,649	118,557	-
1119 BUILDING & GROUNDS					
01 PERSONNEL SERVICES	151,180	103,897	110,066	129,571	145,094
02 CONTRACTUAL SERVICES	227,940	253,106	243,202	247,216	234,468
03 COMMODITIES	28,961	25,510	24,708	25,979	22,150
04 OTHER CHARGES	18,931	18,931	18,931	19,931	9,394
05 CAPITAL OUTLAY	-	-	230,409	95,550	-
1119 BUILDING & GROUNDS Total	427,012	401,443	627,316	518,247	411,106
1124 AQUATICS CENTER					
01 PERSONNEL SERVICES	135,774	108,402	2,150	-	183,109
02 CONTRACTUAL SERVICES	9,709	40,023	216,697	217,545	5,975
03 COMMODITIES	7,502	8,351	7,630	10,440	9,965
05 CAPITAL OUTLAY	-	6,396	-	-	-
1124 AQUATICS CENTER Total	152,984	163,171	226,477	227,985	199,049
1126 RECREATION PROGRAMS					
01 PERSONNEL SERVICES	158,320	162,308	213,389	295,928	321,109
02 CONTRACTUAL SERVICES	20,805	15,468	13,173	26,298	25,675
03 COMMODITIES	13,573	10,260	14,529	14,978	15,510
04 OTHER CHARGES	-	-	-	-	-
05 CAPITAL OUTLAY	10,946	10,357	4,821	-	-
07 RECREATION PROGRAMS	10,377	6,763	12,019	18,330	14,236

Parks & Recreation

1126 RECREATION PROGRAMS Total	214,021	205,157	257,931	355,534	376,530
15 COMMUNITY CENTER Total	2,099,189	2,044,424	3,264,100	2,646,965	2,381,533
Department Total	2,915,399	2,607,689	4,417,989	4,383,582	3,234,635

Sources

	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Adopted Budget
11 Park Fund	542,236	466,596	1,049,764	1,514,662	570,544
13 Aquatic Center Fund	273,974	96,670	104,125	221,956	282,558
15 Community Center Fund	2,099,189	2,044,424	3,264,100	2,646,965	2,381,533
Total	2,915,399	2,607,689	4,417,989	4,383,582	3,234,635

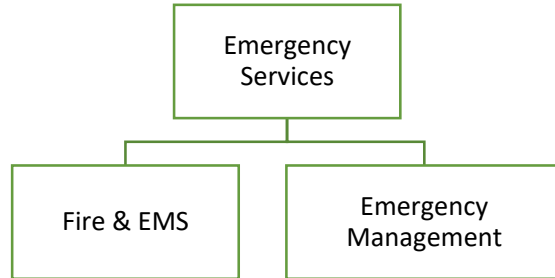
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
PARKS					
Diretor of Parks & Recreation	0.25	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20	0.20
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.25
Recreation Coordinator-Memberships	0.20	0.20	0.20	0.00	0.00
Recreation Coordinator	0.30	0.30	0.30	0.00	0.00
Park Supervisor	1.00	1.00	1.00	1.00	0.00
Parks & Facilities Manager	0.00	0.00	0.00	0.00	0.50
Park Maintenance (Equip Operator-Skilled Worke	2.00	2.00	2.00	2.00	1.00
Facility Maintenance	0.00	0.00	2.00	2.00	1.50
Part-time Maintenance Works	1.10	1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields	0.22	0.22	0.22	0.22	0.22
TOTAL PARKS	5.27	5.27	7.27	6.77	5.02
AQUATICS-ODP					
Aquatics Manager	0.00	0.00	0.00	0.00	1.00
Pool Managers	0.37	0.37	0.00	0.00	0.00
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.13
Lifeguards	2.12	3.31	0.00	0.00	2.80
PT Concessions	0.61	0.61	0.00	0.00	0.72
PT Front Desk	0.30	0.30	0.00	0.00	0.72
TOTAL AQUATICS-ODP	3.40	4.59	0.00	0.00	5.37
COMMUNITY CENTER					
Diretor of Parks & Recreation	0.75	0.75	0.75	0.75	0.75
Assistant Parks & Recreation	0.80	0.80	0.80	0.80	0.80
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.63
Recreation/Fitness Manager	0.00	0.00	1.00	1.00	1.00
Recreation Coordinator-Memberships	0.80	0.80	0.80	1.00	0.00
Customer Service (Front Desk)	0.00	1.00	1.00	0.00	0.00
Recreation Coordinator-Recreation	0.70	0.70	0.70	1.00	0.00
Recreation Coordinator-Athletics	0.00	0.00	0.00	1.00	1.00
Custodian	1.00	2.00	2.00	2.00	2.00
Aquatics Supervisor	1.00	1.00	0.00	0.00	0.50
Part-time (all part-time community center positio	15.00	14.00	11.25	11.25	13.25
TOTAL COMMUNITY CENTER	20.05	21.05	18.30	18.80	19.93
TOTAL PARKS SYSTEM	28.72	30.91	25.57	25.57	30.31

Emergency Services

MISSION

The citizens of Harrisonville are protected by an Emergency Services Department that provides Fire Suppression, Emergency Medical Services, and Emergency Management Services. The Emergency Services also provides Emergency Medical Care to two separate Fire Protection Districts in Cass County, as well as provide mutual aid to all of the departments and fire protection districts within Cass County.



Organizational Goal/Measure	2019	2020	2021	2022
Provide a safe and secure community for all citizens, business, and visitors.				
Total emergency svc call for service:	3,879	3,459	3,983	3,983
EMS calls for service	2,845	2,687	3,115	3,115
Fire calls for service		282	294	294

Expenditures

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
16 EMERGENCY SERVICES					
0103 ADMINISTRATION					
01 PERSONNEL SERVICES	1,954,299	1,846,493	1,694,638	2,298,356	2,763,572
02 CONTRACTUAL SERVICES	146,209	159,064	137,366	256,879	216,416
03 COMMODITIES	124,708	127,915	133,255	168,922	188,343
04 OTHER CHARGES	1,560,460	1,380,852	1,990,922	1,678,516	1,464,204
05 CAPITAL OUTLAY	341,778	658,269	590	449,502	37,272
0240 INFORMATION TECHNOLOGY					
02 CONTRACTUAL SERVICES	-	-	7,638	24,764	20,500
03 COMMODITIES	-	-	-	10,944	10,000
05 CAPITAL OUTLAY	-	-	7,132	-	-
Department Total	4,127,454	4,172,593	3,971,541	4,887,883	4,700,307

Sources

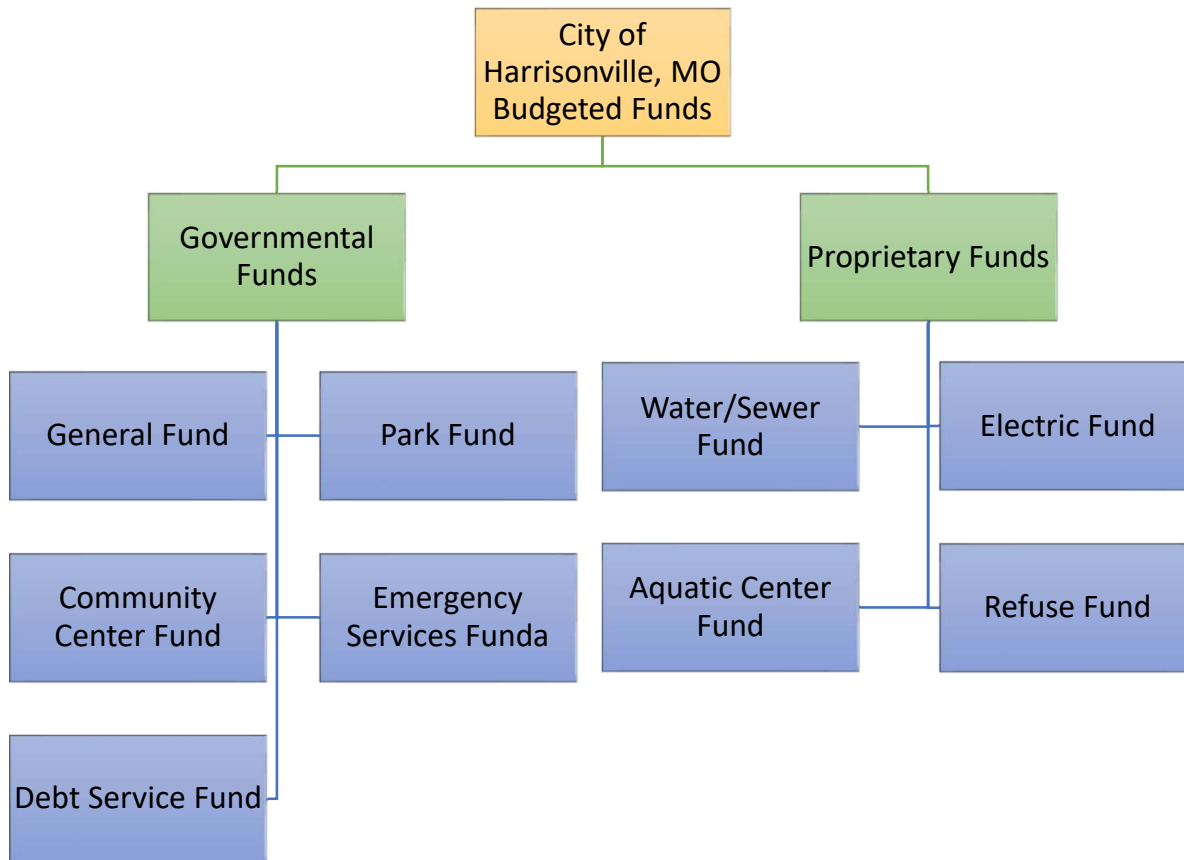
	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Adopted Budget
16 Emergency Services Fund	4,127,454	4,172,593	3,971,541	4,887,883	4,700,307
Total	4,127,454	4,172,593	3,971,541	4,887,883	4,700,307

Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
EMS					
Director/Fire Chief	1.0	1.0	1.0	1.0	1.0
Fire Marshall	0.0	0.0	0.0	0.0	1.0

Captain	3.0	3.0	3.0	3.0	3.0
Firefighter/Paramedic	8.0	8.0	8.0	8.0	6.0
Firefighter/EMT	9.0	9.0	9.0	9.0	11.0
FF/EMT/Engineer	0.0	0.0	0.0	0.0	2.0
Accounts Receivable	1.0	1.0	1.0	1.0	1.0
Part-time Accounts Receivable	0.5	0.5	0.5	0.5	0.5
Part-time Firefighter/EMT	2.3	2.0	2.0	2.0	2.0
Part-time Firefighter/Paramedic	3.0	3.0	3.0	3.0	3.0
TOTAL EMS	27.8	27.5	27.5	27.5	30.5

FUND SUMMARIES



City of Harrisonville, Missouri
City-Wide Revenue & Expenses
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
01 General Fund	8,192,871	8,335,917	11,047,036	11,719,911	17,873,439
05 Refuse Fund	610,104	617,045	656,443	615,367	759,695
07 Electric Fund	11,482,999	11,252,553	12,230,873	12,939,832	13,412,033
08 CWSS Fund	4,963,285	6,050,244	6,038,450	17,672,977	10,832,000
09 Fleet Fund	-	-	-	200,000	218,528
11 Park Fund	529,858	491,877	1,846,243	1,335,492	570,545
13 Aquatic Center Fund	184,427	11,531	2	193,886	282,558
15 Community Center Fund	2,106,059	1,719,883	3,649,753	2,751,716	2,469,670
16 Emergency Services Fund	3,906,023	4,136,583	3,699,834	4,426,603	4,700,308
20 Debt Service Fund	843,293	847,872	700,000	876,801	872,563
Revenue Total	32,818,918	33,463,506	39,868,633	52,732,585	51,991,338

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Expense					
01 General Fund	8,300,358	7,919,316	9,099,327	12,611,539	17,873,439
05 Refuse Fund	583,900	577,343	577,719	614,915	751,395
07 Electric Fund	11,398,708	11,414,189	11,794,674	13,071,491	13,412,033
08 CWSS Fund	4,286,057	4,602,227	4,908,472	17,778,026	10,832,000
09 Fleet Fund	-	-	1,043	200,000	190,024
11 Park Fund	542,236	466,596	1,049,764	1,514,662	570,544
13 Aquatic Center Fund	273,974	96,670	104,125	221,956	282,558
15 Community Center Fund	2,099,189	2,044,424	3,264,100	2,646,965	2,381,533
16 Emergency Services Fund	4,127,454	4,172,593	3,971,541	4,887,883	4,700,307
20 Debt Service Fund	841,061	848,336	2,517,288	876,801	839,138
Expense Total	32,452,937	32,141,694	37,288,053	54,424,238	51,832,971

City of Harrisonville, Missouri
City-Wide Revenue & Expenses
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Beginning Fund Balance					
01 General Fund	6,237,842	6,130,355	6,889,956	8,837,666	8,567,958
05 Refuse Fund	100,119	126,323	166,025	244,748	245,201
07 Electric Fund	11,951,913	12,036,204	11,459,191	11,895,389	11,763,730
08 CWSS Fund	29,117,566	29,794,794	31,242,812	32,255,027	32,149,978
09 Fleet Fund	-	-	-	-	-
11 Park Fund	(14,440)	(26,818)	(1,537)	800,767	621,597
13 Aquatic Center Fund	430,302	340,754	255,616	150,074	122,004
15 Community Center Fund	49,228	56,098	(268,443)	118,640	223,391
16 Emergency Services Fund	(473,186)	(694,617)	(730,627)	(1,001,675)	(1,462,955)
20 Debt Service Fund	303,984	306,215	1,951,751	134,463	134,463
Total Beginning Fund Balance	47,703,328	48,069,309	50,964,745	53,435,099	52,365,366

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Ending Fund Balance					
01 General Fund	6,130,355	6,889,956	8,837,666	7,946,038	8,567,958
05 Refuse Fund	126,323	166,025	244,748	245,201	253,501
07 Electric Fund	12,036,204	11,874,568	11,895,389	11,763,730	11,763,730
08 CWSS Fund	29,794,794	31,242,812	32,255,027	32,149,978	32,149,978
09 Fleet Fund	-	-	-	-	28,504
11 Park Fund	(26,818)	(1,537)	800,767	621,597	621,598
13 Aquatic Center Fund	340,754	255,616	150,074	122,004	122,004
15 Community Center Fund	56,098	(268,443)	118,640	223,391	311,528
16 Emergency Services Fund	(694,617)	(730,627)	(1,001,675)	(1,462,955)	(1,462,955)
20 Debt Service Fund	306,215	305,751	134,463	134,463	167,887
Total Ending Fund Balance	48,069,309	49,734,122	53,435,099	51,743,446	52,523,733

City of Harrisonville, Missouri
General Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
50 SALES TAXES	2,549,518	2,577,267	3,288,644	2,998,125	3,504,103
51 TAXES	1,906,397	2,984,490	3,251,505	3,601,331	3,793,648
52 LICENSE AND PERMITS	124,304	227,184	249,601	160,514	236,000
53 CHARGES FOR SERVICE	1,916,359	1,815,621	2,241,807	2,434,331	2,680,755
55 MISC. INCOME	177,732	(136,058)	215,148	52,145	70,070
56 INTERGOVERNMENTAL	104,355	567,987	1,182,108	1,332,355	3,877,684
57 MUNICIPAL COURT	230,931	135,354	129,021	153,470	139,800
58 INTEREST	192,290	164,071	60,374	80,800	60,000
59 OTHER REV. SOURCES/TRANS	990,984	-	428,828	906,842	3,511,380
Revenue Total	8,192,871	8,335,917	11,047,036	11,719,911	17,873,439
Expense					
01 PERSONNEL SERVICES	(4,471,271)	(4,474,793)	(4,704,099)	(5,906,930)	(6,507,881)
02 CONTRACTUAL SERVICES	(976,662)	(1,190,281)	(1,457,419)	(4,120,907)	(2,020,754)
03 COMMODITIES	(425,186)	(444,749)	(409,478)	(620,212)	(608,905)
04 OTHER CHARGES	(1,562,157)	(1,206,933)	(1,198,989)	(543,629)	(4,202,443)
05 CAPITAL OUTLAY	(128,222)	(500,969)	(545,940)	(433,150)	(271,900)
10 CAPITAL PROJECT	(729,073)	(101,591)	(783,403)	(986,711)	(4,261,556)
Expense Total	(8,292,571)	(7,919,316)	(9,099,327)	(12,611,539)	(17,873,439)
Grand Total	(99,700)	416,601	1,947,710	(891,628)	0

The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. For financial reporting purposes, the City's Emergency Services Fund's activities are included in the General Fund.

City of Harrisonville, Missouri
General Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
(blank)						
01-5022	SALES TAX FROM STATE	2,271,905	2,283,106	2,947,561	2,675,250	3,142,247
01-5027	PUBLIC SAFETY SALES TAX	277,613	294,161	341,083	322,875	361,855
01-5111	REAL ESTATE TAXES	555,362	739,149	607,401	740,000	755,507
01-5112	PERSONAL PROPERTY TAX	152,722	228,059	107,167	193,011	220,000
01-5113	SUR TAX MERCHANTS/REPLACEMENT	84,903	20,805	70,854	80,552	81,000
01-5117	CORPORATE/RR/UTILITY TAX	5,157	5,163	60,860	6,060	56,000
01-5121	FINANCIAL INSTITUTION TAX	7,797	8,766	5,861	2,020	2,101
01-5131	FRANCHISE FEE-TELEPHONE	165,601	185,501	143,883	202,000	206,040
01-5132	FRANCHISE FEE-ELECTRIC	97,681	1,014,767	1,002,868	1,064,015	1,100,000
01-5133	FRANCHISE FEE- NATURAL GAS	163,654	148,335	139,692	153,773	165,000
01-5134	FRANCHISE FEE- CABLE TV	23,210	29,129	16,334	25,629	26,000
01-5135	FRANCHISE FEE - CWSS	-	-	428,823	486,780	513,000
01-5141	STATE MOTOR VEHICLE FUEL TAX	271,247	254,285	272,257	262,121	268,000
01-5142	CIGARETTE TAX	53,695	61,388	68,850	53,308	53,000
01-5143	STATE MOTOR VEHICLE SALES TAX	137,637	94,266	138,097	133,270	138,000
01-5150	ROAD & BRIDGE TAX	187,730	194,877	188,557	198,794	210,000
01-5211	MOTOR VEHICLE LICENSE	26,906	57,658	78,492	26,654	53,000
01-5221	OCCUPATIONAL LICENSE	29,010	28,367	31,107	29,729	30,000
01-5222	LIQUOR & BEER LICENSE	17,333	15,035	16,351	16,261	18,000
01-5223	DOG & CAT LICENSES	2,948	2,052	2,418	2,525	3,000
01-5224	CONTRACTOR LICENSES	8,245	7,290	8,938	8,080	8,000
01-5231	BUILDING PERMITS	38,183	115,207	104,958	75,750	120,000
01-5233	STREET CUT PERMITS	1,680	1,575	7,337	1,515	4,000
01-5310	ZONING & PLAT REVIEW	1,772	2,120	7,480	505	5,000
01-5316	ENVIRONMENTAL SERVICE FEES	8,161	9,210	13,425	9,090	53,000
01-5328	ANIMAL CONTROL CONTRACT SERV	19,540	5,020	-	-	-
01-5329	ANIMAL ADOPTION FEES	14,257	10,837	15,131	15,150	15,000
01-5330	ANIMAL CREMATION FEES	-	-	27,205	14,327	15,000
01-5340	AIRPORT FUEL SALES	51,475	46,403	68,316	92,520	93,000
01-5341	AIRPORT TIE DOWN RENT	2,220	1,980	1,770	1,010	1,000
01-5342	AIRPORT HANGER RENTAL	36,610	31,890	35,752	35,350	35,000
01-5345	AIRPORT NEW HANGER RENT	67,695	58,550	54,900	60,600	61,000
01-5346	AIRPORT LIFE FLIGHT INCOME	7,391	7,261	3,690	7,575	8,000
01-5347	AIRPORT CAR RENTAL	-	-	-	101	100
01-5348	AIRPORT MISCELLANEOUS NON TAX	100	-	75,234	202	4,000
01-5371	OFFICE FACILITIES - ELECTRIC	553,430	517,009	791,676	929,305	930,000
01-5372	OFFICE FACILITIES - CWSS	726,080	724,602	706,179	855,230	855,000
01-5373	OFFICE FACILITIES - REFUSE	29,805	27,321	37,227	-	43,655
01-5374	OFFICE FACILITIES - EMS	331,620	308,477	341,568	341,568	490,000
01-5375	OFFICE FACILITIES - PARK	12,665	11,504	12,550	12,550	13,000
01-5376	OFFICE FACILITIES - AQUATICS	5,710	6,435	-	7,020	7,000
01-5377	OFFICE FACILITIES - COMM. CENT	36,355	31,616	35,007	37,227	37,000
01-5380	SPECIAL DISTRICT ADM FEES	11,473	15,386	14,697	15,001	15,000
01-5508	MISC BAD DEBT	-	-	75	74	70
01-5509	TAXABLE MISC	168	43	976	2,525	3,000
01-5510	MISCELLANEOUS	26,509	18,254	37,715	20,200	31,000
01-5516	SHORT & OVER-UTILITIES	16	(25)	-	-	-
01-5517	SHORT & OVER PETTY CASH	-	(0)	-	-	-
01-5519	SHORT & OVER ANIMAL CONTOL	-	-	-	-	-
01-5520	SHORT & OVER MISCELLANEOUS	-	(252,720)	266	-	-
01-5526	SAFETY-LOSS CONTROL FUNDING	77,730	8,270	-	-	-
01-5529	CREDIT CARD FEES	49,153	44,557	70,316	-	6,000
01-5530	DONATIONS ANIMAL CONTROL	17,640	39,295	34,930	29,345	30,000
01-5535	AUCTION & SURPLUS SALES	5,923	6,255	25,401	-	-
01-5536	LAND SALE PROCEEDS	-	-	45,415	-	-
01-5537	DONATIONS	470	4	-	-	-
01-5538	DONATIONS HAVE A HEART	124	10	55	-	-
01-5626	GRANTS & ENTITLEMENTS	16,050	538,032	1,095,544	1,246,000	3,780,684

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		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
01-5627	CDBG REPAYMENTS	-	-	2,074	-	-
01-5630	REIMBURSEMENTS	4,200	203	117	-	-
01-5631	CASS R-9 SRO FUNDING	84,105	29,753	84,373	86,355	97,000
01-5704	CVC FEES - STATE SHARE	7,777	5,226	4,553	8,080	8,000
01-5705	CVC FEES - CITY SHARE	404	271	236	758	800
01-5707	DVS FEES FOR HOPE HAVEN	2,169	1,450	1,288	2,222	2,000
01-5709	POLICE OFFICER TRAINING	1,091	1,470	1,262	3,030	3,000
01-5711	FINES & COURT COSTS	186,562	116,978	111,260	129,280	115,000
01-5713	ANIMAL FINES & PENALTIES	24,672	3,698	1,825	1,515	2,000
01-5717	SHORT & OVER - MUNICIPAL COURT	-	-	-	-	-
01-5720	RECOUPMENT FEES	4,957	4,053	7,557	5,050	5,000
01-5721	SHERIFF'S RETIREMENT FUND FEE	3,300	2,208	1,041	3,535	4,000
01-5815	INTEREST INCOME	140,105	164,071	73,857	80,800	60,000
01-5816	UNREALIZED GAIN ON INVESTMENTS	52,185	-	(13,483)	-	-
01-5931	TRANSFER FROM OTHER FUNDS	905,144	-	-	-	-
01-5934	TRANSFER FROM RESERVE	-	-	-	906,842	3,379,380
01-5936	LEASE PROCEEDS	-	-	428,828	-	132,000
01-5950	PILOT FUNDS	84,900	-	-	-	-
01-5954	DEVELOPER'S ADMINISTRATIVE	940	-	-	-	-
(blank) Total		8,192,871	8,335,917	11,047,036	11,719,911	17,873,439
Revenue Total		8,192,871	8,335,917	11,047,036	11,719,911	17,873,439
Expense						
01 ADMIN						
01-0101-0101-00	SALARY FULLTIME	(21,452)	(22,944)	(22,316)	(23,250)	(24,385)
01-0101-0102-00	SALARY PARTTIME	(22,300)	(21,400)	(24,000)	(24,000)	(24,000)
01-0101-0104-00	FICA	(3,346)	(3,451)	(2,495)	(3,611)	(3,705)
01-0101-0106-00	WORKERS COMP	(78)	(36)	(59)	(138)	(115)
01-0101-0107-00	RETIREMENT	(3,110)	(2,808)	(2,251)	(3,415)	(4,860)
01-0101-0108-00	HEALTH INSURANCE	(2,465)	(2,163)	(2,190)	(6,941)	(8,605)
01-0101-0109-00	DENTAL INSURANCE	(140)	(117)	(50)	(135)	(145)
01-0101-0110-00	OTHER PAYROLL INSURANCE	(120)	(100)	(31)	(158)	(115)
01-0101-0201-00	UTILITIES	(204)	-	(276)	(120)	(120)
01-0101-0203-00	PRINTING & ADVERTISING	(235)	(595)	(249)	(610)	(1,210)
01-0101-0204-00	LEGAL PUBLICATIONS	(28)	(46)	(205)	-	-
01-0101-0207-00	TRAVEL & TRAINING	(16,687)	(7,289)	(3,654)	(15,040)	(15,040)
01-0101-0216-00	OTHER CONTRACTUAL SERVICE	(8,362)	(14,847)	(3,089)	(53,380)	(54,000)
01-0101-0310-00	SUPPLIES	(1,039)	(4,613)	(848)	(4,100)	(5,000)
01-0101-0350-00	SMALL TOOLS/EQUIPMENT	-	(52)	-	-	-
01-0101-0351-00	COMPUTER EQUIPMENT	-	(5,755)	-	-	-
01-0101-0401-00	INSURANCE	(63,854)	(26,869)	(267,459)	(72,430)	(28,000)
01-0101-0403-00	DUES & SUBSCRIPTIONS	(4,955)	(10,608)	(6,083)	(6,770)	(9,115)
01-0101-0411-00	SPECIAL EVENTS	(2,466)	(5,462)	(4,847)	(8,050)	(9,551)
01-0101-0413-00	PUBLIC RELATIONS	(11,158)	(8,671)	(22,209)	(25,000)	(26,000)
01-0103-0101-00	SALARY FULLTIME	(229,636)	(295,902)	(222,682)	(235,000)	(248,205)
01-0103-0102-00	SALARY PARTTIME	(78,579)	(29,503)	(5,030)	-	(8,840)
01-0103-0103-00	SALARY OVERTIME	(12,042)	(4,433)	(54)	(1,000)	(1,060)
01-0103-0104-00	FICA	(22,963)	(23,251)	(19,670)	(17,907)	(18,940)
01-0103-0106-00	WORKERS COMP	(732)	(346)	(710)	(608)	(840)
01-0103-0107-00	RETIREMENT	(19,288)	(24,661)	(22,501)	(22,700)	(29,215)
01-0103-0108-00	HEALTH INSURANCE	(28,554)	(47,415)	(41,822)	(61,123)	(66,100)
01-0103-0109-00	DENTAL INSURANCE	(1,909)	(2,116)	(1,516)	(1,695)	(1,785)
01-0103-0110-00	OTHER PAYROLL INSURANCE	(1,165)	(1,444)	(936)	(1,462)	(1,055)
01-0103-0112-00	OTHER BENEFITS	-	(3,188)	(5,402)	(9,480)	(8,900)
01-0103-0203-00	PRINTING & ADVERTISING	(3,971)	(3,575)	(160)	(150)	(300)
01-0103-0204-00	LEGAL PUBLICATIONS	(82)	-	-	(500)	(300)
01-0103-0205-00	POSTAGE	-	-	-	-	(200)
01-0103-0207-00	TRAVEL & TRAINING	(4,331)	(470)	(1,023)	(8,430)	(8,430)
01-0103-0216-00	OTHER CONTRACTUAL SERVICE	(76,868)	(76,685)	(55,261)	(8,160)	(8,255)
01-0103-0225-00	CLUB MEMBERSHIP	-	-	-	-	-
01-0103-0302-00	GAS, OIL & GREASE	-	(1,315)	(2,207)	(3,000)	(3,000)

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01-0103-0305-00	SAFETY EQUIPMENT	-	-	(170)	(1,350)	(1,350)
01-0103-0307-00	EQUIPMENT MAINTENANCE	-	(339)	(527)	(300)	(740)
01-0103-0310-00	SUPPLIES	(1,999)	(7,387)	(5,231)	(4,900)	(6,000)
01-0103-0350-00	SMALL TOOLS/EQUIPMENT	(1,199)	-	-	-	-
01-0103-0351-00	COMPUTER EQUIPMENT	(2,807)	(5,547)	-	-	-
01-0103-0400-00	INSURANCE CLAIM EXPENSE	-	(5,000)	-	-	-
01-0103-0401-00	INSURANCE	(2,986)	(1,693)	(1,342)	(2,954)	(3,500)
01-0103-0403-00	DUES & SUBSCRIPTIONS	(1,325)	(341)	(1,980)	(2,255)	(2,400)
01-0103-0413-00	PUBLIC RELATIONS	-	(1,100)	(1,225)	(880)	(880)
01-0103-0415-00	ELECTIONS	(3,967)	(2,300)	(8,037)	(4,000)	(8,000)
01-0103-0496-00	EQUIPMENT LEASE	-	-	(11,192)	(11,900)	(18,499)
01-0103-0497-00	COST ISSUANCE	-	-	(9,542)	-	-
01-0103-0504-00	MACHINERY & EQUIPMENT	-	(45,799)	(32,523)	-	-
01-0105-0216-00	OTHER CONTRACTUAL SERVICE	(129,439)	(169,219)	(338,701)	(219,000)	(332,000)
01-0204-0101-00	SALARY FULLTIME	(60,634)	(56,015)	(45,264)	(48,600)	(51,730)
01-0204-0102-00	SALARY PARTTIME	(14,400)	(15,134)	(15,936)	(34,243)	(32,080)
01-0204-0103-00	SALARY OVERTIME	(28)	(964)	(7)	(3,500)	(3,700)
01-0204-0104-00	FICA	(4,996)	(4,901)	(6,037)	(5,083)	(6,660)
01-0204-0106-00	WORKERS COMP	(255)	(124)	(37)	(191)	(200)
01-0204-0107-00	RETIREMENT	(6,100)	(4,798)	(4,643)	(5,048)	(6,484)
01-0204-0108-00	HEALTH INSURANCE	(22,693)	(17,427)	(12,993)	(21,032)	(26,070)
01-0204-0109-00	DENTAL INSURANCE	(639)	(468)	(276)	(405)	(425)
01-0204-0110-00	OTHER PAYROLL INSURANCE	(422)	(370)	(365)	(383)	(300)
01-0204-0203-00	PRINTING & ADVERTISING	(234)	-	(3,513)	(1,200)	(1,200)
01-0204-0207-00	TRAVEL & TRAINING	(3,279)	-	(1,354)	(4,870)	(3,305)
01-0204-0209-00	SUBSISTENCE	(24,740)	(19,865)	(21,780)	-	-
01-0204-0216-00	OTHER CONTRACTUAL SERVICE	(44,198)	(40,696)	(42,665)	(4,800)	(4,800)
01-0204-0310-00	SUPPLIES	(642)	(971)	(728)	(1,000)	(1,000)
01-0204-0351-00	COMPUTER EQUIPMENT	-	(2,314)	-	(3,000)	-
01-0204-0401-00	INSURANCE	(1,126)	(471)	(1,342)	(1,350)	(1,350)
01-0204-0403-00	DUES & SUBSCRIPTIONS	(270)	(300)	(100)	(300)	(300)
01-0204-0404-00	CVC FEES TO STATE OF MO	(7,803)	(4,991)	(5,337)	-	-
01-0204-0407-00	DVS FEES TO HOPE HAVEN	(2,176)	(1,380)	(1,508)	-	-
01-0204-0409-00	POST FEE TO ST OF MO	(1,092)	(700)	(749)	-	-
01-0204-0421-00	SHERIFF'S RETIREMENT FUND FEE	(3,287)	(2,121)	(1,365)	-	-
01 ADMIN Total		(984,855)	(1,064,867)	(1,317,757)	(1,000,907)	(1,132,364)
02 FINANCE						
01-0203-0101-00	SALARY FULLTIME	(325,610)	(301,454)	(303,855)	(391,826)	(412,595)
01-0203-0102-00	SALARY PARTTIME	(210)	(8,460)	-	-	-
01-0203-0103-00	SALARY OVERTIME	(1,052)	(4,414)	(107)	(2,000)	(2,000)
01-0203-0104-00	FICA	(23,611)	(21,872)	(24,444)	(29,970)	(31,655)
01-0203-0106-00	WORKERS COMP	(1,178)	(515)	(739)	(1,034)	(1,270)
01-0203-0107-00	RETIREMENT	(31,687)	(25,308)	(26,952)	(36,460)	(48,825)
01-0203-0108-00	HEALTH INSURANCE	(46,342)	(38,790)	(44,494)	(84,723)	(77,370)
01-0203-0109-00	DENTAL INSURANCE	(1,435)	(1,007)	(1,522)	(2,106)	(2,210)
01-0203-0110-00	OTHER PAYROLL INSURANCE	(1,926)	(1,673)	(1,472)	(2,723)	(2,040)
01-0203-0203-00	PRINTING & ADVERTISING	(2,950)	(3,386)	(215)	(6,800)	(6,800)
01-0203-0204-00	LEGAL PUBLICATIONS	(87)	(30)	(168)	(800)	(800)
01-0203-0205-00	POSTAGE	(11,050)	(10,524)	(11,073)	(11,040)	(12,000)
01-0203-0207-00	TRAVEL & TRAINING	(8,449)	(2,393)	(1,806)	(17,786)	(16,000)
01-0203-0216-00	OTHER CONTRACTUAL SERVICE	(122,025)	(237,413)	(134,519)	(154,479)	(144,325)
01-0203-0218-00	BANK FEES	(22,248)	(22,111)	(22,820)	(25,000)	(25,000)
01-0203-0302-00	GAS, OIL & GREASE	(40)	(22)	(82)	(2,000)	(2,000)
01-0203-0307-00	EQUIPMENT MAINTENANCE	-	-	-	(500)	(716)
01-0203-0310-00	SUPPLIES	(652)	(1,884)	(2,112)	(2,000)	(2,000)
01-0203-0313-00	COMPUTER SUPPLIES	(4,949)	(5,545)	(7,543)	(8,985)	-
01-0203-0350-00	SMALL TOOLS/EQUIPMENT	-	(6,224)	-	-	-
01-0203-0351-00	COMPUTER EQUIPMENT	(3,802)	(58,219)	-	-	-
01-0203-0401-00	INSURANCE	(4,374)	(1,784)	(1,342)	(1,350)	(1,850)
01-0203-0403-00	DUES & SUBSCRIPTIONS	(290)	-	(380)	(480)	(795)

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01-0203-0420-00 PILOT DISTRIBUTIONS	-	-	-	-	-
01-0203-0496-00 EQUIPMENT LEASE	-	-	-	-	(16,260)
01-0203-0504-00 MACHINERY & EQUIPMENT	(156)	(17,033)	(56,172)	(40,319)	-
01-0215-0201-00 UTILITIES	(16,710)	(20,009)	(22,132)	(26,600)	(28,365)
01-0215-0203-00 PRINTING & ADVERTISING	-	-	(22)	(1,650)	(1,650)
01-0215-0210-00 MAINTENANCE & REPAIR	(245)	(5,264)	(1,857)	(10,800)	(10,800)
01-0215-0216-00 OTHER CONTRACTUAL SERVICE	(14,226)	(30,727)	(11,257)	(6,640)	(5,236)
01-0215-0307-00 EQUIPMENT MAINTENANCE	-	(150)	(247)	(250)	(250)
01-0215-0310-00 SUPPLIES	(5,459)	(4,146)	(9,627)	(8,600)	(8,600)
01-0215-0351-00 COMPUTER EQUIPMENT	-	(8,751)	(606)	-	-
01-0215-0401-00 INSURANCE	(2,657)	(1,025)	(12,302)	(12,302)	(13,215)
01-0215-0502-00 BUILDING	(22,441)	(119,915)	(3,869)	(50,847)	(20,000)
01-0230-0101-00 SALARY FULLTIME	(82,643)	(91,100)	(99,885)	(164,294)	(182,950)
01-0230-0103-00 SALARY OVERTIME	(320)	(1,508)	(6,524)	(7,405)	(9,870)
01-0230-0104-00 FICA	(5,427)	(5,884)	(7,190)	(13,135)	(14,715)
01-0230-0106-00 WORKERS COMP	(428)	(204)	(194)	(415)	(435)
01-0230-0107-00 RETIREMENT	(8,485)	(7,659)	(9,309)	(16,546)	(22,696)
01-0230-0108-00 HEALTH INSURANCE	(28,319)	(40,452)	(36,766)	(72,931)	(87,085)
01-0230-0109-00 DENTAL INSURANCE	(1,105)	(1,145)	(1,007)	(1,620)	(1,700)
01-0230-0110-00 OTHER PAYROLL INSURANCE	(628)	(582)	(914)	(1,197)	(1,030)
01-0230-0203-00 PRINTING & ADVERTISING	(1,158)	-	(2,982)	(2,500)	(2,500)
01-0230-0205-00 POSTAGE	(24,483)	(20,623)	(22,996)	(25,200)	(25,200)
01-0230-0216-00 OTHER CONTRACTUAL SERVICE	(28,239)	(31,982)	(28,641)	(27,700)	(42,400)
01-0230-0218-00 CREDIT CARD PROCESSING FEES	(31,095)	(46,944)	(64,598)	(92,000)	(100,000)
01-0230-0307-00 EQUIPMENT MAINTENANCE	(187)	-	-	-	-
01-0230-0310-00 SUPPLIES	(444)	(1,144)	(1,453)	(2,000)	(2,720)
01-0230-0351-00 COMPUTER EQUIPMENT	(2,207)	(3,471)	-	-	-
01-0230-0461-00 COLLECTION AGENCY FEES	(1,391)	(1,546)	(525)	(7,800)	(7,800)
01-0240-0101-00 SALARY FULLTIME	-	-	(99,077)	(141,190)	(148,520)
01-0240-0104-00 FICA	-	-	(5,922)	(10,800)	(11,235)
01-0240-0106-00 WORKERS COMP	-	-	(167)	(410)	(340)
01-0240-0107-00 RETIREMENT	-	-	(4,888)	(13,598)	(17,327)
01-0240-0108-00 HEALTH INSURANCE	-	-	(12,839)	(30,867)	(37,730)
01-0240-0109-00 DENTAL INSURANCE	-	-	(500)	(810)	(850)
01-0240-0110-00 OTHER PAYROLL INSURANCE	-	-	(383)	(965)	(675)
01-0240-0207-00 TRAVEL & TRAINING	-	-	(3,333)	(14,046)	(12,300)
01-0240-0216-00 OTHER CONTRACTUAL SERVICES	-	-	(161,296)	(393,760)	(363,950)
01-0240-0351-00 COMPUTER EQUIPMENT	-	-	(20,766)	(69,399)	(56,000)
01-0240-0504-00 MACHINERY & EQUIPMENT	-	-	(60,695)	(120,779)	(91,500)
01-0203-0217-00 BAD DEBT	-	-	-	-	-
02 FINANCE Total	(892,421)	(1,214,290)	(1,356,587)	(2,171,436)	(2,136,155)
03 LAW ENFORCEMENT					
01-0310-0101-00 SALARY FULLTIME	(298,644)	(322,031)	(299,283)	(348,284)	(354,445)
01-0310-0102-00 SALARY PARTTIME	(2,229)	(4,652)	(6,787)	(5,305)	(8,840)
01-0310-0103-00 SALARY OVERTIME	(42,801)	(52,430)	(42,302)	(39,166)	(41,859)
01-0310-0104-00 FICA	(24,927)	(26,509)	(28,258)	(30,046)	(30,975)
01-0310-0106-00 WORKERS COMP	(1,098)	(503)	(806)	(1,077)	(1,150)
01-0310-0107-00 RETIREMENT	(32,436)	(24,726)	(30,483)	(38,493)	(46,736)
01-0310-0108-00 HEALTH INSURANCE	(50,139)	(51,714)	(50,866)	(53,381)	(124,850)
01-0310-0109-00 DENTAL INSURANCE	(2,057)	(2,178)	(2,260)	(2,916)	(2,974)
01-0310-0110-00 OTHER PAYROLL INSURANCE	(1,954)	(2,124)	(1,635)	(2,751)	(2,096)
01-0310-0201-00 UTILITIES	(25,967)	(27,391)	(28,640)	(34,910)	(30,360)
01-0310-0203-00 PRINTING & ADVERTISING	(98)	-	-	(1,800)	(1,800)
01-0310-0205-00 POSTAGE	(230)	(305)	(9)	(500)	(500)
01-0310-0207-00 TRAVEL & TRAINING	(7,688)	(949)	(3,501)	(6,100)	(7,300)
01-0310-0211-00 EQUIPMENT MAINTENANCE	(2,829)	(6,946)	(2,778)	(8,500)	(8,500)
01-0310-0215-00 RADIO MAINTENANCE	(185)	-	-	(3,000)	(3,000)
01-0310-0216-00 OTHER CONTRACTUAL SERVICE	(23,550)	(28,536)	(6,074)	(5,920)	(7,720)
01-0310-0219-00 COMPUTER LEASE	(4,792)	(420)	(840)	(2,640)	(2,640)
01-0310-0304-00 UNIFORM	-	(679)	(646)	(1,020)	(1,020)

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01-0310-0310-00 SUPPLIES	(15,142)	(13,420)	(10,311)	(11,400)	(12,650)
01-0310-0314-00 DARE SUPPLIES	(4,150)	(1,847)	-	(4,000)	(4,000)
01-0310-0350-00 SMALL TOOLS/EQUIPMENT	(818)	-	-	-	-
01-0310-0351-00 COMPUTER EQUIPMENT	(6,016)	(21,190)	-	-	-
01-0310-0400-00 INSURANCE CLAIM EXPENSE	-	(3,021)	-	-	-
01-0310-0401-00 INSURANCE	(4,527)	(2,060)	(1,342)	(1,500)	(2,000)
01-0310-0403-00 DUES & SUBSCRIPTIONS	(625)	(1,186)	(355)	(1,420)	(1,520)
01-0310-0502-00 BUILDING	(19,994)	(58,103)	-	-	-
01-0310-0504-00 MACHINERY & EQUIPMENT	(17,910)	(2,746)	-	-	-
01-0311-0101-00 SALARY FULLTIME	(1,188,099)	(1,259,093)	(1,195,128)	(1,433,380)	(1,591,830)
01-0311-0102-00 SALARY PARTTIME	(29,318)	(2,140)	-	(5,640)	(6,587)
01-0311-0103-00 SALARY OVERTIME	(87,512)	(41,114)	(92,701)	(77,893)	(80,030)
01-0311-0104-00 FICA	(94,268)	(91,793)	(102,954)	(116,025)	(127,835)
01-0311-0106-00 WORKERS COMP	(89,455)	(41,506)	(72,733)	(94,156)	(86,420)
01-0311-0107-00 RETIREMENT	(185,454)	(177,031)	(195,359)	(220,646)	(286,290)
01-0311-0108-00 HEALTH INSURANCE	(235,699)	(240,895)	(255,500)	(409,644)	(491,460)
01-0311-0109-00 DENTAL INSURANCE	(10,591)	(8,927)	(8,446)	(9,720)	(11,470)
01-0311-0110-00 OTHER PAYROLL INSURANCE	(7,072)	(13,165)	(5,537)	(10,100)	(8,070)
01-0311-0203-00 PRINTING & ADVERTISING	(1,021)	(1,540)	(602)	(2,000)	(2,000)
01-0311-0207-00 TRAVEL & TRAINING	(24,035)	(12,231)	(19,896)	(43,850)	(49,700)
01-0311-0211-00 EQUIPMENT MAINTENANCE	(26,743)	(18,984)	(23,337)	(22,500)	(28,320)
01-0311-0213-00 UNIFORM MAINTENANCE	(4,351)	(3,522)	(5,101)	(5,500)	(5,500)
01-0311-0214-00 DONATION EXPENDITURES-PD	-	(948)	-	-	-
01-0311-0215-00 RADIO MAINTENANCE	(2,877)	(1,238)	(1,233)	(3,400)	(3,400)
01-0311-0216-00 OTHER CONTRACTUAL SERVICE	(26,352)	(54,649)	(53,298)	(105,430)	(101,155)
01-0311-0302-00 GAS, OIL & GREASE	(35,228)	(28,365)	(38,856)	(46,000)	(55,000)
01-0311-0304-00 UNIFORM	(13,178)	(6,281)	(4,945)	(16,361)	(14,900)
01-0311-0305-00 SAFETY EQUIPMENT	(4,276)	(2,460)	(2,306)	(4,550)	(4,950)
01-0311-0307-00 EQUIPMENT MAINTENANCE	-	(5,851)	(1,964)	(1,500)	(1,500)
01-0311-0310-00 SUPPLIES	(28,007)	(20,663)	(17,293)	(31,448)	(24,195)
01-0311-0330-00 RECOUPMENT FOR EXPENDITURES	-	-	-	(24,845)	(24,845)
01-0311-0350-00 SMALL TOOLS/EQUIPMENT	(3,631)	-	-	-	-
01-0311-0351-00 COMPUTER EQUIPMENT	(6,921)	-	-	-	-
01-0311-0400-00 INSURANCE CLAIM EXPENSE	(1,000)	(1,000)	-	-	-
01-0311-0401-00 INSURANCE	(80,397)	(33,039)	(34,936)	(35,000)	(40,000)
01-0311-0403-00 DUES & SUBSCRIPTIONS	(1,200)	(1,595)	(1,075)	(1,070)	(1,100)
01-0311-0496-00 EQUIPMENT LEASE	-	-	(50,487)	(81,000)	(156,502)
01-0311-0504-00 MACHINERY & EQUIPMENT	-	(181,275)	(235,939)	(58,187)	-
01-0312-0101-00 SALARY FULLTIME	(81,727)	(62,534)	(55,932)	(78,546)	(82,330)
01-0312-0102-00 SALARY PARTTIME	(8,467)	(20,739)	(27,530)	(44,650)	(48,464)
01-0312-0103-00 SALARY OVERTIME	(3,698)	(181)	(4,220)	(5,665)	(5,937)
01-0312-0104-00 FICA	(6,445)	(5,808)	(7,091)	(9,858)	(10,460)
01-0312-0106-00 WORKERS COMP	(3,167)	(1,388)	(2,058)	(3,396)	(2,805)
01-0312-0107-00 RETIREMENT	(5,563)	(3,131)	(3,075)	(8,168)	(10,420)
01-0312-0108-00 HEALTH INSURANCE	(10,234)	(12,896)	(12,601)	(42,065)	(37,730)
01-0312-0109-00 DENTAL INSURANCE	(582)	(600)	(419)	(810)	(850)
01-0312-0110-00 OTHER PAYROLL INSURANCE	(686)	(371)	(348)	(662)	(495)
01-0312-0201-00 UTILITIES	(13,143)	(14,255)	(19,551)	(20,352)	(24,000)
01-0312-0203-00 PRINTING & ADVERTISING	(200)	(110)	-	(500)	(300)
01-0312-0207-00 TRAVEL & TRAINING	(1,893)	(540)	(300)	(3,000)	(3,000)
01-0312-0210-00 MAINTENANCE & REPAIR	(786)	(3,157)	(2,779)	(4,000)	(6,000)
01-0312-0211-00 EQUIPMENT MAINTENANCE	(504)	(180)	(1,786)	(2,000)	(1,000)
01-0312-0214-00 DONATION EXPENDITURES	-	-	-	(55,405)	(29,560)
01-0312-0215-00 RADIO MAINTENANCE	-	-	(53)	(500)	(500)
01-0312-0216-00 OTHER CONTRACTUAL SERVICE	(2,067)	(3,789)	(3,001)	(4,785)	(2,880)
01-0312-0218-00 CREDIT CARD FEES ANIM CTRL	(809)	(713)	(877)	(1,000)	(1,000)
01-0312-0220-00 ADOPTION VOUCHERS	(13,755)	(10,982)	(16,551)	(17,603)	(16,000)
01-0312-0302-00 GAS, OIL & GREASE	(1,725)	(1,292)	(1,460)	(2,750)	(2,750)
01-0312-0304-00 UNIFORM	(484)	(1,336)	(506)	(1,250)	(1,500)
01-0312-0307-00 EQUIPMENT MAINTENANCE	(110)	(240)	(750)	(1,000)	(1,644)

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	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
01-0312-0309-00 MAINTENANCE	-	-	-	-	-
01-0312-0310-00 SUPPLIES	(13,900)	(6,170)	(10,231)	(12,500)	(11,563)
01-0312-0350-00 SMALL TOOLS/EQUIPMENT	-	(2,300)	-	-	-
01-0312-0351-00 COMPUTER EQUIPMENT	(2,486)	-	-	-	-
01-0312-0401-00 INSURANCE	(2,856)	(1,035)	(3,652)	(3,652)	(5,000)
01-0312-0403-00 DUES & SUBSCRIPTIONS	(77)	(20)	-	(300)	(300)
01-0312-0496-00 EQUIPMENT LEASE	-	-	(19,463)	(12,600)	(12,989)
01-0312-0504-00 MACHINERY & EQUIPMENT	-	(7,542)	(30,537)	(24,743)	-
03 LAW ENFORCEMENT Total	(2,952,851)	(3,066,276)	(3,161,570)	(3,825,733)	(4,219,472)
06 COMMUNITY DEVELOPMENT					
01-0608-0101-00 SALARY FULLTIME	(189,102)	(270,428)	(130,462)	(153,647)	(394,765)
01-0608-0102-00 SALARY PARTTIME	(2,400)	1,705	-	(1,100)	-
01-0608-0103-00 SALARY OVERTIME	(334)	(6,003)	(78)	(1,000)	(7,330)
01-0608-0104-00 FICA	(13,660)	(18,824)	(11,581)	(11,772)	(30,625)
01-0608-0106-00 WORKERS COMP	(11,182)	(4,644)	(5,899)	(437)	(9,210)
01-0608-0107-00 RETIREMENT	(19,391)	(21,518)	(13,725)	(14,331)	(47,235)
01-0608-0108-00 HEALTH INSURANCE	(29,295)	(31,219)	(14,771)	(19,670)	(122,030)
01-0608-0109-00 DENTAL INSURANCE	(1,445)	(1,522)	(744)	(810)	(2,550)
01-0608-0110-00 OTHER PAYROLL INSURANCE	(1,154)	(1,379)	(683)	(1,005)	(1,890)
01-0608-0201-00 UTILITIES	(1,565)	(1,563)	(1,159)	(850)	(3,000)
01-0608-0203-00 PRINTING & ADVERTISING	(1,680)	(1,914)	(2,560)	(3,500)	(3,500)
01-0608-0205-00 POSTAGE	(8)	-	-	(1,500)	(1,500)
01-0608-0207-00 TRAVEL & TRAINING	(4,766)	(4,313)	(12,604)	(39,070)	(48,205)
01-0608-0211-00 EQUIPMENT MAINTENANCE	(440)	(228)	-	(2,500)	(2,500)
01-0608-0216-00 OTHER CONTRACTUAL SERVICE	(20,041)	(27,912)	(98,948)	(79,396)	(56,300)
01-0608-0223-00 ENVIRONMENTAL SERVICES FEE	(8,693)	(23,845)	-	-	(45,000)
01-0608-0302-00 GAS, OIL & GREASE	(831)	(677)	(66)	(2,800)	(3,500)
01-0608-0304-00 UNIFORMS	(488)	(712)	-	-	(3,000)
01-0608-0305-00 SAFETY EQUIPMENT	-	-	-	-	(750)
01-0608-0307-00 EQUIPMENT MAINTENANCE	-	-	-	-	(444)
01-0608-0310-00 SUPPLIES	(4,634)	(2,375)	(450)	(3,500)	(3,500)
01-0608-0350-00 SMALL TOOLS/EQUIPMENT	(285)	(159)	-	(1,100)	(1,100)
01-0608-0351-00 COMPUTER EQUIPMENT	(2,207)	(3,392)	-	-	-
01-0608-0401-00 INSURANCE	(3,491)	(1,466)	(1,342)	(1,345)	(5,000)
01-0608-0403-00 DUES & SUBSCRIPTIONS	(4,638)	(4,136)	(5,365)	(35,350)	(36,054)
01-0608-0504-00 MACHINERY & EQUIPMENT	(24,376)	(3,949)	-	-	-
06 COMMUNITY DEVELOPMENT Total	(346,106)	(430,473)	(300,438)	(374,683)	(828,988)
07 PUBLIC WORKS					
01-0707-0101-00 SALARY FULLTIME	(373,937)	(374,173)	(358,263)	(409,555)	(403,400)
01-0707-0103-00 SALARY OVERTIME	(18,998)	(8,003)	(13,230)	(14,450)	(14,275)
01-0707-0104-00 FICA	(28,912)	(27,209)	(29,847)	(32,444)	(31,390)
01-0707-0106-00 WORKERS COMP	(61,430)	(19,107)	(37,079)	(46,200)	(36,420)
01-0707-0107-00 RETIREMENT	(38,640)	(30,407)	(34,037)	(40,936)	(48,415)
01-0707-0108-00 HEALTH INSURANCE	(38,903)	(46,452)	(49,906)	(78,153)	(148,135)
01-0707-0109-00 DENTAL INSURANCE	(3,058)	(2,819)	(2,823)	(3,240)	(3,400)
01-0707-0110-00 OTHER PAYROLL INSURANCE	(2,373)	(2,453)	(1,612)	(3,011)	(2,145)
01-0707-0201-00 UTILITIES	(8,036)	(8,428)	(8,684)	(9,872)	(10,475)
01-0707-0207-00 TRAVEL & TRAINING	(2,782)	(3,115)	(7,202)	(12,984)	(22,750)
01-0707-0211-00 EQUIPMENT MAINTENANCE	(20,476)	(12,076)	(28,003)	(23,000)	(26,000)
01-0707-0213-00 UNIFORM MAINTENANCE	(2,505)	(3,350)	(2,734)	(4,140)	(7,250)
01-0707-0215-00 RADIO MAINTENANCE	(920)	-	-	(1,000)	(1,000)
01-0707-0216-00 OTHER CONTRACTUAL SERVICE	(3,902)	(8,108)	(11,821)	(82,200)	(54,424)
01-0707-0302-00 GAS, OIL & GREASE	(23,480)	(14,892)	(20,428)	(26,415)	(37,854)
01-0707-0304-00 UNIFORM	(45)	-	-	-	-
01-0707-0307-00 EQUIPMENT MAINTENANCE	(9,686)	(8,306)	(8,449)	(10,375)	(14,823)
01-0707-0308-00 SUPPLIES STREET SIGNS	(4,947)	(3,235)	(5,999)	(6,000)	(6,000)
01-0707-0309-00 MAINTENANCE	(178,109)	(123,542)	(132,813)	(182,790)	(179,000)
01-0707-0310-00 SUPPLIES	(8,531)	(13,209)	(17,426)	(9,760)	(9,825)
01-0707-0322-00 PAINT STRIPING SUPPLIES	(360)	(1,781)	(1,355)	(1,500)	(2,500)
01-0707-0350-00 SMALL TOOLS/EQUIPMENT	(2,520)	(788)	(950)	(4,650)	(4,950)

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	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
01-0707-0400-00 INSURANCE CLAIM EXPENSE	-	(1,000)	-	-	-
01-0707-0401-00 INSURANCE	(14,415)	(6,217)	(10,893)	(10,895)	(12,000)
01-0707-0403-00 DUES & SUBSCRIPTIONS	(200)	(673)	(450)	(750)	(800)
01-0707-0496-00 EQUIPMENT LEASE	-	-	(8,394)	(8,500)	(49,275)
01-0707-0502-00 BUILDING	-	(18,074)	-	(20,000)	(132,000)
01-0707-0504-00 MACHINERY & EQUIPMENT	(43,345)	(34,536)	-	(8,200)	(22,000)
01-0717-0101-00 SALARY FULLTIME	(7,298)	-	-	-	-
01-0717-0104-00 FICA	(533)	-	-	-	(500)
01-0717-0106-00 WORKERS COMP	(6,148)	(2,655)	-	-	(588)
01-0717-0107-00 RETIREMENT	(309)	-	-	-	-
01-0717-0201-00 UTILITIES	(19,411)	(17,674)	(19,094)	(28,320)	(39,000)
01-0717-0203-00 PRINTING & ADVERTISING	-	(139)	-	-	-
01-0717-0205-00 POSTAGE	-	-	-	(100)	(100)
01-0717-0207-00 TRAVEL & TRAINING	(135)	(75)	-	(700)	(1,200)
01-0717-0210-00 MAINTENANCE & REPAIR	(16,034)	(19,598)	(9,963)	(28,600)	(28,600)
01-0717-0211-00 EQUIPMENT MAINTENANCE	(1,522)	(1,295)	(95)	(4,000)	(4,000)
01-0717-0216-00 OTHER CONTRACTUAL SERVICE	(7,923)	(10,613)	(11,034)	(16,020)	(18,228)
01-0717-0302-00 GAS, OIL & GREASE	(92)	-	-	(1,250)	(1,250)
01-0717-0307-00 EQUIPMENT MAINTENANCE	-	-	-	-	(702)
01-0717-0310-00 SUPPLIES	(662)	(1,506)	(3,594)	(8,015)	(8,015)
01-0717-0340-00 AVIATION FUEL	(26,806)	(39,404)	(71,291)	(80,000)	(80,000)
01-0717-0350-00 SMALL TOOLS/EQUIPMENT	-	(829)	-	(1,800)	(1,800)
01-0717-0401-00 INSURANCE	(11,297)	(6,787)	(29,065)	(29,065)	(29,065)
01-0717-0403-00 DUES & SUBSCRIPTIONS	(100)	(170)	(239)	(310)	(310)
01-0717-0503-00 NON-BUILDING IMPROVEMENTS	-	(12,000)	(126,204)	(110,076)	(6,400)
01-0718-0216-00 OTHER CONTRACTUAL SERVICE	(76,327)	(89,959)	(54,910)	(85,100)	(85,100)
01-0718-0401-00 INSURANCE	(272)	(4)	-	(11)	(11)
01-0718-0403-00 DUES & SUBSCRIPTIONS	-	(1,119)	-	-	-
01-0717-0102-00 SALARY PARTTIME	-	-	-	-	(6,528)
01-0717-0496-00 EQUIPMENT LEASE	-	-	-	-	(8,696)
07 PUBLIC WORKS Total	(1,065,377)	(975,775)	(1,117,885)	(1,444,387)	(1,600,598)
08 NON-DEPARTMENTAL TRANSFER					
01-0816-0216-00 OTHER CONTRACTUAL SERVICE	-	-	-	(2,032,000)	-
01-0816-0402-00 TRANSFERS	(1,321,887)	(1,066,043)	(670,839)	(160,000)	(3,694,306)
08 NON-DEPARTMENTAL TRANSFER Total	(1,321,887)	(1,066,043)	(670,839)	(2,192,000)	(3,694,306)
09 CAPITAL PROJECTS					
01-0907-1002-00 ASPHALT OVERLAY PROGRAM	(383,210)	(50,477)	(547,441)	(320,000)	(200,000)
01-0907-1006-00 HWY 2 CULVERT OVER MUDDY CREEK TR	-	-	-	-	(2,283,656)
01-0917-1072-00 AIRPORT CAPITAL IMPROVEMENTS	(2,954)	-	-	(417,000)	-
01-0936-1005-00 MISC STORMWATER PROJECTS	-	(51,025)	(50,166)	(49,711)	-
01-0938-1003-00 SIDEWALK CURB PROGRM	(342,909)	(89)	(185,796)	(100,000)	(100,000)
01-0990-1080-00 ROYAL ST EXTENSION	-	-	-	(100,000)	(1,677,900)
01-0990-1070-00 CDBG FOOD PANTRY	-	-	-	-	-
09 CAPITAL PROJECTS Total	(729,073)	(101,591)	(783,403)	(986,711)	(4,261,556)
10 CODES					
01-0514-0101-00 SALARY FULLTIME	-	-	(240,571)	(277,514)	-
01-0514-0103-00 SALARY OVERTIME	-	-	(6,010)	(9,900)	-
01-0514-0104-00 FICA	-	-	(18,136)	(21,621)	-
01-0514-0106-00 WORKERS COMP	-	-	(11,360)	(15,895)	-
01-0514-0107-00 RETIREMENT	-	-	(23,406)	(26,284)	-
01-0514-0108-00 HEALTH INSURANCE	-	-	(44,359)	(69,320)	-
01-0514-0109-00 DENTAL INSURANCE	-	-	(1,676)	(2,025)	-
01-0514-0110-00 OTHER PAYROLL INSURANCE	-	-	(1,103)	(2,034)	-
01-0514-0203-00 PRINTING & ADVERTISING	-	-	(1,188)	(1,500)	-
01-0514-0205-00 POSTAGE	-	-	-	(600)	-
01-0514-0207-00 TRAVEL & TRAINING	-	-	(4,422)	(5,500)	-
01-0514-0211-00 EQUIPMENT MAINTENANCE	-	-	(109)	(3,000)	-
01-0514-0213-00 UNIFORM MAINTENANCE	-	-	(641)	-	-
01-0514-0216-00 OTHER CONTRACTUAL SERVICE	-	-	(8,692)	(42,200)	-
01-0514-0223-00 ENVIRONMENTAL SERVICE FEE	-	-	(21,707)	(125,000)	-

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		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
01-0514-0302-00	GAS, OIL & GREASE	-	-	(1,639)	(2,600)	-
01-0514-0304-00	UNIFORM	-	-	(341)	(2,000)	-
01-0514-0305-00	SAFETY EQUIPMENT	-	-	(56)	(750)	-
01-0514-0307-00	EQUIPMENT MAINTENANCE	-	-	-	-	-
01-0514-0309-00	MAINTENANCE	-	-	-	(700)	-
01-0514-0310-00	SUPPLIES	-	-	(3,205)	(3,500)	-
01-0514-0350-00	SMALL TOOLS/EQUIPMENT	-	-	-	(700)	-
01-0514-0401-00	INSURANCE	-	-	(1,836)	(1,840)	-
01-0514-0403-00	DUES & SUBSCRIPTIONS	-	-	(390)	(1,200)	-
10 CODES Total		-	-	(390,848)	(615,683)	-
Expense Total		(8,292,571)	(7,919,316)	(9,099,327)	(12,611,539)	(17,873,439)
Grand Total		(99,700)	416,601	1,947,710	(891,628)	0

City of Harrisonville, Missouri
General Fund Dept by Department
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	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Expense					
01 ADMIN					
01 PERSONNEL SERVICES	558,047	585,481	459,276	531,108	578,519
02 CONTRACTUAL SERVICES	312,658	333,287	471,929	316,260	429,160
03 COMMODITIES	7,687	28,293	9,711	17,650	17,090
04 OTHER CHARGES	106,464	72,007	344,317	135,889	107,595
05 CAPITAL OUTLAY	-	45,799	32,523	-	-
01 ADMIN Total	984,855	1,064,867	1,317,757	1,000,907	1,132,364
02 FINANCE					
01 PERSONNEL SERVICES	560,405	552,026	689,151	1,027,025	1,115,123
02 CONTRACTUAL SERVICES	282,966	431,405	489,714	816,800	797,326
03 COMMODITIES	17,741	89,556	42,436	93,734	72,286
04 OTHER CHARGES	8,712	4,356	14,549	21,932	39,920
05 CAPITAL OUTLAY	22,597	136,947	120,737	211,945	111,500
02 FINANCE Total	892,421	1,214,290	1,356,587	2,171,436	2,136,155
03 LAW ENFORCEMENT					
01 PERSONNEL SERVICES	2,504,319	2,470,177	2,504,311	3,092,443	3,503,408
02 CONTRACTUAL SERVICES	183,874	191,385	190,206	355,195	336,135
03 COMMODITIES	143,861	112,093	89,268	158,624	160,516
04 OTHER CHARGES	90,681	42,955	111,309	136,542	219,412
05 CAPITAL OUTLAY	37,904	249,665	266,476	82,930	-
03 LAW ENFORCEMENT Total	2,960,638	3,066,276	3,161,570	3,825,733	4,219,472
06 COMMUNITY DEVELOPMENT					
01 PERSONNEL SERVICES	267,963	353,832	177,944	203,772	615,635
02 CONTRACTUAL SERVICES	37,193	59,774	115,271	126,816	160,005
03 COMMODITIES	8,445	7,316	516	7,400	12,294
04 OTHER CHARGES	8,129	5,603	6,707	36,695	41,054
05 CAPITAL OUTLAY	24,376	3,949	-	-	-
06 COMMUNITY DEVELOPMENT Total	346,106	430,473	300,438	374,683	828,988
07 PUBLIC WORKS					
01 PERSONNEL SERVICES	580,537	513,277	526,796	627,990	695,196
02 CONTRACTUAL SERVICES	159,972	174,428	153,539	296,036	298,127
03 COMMODITIES	255,239	207,491	262,305	332,555	346,719
04 OTHER CHARGES	26,285	15,969	49,041	49,531	100,156
05 CAPITAL OUTLAY	43,345	64,610	126,204	138,276	160,400
07 PUBLIC WORKS Total	1,065,377	975,775	1,117,885	1,444,387	1,600,598
08 NON-DEPARTMENTAL TRANSFER					
02 CONTRACTUAL SERVICES	-	-	-	2,032,000	-
04 OTHER CHARGES	1,321,887	1,066,043	670,839	160,000	3,694,306
08 NON-DEPARTMENTAL TRANSFER T	1,321,887	1,066,043	670,839	2,192,000	3,694,306
09 CAPITAL PROJECTS					
10 CAPITAL PROJECT					
1002 ASPHALT OVERLAY PROC	383,210	50,477	547,441	320,000	200,000
1003 SIDEWALK CURB PROGRM	342,909	89	185,796	100,000	100,000
1004 SOUTH COMMERCIAL PHA	-	-	-	-	-
1005 MISC STORMWATER PRO.	-	51,025	50,166	49,711	-
1036 ANNUAL STRIPING PROGF	-	-	-	-	-
1080 ROYAL ST EXTENSION	-	-	-	100,000	1,677,900
1006 HWY 2 CULVERT OVER MI	-	-	-	-	2,283,656
10 CAPITAL PROJECT Total	729,073	101,591	783,403	986,711	4,261,556
09 CAPITAL PROJECTS Total	729,073	101,591	783,403	986,711	4,261,556
10 CODES					
01 PERSONNEL SERVICES	-	-	346,621	424,593	-
02 CONTRACTUAL SERVICES	-	-	36,760	177,800	-
03 COMMODITIES	-	-	5,241	10,250	-
04 OTHER CHARGES	-	-	2,226	3,040	-
05 CAPITAL OUTLAY	-	-	-	-	-

City of Harrisonville, Missouri
General Fund Dept by Department
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
10 CODES Total	-	-	390,848	615,683	-
Expense Total	8,300,358	7,919,316	9,099,327	12,611,539	17,873,439
Grand Total	8,300,358	7,919,316	9,099,327	12,611,539	17,873,439

City of Harrisonville, Missouri
Refuse Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
53 CHARGES FOR SERVICE	609,760	616,997	656,443	615,064	759,395
55 MISC. INCOME	-	-	-	-	-
58 INTEREST	344	48	-	303	300
59 OTHER REV. SOURCES/TRANS	-	-	-	-	-
Revenue Total	610,104	617,045	656,443	615,367	759,695
Expense					
01 PERSONNEL SERVICES	-	-	-	-	-
02 CONTRACTUAL SERVICES	(550,253)	(550,518)	(540,593)	(614,915)	(707,740)
03 COMMODITIES	-	-	-	-	-
04 OTHER CHARGES	(33,647)	(26,826)	(37,127)	-	(43,655)
Expense Total	(583,900)	(577,343)	(577,719)	(614,915)	(751,395)
Grand Total	26,204	39,702	78,723	452	8,300

Accounts for the billing and collection of charges for electric service for most City residents.
Revenues are used to pay for both operations and capital outlay to maintain this service.

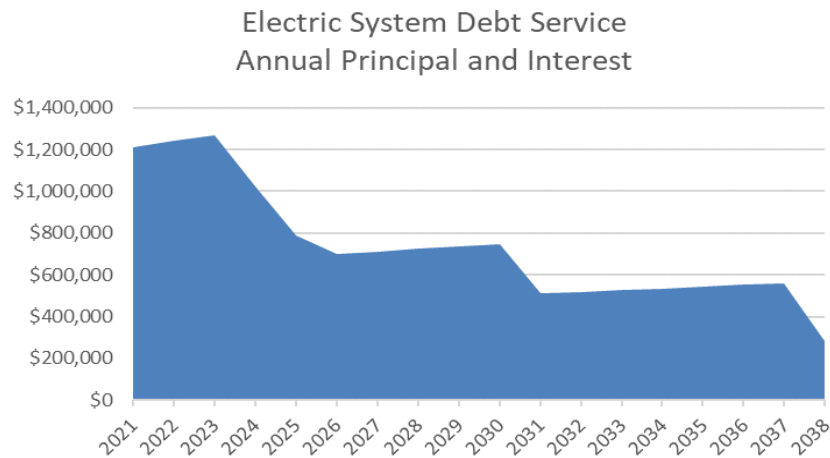
City of Harrisonville, Missouri
Refuse Fund Detail
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
(blank)					
5324 RECEIPTS FOR COLLECTION	609,760	616,997	656,443	615,064	759,395
5510 MISCELLANEOUS	-	-	-	-	-
5815 INTEREST INCOME	344	48	-	303	300
5934 TRANSFER FROM RESERVE	-	-	-	-	-
5935 BOND PROCEEDS	-	-	-	-	-
5936 LEASE PROCEEDS	-	-	-	-	-
(blank) Total	610,104	617,045	656,443	615,367	759,695
Revenue Total	610,104	617,045	656,443	615,367	759,695
Expense					
01 ADMIN					
0107 RETIREMENT	-	-	-	-	-
0221 CONTRACT PAYMENTS	(539,442)	(539,724)	(529,799)	(603,915)	(696,690)
0222 HAZARDOUS WASTE PROGR.	(10,810)	(10,794)	(10,794)	(11,000)	(11,050)
0224 CITYWIDE CLEANUP	-	-	-	-	-
0351 COMPUTER EQUIPMENT	-	-	-	-	-
0430 OFFICE FACILITIES & SERVIC	(29,805)	(27,321)	(37,227)	-	(43,655)
0460 BAD DEBT	(3,842)	496	101	-	-
01 ADMIN Total	(583,900)	(577,343)	(577,719)	(614,915)	(751,395)
Expense Total	(583,900)	(577,343)	(577,719)	(614,915)	(751,395)
Grand Total	26,204	39,702	78,723	452	8,300

City of Harrisonville, Missouri
Electric Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
53 CHARGES FOR SERVICE	11,153,950	10,885,839	11,841,467	12,245,893	11,683,875
55 MISC. INCOME	153,518	277,966	369,105	202,615	207,000
56 INTERGOVERNMENTAL	14,824	-	-	-	225,000
58 INTEREST	160,708	88,748	20,301	65,650	66,000
59 OTHER REV. SOURCES/TRANS	-	-	-	425,673	1,230,158
Revenue Total	11,482,999	11,252,553	12,230,873	12,939,832	13,412,033
Expense					
01 PERSONNEL SERVICES	(972,144)	(926,620)	(410,064)	(1,118,606)	(1,285,296)
02 CONTRACTUAL SERVICES	(616,639)	(597,030)	(574,774)	(790,965)	(676,340)
03 COMMODITIES	(7,843,511)	(8,149,029)	(8,560,625)	(8,362,673)	(8,497,462)
04 OTHER CHARGES	(1,561,333)	(1,419,663)	(1,756,836)	(1,975,207)	(2,057,322)
05 CAPITAL OUTLAY	(65,480)	(321,848)	(120,166)	(824,040)	(511,000)
06 DEPRECIATION	(339,600)	-	(372,210)	-	-
10 CAPITAL PROJECT	-	-	-	-	(384,613)
Expense Total	(11,398,708)	(11,414,189)	(11,794,674)	(13,071,491)	(13,412,033)
Grand Total	84,291	(161,636)	436,198	(131,659)	0

Accounts for the billing and collection of charges for electric service for most City residents. Revenues are used to pay for both operations and capital outlay to maintain this service.



City of Harrisonville, Missouri
Electric Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
(blank)						
07-5301	ELEC SALES - RESIDENTIAL	5,002,757	4,967,114	5,648,010	5,570,000	5,330,036
07-5302	ELEC SALES - COMMERCIAL	570,998	576,135	730,317	636,300	640,965
07-5303	ELEC SALES - POWER	5,556,118	5,274,414	5,406,374	6,000,000	5,652,274
07-5305	ELEC SALES - PARK	223	263	278	165	200
07-5306	ELEC SECURITY LIGHTS	214	214	214	433	400
07-5308	POLE ATTACHMENT FEES	20,843	24,928	26,168	30,916	31,000
07-5317	ELECTRIC CONNECTION FEES	2,797	42,770	30,105	8,080	29,000
07-5510	MISCELLANEOUS	19,949	122,607	104,373	54,591	55,000
07-5511	LATE CHARGES & PENALTIES	99,610	87,727	198,095	116,150	120,000
07-5513	ADMINISTRATION FEES	31,200	26,200	25,500	30,300	30,000
07-5520	RENEWABLE POWER SALES	1,559	-	1,559	1,575	2,000
07-5535	AUCTION & SURPLUS SALES	1,200	41,432	39,578	-	-
07-5626	GRANTS & ENTITLEMENTS	14,824	-	-	-	225,000
07-5815	INTEREST INCOME	113,728	88,748	48,181	65,650	66,000
07-5816	UNREALIZED GAIN ON INVESTMENTS	46,980	-	(27,880)	-	-
07-5934	TRANSFER FROM RESERVE	-	-	-	425,673	1,230,158
(blank) Total		11,482,999	11,252,553	12,230,873	12,939,832	13,412,033
Revenue Total		11,482,999	11,252,553	12,230,873	12,939,832	13,412,033
Expense						
07 Electric						
07-0103-0101-00	SALARY FULLTIME	(143,917)	(86,136)	(127,274)	(243,400)	(283,287)
07-0103-0103-00	SALARY OVERTIME	(15,840)	(276)	(185)	(3,173)	(8,122)
07-0103-0104-00	FICA	(11,000)	(5,560)	(11,451)	(18,817)	(22,121)
07-0103-0106-00	WORKERS COMP	(129)	(61)	(3,927)	(5,978)	(5,738)
07-0103-0107-00	RETIREMENT	(15,594)	(5,943)	(11,927)	(22,924)	(34,121)
07-0103-0107-01	GASB 68	-	(4,874)	68,998	-	-
07-0103-0107-02	OPEB EXPENSE	33,169	-	25,689	-	-
07-0103-0108-00	HEALTH INSURANCE	(15,925)	(10,910)	(27,687)	(66,882)	(88,739)
07-0103-0109-00	DENTAL INSURANCE	(553)	(355)	(936)	(1,792)	(2,031)
07-0103-0110-00	OTHER PAYROLL INSURANCE	(804)	(2,274)	(742)	(1,877)	(1,415)
07-0103-0203-00	PRINTING & ADVERTISING	(390)	(110)	-	-	-
07-0103-0205-00	POSTAGE	(49)	-	-	-	-
07-0103-0207-00	TRAVEL & TRAINING	(2,042)	(4,259)	(5,954)	(10,000)	(15,000)
07-0103-0216-00	OTHER CONTRACTUAL SERVICE	(22,226)	(23,440)	(10,689)	(10,000)	(17,860)
07-0103-0301-00	PURCHASED POWER	(7,856,916)	(8,078,307)	(8,563,641)	(8,242,821)	(8,242,821)
07-0103-0302-00	GAS, OIL & GREASE	(1,889)	(1,480)	(2,789)	(2,220)	(4,440)
07-0103-0307-00	EQUIPMENT MAINTENANCE	(83)	(266)	(662)	(300)	(1,196)
07-0103-0310-00	SUPPLIES	(2,199)	(1,988)	(474)	(2,000)	(1,350)
07-0103-0350-00	SMALL TOOLS/EQUIPMENT	(495)	(110)	-	(500)	(500)
07-0103-0400-00	INSURANCE CLAIM EXPENSE	(2,500)	(2,336)	-	-	-
07-0103-0401-00	INSURANCE	(30,979)	(12,331)	(83,940)	(65,465)	(65,465)
07-0103-0402-00	TRANSFERS	(905,144)	-	-	-	-
07-0103-0403-00	DUES & SUBSCRIPTIONS	(4,784)	(3,959)	(4,010)	(5,790)	(9,154)
07-0103-0412-00	BOND ADM FEES	(583)	(317)	-	-	-
07-0103-0430-00	OFFICE FACILITIES & SERVICES	(553,430)	(517,009)	(791,676)	(929,305)	(930,000)
07-0103-0440-00	BOND INTEREST EXPENSE	(20,923)	(10,608)	-	-	-
07-0103-0450-00	FRANCHISE FEE	-	(880,016)	(875,829)	(961,847)	(1,031,040)
07-0103-0460-00	BAD DEBT	(42,421)	7,057	1,291	(12,600)	(12,600)
07-0103-0465-00	COLLECTION FEES	(570)	(144)	(171)	(200)	(200)
07-0103-0496-00	EQUIPMENT LEASE	-	-	-	-	(8,863)
07-0103-0504-00	MACHINERY & EQUIPMENT	-	(32)	-	-	-
07-0103-0601-00	DEPRECIATION	(339,600)	-	(372,210)	-	-
07-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	(11,447)	(35,695)	(27,500)
07-0240-0351-00	COMPUTER EQUIPMENT	-	-	-	(10,082)	(8,500)
07-0240-0504-00	MACHINERY & EQUIPMENT	-	-	(14,759)	(3,690)	(4,000)
07-0721-0101-00	SALARY FULLTIME	(303,528)	(481,870)	(340,040)	(527,693)	(588,735)
07-0721-0103-00	SALARY OVERTIME	(56,677)	(34,005)	(44,445)	(17,458)	(21,765)
07-0721-0104-00	FICA	(25,942)	(36,935)	(31,581)	(41,704)	(46,062)
07-0721-0106-00	WORKERS COMP	(46,249)	(12,667)	(17,788)	(16,573)	(19,390)
07-0721-0107-00	RETIREMENT	(32,377)	(33,120)	(32,881)	(51,229)	(71,050)
07-0721-0107-01	GASB 68	-	(27,163)	190,219	-	-
07-0721-0108-00	HEALTH INSURANCE	(33,957)	(50,214)	(33,416)	(92,961)	(87,360)
07-0721-0109-00	DENTAL INSURANCE	(1,888)	(2,370)	(1,950)	(2,835)	(2,550)

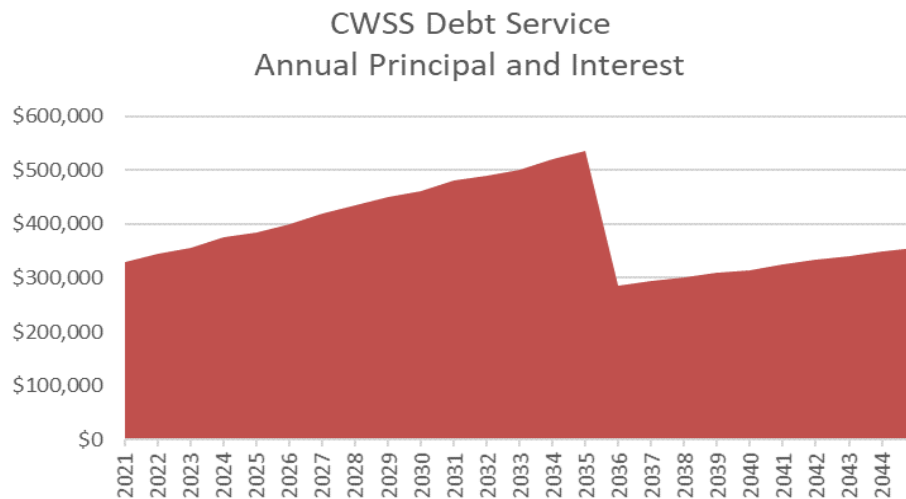
City of Harrisonville, Missouri
Electric Fund Detail
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
07-0721-0110-00 OTHER PAYROLL INSURANCE	(1,692)	(2,220)	(1,594)	(3,310)	(2,810)
07-0721-0201-00 UTILITIES	(11,554)	(10,726)	(10,494)	(24,420)	(27,180)
07-0721-0207-00 TRAVEL & TRAINING	(3,403)	(8,381)	(9,748)	(12,500)	(24,500)
07-0721-0211-00 EQUIPMENT MAINTENANCE	(22,592)	(14,784)	(14,871)	(21,000)	(40,000)
07-0721-0213-00 UNIFORM MAINTENANCE	(12)	-	-	-	-
07-0721-0215-00 RADIO MAINTENANCE	(604)	-	-	(1,000)	(1,000)
07-0721-0216-00 OTHER CONTRACTUAL SERVICE	(96,858)	(21,408)	(31,257)	(225,750)	(23,300)
07-0721-0302-00 GAS, OIL & GREASE	(6,458)	(5,113)	(9,053)	(9,000)	(22,500)
07-0721-0304-00 UNIFORMS	(6,795)	(13,450)	(10,296)	(15,000)	(10,635)
07-0721-0306-00 SUBSTATION MAINTENANCE	(1,113)	(638)	(8,589)	(4,500)	(75,000)
07-0721-0307-00 EQUIPMENT MAINTENANCE	(1,707)	(2,607)	(706)	(5,000)	(5,500)
07-0721-0309-00 MAINTENANCE	(290)	(97)	-	(2,500)	(2,500)
07-0721-0310-00 SUPPLIES	(2,926)	(1,913)	(395)	(2,500)	(2,520)
07-0721-0318-00 STREET LIGHT MAINTENANCE	-	(13,440)	-	-	-
07-0721-0319-00 DISTRIBUTION MAINTENANCE SUPP.	59,157	(3,495)	47,408	(60,000)	(115,000)
07-0721-0350-00 SMALL TOOLS/EQUIPMENT	(10,490)	(12,182)	(11,429)	(6,250)	(5,000)
07-0721-0400-00 INSURANCE CLAIM EXPENSE	-	-	(2,500)	-	-
07-0721-0502-00 BUILDING	(3,315)	(3,889)	(7,181)	(198,750)	(2,000)
07-0721-0503-00 NON-BUILDING IMPROVEMENT	(61,674)	(135,788)	(90,218)	(321,600)	(195,000)
07-0721-0504-00 MACHINERY & EQUIPMENT	(491)	(182,140)	(8,007)	(300,000)	(310,000)
07-0727-0101-00 SALARY FULLTIME	(18,499)	(825)	-	-	-
07-0727-0103-00 SALARY OVERTIME	(43)	-	-	-	-
07-0727-0104-00 FICA	(1,373)	-	-	-	-
07-0727-0107-00 RETIREMENT	(1,826)	-	(1,313)	-	-
07-0727-0108-00 HEALTH INSURANCE	(4,053)	-	(4,356)	-	-
07-0727-0109-00 DENTAL INSURANCE	(153)	-	(134)	-	-
07-0727-0110-00 OTHER PAYROLL INSURANCE	(119)	-	(83)	-	-
07-0735-0101-00 SALARY FULLTIME	(159,663)	(84,696)	-	-	-
07-0735-0102-00 SALARY PARTTIME	(12,966)	(6,829)	(426)	-	-
07-0735-0103-00 SALARY OVERTIME	(2,185)	(11)	-	-	-
07-0735-0104-00 FICA	(11,912)	(6,352)	(37)	-	-
07-0735-0106-00 WORKERS COMP	(10,196)	(4,457)	(795)	-	-
07-0735-0107-00 RETIREMENT	(35,828)	(5,885)	-	-	-
07-0735-0107-01 GASB 68	-	(4,827)	-	-	-
07-0735-0108-00 HEALTH INSURANCE	(38,194)	(14,841)	-	-	-
07-0735-0109-00 DENTAL INSURANCE	(1,266)	(520)	-	-	-
07-0735-0110-00 OTHER PAYROLL INSURANCE	(964)	(425)	-	-	-
07-0735-0201-00 UTILITIES	(3,307)	(3,387)	(3,139)	-	-
07-0735-0207-00 TRAVEL & TRAINING	(563)	(893)	-	-	-
07-0735-0211-00 EQUIPMENT MAINTENANCE	(7,213)	(5,000)	-	-	-
07-0735-0215-00 RADIO MAINTENANCE	-	-	-	(600)	-
07-0735-0216-00 OTHER CONTRACTUAL SERVICE	(445,827)	(504,643)	(477,175)	(450,000)	(500,000)
07-0735-0304-00 UNIFORMS	(4,582)	(3,869)	-	-	-
07-0735-0307-00 EQUIPMENT MAINTENANCE	(4,270)	(4,175)	-	-	-
07-0735-0310-00 SUPPLIES	(1,140)	(2,920)	-	-	-
07-0735-0350-00 SMALL TOOLS/EQUIPMENT	(1,314)	(2,978)	-	-	-
07-0990-4018-00 OVERHEAD LINE TO UNDERGROUND	-	-	-	-	(50,000)
07-0990-4016-00 OLD ELE/WTR BLDG DEMO	-	-	-	-	(334,613)
07-0990-4017-00 FIBER OPTIC PROJECT	-	-	-	-	-
07 Electric Total	(11,398,708)	(11,414,189)	(11,794,674)	(13,071,491)	(13,412,033)
Expense Total	(11,398,708)	(11,414,189)	(11,794,674)	(13,071,491)	(13,412,033)
Grand Total	84,291	(161,636)	436,198	(131,659)	0

City of Harrisonville, Missouri
Combined Water & Sewer Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
52 LICENSE AND PERMITS	5,488	4,281	8,121	5,555	6,000
53 CHARGES FOR SERVICE	4,636,503	5,669,651	5,902,511	6,207,070	6,413,000
55 MISC. INCOME	59,014	57,431	63,184	98,440	63,000
56 INTERGOVERNMENTAL	-	-	-	-	75,000
58 INTEREST	262,281	318,881	64,635	222,988	122,000
59 OTHER REV. SOURCES/TRANS	-	-	-	11,138,925	4,153,000
Revenue Total	4,963,285	6,050,244	6,038,450	17,672,977	10,832,000
Expense					
01 PERSONNEL SERVICES	(1,233,338)	(1,225,233)	(802,205)	(1,583,645)	(1,919,048)
02 CONTRACTUAL SERVICES	(496,311)	(691,783)	(559,092)	(1,169,152)	(1,027,121)
03 COMMODITIES	(304,410)	(206,282)	(268,612)	(433,580)	(510,455)
04 OTHER CHARGES	(1,129,765)	(1,161,485)	(1,952,754)	(3,461,034)	(3,493,187)
05 CAPITAL OUTLAY	-	-	(8,079)	(727,485)	(636,000)
06 DEPRECIATION	(1,116,978)	(1,284,203)	(1,311,708)	-	-
10 CAPITAL PROJECT	(5,255)	(33,242)	(6,020)	(10,403,130)	(3,246,188)
Expense Total	(4,286,057)	(4,602,227)	(4,908,472)	(17,778,026)	(10,832,000)
Grand Total	677,228	1,448,018	1,129,978	(105,049)	0

Accounts for the billing and collection of charges for water and sanitary sewer services to the residents of the City and a limited number of customers outside of City limits. All activities necessary to provide such services are accounted for in this fund.



City of Harrisonville, Missouri
Comb. Water & Sewer Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
08-5208	LAKE HARRISONVILLE PERMITS	5,488	4,281	8,121	5,555	6,000
08-5311	WATER SALES METERED	2,788,668	3,108,365	3,090,038	3,265,930	3,300,000
08-5312	SEWER SERVICE CHARGE	1,825,138	2,539,822	2,787,534	2,923,465	3,100,000
08-5313	BULK WATER SALES	657	44	1,173	675	-
08-5318	WATER CONNECTION FEES	7,330	12,876	14,426	8,000	4,000
08-5319	SEWER CONNECTION FEES	14,709	8,545	9,340	9,000	9,000
08-5510	MISCELLANEOUS	6,927	784	4,046	40,905	5,000
08-5535	AUCTION & SURPLUS SALES	-	-	2,500	-	-
08-5540	WATER TOWER LEASE	52,086	56,648	56,638	57,535	58,000
08-5626	GRANTS & ENTITLEMENTS	-	-	-	-	75,000
08-5815	INTEREST INCOME	180,532	119,997	76,012	141,400	40,000
08-5816	UNREALIZED GAIN ON INVESTMENTS	69,763	59,496	(79,314)	-	-
08-5825	INTEREST INCOME (BOND)	11,986	139,388	67,937	81,588	82,000
08-5934	TRANSFER FROM RESERVE	-	-	-	11,138,925	2,099,809
08-5902	TRANSFER FROM GENERAL	-	-	-	-	2,053,191
Revenue Total		4,963,285	6,050,244	6,038,450	17,672,977	10,832,000
Expense						
01 ADMIN						
08-0103-0101-00	SALARY FULLTIME	(103,705)	(115,176)	(182,533)	(257,832)	(321,803)
08-0103-0103-00	SALARY OVERTIME	(163)	-	(2,556)	(2,220)	(8,277)
08-0103-0104-00	FICA	(7,589)	(7,402)	(14,596)	(19,857)	(28,603)
08-0103-0106-00	WORKERS COMP	(3,086)	(74)	(8,253)	(9,698)	(9,475)
08-0103-0107-00	RETIREMENT	(10,902)	(8,450)	(14,530)	(24,350)	(36,752)
08-0103-0107-01	GASB 68	-	(6,930)	84,057	-	-
08-0103-0107-02	OPEB EXPENSE	(21,654)	-	29,888	-	-
08-0103-0108-00	HEALTH INSURANCE	(11,389)	(12,163)	(30,227)	(75,454)	(86,960)
08-0103-0109-00	DENTAL INSURANCE	(638)	(582)	(7,842)	(2,236)	(2,192)
08-0103-0110-00	OTHER PAYROLL INSURANCE	(618)	(786)	(865)	(1,998)	(1,542)
08-0103-0201-00	UTILITIES	(176)	(302)	(354)	(360)	(360)
08-0103-0203-00	PRINTING & ADVERTISING	(577)	(1,030)	(177)	(500)	(500)
08-0103-0205-00	POSTAGE	-	-	-	(50)	(50)
08-0103-0207-00	TRAVEL & TRAINING	(3,526)	(302)	(2,737)	(10,000)	(10,000)
08-0103-0211-00	EQUIPMENT MAINTENANCE	(23)	-	(152)	(300)	(300)
08-0103-0216-00	OTHER CONTRACTUAL SERVICE	(31,050)	(81,719)	(20,889)	(27,010)	(27,010)
08-0103-0217-00	WATER MODELLING STUDIES	-	-	-	(3,000)	(3,000)
08-0103-0302-00	GAS, OIL & GREASE	(1,228)	(889)	(1,811)	(2,200)	(3,600)
08-0103-0307-00	EQUIPMENT MAINTENANCE	(206)	-	-	(500)	(3,556)
08-0103-0310-00	SUPPLIES	(2,749)	(2,558)	(2,274)	(2,500)	(2,500)
08-0103-0350-00	SMALL TOOLS/EQUIPMENT	(2,627)	-	-	-	-
08-0103-0351-00	COMPUTER EQUIPMENT	(1,867)	-	(105)	-	-
08-0103-0400-00	INSURANCE CLAIM EXPENSE	(11,000)	-	-	-	-
08-0103-0401-00	INSURANCE	(68,928)	(31,756)	(222,165)	(178,000)	(185,000)
08-0103-0402-00	TRANSFERS	(16,790)	-	-	-	-
08-0103-0403-00	DUES & SUBSCRIPTIONS	(8,638)	(17,589)	(15,152)	(10,900)	(10,900)
08-0103-0412-00	BOND ADM FEES	(80,492)	(76,260)	(10,541)	(4,870)	(3,630)
08-0103-0425-00	PRINCIPAL PAYMENT-ENERGY LOAN	(2,982)	-	-	(36,000)	-
08-0103-0430-00	OFFICE FACILITIES & SERVICES	(726,080)	(724,602)	(706,179)	(855,230)	(855,000)
08-0103-0440-00	BOND INTEREST EXPENSE	-	(324,867)	(235,807)	(2,980)	-
08-0103-0442-00	INTEREST AMORTIZATION	11,554	11,554	39,735	-	-
08-0103-0443-00	SRF EXPENSE	-	(334)	(60,826)	(71,250)	(54,270)
08-0103-0450-00	FRANCHISE FEE	-	-	(438,839)	(481,910)	(513,000)
08-0103-0460-00	BAD DEBT	(20,138)	2,703	581	(1,200)	(1,200)
08-0103-0490-00	SEWER BONDS SRF 2002B P & I	(25,105)	-	(0)	(270,009)	(275,530)
08-0103-0491-00	SEWER BONDS 2003B SRF P & I	(23,673)	-	-	(235,741)	(241,490)
08-0103-0492-00	SEWER BONDS 2005A SRF P & I	(16,464)	-	(0)	(108,630)	(106,545)
08-0103-0493-00	SEWER BONDS 2010 ARRA P & I	(36,976)	-	-	(240,433)	(241,480)
08-0103-0494-00	WATER BONDS 2017 P & I	(102,319)	-	-	(575,525)	(575,225)
08-0103-0495-00	COP 2020 P & I	-	-	(287,995)	(313,350)	(313,350)
08-0103-0496-00	EQUIPMENT LEASE	-	-	(4,756)	(72,706)	(114,247)
08-0103-0497-00	COST ISSUANCE	-	-	(10,810)	-	-
08-0103-0601-00	DEPRECIATION	(1,116,978)	(1,284,203)	(1,311,708)	-	-
02 FINANCE						
08-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	(12,514)	(51,705)	(45,000)
08-0240-0351-00	COMPUTER EQUIPMENT	-	-	-	(6,700)	(5,200)

City of Harrisonville, Missouri
Comb. Water & Sewer Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
08-0240-0504-00	MACHINER & EQUIPMENT	-	-	(3,946)	(11,000)	(11,000)
07 PUBLIC WORKS						
08-0720-0101-00	SALARY FULLTIME	(186,290)	(198,077)	(197,549)	(211,110)	(273,565)
08-0720-0103-00	SALARY OVERTIME	(1,855)	(735)	(655)	(3,662)	(4,675)
08-0720-0104-00	FICA	(13,716)	(14,224)	(15,683)	(16,429)	(20,645)
08-0720-0106-00	WORKERS COMP	(18,933)	(8,825)	(12,477)	(12,875)	(13,740)
08-0720-0107-00	RETIREMENT	(18,115)	(16,725)	(19,456)	(19,976)	(31,845)
08-0720-0107-01	GASB 68	-	(13,717)	112,554	-	-
08-0720-0108-00	HEALTH INSURANCE	(29,214)	(29,703)	(30,398)	(39,340)	(72,710)
08-0720-0109-00	DENTAL INSURANCE	(1,666)	(1,621)	(1,547)	(1,620)	(2,124)
08-0720-0110-00	OTHER PAYROLL INSURANCE	(1,201)	(1,192)	(1,031)	(1,559)	(1,380)
08-0720-0201-00	UTILITIES	(118,244)	(147,688)	(148,694)	(160,360)	(160,360)
08-0720-0207-00	TRAVEL & TRAINING	(3,039)	(1,880)	(1,823)	(3,500)	(3,500)
08-0720-0211-00	EQUIPMENT MAINTENANCE	(6,934)	(15,433)	(8,285)	(26,000)	(14,000)
08-0720-0213-00	UNIFORM MAINTENANCE	(2,307)	(961)	(1,390)	(2,400)	(2,400)
08-0720-0216-00	OTHER CONTRACTUAL SERVICE	(37,640)	(106,456)	(44,179)	(154,316)	(153,245)
08-0720-0302-00	GAS, OIL & GREASE	(3,294)	(1,782)	(3,337)	(4,560)	(4,564)
08-0720-0303-00	CHEMICALS	(128,844)	(102,978)	(143,231)	(150,000)	(250,000)
08-0720-0307-00	EQUIPMENT MAINTENANCE	(9,609)	(16,768)	(19,427)	(36,670)	(31,670)
08-0720-0310-00	SUPPLIES	9,810	(3,849)	(6,977)	(6,900)	(6,900)
08-0720-0403-00	DUES & SUBSCRIPTIONS	(200)	-	-	(120)	(140)
08-0720-0502-00	BUILDING	-	-	-	(46,250)	-
08-0720-0504-00	MACHINERY & EQUIPMENT	-	-	(2,814)	(40,000)	(400,000)
08-0721-0101-00	SALARY FULLTIME	(304,414)	(306,535)	(261,847)	(283,364)	(331,232)
08-0721-0103-00	SALARY OVERTIME	(15,591)	(8,163)	(17,177)	(8,915)	(11,655)
08-0721-0104-00	FICA	(22,251)	(21,164)	(22,612)	(22,358)	(25,618)
08-0721-0106-00	WORKERS COMP	(33,895)	(16,210)	(15,378)	(23,860)	(21,834)
08-0721-0107-00	RETIREMENT	(47,901)	(23,938)	(24,429)	(27,182)	(39,515)
08-0721-0107-01	GASB 68	-	(19,632)	141,323	-	-
08-0721-0108-00	HEALTH INSURANCE	(69,868)	(72,351)	(70,206)	(99,300)	(148,100)
08-0721-0109-00	DENTAL INSURANCE	(2,778)	(2,668)	(2,606)	(2,430)	(2,975)
08-0721-0110-00	OTHER PAYROLL INSURANCE	(1,947)	(2,033)	(1,537)	(2,157)	(1,821)
08-0721-0201-00	UTILITIES	(16,220)	(16,605)	(15,357)	(18,000)	(18,289)
08-0721-0207-00	TRAVEL & TRAINING	(1,648)	(336)	(563)	(4,615)	(3,950)
08-0721-0211-00	EQUIPMENT MAINTENANCE	(2,445)	(1,501)	(9,325)	(12,000)	(12,000)
08-0721-0213-00	UNIFORM MAINTENANCE	(3,408)	(3,016)	(3,263)	(17,150)	(10,235)
08-0721-0216-00	OTHER CONTRACTUAL SERVICE	(46,743)	(32,214)	(16,907)	(95,245)	(31,610)
08-0721-0302-00	GAS, OIL & GREASE	(12,775)	(8,093)	(12,820)	(16,180)	(16,180)
08-0721-0307-00	EQUIPMENT MAINTENANCE	(8,819)	(8,936)	(7,889)	(15,542)	(11,600)
08-0721-0309-00	MAINTENANCE	(92,400)	(98,925)	(56,605)	(155,571)	(130,800)
08-0721-0310-00	SUPPLIES	(27,859)	(7,131)	(10,955)	(9,800)	(15,430)
08-0721-0350-00	SMALL TOOLS/EQUIPMENT	(88)	-	-	(6,072)	(6,070)
08-0721-0403-00	DUES & SUBSCRIPTIONS	(1,400)	(334)	-	(1,680)	(1,680)
08-0721-0504-00	MACHINERY & EQUIPMENT	-	-	(697)	(494,212)	-
08-0728-0101-00	SALARY FULLTIME	(206,674)	(217,122)	(229,947)	(270,040)	(255,390)
08-0728-0103-00	SALARY OVERTIME	(5,839)	(605)	(2,457)	(4,380)	(4,390)
08-0728-0104-00	FICA	(15,438)	(15,221)	(18,461)	(19,565)	(19,375)
08-0728-0106-00	WORKERS COMP	(11,667)	(5,632)	(15,899)	(13,900)	(11,550)
08-0728-0107-00	RETIREMENT	(20,247)	(17,770)	(22,505)	(23,801)	(29,890)
08-0728-0107-01	GASB 68	-	(14,574)	130,193	-	-
08-0728-0108-00	HEALTH INSURANCE	(41,416)	(42,500)	(51,923)	(78,268)	(95,960)
08-0728-0109-00	DENTAL INSURANCE	(1,445)	(1,468)	(1,771)	(2,025)	(2,125)
08-0728-0110-00	OTHER PAYROLL INSURANCE	(1,234)	(1,267)	(1,268)	(1,883)	(1,330)
08-0728-0201-00	UTILITIES	(141,388)	(156,188)	(174,766)	(199,360)	(199,360)
08-0728-0207-00	TRAVEL & TRAINING	(91)	(1,536)	(1,342)	(2,000)	(4,000)
08-0728-0211-00	EQUIPMENT MAINTENANCE	(31,381)	(28,213)	(64,562)	(74,400)	(74,400)
08-0728-0213-00	UNIFORM MAINTENANCE	(2,215)	(1,739)	(1,709)	(2,600)	(2,600)
08-0728-0216-00	OTHER CONTRACTUAL SERVICE	(47,256)	(94,665)	(30,105)	(304,281)	(250,952)
08-0728-0302-00	GAS, OIL & GREASE	(5,225)	(4,449)	(3,967)	(6,660)	(6,660)
08-0728-0307-00	EQUIPMENT MAINTENANCE	(2,395)	(972)	(1,390)	(3,500)	(3,500)
08-0728-0310-00	SUPPLIES	(7,421)	52,203	2,671	(8,700)	(10,700)
08-0728-0350-00	SMALL TOOLS/EQUIPMENT	-	-	(495)	(500)	(500)
08-0728-0351-00	COMPUTER EQUIPMENT	(6,813)	(1,157)	-	(1,025)	(1,025)
08-0728-0403-00	DUES & SUBSCRIPTIONS	(135)	-	-	(500)	(500)
08-0728-0504-00	MACHINERY & EQUIPMENT	-	-	(622)	(136,023)	(225,000)

City of Harrisonville, Missouri
Comb. Water & Sewer Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
09 CAPITAL PROJECTS						
08-0931-3013-00	HISTORIC SQUARE WATERMAIN REPLACEMENT	-	-	-	-	(91,580)
08-0931-3048-00	WTR TREATMENT PLANT UPGRADES	4	-	-	-	-
08-0931-3062-00	BECKERDITE P2&3 WTRLINE ENG	(5,258)	-	-	-	-
08-0931-3070-00	RAW WATER TRANSMISSION MAIN	-	-	-	(91,580)	-
08-0931-4016-00	OLD ELE/WTR BLDG DEMO	-	-	-	-	(111,538)
08-0932-3021-00	SO INTERCEPTOR PRELIMINARY	-	-	-	(112,475)	(539,880)
08-0932-3050-00	WTP LIQUID FLUORIDE CHEMICAL FEED SYSTEM	-	-	-	(61,000)	-
08-0932-3054-00	SWR PLT PUMP REPLACE	-	(243)	-	-	-
08-0932-3060-00	BLUEBERRY TO JAMES ENGINEERING	-	-	(6,020)	(237,000)	-
08-0932-3061-00	CRESTWOOD TO DELMAR ENG.	-	-	-	(163,800)	-
08-0932-3064-00	MECHANIC TO HALSEY	-	-	-	(118,200)	-
08-0932-3067-00	UV DISINFECTION	-	-	-	(1,598,059)	-
08-0932-3068-00	CITY LAKE AND LAKE LUNA REPAIR	-	-	-	(2,299,464)	-
08-0932-3069-00	MUDDY CRK REG RETENTION SW MITIGATION BASIN PRJ	-	-	-	(933,238)	-
08-0932-3071-00	EXCESS FLOW HOLDING BASIN CONCRETE	-	-	-	(211,300)	(150,000)
08-0933-3011-00	SOUTH SEWER IMPROVEMENTS	-	(32,999)	-	(3,460,150)	(2,103,191)
08-0933-3072-00	LAKE HARRISONVILLE SPILLWAY	-	-	-	(966,864)	-
08-0936-1005-00	MISC STORMWATER PROJECTS	-	-	-	(150,000)	(250,000)
Expense Total		(4,286,057)	(4,602,227)	(4,908,472)	(17,778,026)	(10,832,000)
Grand Total		677,228	1,448,018	1,129,978	(105,049)	0

City of Harrisonville, Missouri
Fleet Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
59 OTHER REV. SOURCES/TRANS	-	-	-	200,000	218,528
Revenue Total	-	-	-	200,000	218,528
Expense					
02 CONTRACTUAL SERVICES	-	-	-	(200,000)	(190,024)
03 COMMODITIES	-	-	(1,043)	-	-
05 CAPITAL OUTLAY	-	-	-	-	-
Expense Total	-	-	(1,043)	(200,000)	(190,024)
Grand Total	-	-	(1,043)	-	28,504

Primarily used to account for the acquisition and leasing of the City's vehicles. The fund is financed by intergovernmental revenues.

City of Harrisonville, Missouri
Fleet Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
(blank)						
09-5936	LEASE PROCEEDS	-	-	-	200,000	218,528
09-5931	TRANSFER FROM OTHER FUNDS	-	-	-	-	-
(blank) Total		-	-	-	200,000	218,528
Revenue Total						
		-	-	-	200,000	218,528
Expense						
01 ADMIN						
09-0103-0216-00	OTHER CONTRACTUAL SERVICE	-	-	-	(200,000)	(190,024)
09-0103-0307-00	EQUIPMENT MAINTENANCE	-	-	(1,043)	-	-
01 ADMIN Total		-	-	(1,043)	(200,000)	(190,024)
Expense Total						
		-	-	(1,043)	(200,000)	(190,024)
Grand Total						
		-	-	(1,043)	-	28,504

City of Harrisonville, Missouri
Park Fund
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
51 TAXES	189,305	197,530	120,375	204,289	209,500
53 CHARGES FOR SERVICE	24,520	36,389	16,122	22,049	28,500
54 RECREATIONAL PROGRAMS	36,161	17,620	36,973	52,708	58,400
55 MISC. INCOME	16,210	6,015	18,377	13,888	8,000
56 INTERGOVERNMENTAL	-	-	-	-	-
58 INTEREST	430	-	676	202	200
59 OTHER REV. SOURCES/TRANS	263,231	234,324	1,653,720	1,042,357	265,945
Revenue Total	529,858	491,877	1,846,243	1,335,492	570,545
Expense					
01 PERSONNEL SERVICES	(349,283)	(322,591)	(295,390)	(348,547)	(296,236)
02 CONTRACTUAL SERVICES	(93,102)	(72,439)	(61,387)	(111,089)	(79,208)
03 COMMODITIES	(51,856)	(35,488)	(49,729)	(64,326)	(91,269)
04 OTHER CHARGES	(24,623)	(16,397)	(137,187)	(60,623)	(103,831)
05 CAPITAL OUTLAY	(23,371)	(18,695)	(207,050)	(68,544)	-
10 CAPITAL PROJECT	-	(986)	(299,022)	(861,533)	-
Expense Total	(542,236)	(466,596)	(1,049,764)	(1,514,662)	(570,544)
Grand Total	(12,378)	25,281	796,479	(179,170)	1

Accounts for the financial activity of the fire and ambulance operations.

City of Harrisonville, Missouri
Park Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
11-5111	REAL ESTATE TAXES	57,739	149,587	95,740	155,427	160,000
11-5112	PERSONAL PROPERTY TAX	111,072	41,803	20,049	30,934	31,000
11-5113	SUR TAX MERCHANTS/REPLACEMENT	19,205	3,364	4,464	15,908	16,000
11-5117	CORPORATE/RR/UTILITY TAX	1,289	2,775	122	1,515	2,000
11-5121	FINANCIAL INSTITUTION TAX	-	-	-	505	500
11-5307	RENTAL INCOME	13,304	23,996	8,456	10,091	16,500
11-5309	SHOOTING RANGE REVENUE	3,720	4,170	3,934	3,878	4,000
11-5334	CONCESSIONS BALL FIELD	7,496	8,223	3,732	8,080	8,000
11-5418	MISC RECREATION PROGRAMS	3,440	2,555	4,061	3,193	7,000
11-5427	YOUTH REC BASE/SOFT BALL	31,026	14,615	31,662	40,223	44,000
11-5428	YOUTH COMP BASE/SOFT BALL	600	450	1,250	4,444	2,000
11-5430	ADULT SOFTBALL	1,095	-	-	-	5,400
11-5431	POOL AFER HOURS RENTAL	-	-	-	4,848	-
11-5510	MISCELLANEOUS	15,660	2,040	6,710	5,050	5,000
11-5520	SPONSORS	250	3,975	-	8,838	3,000
11-5535	AUCTION & SURPLUS SALES	-	-	11,667	-	-
11-5537	DONATIONS	300	-	-	-	-
11-5815	INTEREST INCOME	430	-	676	202	200
11-5930	TRANSFER FROM GENERAL FUND	263,231	234,324	290,883	10,000	265,945
11-5934	TRANSFER FROM RESERVE	-	-	-	1,032,357	-
11-5936	LEASE PROCEEDS	-	-	1,362,837	-	-
Revenue Total		529,858	491,877	1,846,243	1,335,492	570,545
Expense						
11 PARKS						
11-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	(9)	(2,800)	-
11-0240-0351-00	COMPUTER EQUIPMENT	-	-	-	-	(10,000)
11-0240-0504-00	MACHINERY & EQUIPMENT	-	-	(4,000)	(1,000)	-
11-0990-4215-00	MASTERPLAN IMPROVEMENTS	-	(986)	-	-	-
11-0990-4218-00	OUTDOOR POOL IMPROVEMENTS	-	-	(299,022)	(861,533)	-
11-1125-0101-00	SALARY FULLTIME	(226,232)	(208,158)	(184,116)	(200,372)	(161,790)
11-1125-0102-00	SALARY PARTTIME	(28,870)	(34,063)	(24,960)	(38,635)	(27,180)
11-1125-0103-00	SALARY OVERTIME	(5,675)	(3,019)	(776)	(4,526)	(3,336)
11-1125-0104-00	FICA	(19,090)	(17,150)	(16,188)	(18,639)	(14,202)
11-1125-0106-00	WORKERS COMP	(13,018)	(5,948)	(9,345)	(14,435)	(8,547)
11-1125-0107-00	RETIREMENT	(22,319)	(16,312)	(18,203)	(18,940)	(18,700)
11-1125-0108-00	HEALTH INSURANCE	(31,300)	(35,265)	(39,230)	(50,166)	(60,646)
11-1125-0109-00	DENTAL INSURANCE	(1,526)	(1,368)	(1,530)	(1,397)	(1,095)
11-1125-0110-00	OTHER PAYROLL INSURANCE	(1,253)	(1,308)	(1,044)	(1,437)	(740)
11-1125-0201-00	UTILITIES	(17,373)	(17,485)	(17,991)	(30,000)	(28,000)
11-1125-0203-00	PRINTING & ADVERTISING	(665)	(586)	-	(1,530)	(1,034)
11-1125-0207-00	TRAVEL & TRAINING	(733)	(1,361)	(230)	(2,050)	(2,150)
11-1125-0210-00	MAINTENANCE & REPAIRS	(4,817)	(4,661)	(5,761)	(5,550)	(3,316)
11-1125-0211-00	EQUIPMENT MAINTENANCE	(1,571)	(11,235)	(1,539)	(13,000)	(11,858)
11-1125-0213-00	UNIFORM MAINTENANCE	(1,649)	(763)	(1,366)	(2,600)	(3,600)
11-1125-0216-00	OTHER CONTRACTUAL SERVICE	(66,295)	(36,350)	(34,490)	(53,559)	(29,250)
11-1125-0302-00	GAS, OIL & GREASE	(8,810)	(7,861)	(12,423)	(9,256)	(24,437)
11-1125-0307-00	EQUIPMENT MAINTENANCE	(5,871)	(5,931)	(4,388)	(6,875)	(6,000)
11-1125-0310-00	SUPPLIES	(14,098)	(11,029)	(18,760)	(18,250)	(23,242)
11-1125-0320-00	CONCESSION SUPPLIES	(6,190)	(3,834)	(2,347)	(6,320)	(4,500)
11-1125-0323-00	YOUTH BASE/SOFT BALL SUPPLIES	(12,406)	(5,411)	(8,945)	(13,125)	(17,930)
11-1125-0324-00	ADULT LEAGUE SUPPLIES	(230)	(265)	(130)	(7,100)	(3,660)
11-1125-0325-00	SPECIAL EVENTS SUPPLIES	(2,940)	-	(2,735)	(3,050)	(1,500)
11-1125-0350-00	SMALL TOOLS/EQUIPMENT	-	-	-	-	-
11-1125-0351-00	COMPUTER EQUIPMENT	(1,311)	(1,157)	-	(350)	-
11-1125-0401-00	INSURANCE	(11,958)	(4,893)	(68,068)	(21,823)	(24,000)
11-1125-0403-00	DUES & SUBSCRIPTIONS	-	-	-	-	(500)
11-1125-0430-00	OFFICE FACILITIES & SERVICES	(12,665)	(11,504)	(12,550)	(12,550)	(13,000)
11-1125-0496-00	EQUIPMENT LEASE	-	-	(26,245)	(26,250)	(66,331)
11-1125-0497-00	COST ISSUANCE	-	-	(30,324)	-	-
11-1125-0503-00	NON-BUILDING IMPROVEMENT	-	-	(11,025)	(42,120)	-
11-1125-0504-00	MACHINERY & EQUIPMENT	(23,371)	(18,695)	(192,025)	(25,424)	-
Expense Total		(542,236)	(466,596)	(1,049,764)	(1,514,662)	(570,544)
Grand Total		(12,378)	25,281	796,479	(179,170)	1

City of Harrisonville, Missouri
Aquatic Center Fund
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
53 CHARGES FOR SERVICE	104,564	1,114	-	128,000	181,100
55 MISC. INCOME	47,793	-	2	34,605	5,000
58 INTEREST	120	0	-	303	300
59 OTHER REV. SOURCES/TRANS	31,950	10,417	-	30,978	96,158
Revenue Total	184,427	11,531	2	193,886	282,558
Expense					
01 PERSONNEL SERVICES	(99,354)	(1,050)	1,351	(24,938)	(188,519)
02 CONTRACTUAL SERVICES	(42,250)	(5,978)	(15,816)	(139,018)	(36,661)
03 COMMODITIES	(36,664)	-	(718)	(31,395)	(30,878)
04 OTHER CHARGES	(9,040)	(7,584)	(12,084)	(19,105)	(19,000)
05 CAPITAL OUTLAY	-	-	-	(7,500)	(7,500)
06 DEPRECIATION	-86666.04	-82057	-76859	0	0
10 CAPITAL PROJECT	-	-	-	-	-
Expense Total	(273,974)	(96,670)	(104,125)	(221,956)	(282,558)
Grand Total	(89,548)	(85,139)	(104,123)	(28,070)	0

Accounts for the financial activity of the fire and ambulance operations.

City of Harrisonville, Missouri
Aquatic Center Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
13-5333	SWIMMING POOL USE FEE	74,071	60	-	95,000	104,500
13-5334	CONCESSIONS AQUATIC CTR	-	-	-	-	37,000
13-5336	POOL SEASON PASSES	30,494	-	-	33,000	39,600
13-5337	LIFEGUARD UNIFORM REVENUE	-	1,054	-	-	-
13-5509	NON TAXABLE MISC	31,272	-	2	30,000	1,000
13-5510	MISCELLANEOUS	16,521	-	-	4,605	4,000
13-5815	INTEREST INCOME	120	0	-	303	300
13-5931	TRANSFER FROM OTHER FUNDS	31,950	10,417	-	-	96,158
13-5934	TRANSFER FROM RESERVE	-	-	-	30,978	-
13-5500	AQUACATS REVENUE	-	-	-	-	-
Revenue Total		184,427	11,531	2	193,886	282,558
Expense						
13 AQUATIC CENTER						
13-0240-0351-00	COMPUTER EQUIPMENT	-	-	-	(1,500)	-
13-0240-0504-00	MACHINERY & EQUIPMENT	-	-	-	(7,500)	(7,500)
13-1124-0101-00	SALARY FULLTIME	-	-	-	-	(33,730)
13-1124-0102-00	SALARY PARTTIME	(91,058)	(512)	(204)	(22,802)	(116,000)
13-1124-0103-00	SALARY OVERTIME	(154)	-	-	-	-
13-1124-0104-00	FICA	(6,978)	(42)	(16)	(1,745)	(11,460)
13-1124-0106-00	WORKERS COMP	(1,270)	(496)	-	(391)	(6,610)
13-1124-0107-00	RETIREMENT	-	-	-	-	(3,980)
13-1124-0107-02	OPED EXPENSE	106	-	1,571	-	-
13-1124-0109-00	DENTAL INSURANCE	-	-	-	-	(270)
13-1124-0110-00	OTHER PAYROLL INSURANCE	-	-	-	-	(175)
13-1124-0201-00	UTILITIES	(26,133)	(4,692)	(13,347)	(30,591)	(28,791)
13-1124-0203-00	PRINTING & ADVERTISING	-	-	-	(180)	(180)
13-1124-0210-00	MAINTENANCE & REPAIR	(4,144)	(506)	(375)	(32,847)	(2,090)
13-1124-0211-00	EQUIPMENT MAINTENANCE	(3,254)	-	(103)	(2,900)	(4,400)
13-1124-0216-00	OTHER CONTRACTUAL SERVICE	(8,719)	(780)	(1,991)	(72,500)	(1,200)
13-1124-0303-00	CHEMICALS	(10,641)	-	-	(9,445)	(9,068)
13-1124-0304-00	UNIFORMS	(2,496)	-	-	(195)	(195)
13-1124-0307-00	EQUIPMENT MAINTENANCE	(1,704)	-	(268)	(1,800)	(1,200)
13-1124-0310-00	SUPPLIES	(5,070)	-	(42)	(5,440)	(4,415)
13-1124-0320-00	CONCESSION SUPPLIES	(13,442)	-	(408)	(13,015)	(16,000)
13-1124-0351-00	COMPUTER EQUIPMENT	(3,311)	-	-	-	-
13-1124-0401-00	INSURANCE	(3,330)	(1,149)	(12,084)	(12,085)	(12,000)
13-1124-0430-00	OFFICE FACILITIES & SERVICES	(5,710)	(6,435)	-	(7,020)	(7,000)
13-1124-0601-00	DEPRECIATION	(86,666)	(82,057)	(76,859)	-	-
13-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	-	-	-
Expense Total		(273,974)	(96,670)	(104,125)	(221,956)	(282,558)
Grand Total		(89,548)	(85,139)	(104,123)	(28,070)	0

City of Harrisonville, Missouri
Community Center Fund
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
50 SALES TAXES	1,081,657	1,177,852	1,361,947	1,269,421	1,400,000
53 CHARGES FOR SERVICE	695,753	451,877	640,372	885,038	798,950
54 RECREATIONAL PROGRAMS	225,548	76,156	171,576	222,687	229,850
55 MISC. INCOME	24,231	12,710	83,265	19,993	40,170
58 INTEREST	2,122	1,288	724	737	700
59 OTHER REV. SOURCES/TRANS	76,748	-	1,391,869	353,841	-
Revenue Total	2,106,059	1,719,883	3,649,753	2,751,716	2,469,670
Expense					
01 PERSONNEL SERVICES	(709,994)	(649,326)	(643,068)	(786,850)	(996,007)
02 CONTRACTUAL SERVICES	(297,587)	(357,882)	(508,245)	(554,959)	(330,967)
03 COMMODITIES	(67,721)	(100,417)	(68,790)	(71,701)	(59,097)
04 OTHER CHARGES	(925,815)	(913,282)	(902,100)	(991,019)	(971,226)
05 CAPITAL OUTLAY	(29,867)	(16,753)	(245,230)	(105,550)	(10,000)
07 RECREATION PROGRAMS	-10377.15	-6763.13	-12019.03	-18329.88	-14236
10 CAPITAL PROJECT	(57,827)	-	(884,649)	(118,557)	-
Expense Total	(2,099,189)	(2,044,424)	(3,264,100)	(2,646,965)	(2,381,533)
Grand Total	6,870	(324,541)	385,653	104,751	88,137

Accounts for the financial activity of the fire and ambulance operations.

City of Harrisonville, Missouri
Community Center Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
15-5022	PARK SALES TAX	1,081,657	1,177,852	1,361,947	1,269,421	1,400,000
15-5350	DAILY PASSES	56,715	43,671	63,638	75,790	76,000
15-5351	ANNUAL MEMBERSHIPS	573,984	373,207	518,522	739,355	648,900
15-5352	SENIOR RENT	7,293	7,658	7,658	7,020	7,000
15-5353	SWIM TEAM RENT	8,420	8,187	4,958	6,060	6,000
15-5354	ROOM RENTAL	41,242	15,385	42,400	47,016	51,000
15-5355	SPECIAL EVENTS	4,400	2,657	1,215	5,404	6,000
15-5356	OVERTIME FEES	497	150	509	1,111	1,000
15-5358	ALCOHOL APPLICATION FEES	100	-	-	51	50
15-5359	TOT WATCH FEES	3,102	963	1,473	3,232	3,000
15-5406	YOUTH BASKETBALL	14,575	13,209	14,272	14,140	15,470
15-5407	SUMMER CAMP	76,585	19,431	74,154	69,185	69,080
15-5408	TINY TIKES PROGRAMS	1,666	280	-	-	4,000
15-5409	YOUTH VOLLEYBALL	7,104	3,581	10,370	6,565	9,900
15-5410	BEFORE & AFTER SCHOOL PROGRAMS	62,939	21,291	37,570	63,630	64,000
15-5417	MEN'S 5 ON 5 BASKETBALL	-	-	-	-	3,000
15-5418	MISC RECREATION PROGRAMS	30,015	8,517	15,823	25,000	25,000
15-5421	FITNESS CLASSES	12,975	3,995	7,810	15,660	15,000
15-5422	WATER AEROBICS	2,841	1,481	562	2,273	2,000
15-5423	SWIM LESSONS	11,607	2,802	11,015	13,787	14,000
15-5425	LIFEGUARD TRAINING	2,392	1,764	-	3,500	3,000
15-5426	SWIM TEAM	2,109	447	-	4,545	-
15-5427	ADULT VOLLEYBALL	740	(643)	-	4,404	5,400
15-5509	NON-TAXABLE MISC	595	289	718	1,414	1,000
15-5510	MISCELLANEOUS	8,245	1,285	64,593	7,272	22,750
15-5516	SHORT & OVER	(14)	(80)	5	15	20
15-5520	SPONSORS	2,050	3,450	450	1,010	1,000
15-5521	PERSONAL TRAINER	3,625	4,600	5,695	8,080	8,000
15-5524	ACTIVATION FEE	7,320	1,990	-	30	5,000
15-5535	AUCTION & SURPLUS SALES	1,025	-	10,014	-	-
15-5537	DONATIONS	-	101	350	354	400
15-5815	INTEREST INCOME	2,122	1,288	724	737	700
15-5931	TRANSFER FROM OTHER FUNDS	76,748	-	180,106	-	-
15-5934	TRANSFER FROM RESERVE	-	-	-	353,841	-
15-5936	LEASE PROCEEDS	-	-	1,211,763	-	-
Revenue Total		2,106,059	1,719,883	3,649,753	2,751,716	2,469,670
Expense						
15 COMMUNITY CENTER						
15-0103-0101-00	SALARY FULLTIME	(143,241)	(154,185)	(167,803)	(169,924)	(153,885)
15-0103-0102-00	SALARY PARTTIME	(61,707)	(61,318)	(71,221)	(99,312)	(115,535)
15-0103-0103-00	SALARY OVERTIME	(1,697)	(232)	(456)	(1,723)	-
15-0103-0104-00	FICA	(14,842)	(15,577)	(18,987)	(20,700)	(20,510)
15-0103-0106-00	WORKERS COMP	(8,161)	(3,767)	(7,562)	(9,172)	(12,735)
15-0103-0107-00	RETIREMENT	(14,708)	(11,239)	(14,588)	(15,924)	(18,005)
15-0103-0108-00	HEALTH INSURANCE	(18,644)	(23,206)	(34,356)	(42,434)	(24,591)
15-0103-0109-00	DENTAL INSURANCE	(659)	(1,004)	(1,179)	(1,033)	(765)
15-0103-0110-00	OTHER PAYROLL INSURANCE	(1,062)	(4,191)	(1,312)	(1,129)	(670)
15-0103-0203-00	PRINTING & ADVERTISING	(6,175)	(8,104)	(9,012)	(10,100)	(5,100)
15-0103-0205-00	POSTAGE	(8)	-	-	(200)	(200)
15-0103-0207-00	TRAVEL & TRAINING	(5,320)	(2,139)	(30)	(7,800)	(3,000)
15-0103-0211-00	EQUIPMENT MAINTENANCE	(165)	(1,285)	-	(4,584)	(4,584)
15-0103-0216-00	OTHER CONTRACTUAL SERVICE	(14,887)	(28,259)	(14,617)	(6,965)	(6,965)
15-0103-0218-00	CREDIT CARD PROCESSING FEES	(12,580)	(9,497)	(11,514)	(12,500)	(15,000)
15-0103-0304-00	UNIFORMS	(64)	(745)	-	(1,000)	(1,000)
15-0103-0305-00	SAFETY EQUIPMENT	(35)	(60)	-	(50)	(50)
15-0103-0307-00	EQUIPMENT MAINTENANCE	-	-	-	-	(222)
15-0103-0310-00	SUPPLIES	(8,105)	(4,957)	(6,586)	(8,180)	(6,200)
15-0103-0350-00	SMALL TOOLS/EQUIPMENT	(2,990)	-	-	-	-
15-0103-0351-00	COMPUTER EQUIPMENT	(6,492)	(50,535)	(14,256)	(1,500)	-
15-0103-0401-00	INSURANCE	(29,451)	(12,269)	(59,307)	(56,500)	(56,000)
15-0103-0402-00	TRANSFER TO DEBT SERVICE	(839,831)	(847,711)	(700,000)	(815,040)	(810,563)
15-0103-0403-00	DUES & SUBSCRIPTIONS	(1,043)	(2,682)	(2,758)	(1,600)	(1,600)
15-0103-0430-00	OFFICE FACILITIES & SERVICES	(36,355)	(31,689)	(35,007)	(37,277)	(37,000)
15-0103-0460-00	BAD DEBT	(204)	-	169	(1,300)	(1,300)
15-0103-0496-00	EQUIPMENT LEASE	-	-	(59,302)	(59,371)	(55,370)
15-0103-0497-00	COST ISSUANCE	-	-	(26,963)	-	-
15-0103-0504-00	MACHINERY & EQUIPMENT	(18,921)	-	-	-	-

City of Harrisonville, Missouri
Community Center Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
15-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	-	(21,750)	(30,000)
15-0240-0351-00	COMPUTER EQUIPMENT	-	-	(1,081)	(9,574)	(4,000)
15-0240-0504-00	MACHINERY & EQUIPMENT	-	-	(10,000)	(10,000)	(10,000)
15-0990-2013-00	HCC PARKING LOT	(57,827)	-	-	-	-
15-0990-2014-00	HVAC REPLACEMENT	-	-	(543,877)	(35,866)	-
15-0990-2015-00	INDOOR POOL REPAIR	-	-	(9,757)	(82,691)	-
15-0990-2016-00	OUTDOOR POOL REPAIR	-	-	(135,146)	-	-
15-0990-2017-00	OBSTACLE COURSE	-	-	(195,868)	-	-
15-1119-0101-00	SALARY FULLTIME	(74,187)	(55,391)	(58,877)	(64,325)	(70,115)
15-1119-0102-00	SALARY PARTTIME	(28,673)	(13,430)	(13,297)	(17,040)	(13,957)
15-1119-0103-00	SALARY OVERTIME	(4,098)	(1,289)	-	(4,180)	(2,750)
15-1119-0104-00	FICA	(7,885)	(4,847)	(5,737)	(6,409)	(6,605)
15-1119-0106-00	WORKERS COMP	(7,618)	(4,008)	(2,120)	(1,413)	(4,101)
15-1119-0107-00	RETIREMENT	(8,067)	(3,490)	(5,911)	(6,206)	(8,541)
15-1119-0108-00	HEALTH INSURANCE	(19,411)	(20,310)	(22,961)	(28,618)	(37,730)
15-1119-0109-00	DENTAL INSURANCE	(748)	(759)	(773)	(810)	(850)
15-1119-0110-00	OTHER PAYROLL INSURANCE	(493)	(373)	(390)	(570)	(445)
15-1119-0201-00	UTILITIES	(166,476)	(172,840)	(188,578)	(186,180)	(178,500)
15-1119-0207-00	TRAVEL & TRAINING	(108)	(131)	-	-	-
15-1119-0211-00	EQUIPMENT MAINTENANCE	(7,328)	(15,780)	(2,351)	(5,368)	(4,300)
15-1119-0216-00	OTHER CONTRACTUAL SERVICE	(54,027)	(64,354)	(52,273)	(55,668)	(51,668)
15-1119-0303-00	CHEMICALS	(677)	(505)	(748)	(1,500)	(1,500)
15-1119-0305-00	SAFETY EQUIPMENT	(694)	(19)	(153)	(250)	(250)
15-1119-0307-00	EQUIPMENT MAINTENANCE	(4,299)	(3,383)	(2,779)	(4,300)	(1,800)
15-1119-0310-00	SUPPLIES	(18,701)	(19,639)	(18,529)	(19,200)	(16,300)
15-1119-0350-00	SMALL TOOLS/EQUIPMENT	(4,590)	(1,964)	(2,499)	(729)	(2,300)
15-1119-0425-00	MDNR PRINCIPAL PAYMENT	(17,399)	(17,749)	(18,288)	(18,931)	(9,301)
15-1119-0440-00	MDNR INTEREST PAYMENT	(1,532)	(1,182)	(643)	(1,000)	(93)
15-1119-0504-00	MACHINERY & EQUIPMENT	-	-	(230,409)	(95,550)	-
15-1124-0101-00	SALARY FULLTIME	(31,111)	(25,479)	-	-	(33,730)
15-1124-0102-00	SALARY PARTTIME	(88,364)	(69,278)	(1,033)	-	(110,000)
15-1124-0103-00	SALARY OVERTIME	(237)	-	-	-	-
15-1124-0104-00	FICA	(9,016)	(7,459)	(216)	-	(10,995)
15-1124-0106-00	WORKERS COMP	(3,020)	(1,543)	(900)	-	(7,664)
15-1124-0107-00	RETIREMENT	(3,188)	(1,916)	-	-	(3,980)
15-1124-0108-00	HEALTH INSURANCE	(175)	(2,359)	-	-	(16,295)
15-1124-0109-00	DENTAL INSURANCE	(425)	(220)	-	-	(270)
15-1124-0110-00	OTHER PAYROLL INSURANCE	(238)	(148)	-	-	(175)
15-1124-0207-00	TRAVEL & TRAINING	(2,246)	(1,318)	-	-	(1,125)
15-1124-0211-00	EQUIPMENT MAINTENANCE	(2,918)	(5,023)	(3,641)	(6,600)	(3,600)
15-1124-0216-00	OTHER CONTRACTUAL SERVICE	(4,544)	(33,682)	(213,056)	(210,945)	(1,250)
15-1124-0303-00	CHEMICALS	(5,696)	(6,421)	(4,959)	(6,265)	(6,265)
15-1124-0304-00	UNIFORMS	(328)	(566)	(411)	-	-
15-1124-0305-00	SAFETY EQUIPMENT	-	(157)	-	(1,080)	(1,080)
15-1124-0307-00	EQUIPMENT MAINTENANCE	(1,131)	(471)	(966)	(1,670)	(1,670)
15-1124-0310-00	SUPPLIES	(346)	(529)	(1,294)	(1,425)	(950)
15-1124-0350-00	SMALL TOOLS/EQUIPMENT	-	(208)	-	-	-
15-1124-0504-00	MACHINERY & EQUIPMENT	-	(6,396)	-	-	-
15-1126-0101-00	SALARY FULLTIME	(26,138)	(35,996)	(76,488)	(80,711)	(111,692)
15-1126-0102-00	SALARY PARTTIME	(104,680)	(101,391)	(97,282)	(151,958)	(126,792)
15-1126-0103-00	SALARY OVERTIME	(1,050)	(168)	(669)	(2,519)	(1,269)
15-1126-0104-00	FICA	(9,728)	(10,166)	(13,621)	(17,496)	(18,325)
15-1126-0106-00	WORKERS COMP	(2,753)	(1,294)	(2,632)	(3,957)	(3,931)
15-1126-0107-00	RETIREMENT	(2,710)	(2,039)	(7,136)	(7,140)	(13,301)
15-1126-0108-00	HEALTH INSURANCE	(10,787)	(10,735)	(14,388)	(30,867)	(44,248)
15-1126-0109-00	DENTAL INSURANCE	(298)	(315)	(749)	(690)	(956)
15-1126-0110-00	OTHER PAYROLL INSURANCE	(176)	(204)	(424)	(590)	(595)
15-1126-0207-00	TRAVEL & TRAINING	(860)	(558)	(200)	(500)	(500)
15-1126-0211-00	EQUIPMENT MAINTENANCE	(1,846)	(5,989)	(95)	(23)	(750)
15-1126-0216-00	OTHER CONTRACTUAL SERVICE	(18,099)	(8,921)	(12,878)	(25,775)	(24,425)
15-1126-0307-00	EQUIPMENT MAINTENANCE	(49)	(1,017)	(143)	(118)	(840)
15-1126-0310-00	SUPPLIES	(13,523)	(9,244)	(14,386)	(14,860)	(14,670)
15-1126-0504-00	MACHINERY & EQUIPMENT	(10,946)	(10,357)	(4,821)	-	-
15-1126-0702-00	AEROBICS	(1,641)	(112)	(275)	(2,000)	(500)
15-1126-0706-00	YOUTH BASKETBALL	-	(1,685)	(8,690)	(6,875)	(3,696)
15-1126-0716-00	YOUTH VOLLEYBALL	-	-	(518)	(500)	(2,010)
15-1126-0717-00	5 ON 5 BASKETBALL	(3,641)	(1,321)	-	-	(2,040)
15-1126-0718-00	MISC RECREATION PROGRAMS	(4,389)	(3,465)	(2,536)	(5,955)	(3,750)

City of Harrisonville, Missouri
Community Center Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
15-1126-0719-00	ADULT VOLLEYBALL	(706)	(180)	-	(3,000)	(2,240)
15-0103-0107-02	OPEB EXPENSE	-	-	-	-	-
Grand Total		6,870	(324,541)	385,653	104,751	88,137

City of Harrisonville, Missouri
Emergency Services Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
50 SALES TAXES	540,811	550,499	719,582	1,818,000	1,900,000
53 CHARGES FOR SERVICE	2,500,303	2,364,958	2,511,117	2,448,744	1,650,000
55 MISC. INCOME	13,891	564,400	24,404	9,798	18,300
58 INTEREST	1,061	644	183	61	60
59 OTHER REV. SOURCES/TRANS	849,958	656,082	444,548	150,000	1,131,948
Revenue Total	3,906,023	4,136,583	3,699,834	4,426,603	4,700,308
Expense					
01 PERSONNEL SERVICES	(1,954,299)	(1,846,493)	(1,694,638)	(2,298,356)	(2,763,572)
02 CONTRACTUAL SERVICES	(146,209)	(159,064)	(145,004)	(281,643)	(236,916)
03 COMMODITIES	(124,708)	(127,915)	(133,255)	(179,866)	(198,343)
04 OTHER CHARGES	(1,560,460)	(1,380,852)	(1,990,922)	(1,678,516)	(1,464,204)
05 CAPITAL OUTLAY	(341,778)	(658,269)	(7,722)	(449,502)	(37,272)
10 CAPITAL PROJECT	-	-	-	-	-
Expense Total	(4,127,454)	(4,172,593)	(3,971,541)	(4,887,883)	(4,700,307)
Grand Total	(221,431)	(36,010)	(271,708)	(461,280)	1

Accounts for the financial activity of the fire and ambulance operations.

City of Harrisonville, Missouri
Emergency Services Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
(blank)						
16-5022	SALES TAX FROM STATE	-	-	-	-	-
16-5027	PUBLIC SAFETY SALES TAX	540,811	550,499	719,582	1,818,000	1,900,000
16-5332	AMBULANCE SERVICE FEES	2,324,670	2,184,780	2,328,726	2,308,282	1,600,000
16-5365	CRMC TRANSPORT CONTRACT	175,632	180,178	182,392	60,797	-
16-5366	GEMT	-	-	-	79,665	50,000
16-5509	TAXABLE MISC	44	59	12	6	-
16-5510	MISCELLANEOUS	6,181	541,617	13,818	4,725	5,000
16-5512	TRAINING INCOME	7,310	6,070	25	5,066	13,000
16-5516	SHORT & OVER - EMS	-	-	(0)	-	-
16-5529	CREDIT CARD FEES	356	556	549	-	300
16-5535	AUCTION & SURPLUS SALES	-	16,100	10,000	-	-
16-5537	DONATIONS	-	-	-	-	-
16-5815	INTEREST INCOME	1,061	644	183	61	60
16-5931	TRANSFER FROM OTHER FUNDS	849,958	629,429	199,850	-	1,105,212
16-5936	LEASE PROCEEDS	-	-	245,462	150,000	-
16-5937	FEDERAL GRANTS-STIMULUS MONEY	-	26,652	(764)	-	26,736
16-5934	TRANSFER FROM RESERVE	-	-	-	-	-
16-5935	BOND PROCEEDS	-	-	-	-	-
(blank) Total		3,906,023	4,136,583	3,699,834	4,426,603	4,700,308
Revenue Total		3,906,023	4,136,583	3,699,834	4,426,603	4,700,308
Expense						
16	EMERGENCY SERVICES					
16-0103-0101-00	SALARY FULLTIME	(1,038,224)	(1,023,664)	(891,582)	(1,252,914)	(1,448,962)
16-0103-0102-00	SALARY PARTTIME	(181,281)	(143,497)	(150,876)	(176,611)	(182,435)
16-0103-0103-00	SALARY OVERTIME	(143,745)	(211,093)	(148,204)	(135,810)	(172,095)
16-0103-0104-00	FICA	(97,450)	(96,982)	(94,981)	(119,749)	(137,747)
16-0103-0106-00	WORKERS COMP	(131,448)	(63,838)	(109,479)	(133,666)	(146,090)
16-0103-0107-00	RETIREMENT	(114,601)	(108,553)	(113,081)	(150,271)	(181,860)
16-0103-0108-00	HEALTH INSURANCE	(231,901)	(184,562)	(174,856)	(311,285)	(476,045)
16-0103-0109-00	DENTAL INSURANCE	(9,147)	(7,949)	(6,900)	(8,910)	(10,620)
16-0103-0110-00	OTHER PAYROLL INSURANCE	(6,501)	(6,355)	(4,680)	(9,140)	(7,718)
16-0103-0111-00	BDGT PERSONNEL SVCS CONTRA	-	-	-	-	-
16-0103-0201-00	UTILITIES	(39,604)	(31,606)	(31,303)	(39,840)	(41,280)
16-0103-0203-00	PRINTING & ADVERTISING	(375)	(632)	(673)	(1,500)	(1,550)
16-0103-0207-00	TRAVEL & TRAINING	(7,764)	(2,432)	(2,752)	(25,650)	(34,900)
16-0103-0211-00	EQUIPMENT MAINTENANCE	(56,795)	(71,462)	(46,929)	(56,335)	(52,500)
16-0103-0215-00	RADIO MAINTENANCE	(1,357)	(2,472)	(5,841)	(5,550)	(6,750)
16-0103-0216-00	OTHER CONTRACTUAL SERVICE	(39,248)	(47,080)	(41,868)	(119,094)	(70,526)
16-0103-0218-00	CREDIT CARD PROCESSING FEE	(1,066)	(3,380)	(7,999)	(8,910)	(8,910)
16-0103-0302-00	GAS, OIL & GREASE	(44,845)	(32,438)	(51,028)	(54,750)	(83,000)
16-0103-0303-00	CHEMICALS	(1,259)	(1,353)	(353)	(3,000)	(2,500)
16-0103-0304-00	UNIFORMS	(5,276)	(11,817)	(6,251)	(13,640)	(15,590)
16-0103-0307-00	EQUIPMENT MAINTENANCE	(5,733)	(6,100)	(5,835)	(6,100)	(7,392)
16-0103-0309-00	MAINTENANCE	(8,007)	(16,676)	(3,014)	(10,354)	(8,027)
16-0103-0310-00	SUPPLIES	(8,244)	(5,360)	(5,621)	(10,300)	(8,950)
16-0103-0311-00	HAZ MAT SUPPLIES	-	(524)	(325)	(1,500)	(1,200)
16-0103-0317-00	MEDICAL SUPPLIES	(46,261)	(35,057)	(55,689)	(58,528)	(50,464)
16-0103-0321-00	TEACHING SUPPLIES	(696)	(2,049)	(1,152)	(6,150)	(6,020)
16-0103-0350-00	SMALL TOOLS/EQUIPMENT	(2,181)	(4,267)	(3,988)	(4,600)	(5,200)
16-0103-0351-00	COMPUTER EQUIPMENT	(2,207)	(12,273)	-	-	-
16-0103-0400-00	INSURANCE CLAIM EXPENSE	(475)	-	(17,593)	-	-
16-0103-0401-00	INSURANCE	(31,175)	(12,931)	(121,990)	(42,573)	(50,000)
16-0103-0403-00	DUES & SUBSCRIPTIONS	(1,361)	(1,381)	(475)	(3,875)	(3,875)
16-0103-0430-00	OFFICE FACILITIES & SERVICES	(331,620)	(308,477)	(341,568)	(341,568)	(490,000)
16-0103-0452-00	MEDICARE/MEDICAID	(901,117)	(807,969)	(775,591)	(910,000)	(550,000)
16-0103-0460-00	BAD DEBT	(294,711)	(250,095)	(618,463)	(220,500)	(200,000)
16-0103-0496-00	EQUIPMENT LEASE	-	-	(109,780)	(160,000)	(170,329)
16-0103-0497-00	COST ISSUANCE	-	-	(5,462)	-	-
16-0103-0504-00	MACHINERY & EQUIPMENT	(341,778)	(658,269)	(590)	(449,502)	(37,272)
16-0240-0216-00	OTHER CONTRACTUAL SERVICES	-	-	(7,638)	(24,764)	(20,500)
16-0240-0351-00	COMPUTER EQUIPMENT	-	-	-	(10,944)	(10,000)

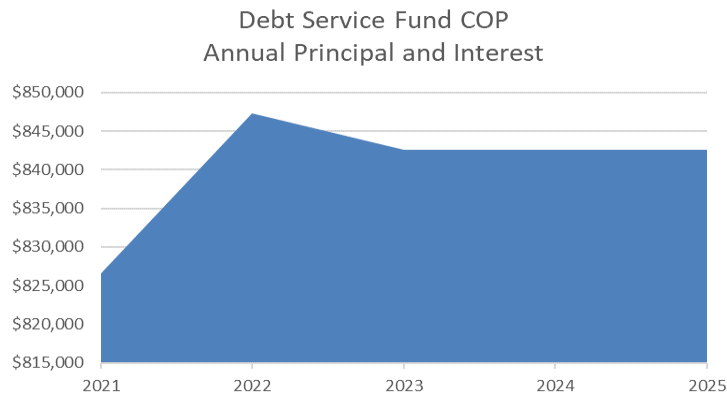
City of Harrisonville, Missouri
Emergency Services Fund Detail
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
16-0240-0504-00 MACHINERY & EQUIPMENT	-	-	(7,132)	-	-
16 EMERGENCY SERVICES Total	(4,127,454)	(4,172,593)	(3,971,541)	(4,887,883)	(4,700,307)
Expense Total	(4,127,454)	(4,172,593)	(3,971,541)	(4,887,883)	(4,700,307)
Grand Total	(221,431)	(36,010)	(271,708)	(461,280)	1

City of Harrisonville, Missouri
Debt Service Fund Summary
Budget 2023

	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue					
55 MISC. INCOME	-	-	-	-	-
58 INTEREST	3,461	161	-	1,263	1,000
59 OTHER REV. SOURCES/TRANS	839,831	847,711	700,000	875,538	871,563
Revenue Total	843,293	847,872	700,000	876,801	872,563
Expense					
01 PERSONNEL SERVICES	-	-	-	-	-
04 OTHER CHARGES	(841,061)	(848,336)	(2,517,288)	(876,801)	(839,138)
Expense Total	(841,061)	(848,336)	(2,517,288)	(876,801)	(839,138)
Grand Total	2,231	(464)	(1,817,288)	-	33,424

Used to account for the accumulation of financial resources for, and the payment of, the principal and interest for the 2012 Certificates of Participation and 2021 Note Payable funding the construction of the Community Center.



City of Harrisonville, Missouri
Debt Services Fund Detail
Budget 2023

		FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Budget	FY 2023 Budget
Revenue						
20-5815	INTEREST INCOME	3,461	161	-	1,263	1,000
20-5932	TRANSFER FROM PARK SALES TAX	839,831	847,711	700,000	815,000	810,563
20-5935	BOND PROCEEDS	-	-	-	-	-
20-5950	TRANSFER FROM RESERVE	-	-	-	60,538	61,000
20-5510	MISCELLANEOUS	-	-	-	-	-
20-5934	TRANSFER FROM RESERVE	-	-	-	-	-
20-5936	LEASE PROCEEDS	-	-	-	-	-
Revenue Total		843,293	847,872	700,000	876,801	872,563
Expense						
01 ADMIN						
20-0103-0424-00	FISCAL AGENT EXPENSES	(1,250)	(625)	(4,100)	(5,000)	(5,000)
20-0103-0425-00	BUDGETED PRINCIPAL PAYMENT	(760,000)	(785,000)	(2,445,000)	(815,000)	(754,680)
20-0103-0440-00	BOND INTEREST EXPENSE	(79,811)	(62,711)	(68,188)	(56,801)	(79,459)
Expense Total		(841,061)	(848,336)	(2,517,288)	(876,801)	(839,138)
Grand Total		2,231	(464)	(1,817,288)	(0)	33,424

Legal Debt Capacity

Article VI, Sections 26(b) and (c) of the Constitution of the State of Missouri limit the net outstanding amount of authorized general obligation indebtedness for a city to 10% of the assessed valuation of the city by a two-thirds (four-sevenths at certain elections) vote of the qualified voters. Article VI, Section 26(d) provides that a city may, by a two-thirds (four-sevenths) at certain elections vote of the qualified voters, incur indebtedness in an amount not to exceed an additional 10% for the purpose of acquiring rights-of-way, construction, extending and improving streets and avenues, and sanitary or storm sewer systems, provided the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation. Article VI, Section 26(e) provides that a city may, by a two-thirds (four-sevenths at certain elections) vote of the qualified voters, incur indebtedness in an amount not exceeding an additional 10% for the purpose of purchasing or constructing waterworks, electric or other light plants to be owned exclusively by the city, provided that the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation.

The legal debt margin of the City is as follows:

Assessed Value for the City for 2022 (i.e., based on 2021 assessment)	\$176,985,314
Limit of General Obligation Bond Indebtedness at 10% of Assessed Value	<u>\$ 17,698,531</u>
General Obligation Bond Indebtedness Outstanding	<u>0</u>
Remaining Legal Debt Margin	<u>\$ 17,698,530</u>

CAPITAL IMPROVEMENT PLAN FISCAL 2023 TO 2027

The Capital Improvement Plan

The Capital Improvement Plan (CIP) is a separate budgeting process within the annual operating budget. The CIP procedure is used to plan, budget and finance the purchase and/or construction of large capital infrastructure, facilities, equipment and other capital assets. The City uses this process to ensure expensive, long-lived projects are aligned with its strategic direction and that the money is well spent.

Funding for capital projects can be obtained from any of the following sources:

General Fund Operating Revenues Cash is allocated from the General Fund to fund maintenance, technology and other small capital projects.

Electric System, Water & Sewer Revenue Bonds The enterprise funds, which are supported by fees for service rather than by taxes. Revenue bonds are a type of loan in which the loan is repaid with revenues from the enterprise, not by contributions from the General Fund. These loans are used for projects related to plant capacity and modernizing the systems.

General Obligation (GO) Bonds This funding source is used to finance major capital projects with an expected life of 10 or more years. A general obligation bond is secured by the City's pledge to use legally available resources, including tax revenue, to repay bondholders.

Certificates of Participation (COP): This funding source is used to finance major capital projects with an expected life of 10 or more years. A COP is secured by the City's pledge to use legally available resources, including tax revenue, to repay certificate holders.

Parks Sales Tax Fund This is funded by a voter approved sales tax initiative. It is dedicated to parks and recreational facilities.

Grants Funds may be granted from Federal, State or local sources, such as law enforcement sharing or transportation funding.

CIP Development Process

The CIP provides detailed information for all CIP projects that the City has planned for the 5 years displayed. The CIP is updated annually to adjust for changing capital needs, changes in availability and cost of funds, and to add a year of programming to replace the year just completed. The CIP process begins in August when all documents and financial tools are updated with current figures. Departments update current project descriptions and create new project descriptions for proposed projects. These descriptions include the following information: Project Name and Number, Fund, Department, Contact Person, Total Project Cost, Description, Justification, Expenditure Detail, Timeline Funding Sources, and Operation and Maintenance costs. Projects are then listed in the 5-year CIP or the unfunded/pending List. The Finance Team examines the revenue forecast to see how the updated projects and proposed new projects impact the forecast. A debt service analysis is conducted and determines the final number of bond projects that can be financed within the five-year period. New projects are included based upon debt capacity, operation and maintenance cost impacts.

The Finance Department then prepares the electronic and print version of the proposed CIP. Work sessions are held with the Board of Alderman to give the board an opportunity to study and evaluate the proposal. The CIP is then formally adopted by the Board of Alderman in October.

Impact on Operating Budget

Some capital projects will have an impact on future operating budgets. Examples of on-going operational costs include maintenance, utility costs, fuel and annual debt service payments. These costs are analyzed along with the capital project item to determine the operating impact, positive or negative to the budget. The following 2022 CIP detail reports received from departments specify anticipated impacts on the operating budget for each project. Debt financed projects will not have any immediate impact on the budget but will have annual debt service payments that will be included in future budgets.

	2019				
	Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
DISTRIBUTION MAINTENANCE SUPP.	(59,157)	3,495	(47,408)	60,000	115,000
EQUIPMENT MAINTENANCE	260,622	280,923	265,394	384,310	389,977
MAINTENANCE	278,807	239,241	192,432	351,915	320,327
MAINTENANCE & REPAIR	21,209	28,525	14,973	76,247	47,490
MAINTENANCE & REPAIRS	4,817	4,661	5,761	5,550	3,316
RADIO MAINTENANCE	5,943	3,710	7,126	15,050	15,650
RIGHT OF WAY MAINTENANCE	-	-	-	-	-
STREET LIGHT MAINTENANCE	-	13,440	-	-	-
SUBSTATION MAINTENANCE	1,113	638	8,589	4,500	75,000
UNIFORM MAINTENANCE	16,447	13,350	16,204	34,390	31,585
Grand Total	529,800	587,983	463,071	931,962	998,345

CITY OF HARRISONVILLE, MO
CAPITAL IMPROVEMENT PROGRAM
Report by Funding Source
Fiscal Year 2023

Row Labels	Grant	Available Cash	Debt	ARPA	TDD	Depr and Replacement	FY 2023
01-General Fund							
Asphalt Program		200,000					200,000
MO Hwy 2 South Street Bridge over Muddy Creek Tributary	2,045,192	238,464					2,283,656
Royal Street					1,677,900		1,677,900
Sidewalk & Curb Program		100,000					100,000
01-General Fund Total	2,045,192	538,464			1,677,900		4,261,556
07-Electric							
Bucket Truck		275,000					275,000
Light Tower and Generator		25,000					25,000
Overhead Lines Conversion To Underground		50,000					50,000
Demo Electric & Water Building (split funding with CWSS)		446,150					446,150
07-Electric Total		796,150					796,150
08-Sewer							
Ash St Culvert Replacement and Town Creek Channel Restoration	1,496,282	375,000					1,871,282
Beckerdite Storm Drainage Improvements	1,083,515	271,000					1,354,515
Emergency Storm Water Repair and Maintenance Program		100,000					100,000
James Street Storm Drainage Improvement	1,233,205	309,000					1,542,205
Pump Replacement Program		25,000					25,000
South Sewer System Project		0		2,103,191			2,103,191
Southland Interceptor Sanit Swr Prjt		539,880					539,880
Stormwater Projects		150,000					150,000
Three Replacement Sludge Pumps						200,000	200,000
WWTP Basin Diffuser Inspection and Replacement Program		21,000					21,000
WWTP Excess Flow Holding Basin Slab Concrete Replacement		150,000					150,000
08-Sewer Total	3,813,002	1,940,880		2,103,191		200,000	8,057,073
08-Water							
Downtown Square Water Main Replacement-Const		91,500					91,500
WTP Clarifier Covers						400,000	400,000
08-Water Total		91,500				400,000	491,500
11-Parks							
Renovation North Park Athletic Fields			4,000,000		4,000,000		8,000,000
11-Parks Total			4,000,000		4,000,000		8,000,000
Grand Total	5,858,194	3,366,994	4,000,000	2,103,191	5,677,900	600,000	21,606,279

CITY OF HARRISONVILLE, MO
CAPITAL IMPROVEMENT PROGRAM
Fiscal Years 2023 - 2027

Report by Fund

Row Label	Account	Project Description	2023	2024	2025	2026	2027	Total 2023-2027
01-General Fund								
	01-0990-1080-00	Royal Street	1,677,900	-	-	-	-	3,355,800
	01-0938-1003-00	Sidewalk & Curb Program	100,000	200,000	200,000	200,000	-	700,000
	01-0917-1072-00	Reconstruct Runway 17 35 Mill and Overlay (Contingent of Grant)	-	5,915,000	-	-	-	5,915,000
	01-0907-1006-00	MO Hwy 2 South Street Bridge over Muddy Creek Tributary	2,283,656	-	-	-	-	2,283,656
	01-0907-1002-00	Asphalt Program	200,000	400,000	400,000	400,000	-	1,400,000
	--	Rpr Wooden Structure May Be Possible To Repair In Sections	-	500,000	-	-	-	500,000
	--	Mill & Overlay Taxi lanes (Contingent On Grant)	-	-	1,455,200	-	-	1,455,200
	--	Jet Fuel Tank 10,000 Gallons	-	-	-	387,000	-	387,000
	--	North Oakland Street Asphalt Options	-	-	65,000	-	-	65,000
	--	Intersection of South Street and Independence (Hwy 2)	-	-	334,750	669,500	-	1,004,250
	--	South Commercial Street Extension	-	491,648	2,815,823	-	-	3,307,471
	--	Hwy 7 at 1-49, Plaza and Winchester	-	-	-	-	1,250,000	1,250,000
	--	Jefferson Pkwy, Locust to Community Center Phase 1	-	-	-	2,430,750	-	2,430,750
	--	Jefferson Pkwy, Community Center to Water Rd Phase 2	-	-	-	1,709,250	-	1,709,250
	--	Mo Hwy divering diamond concrete stamp	38,220	-	-	-	-	38,220
01-General Fund Total			4,299,776	7,506,648	5,270,773	5,796,500	1,250,000	25,801,597
07-Electric								
	07-0990-4018-00	Overhead Lines Coverision To Underground	50,000	250,000	250,000	250,000	-	800,000
	07-0990-0416-00	Demo Electric & Water Building (split funding with	446,150	-	-	-	-	446,150
	07-0721-0504-00	Light Tower and Generator	25,000	-	-	-	-	25,000
	07-0721-0504.00	Bucket Truck	275,000	-	-	-	-	275,000
	--	AMI - Automated Metering	-	300,000	300,000	300,000	300,000	1,200,000
	--	Map Entire Electric System & Pole Inventory	-	20,000	20,000	20,000	20,000	80,000
	--	New Electric Department Building	-	500,000	500,000	500,000	-	1,500,000
	--	New Electric Substation - Industrial Park	-	500,000	500,000	500,000	500,000	2,000,000
	--	Replace 2012 F-250 Truck with F-350 for puller	-	50,000	-	-	-	50,000
	--	Replace 2015 Bucket Truck	-	-	325,000	-	-	325,000
07-Electric Total			796,150	1,620,000	1,895,000	1,570,000	820,000	6,701,150
08-Sewer								
	08-0936-1005-00	Stormwater Projects	150,000	150,000	150,000	150,000	-	600,000
	08-0936-1005-00	Emergency Storm Water Repair and Maintenance Program	100,000	100,000	100,000	100,000	100,000	500,000
	08-0933-3011-00	South Sewer System Project	2,103,191	-	-	-	-	2,103,191
	08-0932-3071-00	WWTP Excess Flow Holding Basin Slab Concrete Replacement	150,000	300,000	300,000	300,000	-	1,050,000
	08-0932-3060-00	Blueberry To James Sanit Swr Prjt-Const	-	-	-	-	-	-
	08-0932-3060-00	Blueberry To James Sanit Swr Prjt-Conting	-	-	-	-	-	-
	08-0932-3060-00	Crestwood To Delmar Sanit Swr Prjt-Const	-	-	-	-	-	-
	08-0932-3021-00	Southland Interceptor Sanit Swr Prjt	539,880	-	-	-	-	539,880
	08-0728-0504-00	Pump Replacement Program	25,000	25,000	25,000	25,000	25,000	125,000
	08-0728-0211-00	WWTP Basin Diffuser Inspection and Replacement Program	21,000	21,000	21,000	21,000	21,000	105,000
	08 Grant Contingent	James Street Storm Drainage Improvement	1,542,205	-	-	-	-	1,542,205
	08 Grant Contingen	Ash St Culvert Replacement and Town Creek Channel Restoration	1,871,282	-	-	-	-	1,871,282
	08 Grant Contingent	Beckerdite Storm Drainage Improvements	1,354,515	-	-	-	-	1,354,515
	08 DNR Funds	Three Replacement Sludge Pumps	-	200,000	-	-	-	200,000
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Const	-	-	117,700	-	-	117,700
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Conting	-	-	23,540	-	-	23,540
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Engr	-	29,425	-	-	-	29,425
	--	Meadowlark Sanit Swr Prjt-Const	-	644,000	-	-	-	644,000
	--	Meadowlark Sanit Swr Prjt-Conting	-	128,800	-	-	-	128,800
	--	Meadowlark Sanit Swr Prjt-Engr	-	161,000	-	-	-	161,000
	--	Electric Jack Hammer	-	10,000	-	-	-	10,000

CITY OF HARRISONVILLE, MO
CAPITAL IMPROVEMENT PROGRAM
Fiscal Years 2023 - 2027

Report by Fund

Report by Fund							
Row Label	Account	Project Description	2023	2024	2025	2026	Total 2023-2027
08-Sewer	--	Ice Machine	-	-	-	-	5,500
	--	Forestry Head	-	15,000	-	-	15,000
	--	Mini Excuvator	-	13,500	13,500	13,500	54,000
	--	Hydrovac Trailer	-	-	-	165,000	165,000
	--	FEMA Buy-out-Muddy Creek Retention SW Mitiga	-	2,099,154	-	-	2,099,154
08-Sewer Total			7,857,073	3,896,879	750,740	774,500	13,444,192
08-Water							
	08-0931-3013-00	Downtown Square Water Main Replacement-Const	91,580	-	-	-	91,580
	08 DNR Funds	WTP Clarifier Covers	400,000	-	-	-	400,000
	--	Walker Addition Watermain Replacement-Const	-	-	457,700	-	457,700
	--	Walker Addition Watermain Replacement-Conting	-	-	79,600	-	79,600
	--	Walker Addition Watermain Replacement-Engr	-	-	90,000	-	90,000
	--	Walker Addition Watermain Replacement-Row/Acquisitions	-	-	69,200	-	69,200
	--	Elevated 1.0 MG Composite Take	-	-	-	835,000	9,990,000
	--	Raw Wtrtransm Line	-	975,000	10,245,000	-	11,220,000
08-Water Total			491,580	975,000	10,941,500	835,000	23,233,080
11-Parks							
	- TDD	Renovation North Park Athletic Fields	8,000,000	-	-	-	8,000,000
	--	Benches/TablesReplace Benches (6) & Park Picnic Tables (5)	-	-	-	8,600	8,600
	--	Build Replacement Skate Park	-	-	-	-	325,000
	--	Dredge City Lake and Lake Luna	-	-	500,000	-	500,000
	--	Pole Barn Parks Equipment Storage 30 X 40 Barn	-	-	-	-	42,000
	--	Replace Shelter Concrete	-	-	-	-	18,000
	--	Parks Maintenance Building Fence	-	15,000	-	-	15,000
	--	Disc Golf Course (walnut tree harvest funds)	-	42,804	-	-	42,804
	--	Mini Excuvator- 50/50 cost share w/CWSS	-	13,500	13,500	13,500	54,000
	--	Skid Steer forestry attachment 50/50 cost share w/ Electric & CWSS	-	15,000	15,000	15,000	45,000
	--	City Park Playground Sidewalk	-	41,100	-	-	41,100
	--	Outdoor Pool Pump Replacement	-	36,000	-	-	36,000
	--	Lake Luna Sidewalk	-	7,800	-	-	7,800
11-Parks Total			8,000,000	171,204	528,500	37,100	9,135,304
15-Community Center							
	--	Artificial Turf Install Artificial Turf In Social Hall	-	-	-	15,000	15,000
	--	Batting Cage	-	-	-	2,000	2,000
	--	Floor Scrubber Replace Floor Scrubber	-	12,000	-	-	12,000
	--	Motion Cage Fitness Functional Training	-	-	-	-	22,000
	--	Replace Indoor Spray Feature Injectors	-	8,000	-	-	8,000
	--	Replace Scissor Lift With Drivable Lift	-	30,000	-	-	30,000
	--	Storage Building Install Storage Building	-	-	15,000	-	15,000
	--	HCC Celing Fans	-	16,000	-	-	16,000
	--	Hot Tub Heater W/ Smart Control	-	25,240	-	-	25,240
	--	Paint Indoor Pool	-	-	75,000	-	75,000
	--	Replaster Hot Tub	-	-	5,000	-	5,000
	--	HCC Gym Flooring Resurfacing	-	-	-	28,000	28,000
15-Community Center Total			-	91,240	95,000	45,000	253,240
16-Emergency Services							
	--	Commercial Washer & Dryer Ppe	-	15,000	-	-	15,000
	--	Replace & Repair Front & Back Driveways	-	-	-	100,000	100,000
	--	Replacement Turn Out Gear	-	-	60,000	-	60,000
	--	Ventilation System (Apparatus Bay)	-	20,000	-	-	20,000
	--	Fitness Equipment	-	5,000	5,000	-	10,000
	--	Ambulance refit to new chassis	-	175,000	175,000	-	350,000
	--	Living Quarters Kitchen Remodel	-	20,000	-	-	20,000
	--	Living Quarters Remodel	-	200,000	-	-	200,000
	--	Fire Communication	-	5,000	-	-	5,000
	--	Ladder Truck Replacement	-	-	-	-	1,700,000
16-Emergency Services Total			-	440,000	240,000	100,000	2,480,000
Grand Total			21,444,579	14,700,971	19,721,513	9,158,100	81,048,563

CITY OF HARRISONVILLE, MO
CAPITAL IMPROVEMENT PROGRAM
Report by Department
Fiscal Years 2023 - 2027

Report by Department

Row Labels	Account	Project Description	2023	2024	2025	2026	2027	Total 2023-2027
Electric								
	07-0990-4018-00	Overhead Lines Coversion To Underground	50,000	250,000	250,000	250,000	-	800,000
	07-0990-0416-00	Demo Electric & Water Building (split fundii	446,150	-	-	-	-	446,150
	07-0721-0504-00	Light Tower and Generator	25,000	-	-	-	-	25,000
	07-0721-0504.00	Bucket Truck	275,000	-	-	-	-	275,000
--		AMI - Automated Metering	-	300,000	300,000	300,000	300,000	1,200,000
--		Map Entire Electric System & Pole	-	-	-	-	-	-
--		Inventory	-	20,000	20,000	20,000	20,000	80,000
--		New Electric Department Building	-	500,000	500,000	500,000	-	1,500,000
--		New Electric Substation - Industrial Park	-	500,000	500,000	500,000	500,000	2,000,000
--		Replace 2012 F-250 Truck with F-350 for	-	50,000	-	-	-	50,000
--		puller	-	-	-	-	-	-
--		Replace 2015 Bucket Truck	-	-	325,000	-	-	325,000
Electric Total			796,150	1,620,000	1,895,000	1,570,000	820,000	6,701,150
Emergency Services								
--		Commercial Washer & Dryer Ppe	-	15,000	-	-	-	15,000
--		Replace & Repair Front & Back Driveways	-	-	-	100,000	-	100,000
--		Replacement Turn Out Gear	-	-	60,000	-	-	60,000
--		Ventilation System (Apparatus Bay)	-	20,000	-	-	-	20,000
--		Fitness Equipment	-	5,000	5,000	-	-	10,000
--		Ambulance refit to new chassis	-	175,000	175,000	-	-	350,000
--		Living Quarters Kitchen Remodel	-	20,000	-	-	-	20,000
--		Living Quarters Remodel	-	200,000	-	-	-	200,000
--		Fire Communication	-	5,000	-	-	-	5,000
--		Ladder Truck Replacement	-	-	-	-	1,700,000	1,700,000
Emergency Services Total			-	440,000	240,000	100,000	1,700,000	2,480,000
Park & Recreation								
- TDD		Renovation North Park Athletic Fields	8,000,000	-	-	-	-	8,000,000
--		Artificial Turf Install Artificial Turf In Social	-	-	-	15,000	-	15,000
--		Hall	-	-	-	2,000	-	2,000
--		Batting Cage	-	-	-	-	-	-
--		Benches/TablesReplace Benches (6) &	-	-	-	8,600	-	8,600
--		Park Picnic Tables (5)	-	-	-	-	325,000	325,000
--		Build Replacement Skate Park	-	-	500,000	-	-	500,000
--		Dredge City Lake and Lake Luna	-	12,000	-	-	-	12,000
--		Floor Scrubber Replace Floor Scrubber	-	-	-	-	-	-
--		Motion Cage Fitness Functional Training	-	-	-	-	22,000	22,000
--		Pole Barn Parks Equipment Storage 30 X	-	-	-	-	42,000	42,000
--		40 Barn	-	-	-	-	-	-
--		Replace Indoor Spray Feature Injectors	-	8,000	-	-	-	8,000
--		Replace Scissor Lift With Drivable Lift	-	30,000	-	-	-	30,000
--		Hot Tub Heater W/ Smart Control	-	25,240	-	-	-	25,240
--		Outdoor Pool Pump Replacement	-	36,000	-	-	-	36,000
--		Lake Luna Sidewalk	-	7,800	-	-	-	7,800
--		Paint Indoor Pool	-	-	75,000	-	-	75,000
--		Replaster Hot Tub	-	-	5,000	-	-	5,000
--		HCC Gym Flooring Resurfacing	-	-	-	28,000	-	28,000
Park & Recreation Total			8,000,000	262,444	623,500	82,100	435,500	9,388,544
Public Works								
	08-0936-1005-00	Stormwater Projects	150,000	150,000	150,000	150,000	-	600,000
	08-0936-1005-00	Emergency Storm Water Repair and	100,000	100,000	100,000	100,000	100,000	500,000
	08-0933-3011-00	Maintenance Program	2,103,191	-	-	-	-	2,103,191
	08-0932-3071-00	South Sewer System Project	150,000	300,000	300,000	300,000	-	1,050,000
	08-0932-3060-00	WWTP Excess Flow Holding Basin Slab	-	-	-	-	-	-
	08-0932-3060-00	Concrete Replacement	-	-	-	-	-	-
	08-0932-3060-00	Blueberry To James Sanit Swr Prjt-Const	-	-	-	-	-	-
	08-0932-3060-00	Blueberry To James Sanit Swr Prjt-	-	-	-	-	-	-
	08-0932-3060-00	Conting	-	-	-	-	-	-
	08-0932-3060-00	Crestwood To Delmar Sanit Swr Prjt-	-	-	-	-	-	-
	08-0932-3060-00	Const	-	-	-	-	-	-
	08-0932-3021-00	Southland Interceptor Sanit Swr Prjt	539,880	-	-	-	-	539,880

CITY OF HARRISONVILLE, MO
CAPITAL IMPROVEMENT PROGRAM
Report by Department
Fiscal Years 2023 - 2027

Report by Department

Row Labels	Account	Project Description	2023	2024	2025	2026	2027	Total 2023-2027
Public Works	08-0931-3013-00	Downtown Square Water Main Replacement-Const	91,580	-	-	-	-	91,580
	08-0728-0504-00	Pump Replacement Program	25,000	25,000	25,000	25,000	25,000	125,000
	08-0728-0211-00	WWTP Basin Diffuser Inspection and Replacement Program	21,000	21,000	21,000	21,000	21,000	105,000
	08 Grant Contingent	James Street Storm Drainage Improvement	1,542,205	-	-	-	-	1,542,205
	08 Grant Contingent	Ash St Culvert Replacement and Town Creek Channel Restoration	1,871,282	-	-	-	-	1,871,282
	08 Grant Contingent	Beckerdite Storm Drainage Improvements	1,354,515	-	-	-	-	1,354,515
	08 DNR Funds	WTP Clarifier Covers	400,000	-	-	-	-	400,000
	08 DNR Funds	Three Replacement Sludge Pumps	-	200,000	-	-	-	200,000
	01-0990-1080-00	Royal Street	1,677,900	-	-	-	-	3,355,800
	01-0938-1003-00	Sidewalk & Curb Program	100,000	200,000	200,000	200,000	-	700,000
	01-0917-1072-00	Reconstruct Runway 17 35 Mill and Overlay (Contingent of Grant)	-	5,915,000	-	-	-	5,915,000
	01-0907-1006-00	MO Hwy 2 South Street Bridge over Muddy Creek Tributary	2,283,656	-	-	-	-	2,283,656
	01-0907-1002-00	Asphalt Program	200,000	400,000	400,000	400,000	-	1,400,000
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Const	-	-	117,700	-	-	117,700
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Conting	-	-	23,540	-	-	23,540
	--	Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Engr	-	29,425	-	-	-	29,425
	--	Meadowlark Sanit Swr Prjt-Const	-	644,000	-	-	-	644,000
	--	Meadowlark Sanit Swr Prjt-Conting	-	128,800	-	-	-	128,800
	--	Meadowlark Sanit Swr Prjt-Engr	-	161,000	-	-	-	161,000
	--	Rpr Wooden Structure May Be Possible To Repair In Sections	-	500,000	-	-	-	500,000
	--	Walker Addition Watermain Replacement-Const	-	-	457,700	-	-	457,700
	--	Walker Addition Watermain Replacement-Conting	-	-	79,600	-	-	79,600
	--	Walker Addition Watermain Replacement-Engr	-	-	90,000	-	-	90,000
	--	Mill & Overlay Taxi lanes (Contingent On Grant)	-	-	1,455,200	-	-	1,455,200
	--	Jet Fuel Tank 10,000 Gallons	-	-	-	387,000	-	387,000
	--	North Oakland Street Asphalt Options	-	-	65,000	-	-	65,000
	--	Intersection of South Street and Independence (Hwy 2)	-	-	334,750	669,500	-	1,004,250
	--	South Commercial Street Extension	-	491,648	2,815,823	-	-	3,307,471
	--	Hwy 7 at 1-49, Plaza and Winchester	-	-	-	-	1,250,000	1,250,000
	--	Jefferson Pkwy, Locust to Community Center Phase 1	-	-	-	2,430,750	-	2,430,750
	--	Jefferson Pkwy, Community Center to Water Rd Phase 2	-	-	-	1,709,250	-	1,709,250
	--	Walker Addition Watermain Replacement-Row/Acquisitions	-	-	69,200	-	-	69,200
	--	Electric Jack Hammer	-	10,000	-	-	-	10,000
	--	Ice Machine	-	-	-	-	5,500	5,500
	--	Forestry Head	-	15,000	-	-	-	15,000
	--	Mini Excuvator	-	13,500	13,500	13,500	13,500	54,000
	--	Hydrovac Trailer	-	-	-	165,000	-	165,000
	--	Elevated 1.0 MG Composite Take	-	-	-	835,000	9,990,000	10,825,000
	--	FEMA Buy-out-Muddy Creek Retention SW	-	2,099,154	-	-	-	2,099,154
	--	Raw Wtrtransm Line	-	975,000	10,245,000	-	-	11,220,000
	--	Mo Hwy divering diamond concrete stamp	38,220	-	-	-	-	38,220
Public Works Total			12,648,429	12,378,527	16,963,013	7,406,000	11,405,000	62,478,869
Grand Total			21,444,579	14,700,971	19,721,513	9,158,100	14,360,500	81,048,563

EMPLOYEE SUMMARY - FULL TIME EQUIVALENT

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
ADMINISTRATION					
City Administrator	1.00	1.00	1.00	1.00	1.00
City Clerk/PIO	1.00	1.00	1.00	1.00	1.00
PIO/Deputy City Clerk	1.00	0.00	0.00	0.00	0.00
Executive Secretary	0.50	1.00	1.00	1.00	1.00
Payroll/Benefits	1.00	1.00	0.00	0.00	0.00
Municipal Court Administrator	1.00	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.00	0.00	0.50
PT Custodian	0.00	0.00	0.00	0.50	0.50
TOTAL ADMINISTRATION	6.00	5.50	4.00	4.50	5.00
FINANCE-ADMINISTRATION					
Finance Director	1.00	1.00	0.00	0.00	0.00
Finance Manager	0.00	0.00	1.00	1.00	1.00
Director of Administrative Services	0.00	0.00	1.00	1.00	1.00
IT Director	1.00	1.00	0.00	0.00	0.00
IT Specialist	1.00	1.00	1.00	1.00	1.00
IT Security Specialist	0.00	0.00	1.00	1.00	1.00
GIS Technician	0.00	0.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00	1.00
Accounts Payable Specialist	1.00	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.00	0.00	0.00
Payroll/Benefits	0.00	0.00	1.00	1.00	1.00
Payroll/Accounting Clerk	0.00	0.00	1.00	1.00	0.00
TOTAL FINANCE-ADMINISTRATION	5.50	5.50	9.00	9.00	8.00
FINANCE-CUSTOMER SVC/UTILITY BILLING					
Accounting Clerk 1	2.60	2.60	2.00	3.00	3.00
Accounting Clerk 2	0.00	0.00	1.00	1.00	1.00
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLI	2.60	2.60	3.00	4.00	4.00
COMMUNITY DEVELOPMENT					
Community Development Planner	1.00	1.00	1.00	1.00	0.00
Economic Development Director	0.00	1.00	1.00	1.00	1.00
Accounting Clerk	0.40	0.40	0.00	0.00	0.00
Building Official	0.00	0.00	0.00	0.00	1.00
Codes Compliance Officer/Bldg. Inspector 1	0.00	0.00	0.00	0.00	1.00
Codes Compliance Inspector	0.00	0.00	0.00	0.00	1.00
Building Permit Tech	0.00	0.00	0.00	0.00	1.00
TOTAL COMMUNITY DEVELOPMENT	1.40	2.40	2.00	2.00	5.00
POLICE DEPARTMENT					
Police Chief	1.00	1.00	1.00	1.00	1.00
Lieutenant	2.00	2.00	2.00	2.00	2.00
Sergeant	4.00	4.00	4.00	4.00	4.00
Detective	2.00	2.00	3.00	3.00	3.00
Corporal	1.00	1.00	3.00	3.00	3.00
Patrol	17.00	17.00	13.00	13.00	15.00
Communication Officers	6.00	6.00	6.00	6.00	8.00
Communication Supervisor	0.00	0.00	1.00	1.00	1.00
Part-time Communication Officers	0.80	0.80	0.80	0.80	0.00
Records Clerk	1.00	1.00	1.00	1.00	1.00

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
Evidence Clerk	1.00	1.00	1.00	1.00	1.00
Chief Animal Control Officer	1.00	1.00	1.00	1.00	1.00
Animal Control Officer 1	1.00	1.00	1.00	1.00	1.00
Part-time Shelter Worker	1.00	1.00	1.00	0.50	0.50
Part-time Animal Control Officer	0.00	0.00	0.00	0.00	1.00
Part-time Custodian	0.00	0.00	0.00	0.00	0.50
TOTAL POLICE DEPARTMENT	38.80	38.80	38.80	38.30	43.00

STREET DEPARTMENT

Street Superintendent	1.00	1.00	1.00	1.00	1.00
Street Supervisor	1.00	1.00	1.00	1.00	1.00
General Maintenance II (Skilled Worker)	6.00	6.00	6.00	6.00	6.00
TOTAL STREET DEPARTMENT	8.00	8.00	8.00	8.00	8.00

PUBLIC WORKS

Public Works Director	0.50	0.50	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	0.00	0.00
Office Administrator	0.00	0.00	0.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00	0.00
Senior Building/CIP	0.00	0.00	0.00	1.00	0.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00	1.00	0.00
Administrative Assistant	0.00	0.00	1.00	0.00	0.00
Building Permit Tech	0.00	0.00	0.00	1.00	0.00
Chief Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	0.00	1.00	1.00	1.00	1.00
Water Plant Operator (No License)	1.00	0.00	0.00	0.00	1.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water/Sewer Maintenance Foreman	0.00	0.00	0.00	0.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	4.00	6.00	5.00
Meter Reader	1.50	1.50	0.00	0.00	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Hold	3.00	3.00	2.00	2.00	2.00
Waste Water Plant Operator II (C & D License Hold	0.00	0.00	1.00	1.00	1.00
Waste Water Plant Operator I (No License Holder)	0.00	0.00	1.00	1.00	1.00
Airport PT Maintenance	0.00	0.00	0.00	0.00	0.20
TOTAL PUBLIC WORKS	18.00	18.00	17.00	22.00	19.20

ELETRIC

Public Works Director	0.50	0.50	0.00	0.00	0.00
Electric Superintendent/Director	0.00	0.00	1.00	1.00	1.00
Customer Service Specialist	1.00	1.00	0.00	0.00	0.00
Electric Administrative Assistant	0.00	0.00	1.00	1.00	1.00
Electric Line Superintendent	1.00	0.00	0.00	0.00	0.00
Journeyman Lineman	2.00	2.00	3.00	3.00	3.00
Apprentice Lineman	3.00	3.00	3.00	3.00	4.00
Electric Line Supervisor	1.00	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	1.00	0.00	0.00	0.00
Tree Trimmer	1.00	1.00	0.00	0.00	0.00
Apprentice Tree Trimmer	1.00	1.00	0.00	0.00	0.00
Part-time General Maint	1.00	1.40	0.00	0.00	0.00
Meter Reader	0.50	0.50	0.00	0.00	0.00
TOTAL ELECTRIC	13.00	12.40	9.00	9.00	10.00

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
PARKS					
Director of Parks & Recreation	0.25	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20	0.20
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.25
Recreation Coordinator-Memberships	0.20	0.20	0.20	0.00	0.00
Recreation Coordinator	0.30	0.30	0.30	0.00	0.00
Park Supervisor	1.00	1.00	1.00	1.00	0.00
Parks & Facilities Manager	0.00	0.00	0.00	0.00	0.50
Park Maintenance (Equip Operator-Skilled Worker	2.00	2.00	2.00	2.00	1.00
Facility Maintenance	0.00	0.00	2.00	2.00	1.50
Part-time Maintenance Works	1.10	1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields	0.22	0.22	0.22	0.22	0.22
TOTAL PARKS	5.27	5.27	7.27	6.77	5.02
AQUATICS-ODP					
Aquatics Manager	0.00	0.00	0.00	0.00	1.00
Pool Managers	0.37	0.37	0.00	0.00	0.00
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.13
Lifeguards	2.12	3.31	0.00	0.00	2.80
PT Concessions	0.61	0.61	0.00	0.00	0.72
PT Front Desk	0.30	0.30	0.00	0.00	0.72
TOTAL AQUATICS-ODP	3.40	4.59	0.00	0.00	5.37
COMMUNITY CENTER					
Director of Parks & Recreation	0.75	0.75	0.75	0.75	0.75
Assistant Parks & Recreation	0.80	0.80	0.80	0.80	0.80
Recreation Member Service Manager	0.00	0.00	0.00	0.00	0.63
Recreation/Fitness Manager	0.00	0.00	1.00	1.00	1.00
Recreation Coordinator-Memberships	0.80	0.80	0.80	1.00	0.00
Customer Service (Front Desk)	0.00	1.00	1.00	0.00	0.00
Recreation Coordinator-Recreation	0.70	0.70	0.70	1.00	0.00
Recreation Coordinator-Athletics	0.00	0.00	0.00	1.00	1.00
Custodian	1.00	2.00	2.00	2.00	2.00
Aquatics Supervisor	1.00	1.00	0.00	0.00	0.50
Part-time (all part-time community center positions)	15.00	14.00	11.25	11.25	13.25
TOTAL COMMUNITY CENTER	20.05	21.05	18.30	18.80	19.93
EMS					
Director/Fire Chief	1.00	1.00	1.00	1.00	1.00
Fire Marshall	0.00	0.00	0.00	0.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00
Firefighter/Paramedic	8.00	8.00	8.00	8.00	6.00
Firefighter/EMT	9.00	9.00	9.00	9.00	11.00
FF/EMT/Engineer	0.00	0.00	0.00	0.00	2.00
Accounts Receivable	1.00	1.00	1.00	1.00	1.00
Part-time Accounts Receivable	0.50	0.50	0.50	0.50	0.50
Part-time Firefighter/EMT	2.25	2.00	2.00	2.00	2.00
Part-time Firefighter/Paramedic	3.00	3.00	3.00	3.00	3.00
TOTAL EMS	27.75	27.50	27.50	27.50	30.50
TOTAL FTE	146.37	147.02	143.87	149.87	157.65

Glossary of Terms

A

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period occurred.

Ad Valorem - A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property tax").

Amortization - Payment of principal plus interest over a fixed period of time.

Appropriate - An authorization made by the Governing Body which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

APWA – American Public Works Association.

Assessed Valuation - The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes.

Audit – A systematic collection of evidence needed to obtain reasonable assurance about whether the financial statements are free from material misstatement and to test internal controls.

B

Balanced Budget - Annual financial plan in which expenditures do not exceed revenues.

Bond - A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures.

Bond Rating - A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., that shows the financial and economic strengths of the City.

Budget - A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period of time. It is the primary means by which most of the expenditures and service activities of the City are controlled.

C

Capital Improvement Plan (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Expenditure - funds spent for the acquisition of a long-term asset.

Capital Outlay - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets over \$1,000 that are used in operations and that have initial useful lives extending beyond a single reporting period.

Charges for Service - Category for revenue accounts which includes fees paid by citizens for services rendered. For example, various charges to the public for Animal Control services.

CEU – Continuing Education Units

CID – Community Improvement Districts are an economic development tool in the state of Missouri.

CIPP – Cured in pipe placing

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

COPs - Certificates of Participation. COPs are lease financing agreements in the form of securities that can be marketed to investors in a manner similar to tax exempt debt.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Some examples are cash, temporary investments, and taxes receivables which will be collected within one year.

Current Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

D

Delinquent Taxes - Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid, or converted into tax liens.

Department - A major administrative organizational unit of the city which indicates overall management responsibility for one or more activities.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

E

Encumbrances - Commitments related to unperformed contracts for goods or services

Enterprise Fund - Fund used to account for the acquisition, operation, and maintenance of governmental facilities and services which are predominately self-supporting through user charges.

Expenditures - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

Fines and Forfeitures - Category for revenue accounts which includes fees paid by citizens. For example, Court Fines and Parking Meter Fines due.

Fiscal Year (FY) - A 12-month period to which the annual operating budget applies, and at the end of which, government determines its financial position and the results of its operations. The City of Peculiar's fiscal year begins October 1 and ends the following September 30.

Full-Time Equivalent (FTE) - One FTE is a 40 hours per week position.

Fund - The fiscal and accounting entity with a self-balancing set of accounts recording cash and other fiscal resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying a specific activity or obtaining certain objectives in accordance with special regulations, restrictions,

or limitations. An independent fiscal and accounting entity including all cash with related liabilities or obligations.

Fund Balance- The fund equity of governmental funds and trust funds; the excess of assets over liabilities.

G

General Fund -The general fund is used to account for the resources traditionally associated with government which are not required to be accounted for in another fund.

General Government - A category in budget highlights detailing the expenditures of various general operating funds.

General Obligation Bonds

Long term debt backed by the full faith and credit of the taxing subdivision. A tax levy can be used to pay principal and interest. Often, cities will also use some revenue from a utility fund to finance the payments.

Generally Accepted Accounting Principle (GAAP)

Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and the content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines for general application, but also detailed practices and procedures.

Goals and Objectives

Activities and results each department was directed to project and intend to work toward throughout the coming year.

Government Finance Officers Association (GFOA)

A representation of public finance officials throughout the United States and Canada. The GFOA's mission is to enhance and promote the professional management of governmental financial resources by identifying, developing, and advancing fiscal strategies, policies, and practices for the public benefit. (source: www.gfoa.org)

Governmental Accounting Standards Board (GASB)

An independent, non-profit agency whose mission is to establish and improve standards of state and local governmental accounting and financial reporting. (source: www.gasb.org)

Governmental Funds

Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds, and the Debt Service Fund.

Grants

Part of the General Fund in which grant funds are received for the purpose of financing operating expenditures.

I

ICC – International Code Council.

INCODE – INCODE is the city's financial system.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Technologies, GIS Fund, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

IT – the **Information technology** department within the city's budget.

K

KC – the Kansas City metropolitan area.

L

LWCF – Land and Water Conservation Fund

M

MDNR – Missouri Department of Natural Resources.

MS-4 – Municipal separate stormwater sewer system

N

NEC – National Electric Code.

NID– Neighborhood Improvement Districts are an economic development tool in the state of Missouri.

O

NPDES – National Pollution Discharge Elimination System

O

Ordinance - A law set forth by a

governmental authority.

P

Park Sales Tax - A ½ cent sales tax approved by voters.

Personal Services - Expenditures relating to compensating City employees, including salaries, wages, overtime pay, and holiday pay.

Proprietary Funds

Funds that are used to account for operations that are financed and operated in a manner similar to a private business enterprise. Proprietary funds include enterprise funds and internal service funds.

R

Reserve - An account used to indicate a portion of a fund balance is restricted or set aside for emergencies or unforeseen expenditures not otherwise budgeted

Revenue - All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Revenue Bonds - Revenue bonds are a type of loan in which the loan is repaid with revenues from the revenue-generating entity, not by contributions from taxes or the General Fund.

S

Special Assessments - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SRO – School resource officers are integrated into the Raymore/Peculiar school district. The City receives funding for the time these officers spend in the school.

T

TIF – Tax Increment Financing Districts are an economic development tool in the state of Missouri.

V

VE – Value engineering