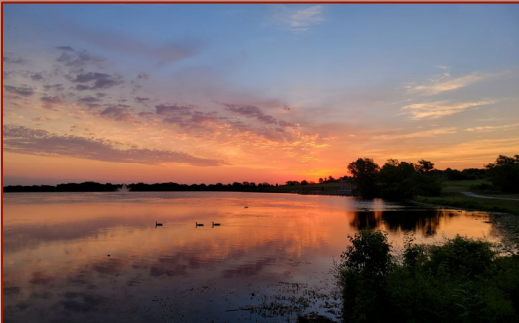




**ANNUAL
OPERATING
BUDGET
FY 2024**



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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**City of Harrisonville
Missouri**

For the Fiscal Year Beginning

January 01, 2023

Christopher P. Morill

Executive Director

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City of

Harrisonville^{est. 1836}

300 E. Pearl Street, P.O. Box 367 • Tel: 816-380-8900 • Fax: 816-380-8906 • Harrisonville, MO 64701

November 20, 2023

The Honorable Mayor, Members of the Board of Alderman and the Citizens of the City of Harrisonville, Missouri.

RE: 2024 Fiscal Year Budget Message

The City of Harrisonville continues to experience a healthy budget growth with the 2024 budget. The annual budget for Fiscal Year 2024, as adopted, represents the administrative and financial plan for the City of Harrisonville. This budget is the product of a comprehensive team effort of the municipal organization.

The City continues to look beyond a year-to-year plan implementing a planned strategy for the next 5 years regarding service level and infrastructure needs. The enclosed City of Harrisonville budget document and supporting information constitutes the City's continued improvements on many fronts for Fiscal Year 2024. We continue efforts to improve infrastructure in the city, projecting needs 5 years out. This budget is presented for formal adopted by the Board of Alderman with the second reading December 4, 2023, and will establish the fiscal plan for the City's fiscal year ending December 31, 2024. The budget addresses many of the policies and goals the Board of Alderman discussed in budget work sessions, previous work sessions and Board of Alderman meetings over this past fiscal year. The organizational goals below are reviewed in a retreat environment with the Board of Aldermen. Each year the Board ratifies the goals and reviews the critical priorities for the City.

The Mission:

To objectively serve the citizens, provide services necessary to ensure the safety and well-being of all, and foster community growth by working in an open, honest, and impartial manner.

Organizational Goals

- **Community Involvement** - Engage citizens and foster participation in open and cooperative city government activities.
- **Financial Stability** - Provide responsible stewardship of the city's assets and resources.
- **Public Safety Services** - Provide a safe and secure community for all citizens, businesses, and visitors.
- **Public Use Services** - Provide reliable, high-quality services that enhance our quality of life.
- **Economic Development** - Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development.

Critical Priorities:

1. Expanding Maintenance of the City's Existing Infrastructure and Equipment
2. Improving New Home Residential Building
3. Address and Plan Improvements for Storm Water Issues
4. Marketing the City to Position for Economic Opportunity.
5. Employee Retention and Quality Employee Recruiting.

Budget preparation instructions were given to Departments Heads in August at the start of the budget planning process, and they were provided guidelines consistent with adopted Financial Policies. Budget expenditure requests for 2024 were to include critical improvements or needs within the departments.

A narrative of activities, services or functions conducted by the City's Departments was requested in the

budget preparation instructions. Budgets needed to be consistent with the overall community goals/initiatives set by the Mayor and Board of Alderman. The purpose of the linkage was to confirm departments and Alderman were on the same page to complete desired objectives. Departments were asked to provide objectives or goals for specific units and programs; objectives and measures needed to be linked and outcome related. In October staff presented the recommended budget and capital improvement plan to the Board of Alderman with a follow up workshop in the remaining meetings in September, October, and November. The Financial Summaries section of the Fiscal Year 2024 budget book contains 2023 achievements and 2024 goals and specific performance metrics on a departmental basis.

CURRENT FISCAL CONDITION

For the general fund, over 70% of revenues are made up of property tax, sales taxes, franchise fees and enterprise fund administrative charges. The City expects to see modest increases in property tax revenue without an increase in mill levy. The City expects to see a modest increase in sales tax over the fiscal year ending December 31, 2023. With limited revenues and increasing costs, the City must continue to be strategic in allocating resources and take advantage of opportunities to limit growth in fees charged and rely more on general revenues. The proposed budget focuses on funding both Alderman and resident's priorities including streets, airport, parks, community center, public safety, electric system, water, and sewer infrastructure.

Fund Structure

This budget book includes the results of the year's ended December 31, 2019, 2020, 2021 actuals along with the 2023 amended, and the 2024 adopted budget.

The budget that is contained within this document is not considered complete until adopted by the City's Board of Alderman. In the coming weeks staff will facilitate discussions surrounding the changes to this budget in addition to the Capital Improvement Plan. The overall proposed 2024 budget is \$45,450,850 with the operating and routine capital portion consisting of \$39,638,050 compared to last year's budget of \$38,937,586, a 1.17% increase. The capital portion is to one-time capital projects, capital outlay, and one-time reserve set aside from the American Rescue Plan money the city received in 2021 and 2022.

During the 2021 budget process, the Board of Alderman discussed solutions to significant drains on the general fund. In the past the city has transferred over \$800,000 per year to support parks and emergency services. This put the general fund in an unsustainable position. The Board approved to place language on the ballot for an additional ½ cent sales tax funding for fire and emergency services. This ballot initiative was passed by the residents, and the city began collections in 2023. However, due to the loss of the transfer contract with Cass Medical, revenues from the emergency services fund are significantly lower than anticipated. The department has adjusted, keeping vacancies open and delaying significant capital needs to offset the loss of that revenue. We are hopeful that once the workforce is stabilized in the Fire Department, that we can work to get a more reasonable transfer contract with Cass Medical.

The Board also discussed the long-term stabilization of the Parks & Recreation Department and minimizing the park system subsidy from the general fund. As you are probably aware it is common that parks systems require some type of cost sharing or subsidy from general funds to augment

recreation programs. The parks system is funded from three primary focus areas, Parks, Outdoor Aquatics, and the Community Center. The Community Center has been paying principal and interest of the Series 2012 COPs (which were refinanced in 2020 for interest savings). FY 2023 was the last payment for these COPs. During 2021, the City issued an additional 5-year financing to fund critical repairs to the City's outdoor pool, as well as Community Center improvements long overdue. The principal payments on this 5-year financing begin in 2024 and will be funded from Parks & Recreation. When this funding was issued in 2021 it was the expectation that the temporary funding be refinanced long-term once the 2012 COPs were paid. This budget anticipates the first principal payment of \$314,125 to be made in 2024.

Over \$11 million in grant funding for projects with this budget.

Basis of Budgeting

The City prepares its budget for all funds on the modified cash basis of accounting. This basis is consistent with the basis of accounting used in preparing and presenting the basic financial statements. All unexpended appropriations lapse at year end of the fiscal year.

Long-range Financial Planning

City Department heads were asked to create an out-year budget plan along with their budget for the 2024 fiscal year to identify future funding needs. The Capital Outlays were requested for a five-year period beginning with 2024. In addition to the funded portion of the capital projects from 2024 to 2027 there is an extensive list of unfunded Capital Outlay which department heads have developed. Below are excerpts of a few of the City's funds. For a complete summary of funds please refer to the fund summary section of this document.

General Fund

Revenues within the general fund are estimated to increase from the prior year. The primary driver behind revenues continues to be related to new improvements within the city. This year total general fund revenues and expenditures are on par to meet expectations of the amended 2023 budget.

Parks Fund

Revenues for the park fund primarily consist of sales tax, building permits and program fee revenues. The fund continues to experience increases in rentals and recreation fee revenues with the recreation programs developed by parks.

Community Center Fund

This fund is responsible for the operations of the City's Community Center. The fund is financed by the park sales tax and charges for services. Approximately \$1.1MM of the short-term note mentioned above is attributed to improvements to the Community Center. Critical repairs such as the complete replacement of the heating and air conditioning system, pool equipment replacement and other needed items.

Electric Fund

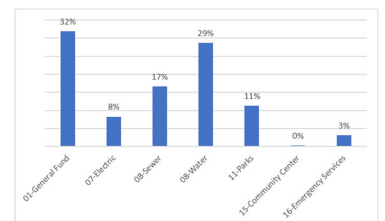
The 2024 budget does anticipate a 3% rate increase for the electric system approved by the Aldermen in 2019, as recommended by the Toth study. Major initiatives in this fund are the mapping of the complete electric system and a \$250,000 allocation to bury overhead power lines. This allocation is expected to continue annually in the current CIP.

Water, Sewer, and Stormwater Fund

The 2024 budget anticipates an increase in water 2.5% and sewer 5% rates as recommended by Burns and McDonnell to ensure the funding of major capital initiatives driven by compliance with state regulations.

Capital Expenditures

The City's 2024-2027 Capital Improvement Projects Plan (CIP) totals \$81,048,563 over the 5-year period. The breakout of capital projects includes streets, airport, parks and recreation, public safety, electric system, water, sewer, and stormwater infrastructure projects discussed further in this document.



Conclusion

In conclusion, the programs outlined in the following pages of the budget document are attainable and reasonable. My sincere appreciation goes to all Department Heads, the Administrative Services and Finance Department, for their diligent efforts composing their departmental budget(s). As you can see by the budget before you, many hours of thought and care were put into it.

The budget continues to show the sound fiscal policy established by the Mayor and Board of Alderman. We have met the fund balance policies established by the elected body and we have maintained restricted cash reserves in the General Fund and Enterprise fund.

Respectfully,

Brad Ratliff

Brad Ratliff
City Administrator

History and Form of Government

The City is in west central Missouri and is the county seat of Cass County. It is located approximately thirty-three miles south of the City of Kansas City, Missouri. Its location in Cass County makes it part of the Kansas City Metropolitan Statistical Area ("Kansas City MSA"), which is comprised of the counties of Bates, Caldwell, Cass, Clay, Clinton, Jackson, Lafayette, Platte and Ray in Missouri, as well as the counties of Franklin, Johnson, Leavenworth, Linn, Miami, and Wyandotte in Kansas. The total area of the City is approximately 8.7 square miles (5,568 acres), and the current estimated population is 10,100.

Form of Government

The City was established in 1837 and incorporated in 1851. The City is a fourth-class city and political subdivision of the State of Missouri (the "State"), organized and existing under the Constitution and laws of the State. The City is governed by a Mayor-Board of Aldermen form of municipal government. The legislative body of the City is the Board of Aldermen, which is comprised of a mayor who is elected at large every four years and eight aldermen, who are elected from four wards to serve alternating four-year terms.

Community Profile

DEMOGRAPHIC PROFILE

Since 1970 the city of Harrisonville's population has doubled from 5,052 to 10,212 in 2021. This growth is not expected to subside any time soon.

The City is currently just over 8.7 square miles divided by one of the Kansas City metropolitan's key economic corridors, Interstate 49 running north and south. Additional information is available on the city's website at ci.harrisonville.mo.us.



Other Fast Facts:**Average Household income:**

2000 - \$39,498

2018 - \$45,278

2021 - \$49,593

2022 - \$59,545

Median value of housing, 2021; \$134,100**Travel time to work variance, 1990 to 2020:** 1990 – average minutes 27.1, 2000 – average minutes 30.1, a 11.1% increase.

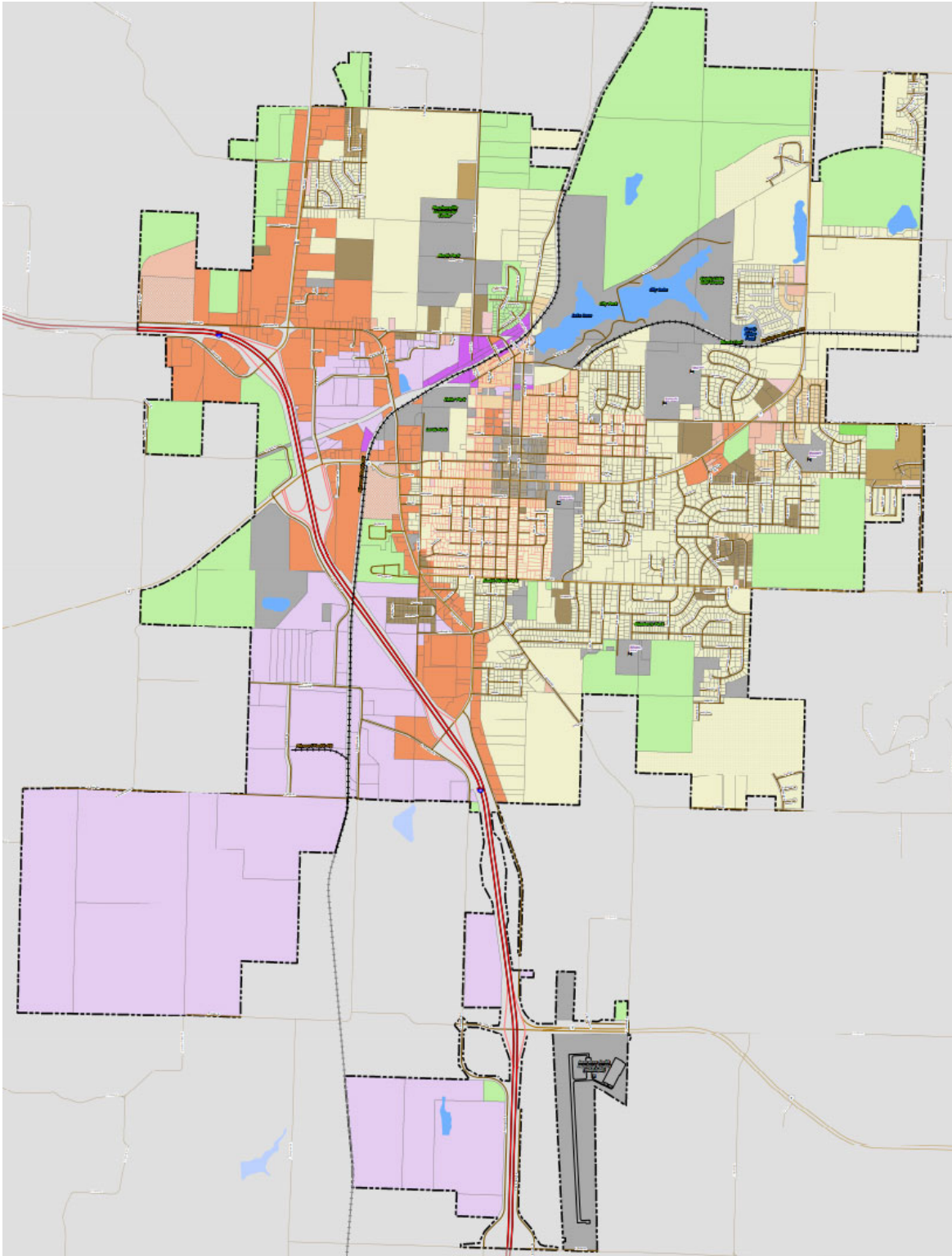
<u>Employer</u>	<u>Product/Service</u>	<u>Approximate Number of Employees</u>
Wal-Mart Distribution Center	Warehouse Distribution	792
Cass Medical Center	Healthcare	462
Church & Dwight Co., Inc.	Consumer Products	335
Cass County	Government	332
Family Center	Retail Sales	323
Cass R-IX School District	Public Schools	294
Wal-Mart	Retail Sales	290
City of Harrisonville	Government	202

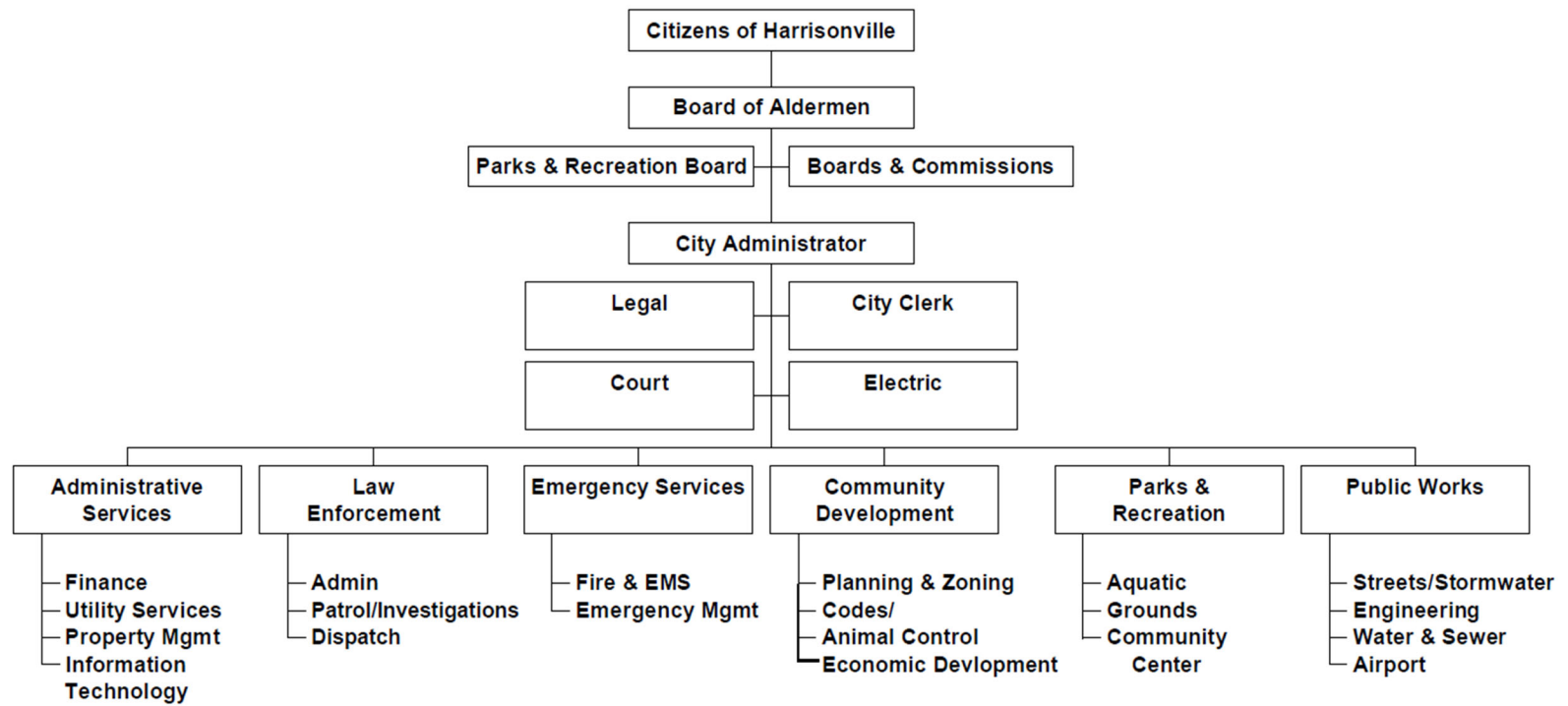
Schools:

- The Harrisonville School District serves approximately 2,200 students in the Harrisonville area.
- The student to teacher ratio is 13:1.

<u>Taxpayer</u>	<u>2022 Assessed Valuation</u>	<u>% of City's Total Assessed Valuation</u>
1. WAL-MART	\$20,230,240	11%
2. CHURCH & DWIGHT/USA DETERGENTS	\$9,060,110	5%
3. ADVANCED DRAINAGE SYSTEMS	\$2,928,240	2%
4. SAPP BROS INC	\$2,888,730	2%
5. MMPF II HARRISONVILLE SPE LLC	\$2,534,830	1%
6. HARRISONVILLE MARKETPLACE II LLC	\$2,429,660	1%
7. MILL-WALK MALL	\$1,765,500	1%
8. LOVE'S TRAVEL STOPS & COUNTRY STORE	\$1,733,330	1%
9. UFP REAL ESTATE LLC	\$1,710,330	1%
10. SUTHERLAND LUMBER COMPANY OF KC	\$1,681,720	1%

Future Land Use: The city is a fourth-class city thirty miles southeast of downtown Kansas City, Missouri. Displayed below is the current land use map for the city.





Strategic and Long-Range Planning

Each budget year, the City modifies the budget process to adjust to the climate of that specific year; it is also important to consider the Long-Range Financial Forecast.

The Long-Range Financial Forecast is a “living document” which includes the revenue and expenditure forecasts of the City's budgeted funds. The purpose is to identify financial trends, shortfalls, and issues so the City can proactively address them. The forecast projects into the future the fiscal results of continuing the City's current service levels and policies, which provides a snapshot of what the future will look like because of the decisions made in the recent past.

The Long-Range Financial Forecast is not intended as a budget, nor as a proposed plan. It serves to set the stage for the budget process, assisting both the City Administrator and Alderman in establishing priorities and allocating resources appropriately.

Forecasting & Methodology

The forecast assumes the continuation of current service levels and the impact that the cost of maintaining current service levels will have in the years ahead. Revenues are projected based on anticipated growth patterns. The forecast does consider increases in revenues generated by increases in fees and charges above their current levels in certain cases along with historical levels of that specific type of revenue.

The information contained herein is therefore a forecast of the projected financial position of the City and does anticipate strategies to meet the needs of the City. The forecast provides the basis for discussion and policy decisions that will need to be made in future years to maintain services at their current levels or enhance service levels in specific areas.

In many cases, the forecast will indicate areas where available financial resources may be insufficient to maintain current service levels as the funds available drop below acceptable levels. The forecast will also assist in identifying where increased revenues or decreased expenditures will be required in future years.

Furthermore, the forecast does consider the potential for a realignment of revenues between funds with careful analysis of the impact of such revenue shifts. In many cases, revenues are restricted to specific purposes either by statute, local policy, or prudent fiscal management. In all cases, the impact of shifting revenues between funds must be carefully examined.

The most beneficial feature of the forecast is that it can indicate undesirable financial trends before they occur and can provide the basis for policy discussion and direction. It is with this intention that the City's Multi-Year Financial Forecast has been developed and presented.

General Assumptions

Any effort to project or forecast the future financial position of the City must be based on certain assumptions regarding revenues and expenditure growth. These assumptions, by necessity, are universally applied. The Multi-Year Financial Forecast is no exception. The analysis seeks to balance out the peaks and valleys in the revenue stream that occur because of general economic conditions and related revenue collection variances.

While the economy will affect inflation rates and revenue growth, current conditions cannot be assumed to be long-term trends since historically such economic trends do not continue indefinitely. Neither can we be too optimistic about the future since we run the risk of creating unreasonable expectations.

The city uses trend analysis over a five-year period, as well as the Capital Improvement Program, as tools for providing the framework for subsequent annual operating and capital budgets. The primary mission is protecting the quality of life for the residents of Harrisonville while providing much needed economic development opportunities to create diverse land uses that will provide long-term economic sustainability for the City of Harrisonville. This mission provides for long-term visioning and multi-year financial performance that allows for the aligning of resources to accomplish priorities established by the Governing Body.

The forecast is based on quarterly data which is reviewed in conjunction with historical trends and any other relevant factors and considerations. These factors include:

1. The City's economic condition, as well as the surrounding areas
2. The various revenue sources and amounts, and their sufficiency to support City services, as well as whether they are the right mix.
3. Expenditure levels and their sufficiency to provide the level of service desired, currently and in the future.
4. Debt levels, fund balances, and their impact on current City financial resources

Conclusion

The Multi-Year Financial Forecast is a fluid document that is subject to ongoing analysis. The City's financial position is monitoring services annually throughout the year for changes and modifications in assumptions; changes in the economic climate affecting the community; increases or decreases in program and staffing levels; increases and decreases in charges for services; fines and fees; as well as policy decisions relating to delivery of services in the community.

The distribution of resources between operating expenditures and capital improvements is continually reviewed to ensure that all the needs of the community are being met. Thoughtful consideration must be given to developing funding alternatives that provide a stable and reliable revenue flow to those funds where cost increases in future years will exceed available revenues. In addition, thoughtful consideration must be given to developing revenue strategies that provide the funds necessary to continue the uninterrupted delivery of services to the residents and businesses of the City of Harrisonville.

Fiscal Overview

Overall revenue is expected to produce a modest increase in the City's traditional revenue sources. Overall, over 75% of the total revenue is made up of property tax, sales tax, and charges for service revenue for all funds in the 2024 budget. The table below depicts revenue and expenses City-wide, across all funds for the City.

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
50 Sales Taxes	4,305,617	5,370,173	5,624,238	6,391,161	7,226,054
51 Taxes	3,182,020	3,371,880	3,939,488	3,920,910	4,195,025
52 License And Permits	231,465	257,722	341,589	242,000	268,074
53 Charges For Service	21,842,447	23,809,838	24,625,893	23,831,036	25,218,422
54 Recreational Programs	93,775	208,549	195,833	178,023	242,021
55 Misc. Income	1,287,955	773,486	803,177	381,766	437,306
56 Intergovernmental	567,987	1,182,108	1,448,464	15,369,390	4,930,529
57 Municipal Court	135,354	129,021	99,138	139,800	94,970
58 Interest	573,842	388,247	279,923	249,302	609,263
59 Other Rev. Sources/Trans	3,197,402	4,592,480	5,598,769	12,173,306	2,781,903
04 Other Charges	0	0	0	0	52,655
1 Revenue Total	35,417,864	40,083,503	42,956,511	62,876,693	46,056,223
2 Expense					
01 Personnel Services	-9,446,107	-8,548,113	-11,274,232	-13,499,200	-14,388,962
02 Contractual Services	-3,505,517	-3,862,330	-4,451,063	-5,339,949	-5,895,937
03 Commodities	-9,013,345	-9,476,951	-9,461,455	-10,233,451	-9,807,405
05 Capital Outlay	-1,516,535	-1,134,186	-1,658,134	-1,815,698	-388,800
06 Depreciation	-1,366,260	-1,760,777	-98,092	0	0
07 Recreation Programs	-5,442	-12,019	-20,180	-4,974	-73,156
10 Capital Project	-135,818	-1,973,093	-6,393,266	-22,077,868	-5,424,000
04 Other Charges	-6,981,357	-10,505,286	-9,072,844	-11,307,309	-9,472,591
2 Expense Total	-31,970,381	-37,272,754	-42,429,266	-64,278,448	-45,450,850
Grand Total	3,447,484	2,810,749	527,244	-1,401,755	605,373

Property tax continues to be stable year over year due to the city's proximity to the Kansas City metro and relative stability of the city's housing inventory. The General Fund tax levy for 2023 was \$0.5029 per \$100 assessed valuation. The rate set aside for 2023 Parks & Recreation Fund was \$0.1197 per \$100 assessed valuation.

Sales tax has grown by 34% from 2020 through 2023 actuals. Long-term, the city expects the revenue stream to stabilize back to a 3-4% growth for forecasting purposes.

Charges for services are primarily made up of utility revenue collections from the electric, water and wastewater system use charges to customers. City-wide the charge for service revenue stream makes up approximately 50% of the charges for services revenue category. Water and sewer rates are charged based on a rate per gallon used with a minimum charge for 1,000 then an additional rate per 1,000 used above the first 1,000 gallons. The city performs a rate analysis every year internally with external rate studies performed periodically to validate the current forecast.

2024 to 2028 Long-Range Financial Outlook

The outlook for 2022-2025 takes a conservative approach with both revenues and expenditures. The Board of Alderman and departments understand that while the City does not need a reduction in force or to eliminate major programs or services for 2023, the upcoming years may be as challenging as past years due to rising fixed costs.

Aligning Resources with Values: The Board of Alderman believes strongly in aligning resources with public values. The public has expressed to the City that priorities include transportation and public safety, so the long-term financial plans will give high priority to these services. For example, the 2023 budget includes funding for street preservation, sidewalk construction, water, sewer, and storm water improvements.

	FY 2024 Budget	FY 2024 Est	FY 2025 Est	FY 2026 Est	FY 2027 Est	FY 2028 Est
1 Revenue						
50 Sales Taxes	3,480,270	3,854,513	4,239,964	4,451,962	4,585,521	4,723,087
51 Taxes	4,041,660	3,983,330	4,182,497	4,391,622	4,611,203	4,841,763
52 License And Permits	261,864	236,000	236,000	236,000	236,000	236,000
53 Charges For Service	2,775,170	2,814,793	2,955,532	3,103,309	3,258,474	3,421,398
55 Misc. Income	71,350	70,070	70,070	70,070	70,070	70,070
56 Intergovernmental	4,930,529	150,000	150,000	150,000	150,000	150,000
57 Municipal Court	94,970	125,000	125,000	125,000	125,000	125,000
58 Interest	315,848	50,000	50,000	50,000	50,000	50,000
59 Other Rev. Sources/Trans	1,000,467	-	-	-	-	-
1 Revenue Total	16,972,128	11,283,706	12,009,063	12,577,963	13,086,268	13,617,318
2 Expense						
01 Personnel Services	(6,714,315)	(7,093,590)	(7,732,013)	(8,427,894)	(9,186,405)	(10,013,181)
02 Contractual Services	(2,752,873)	(1,297,406)	(1,414,173)	(1,541,448)	(1,680,178)	(1,831,394)
03 Commodities	(462,374)	(614,994)	(621,144)	(627,356)	(633,629)	(639,966)
04 Other Charges	(1,572,065)	(1,151,000)	(1,162,510)	(1,174,135)	(1,185,876)	(1,197,735)
05 Capital Outlay	(116,500)	(300,000)	(303,000)	(306,030)	(309,090)	(312,181)
10 Capital Project	(5,354,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
2 Expense Total	(16,972,128)	(10,956,990)	(11,732,840)	(12,576,863)	(13,495,179)	(14,494,458)
Surplus/ (Deficit)	(0)	326,715	276,223	1,100	(408,911)	(877,140)

Capital Improvement Plan

The 2024 – 2028 capital improvement plan for the city totals \$95,201,764 over the 5-year period included in the plan. The city breaks projects down into distinct categories: administrative, airport, community center, community development, electric, water, sewer and stormwater systems, parks and recreation, public safety, and street improvements.

The capital plan continues to fund the City's asphalt program and adds various pieces of equipment along with fencing at the North Sub-Station.

Long Term Debt Plans

In addition to the General Fund Forecast, the City maintains forecasts for all other funds, including the Debt Service and Sewer Bond Payments. The Debt Service Fund is used to account for the payment on the City's COP Series 2012. This COP was paid off in 2022. The city refinanced a \$2.2 million note short-term to provide long-term financing. Money is budgeted in the Parks & Recreation fund to be transferred to the Debt Service Fund to make payments.

Sewer bond payments are made directly out of the Combined Water, Sewer, and Stormwater fund.

Currently the City has a \$35.4 debt margin with total outstanding bonds at 20% of the statutory cap within the State of Missouri. The statutory cap is calculated as a percentage of assessed value.

Fiscal Policy:

The City of Harrisonville has a responsibility to its citizens to carefully account for public funds, manage municipal finances wisely and plan the adequate funding of City services and improvements. Fiscal principles are established to ensure that all responsibilities are met. These principles, along with financial policies adopted by Board of Alderman, provide the framework for day-to-day decision making and are the foundation for long-term financial stability. Fiscal principles and adopted financial policies are reviewed by the City Administrator staff on a periodic basis to ensure the City is prepared for changing circumstances and economic conditions. This section outlines the City's fiscal principles that are used in the preparation of the City's budget.

- The City will continuously evaluate its financial position to ensure stability of the City to its citizens.
- The City will limit the use of long-term debt to finance major projects to avoid placing debt on future taxpayers.
- The City will provide a balanced revenue structure which is responsive to economic conditions.
- The goal for the budget will be prepared in a way all current revenues will cover the costs of all current expenditures (balanced budget).
- The Board of Alderman will hold public hearings, which will allow public input on budgetary spending.
- The budget will establish legal fund-level spending limits.
- The budget will establish maintenance reserves to allow for maintenance of capital assets.
- The budget will apply one-time cash revenues to non-recurring expenditures.
- The budget will address major capital improvement priorities, which have been prioritized by the City Council.

Budget Process

The City budget is one of the most important policy documents adopted by the Board of Alderman each year. Preparing and monitoring the budget are top priorities for City Departments. As a result, planning for the annual budget is started over a year before the budget's fiscal year begins.

The budget preparation process is coordinated by the City Administrator's Office and the Finance Department. The budget that is adopted by the Board of Alderman is a balanced budget where revenues equal expenditures.

Amendments: Requests for amendments to the budget are submitted to the City Administrator on a quarterly basis. Per state statute budgetary control is on a fund basis, however local City policy calls for amendments on a line-item basis. Once approved by the City Administrator the submissions are compiled, made available to the public and proposed to the Board of Alderman twice a year, a mid-year amendment and a third quarter amendment (if needed). All amendments along with comparison of the original budget are made available to the public on the City's website at www.Harrisonville.com. Approval of the budget document is done by ordinance before or during the final meeting of the year.

Measurement focus: Measurement focus is a term used to describe "how" transactions are recorded within the various financial statements. In the government-wide statement of net assets and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus.

The City's budget is prepared on a modified accrual basis for all funds, including government and proprietary funds. The basis of budgeting differs from the basis of accounting used by the City since the latter uses a modified accrual basis for all governmental fund types and an accrual basis for all proprietary fund types (GAAP basis). The difference between the two methods is encumbered amounts are usually treated as expenditures under the budgetary basis but are never classified as expenditures under the GAAP basis. Also, under the GAAP basis used for proprietary funds, long-term debt proceeds, capital outlays and debt service principal payment are not reported in operations, but depreciation and amortization expense are recorded. The opposite is usually true on a budgetary basis.

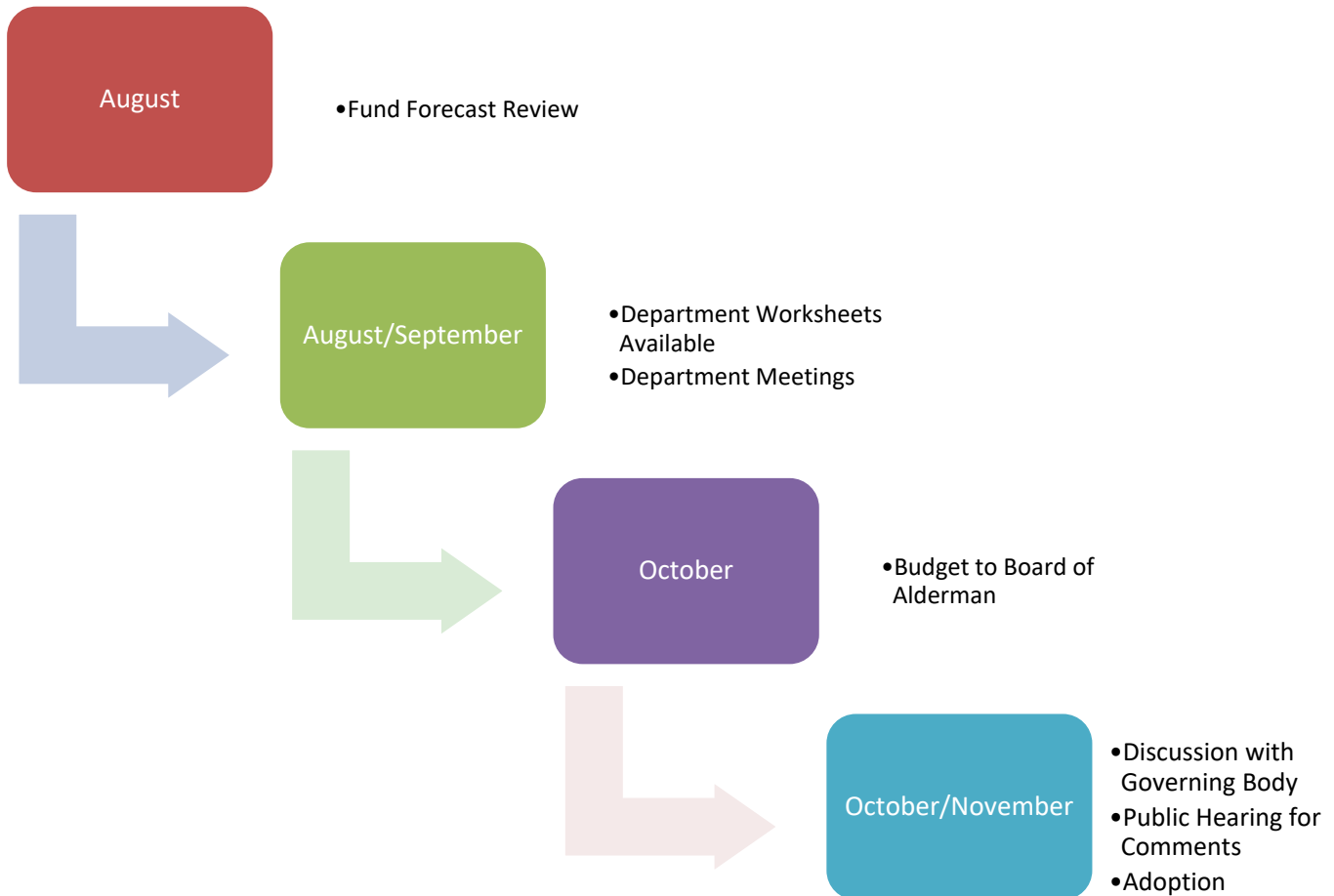
Budget Strategy

The Board of Alderman and staff have remained committed to the City's mission of planning for and providing public services to enhance the quality of life for our community. As illustrated in the City Administrator's letter, the city continues to implement a planned strategy for the next 5 years for its infrastructure needs.

The 2024 budget development began with staff performing a departmental "Environmental Scan" for an overview of the economic climate and potential impacts on the local economy. The Finance Department then developed budget assumptions.

The City Administrator's Office and Finance Department then forecasted revenues for the 2024 budget. Departments were asked to provide line-item changes to their operational budgets based on inflationary factors. Larger, capital items along with strategic changes were discussed with the City Administrator's Office prior to the Department's formal submission of their budget. Changes to the budget were then presented to the Board of Alderman with desired outcomes.

Budget Calendar



Fund Summaries

BUDGET SUMMARY All Funds

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
50 Sales Taxes	4,305,617	5,370,173	5,624,238	6,391,161	7,226,054
51 Taxes	3,182,020	3,371,880	3,939,488	3,920,910	4,195,025
52 License And Permits	231,465	257,722	341,589	242,000	268,074
53 Charges For Service	21,842,447	23,809,838	24,625,893	23,831,036	25,218,422
54 Recreational Programs	93,775	208,549	195,833	178,023	242,021
55 Misc. Income	1,287,955	773,486	803,177	381,766	437,306
56 Intergovernmental	567,987	1,182,108	1,448,464	15,369,390	4,930,529
57 Municipal Court	135,354	129,021	99,138	139,800	94,970
58 Interest	573,842	388,247	279,923	249,302	609,263
59 Other Rev. Sources/Trans	3,197,402	4,592,480	5,598,769	12,173,306	2,781,903
04 Other Charges	0	0	0	0	52,655
1 Revenue Total	35,417,864	40,083,503	42,956,511	62,876,693	46,056,223
2 Expense					
01 Personnel Services	-9,446,107	-8,548,113	-11,274,232	-13,499,200	-14,388,962
02 Contractual Services	-3,505,517	-3,862,330	-4,451,063	-5,339,949	-5,895,937
03 Commodities	-9,013,345	-9,476,951	-9,461,455	-10,233,451	-9,807,405
05 Capital Outlay	-1,516,535	-1,134,186	-1,658,134	-1,815,698	-388,800
06 Depreciation	-1,366,260	-1,760,777	-98,092	0	0
07 Recreation Programs	-5,442	-12,019	-20,180	-4,974	-73,156
10 Capital Project	-135,818	-1,973,093	-6,393,266	-22,077,868	-5,424,000
04 Other Charges	-6,981,357	-10,505,286	-9,072,844	-11,307,309	-9,472,591
2 Expense Total	-31,970,381	-37,272,754	-42,429,266	-64,278,448	-45,450,850
Grand Total	3,447,484	2,810,749	527,244	-1,401,755	605,373

Revenues: 2020-2024

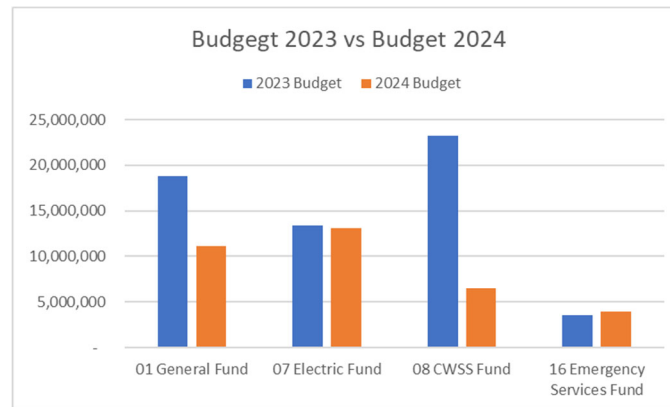
Revenue by Fund

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
50 Sales Taxes	4,305,617	5,370,173	5,624,238	6,391,161	7,226,054
51 Taxes	3,182,020	3,371,880	3,939,488	3,920,910	4,195,025
52 License And Permits	231,465	257,722	341,589	242,000	268,074
53 Charges For Service	21,842,447	23,809,838	24,625,893	23,831,036	25,218,422
54 Recreational Programs	93,775	208,549	195,833	178,023	242,021
55 Misc. Income	1,287,955	773,486	803,177	381,766	437,306
56 Intergovernmental	567,987	1,182,108	1,448,464	15,369,390	4,930,529
57 Municipal Court	135,354	129,021	99,138	139,800	94,970
58 Interest	573,842	388,247	279,923	249,302	609,263
59 Other Rev. Sources/Trans	3,197,402	4,592,480	5,598,769	12,173,306	2,781,903
04 Other Charges	0	0	0	0	52,655
1 Revenue Total	35,417,864	40,083,503	42,956,511	62,876,693	46,056,223

Revenues: Revenue by Type

- ☐ **Sales Tax** - A sales tax is levied by the City on the retail price of an item, collected by the retailer. The tax is usually set as a percentage by the government charging the tax.
- ☐ **Property Tax** - A property tax is a tax on the assessed value of property. It is based on the tax rate multiplied by the assessed property value owned by a taxpayer.
- ☐ **Franchise Fee** - A franchise is a privilege granted by a local governing body to a specific investor-owned utility (e.g., electric, natural gas, telecommunications, etc.) that allows the utility to have facilities on public property (e.g., poles and wires in alley easements, etc.).
- ☐ **Fines and Forfeitures** - Fines and forfeitures include traffic fines, false alarm fines, parking fines and animal control fines. However, this revenue source is made up of court fines.
- ☐ **Licenses, Fees, and Permits** - This revenue source represents fees charged by the City to individuals and businesses for such things as building and construction permits, dog and cat tags, liquor licenses and towing licenses.
- ☐ **Charges for Services** - Charges for services consist of revenue received as a reimbursement for a service provided, such as ball field rentals, criminal history background checks and project inspection fees. This revenue also includes money reimbursed from other City funds as well as utility charges to customers.
- ☐ **Intergovernmental** - Consists of revenue received from another government organization, such as the State Government, Federal Government, County Government and School Districts.
- ☐ **Transfers** - Transfer of money from other funds that have operations budgeted in the main operating fund, such as the Motor Fuel Fund transfer.

- **Miscellaneous** - Various revenues that do not fit under the previously mentioned categories. This revenue includes group tour admissions, events revenue, program income and sale of surplus property.



Expenditures: 2020-2024 Expenditures by Fund

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
2 Expense					
01 Personnel Services	-9,446,107	-8,548,113	-11,274,232	-13,499,200	-14,388,962
02 Contractual Services	-3,505,517	-3,862,330	-4,451,063	-5,339,949	-5,895,937
03 Commodities	-9,013,345	-9,476,951	-9,461,455	-10,233,451	-9,807,405
05 Capital Outlay	-1,516,535	-1,134,186	-1,658,134	-1,815,698	-388,800
06 Depreciation	-1,366,260	-1,760,777	-98,092	0	0
07 Recreation Programs	-5,442	-12,019	-20,180	-4,974	-73,156
10 Capital Project	-135,818	-1,973,093	-6,393,266	-22,077,868	-5,424,000
04 Other Charges	-6,981,357	-10,505,286	-9,072,844	-11,307,309	-9,472,591
2 Expense Total	-31,970,381	-37,272,754	-42,429,266	-64,278,448	-45,450,850

Expenditures: Expenditures by Type

- ☐ **Personal Services** - Expenditures relating to compensating City employees, including salaries, overtime pay, and benefits.
- ☐ **Contractual Services** - Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.
- ☐ **Commodities** - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.
- ☐ **Capital Outlay** - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure, and all other tangible assets over \$1,000 that are used in operations and have initial useful lives extending beyond a single reporting period.
- ☐ **Other (Transfers)** - The movement of money from one allocated fund to another fund.

Expenditures: By Department

The financial information presented here is intended to provide City residents with general information about how the City's revenues in the main operating funds are expended. More detailed information regarding each department in the General Fund can be found in each department's section of the book. The graph illustrates the top expenditures in the areas of Electric and Public Works, which are the top operating areas for the Board of Alderman.

	FY 2023 Budget	FY 2024 Budget
01 General Admin	2,937,157	2,613,872
01 Public Works	1,683,622	1,220,213
02 Finance	2,432,771	2,772,994
03 Law Enforcement	3,910,417	4,090,433
06 Community Development	1,259,933	1,229,610
07 Electric	13,023,330	12,371,209
08 CWSS	7,829,918	6,582,090
08 Non-Departmental	2,244,002	1,440,063
09 Capital Projects	22,077,868	5,424,000
15 Parks & Recreation	2,010,152	2,896,808
16 Emerg. Svcs	5,059,303	4,809,558
Grand Total	64,468,473	45,450,850

Changes in Fund Balance

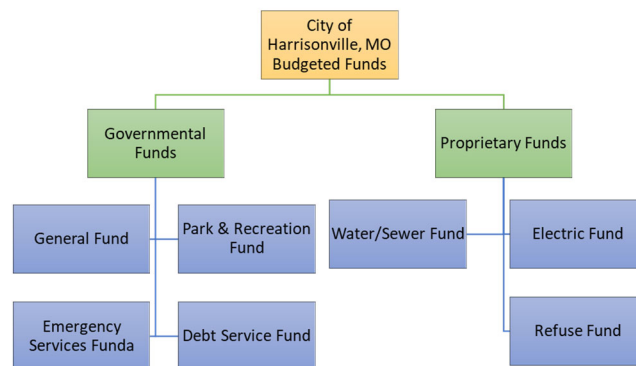
Overall, the City's Fund Balance remains strong. Changes within the general fund relate to the addition of the Public Safety Tax. The remainder of the changes in fund balance in 2020 within the table below reflect the cash expenditure of capital projects.

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
Changes in Fund Balance					
01 General Fund	724,960	1,946,663	2,557,878	(784,845)	(0)
05 Refuse Fund	39,702	78,723	7,838	8,300	7,610
07 Electric Fund	84,291	491,958	(167,073)	227	597,763
08 CWSS Fund	758,488	1,288,606	(977,161)	1,104,189	-
09 Fleet Fund	-	-	-	(190,024)	(0)
15 Parks and Recreation Fund	(332,542)	1,092,266	(1,090,700)	80,261	(0)
16 Emergency Services Fund	(36,010)	(270,179)	240,116	(1,843,311)	-
20 Debt Service Fund	1,645,536	(1,817,288)	(43,653)	33,424	-

Funds: Description of Funds

The City's financial reports are organized into funds in accordance with generally accepted accounting principles (GAAP). A fund is a self-contained accounting entity with its own assets, liabilities, revenues, expenditures or expenses and fund balance or other equity accounts.

The City of Harrisonville groups funds into two broad categories - Governmental Funds and Proprietary Funds. Funds are further categorized into the following types: General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund, Enterprise Funds, and Internal Service Funds.



Fund Types

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in Proprietary Funds) are accounted for through Governmental Funds. The measurement focuses upon determination of changes in financial position.

The following are the City's Governmental fund types:

The General Fund is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

The Park & Recreation Fund accounts for revenues received and expenditures paid for recreational services provided by the City. These include programs, Community Center, and aquatics.

The Emergency Services Fund accounts for motor vehicle revenues from the State that are restricted for street expenditures.

The Debt Service Funds are used for the accumulation of resources for, and payment of, principal, interest, and fiscal changes on long-term debt that supports the water Improvement project.

Enterprise Funds

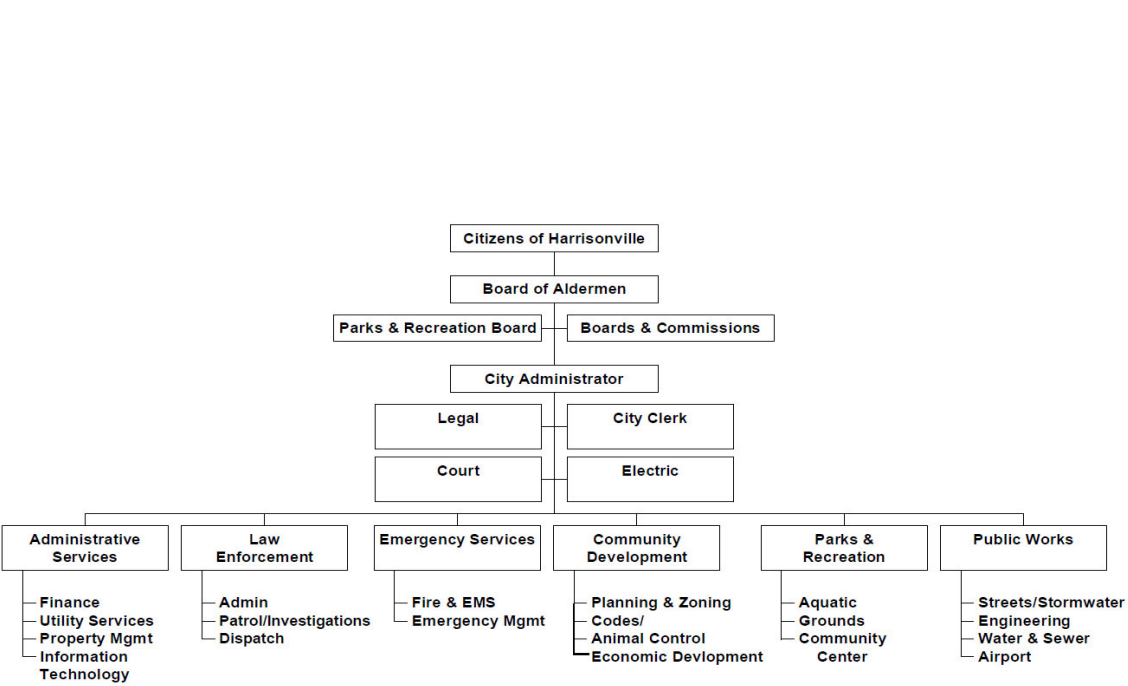
The Proprietary Funds are used to account for the City's ongoing organizations and activities which are like those often found in the private sector. The measurement focus is based upon determination of net income. The City has three of these funds in which the City provides services to the public: Electric Fund, Water/Sewer Fund, and.

Funds: By Department Matrix

The matrix below illustrates which funds are budgeted in each Department. A portion of the General Fund is budgeted in nearly every Department, while the other funds only impact certain Departments. The following Department pages include the funding source for each division's operating expenditures.

Fund	Administration	Administrative Services	Law Enforcement	Parks & Recreation	Public Works	Fire/EMS	Electric
General*	X	X	X	X	X		
Refuse					X		
Electric*		X					X
Comb. Water & Sewer*		X			X		
Park & Recreation		X		X			
Emergency Services		X				X	
Debt Service	X						
* Major funds							

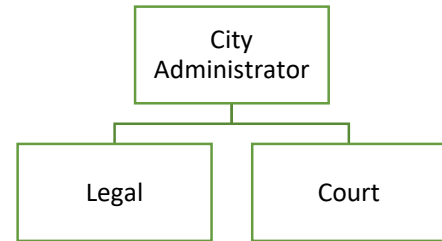
DEPARTMENT BUDGETS



General Administration

Mission

The Administration department is responsible for providing efficient, effective leadership for the City organization and serve the Board of Alderman and citizens of the City of Harrisonville, Missouri.



ACHIEVEMENTS

New single family building permits continued to be at an 11 year high.

Marijuana tax was passed by the voters, Use Tax was put out to the voters but did not pass.

The City Board of Aldermen passed the Harrisonville Square Neighborhood Redevelopment 353 program. This is for all the commercial buildings on the square and residential homes to the south of the City that is predominantly blighted.

GOALS

Develop Human Capital by going out to departments to ensure staff know all their benefits and know all the city's processes.

Eliminate Blight by continuing to work with municipal court, BBEA and know the new H.S.N.R. Chapter 353.

Invest in Public Infrastructure by continuing to seek grants for needed improvements and manage current grants for improvements.

Promote Community Involvement by weekly social media involvement to educate the public.

Expenditures - Across all Funds

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 General Admin					
0103 Administration					
01 Personnel Services	432,259	320,323	355,114	390,896	418,623
02 Contractual Services	631,248	597,037	709,100	910,889	961,124
03 Commodities	14,588	8,135	11,670	11,540	10,540
04 Other Charges	885,595	2,587,733	893,502	919,983	398,959
05 Capital Outlay	45,799	32,523	0	0	130,000
0103 Administration Total	2,009,489	3,545,751	1,969,385	2,233,308	1,919,246
0105 Legal					
02 Contractual Services	169,219	338,701	292,097	350,249	350,080
0105 Legal Total	169,219	338,701	292,097	350,249	350,080
0101 Adm-Mayor And Board					
01 Personnel Services	53,020	53,394	57,532	65,930	67,740
02 Contractual Services	22,777	7,472	29,892	69,026	74,895
03 Commodities	10,420	848	2,152	5,000	4,000
04 Other Charges	51,610	300,598	68,152	74,010	51,752
0101 Adm-Mayor And Board Total	137,827	362,312	157,728	213,966	198,387
0204 Finance-Municipal Court					
01 Personnel Services	100,202	85,560	104,491	127,649	134,043
02 Contractual Services	60,561	69,312	5,419	9,305	9,114
03 Commodities	3,285	728	1,177	1,030	665
04 Other Charges	9,963	10,401	8,124	1,650	2,337
0204 Finance-Municipal Court Total	174,011	166,001	119,210	139,634	146,159

General Administration

01 General Admin Total	2,490,547	4,412,764	2,538,421	2,937,157	2,613,872
Department Total	2,490,547	4,412,764	2,538,421	2,937,157	2,613,872

Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY2024 Budget
01 General Fund	1,064,867	1,317,757	969,888	1,156,599	1,178,955
05 Refuse Fund	577,343	577,719	697,654	751,395	786,617
09 Fleet Maintenance	-	-	-	190,024	332,675
20 Debt Service Fund	848,336	2,517,288	870,878	839,138	315,625
Total	2,490,547	4,412,764	2,538,421	2,937,157	2,613,872

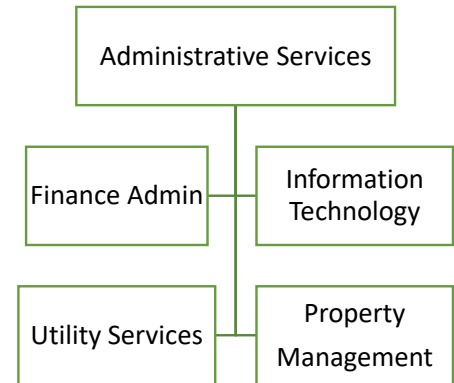
Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
ADMINISTRATION					
City Administrator	1.0	1.0	1.0	1.0	1.0
City Clerk/PIO	1.0	1.0	1.0	1.0	1.0
PIO/Deputy City Clerk	0.0	0.0	0.0	0.0	0.0
Executive Secretary	1.0	1.0	1.0	1.0	1.0
Payroll/Benefits	1.0	0.0	0.0	0.0	0.0
Municipal Court Administrator	1.0	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.0	0.0	0.0	0.0
PT Custodian	0.0	0.0	0.0	0.5	0.5
TOTAL ADMINISTRATION	5.5	4.0	4.0	4.5	4.5

Administrative Services

Mission

Administrative Services is responsible for the finance department including payroll, accounting and budget, information technology, utility billing and property management



ACHIEVEMENTS

Developed and implemented a new purchasing and accounts payable policy for 2023, training occurred for all departments.
 Created Administrative Services SharePoint site for Budget documents more effective collaboration during the budget process.
 First full renewal in new business license software, issuing 494 business licenses, 364 trade, general and tree licenses and 90 rental ready licenses.
 Implemented a training program for employees for Anti-Harassment.
 Implemented a new Supply Cost Adjustment calculation for electric.

GOALS

Develop a utility billing policy.
 Enrich internal department communication.
 Support the Police Department in their Central Square Project.

Expenditures - Across all Funds

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	2024 Budget
02 Finance					
0240 Information Technology					
01 Personnel Services	0	123,777	198,399	216,677	239,002
02 Contractual Services	0	196,237	419,933	527,525	640,291
03 Commodities	0	21,847	84,297	107,317	127,400
05 Capital Outlay	0	100,533	67,243	156,412	203,500
0240 Information Technology Total	0	442,393	769,871	1,007,931	1,210,193
0203 Finance-Administration					
01 Personnel Services	403,492	403,585	516,434	577,965	642,940
02 Contractual Services	275,857	170,601	180,843	209,279	252,408
03 Commodities	71,894	9,737	6,785	5,916	4,460
04 Other Charges	1,784	1,722	374,848	18,905	20,268
05 Capital Outlay	17,033	56,172	2,770	22,549	0
0203 Finance-Administration Total	770,060	641,817	1,081,680	834,614	920,076
0215 Finance-Property Mangmnt					
02 Contractual Services	56,000	35,268	29,429	46,326	46,111
03 Commodities	13,046	10,480	3,120	8,850	8,850
04 Other Charges	1,025	12,302	13,210	13,215	22,329
05 Capital Outlay	119,915	3,869	29,101	20,734	20,000
0215 Finance-Property Mangmnt Total	189,986	61,919	74,860	89,125	97,290
0230 Finance-Utilities					
01 Personnel Services	148,534	161,790	277,017	320,481	309,615
02 Contractual Services	99,549	119,216	167,653	170,100	230,300
03 Commodities	4,615	1,453	1,007	2,720	2,720
04 Other Charges	1,546	525	792	7,800	2,800
0230 Finance-Utilities Total	254,244	282,984	446,468	501,101	545,435
02 Finance Total	1,214,290	1,429,113	2,372,880	2,432,771	2,772,994

Administrative Services

Department Total	1,214,290	1,429,113	2,372,880	2,432,771	2,772,994
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Administrative Services Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY2024 Budget
01 General Fund	1,214,290	1,356,587	2,211,116	2,253,254	2,458,853
07 Electric Fund	-	26,206	48,668	44,245	58,500
08 CWSS Fund	-	16,460	42,580	64,344	147,450
Total	1,214,290	1,429,113	2,372,880	2,432,771	2,772,994

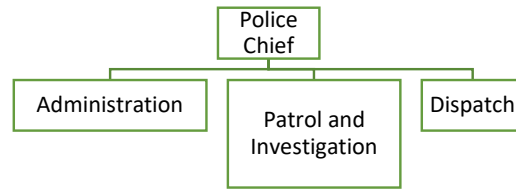
Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
ADMINISTRATIVE SERVICES					
FINANCE-ADMINISTRATION					
Director of Administrative Services	0.0	1.0	1.0	1.0	1.0
Finance Director	1.0	0.0	0.0	0.0	0.0
Finance Manager	0.0	1.0	1.0	1.0	1.0
IT Director	1.0	0.0	0.0	0.0	0.0
IT Specialist	1.0	1.0	1.0	1.0	1.0
IT Security Specialist	0.0	1.0	1.0	1.0	1.0
GIS Technician	0.0	1.0	1.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0	1.0	1.0
Accounts Payable Specialist	1.0	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.0	0.0	0.0	0.0
Payroll/Benefits	0.0	1.0	1.0	1.0	1.0
Payroll/Accounting Clerk	0.0	1.0	1.0	1.0	1.0
TOTAL FINANCE-ADMINISTRATION	5.5	9.0	9.0	9.0	9.0
FINANCE-CUSTOMER SVC/UTILITY BILLING					
Accounting Clerk 1	2.6	2.0	3.0	3.0	3.0
Accounting Clerk 2	0.0	1.0	1.0	1.0	1.0
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLING	2.6	3.0	4.0	4.0	4.0
TOTAL ADMINISTRATIVE SERVICES	8.1	12.0	13.0	13.0	13.0

Law Enforcement

Mission

The City of Harrisonville Police Department is committed to the safety and well-being of its citizens and visitors, which includes traffic safety. The department is responsible for Patrol, Investigation and Animal Control.



Organizational Goal/Measure	2020	2021	2022	2023
Provide a safe and secure community for all citizens, business, and visitors.				
Police calls for service	3,741	5,249	8,335	9,480
Total number of vehicle crashes	200	212	261	242
Number of violent crimes	55	43	27	38
Vehicle Lock Outs Opened	123	240	363	302
Arrests Made	614	612	628	375
Theft Reports	242	181	195	135
Number of municipal court cases filed	1,171	1,003	574	637

ACHIEVEMENTS

Police Department

K9 & Recreational Marijuana - in November of 2022 when Missouri voters voted to legalize the use of recreational marijuana it made the use of our current k-9, Uxo, very limited as he was trained in the detection of marijuana and that cannot be changed. In 2023 we were able to identify a funding source, the DWI recoupment fund, as a source to purchase a new dual-purpose canine.

Moving forward we will need to identify a funding source of up to \$14,000 for the purchase of a dual-purpose police k-9.

Patrol Officer Boot Replacement Program – we establish a reimbursement program for officers to purchase footwear for work and be reimbursed up to \$200 every other year. Approximately half of the staff participated in the program in 2023.

Central Square (CAD/RMS) Project - we continue in the process of implementing a new Computer Aided Dispatch/Records Management System (CAD/RMS) software program for the Police Department.

Grant Funding

•We received four different traffic safety enforcement grants from MoDOT this year. The grants pay officers overtime to perform traffic enforcement activities. The grant areas highlighted for 2023-24 are as follows:

- DWI \$5,250.00
- Hazardous Moving Violations \$5,000.00
- Seat Belt Enforcement \$5,000.00
- Work Zone \$6,160.00

We were also successful in receiving two equipment grants from MoDOT for the purchase of the following equipment:

1. Sotoxa Instrument \$5,637.00 – this instrument is used to assist in impaired driver investigations involving narcotics.
2. Ticket Writer Software and Printer \$ 21,934.00 we have secured funding to implement a ticket writer program within our department and will purchase equipment for each of our patrol vehicles.

GOALS

Law Enforcement

- 1.To establish a funding source to begin a pilot License Plate Reader (LPR) program for the department with the purchase of six LPRs to be placed in key locations in Harrisonville. We will seek to partner with local businesses in purchasing additional LPRs with a you buy one and the city will buy one type of partnership. Businesses I feel would participate as partners are Sutherlands, Show Me Auto, Max Ford, QT, and Family Center. A LPR program would not only assist with criminal investigations but also crime prevention in Harrisonville.
 - 2.We are in the process of implementing a new Computer Aided Dispatch/Records Management System (CAD/RMS) software program for the Police Department. To enhance this new program, we would like to provide ticket writers for each of our patrol units.
 - 3.Establish a funding source to purchase replacement cameras for the patrol unit that are currently experiencing frequent failures to include shutting off randomly and having photos that have been taken disappear.
 - 4.Locate a funding source to replace the current digital cameras used by investigators that are outdated and operating with error. Digital cameras are required tool at crime scenes. It is crucial for detectives to be equipped with cameras that do not malfunction during the processing of a crime scene noncompromising standard as they are vital in the presentation of our case in court.
 - 5.Replace the current CVSA II (Computer Voice Stress Analysis) with the latest technology CVSA III. The current CVSA is approximately 10 years old, and the technology is outdated.
- The CVSA is currently used for preemployment and interviews regarding criminal investigations. The CVSA can also be used in a covert manner which allows officers/detectives to ask a series of questions, then run the recorded answers through the CVSA to assist in determining deception. The cost to upgrade to the new CVSA III is approximately \$8000.00 with trade in of the current CVSA II unit.

Expenditures

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
03 Law Enforcement					
0310 Law Enf-Adm And Dispatch					
01 Personnel Services	486,866	462,680	680,334	619,881	682,125
02 Contractual Services	64,547	41,842	46,914	62,132	61,713
03 Commodities	37,135	10,958	11,092	17,670	16,530
04 Other Charges	6,266	1,697	2,176	3,520	2,897
05 Capital Outlay	60,848	-	-	-	-
0310 Law Enf-Adm And Dispatch Total	655,664	517,177	740,515	703,203	763,265
0311 Law Enf-Patrol					
01 Personnel Services	1,875,664	1,928,357	2,103,675	2,689,992	2,785,128
02 Contractual Services	93,112	103,467	212,096	190,705	222,211
03 Commodities	63,620	65,364	99,427	128,914	107,942
04 Other Charges	35,634	86,498	103,981	197,602	211,888
05 Capital Outlay	181,275	235,939	22,010	-	-
0311 Law Enf-Patrol Total	2,249,304	2,419,625	2,541,189	3,207,214	3,327,168
03 Law Enforcement Total	2,904,968	2,936,801	3,281,705	3,910,417	4,090,433
Department Total	2,904,968	2,936,801	3,281,705	3,910,417	4,090,433

Law Enforcement Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 General Fund	2,904,968	2,936,801	3,281,705	3,910,417	4,090,433
Total	2,904,968	2,936,801	3,281,705	3,910,417	4,090,433

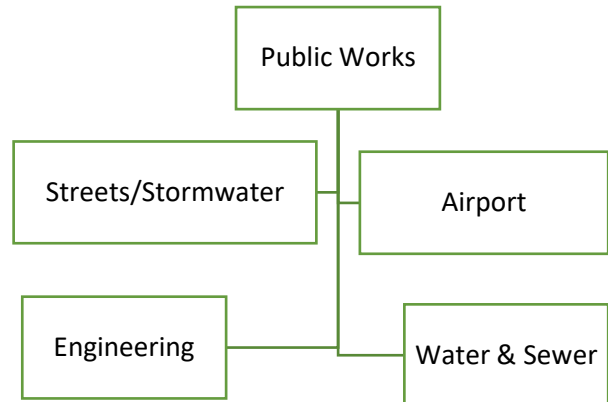
Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
POLICE DEPARTMENT					
Police Chief	1.0	1.0	1.0	1.0	1.0
Lieutenant	2.0	2.0	2.0	2.0	2.0
Sergeant	4.0	4.0	4.0	4.0	4.0
Detective	2.0	3.0	3.0	3.0	3.0
Corporal	1.0	3.0	3.0	3.0	3.0
Patrol	17.0	13.0	13.0	15.0	15.0
Communication Supervisor	0.0	1.0	1.0	1.0	1.0
Communication Officers	6.0	6.0	6.0	8.0	8.0
Part-time Communication Officers	0.8	0.8	0.8	0.0	0.0
Records Clerk	1.0	1.0	1.0	1.0	1.0
Evidence Clerk	1.0	1.0	1.0	1.0	1.0
Part-time Custodian	0.0	0.0	0.0	0.5	0.5
TOTAL POLICE DEPARTMENT	35.8	35.8	35.8	39.5	39.5

Public Works

Mission

Public works provides high-quality public works services to the public and other city departments, while balancing cost-effective operations, customers, and delivery of services in a responsible and efficient manner.



Organizational Goal/Measure	2020	2021	2022	2023
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development				
Provide reliable, high quality services that enhance our quality of life				
<i>Number streets hours spent:</i>				
Maintaining roads	325	3,316	2,649	1,203
Maintaining stormwater areas	155	1,956	1,818	825
Number lane miles rehabilitated (chip seal)		10.30	2.81	0.50
Number miles of curb rehabilitated	-	0.76	0.79	0.25
Winter operations	34	700	1,177	52
<i>Number hours spent lab testing:</i>				
Wastewater	2,000	2,496	2,496	1,560
Water		3,000	3,000	2,500

Street Department 2023 ACHIEVEMENTS

1. Curb on Butler Dr.
2. Chip sealing N. Lexington
3. Cass St. stormwater project
4. Upgrading signage for correct size vs. MPH on Mechanic and South St.
5. Replacing Jefferson culvert

Street Department 2024 Goals

1. 100 tons of Asphalt for repairing roadways
2. 200 linear feet of Curb replacement
3. 100 linear feet of Sidewalk replacement
4. All street employees receive CPR training
5. Repair underpass Flood warning system to proper working condition
6. Improve Street work zone practices and Signage up to standard

CWSS Department 2023 ACHIEVEMENTS

1. GPS approx. 80% of sanitary sewer manholes
2. Built and completed office add on for Administration at CWSS

Public Works

3. Improved Dept. safety training
4. Implemented regular safety meetings and talks with dept. staff
5. Inspected and replaced 2 rounds of BIO Blocks throughout the city.

CWSS Department 2024 Goals

1. Jet 6 miles of Sanitary Sewer main
2. CCTV 2 miles of Sanitary Sewer main
3. Complete GPS of all City Sanitary Sewer manholes
4. Begin to GPS City water main valves
5. Begin to build new mapping of city sanitary sewer with the new GIS information collected

WWTP Department 2023 ACHIEVEMENTS

1. Drained, cleaned, and had diffuser membrane replaced on the 2 aeration basins that had not been done since 2010 because basins do not have weep holes to keep the concrete floors from buckling if ground water table is to high. This year being exceptionally dry made this possible
2. Monitored and contained a diesel spill that happened at S. plant package plant that required extra hours and multiple trips to the package plant to pump out contaminated water.
3. Devised a plan when MMC contractors repaired crack in fiberglass pipe to be able to keep Aeration basin microorganisms with enough oxygen to survive while air was turned off for 24 hrs.
4. Installed culvert pipe around Aeration basins to be able to pump out ground water in future years when aeration basins need to be cleaned.
5. Maintained compliance with Missouri DNR permit requirements to the best of our ability . The only requirement we did not meet was E-coli at S. Plant which will be met once the Sout sanitary sewer project is complete.

WWTP Department 2024 Goals

1. Stay compliant with Missouri DNR permit regulations.
2. Maintain and monitor all lift stations, pumps, and motors.
3. Learn to operate, maintain, and monitor new lift stations and basket screens coming with the South Sanitary Sewer Project.
4. Learn to operate, maintain, and monitor new RAS pumps and flowmeters once they are installed in the pump house.
5. Install U.V disinfection system bulb banks before April 1st for E-coli season and remove after October 31st an clean U.V. system bulb banks an channels.

WTP Department 2023 ACHIEVEMENTS

1. Maintained DNR's Testing and reports
2. Maintained DNR's Training
3. Have divers clean out water tower, Clearwell, and pump station

WTP Department 2023 Goals

1. Produce safe drinking water
2. Meet all DNR regulations

Public Works

3. Working with all departments as needed
4. Keep up with DNR training classes
5. Install Covers on Clarifiers
6. Replace Scada servers

Expenditures - Across all Funds

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 Public Works					
0707 P.W.-Street					
01 Personnel Services	510,622	526,796	600,276	687,580	589,978
02 Contractual Services	35,076	58,443	81,778	132,346	61,040
03 Commodities	165,752	187,420	212,764	257,031	170,212
04 Other Charges	7,890	19,737	20,721	66,068	78,360
05 Capital Outlay	52,610	-	7,392	174,000	8,000
0707 P.W.-Street Total	771,950	792,397	922,932	1,317,026	907,590
0717 P.W.-Airport					
01 Personnel Services	2,655	-	-	7,616	-
02 Contractual Services	49,393	40,186	50,968	91,987	120,147
03 Commodities	41,739	74,885	114,948	91,767	46,300
04 Other Charges	6,957	29,304	28,846	38,071	46,326
05 Capital Outlay	12,000	126,204	59,174	52,044	-
0717 P.W.-Airport Total	112,744	270,578	253,937	281,485	212,773
0718 P.W.-Engineering					
02 Contractual Services	89,959	54,910	38,594	85,100	99,840
04 Other Charges	1,122	-	-	11	11
0718 P.W.-Engineering Total	91,081	54,910	38,594	85,111	99,851
01 Public Works Total	975,775	1,117,885	1,215,462	1,683,622	1,220,213
08 CWSS					
0103 Administration					
01 Personnel Services	151,564	147,457	338,586	542,351	564,792
02 Contractual Services	83,353	24,309	28,533	41,220	35,304
03 Commodities	3,447	4,190	8,768	9,656	4,243
04 Other Charges	1,161,151	1,952,754	3,383,424	3,499,236	3,328,962
06 Depreciation	1,284,203	1,311,708	-	-	-
0103 Administration Total	2,683,718	3,440,418	3,759,312	4,092,463	3,933,300
0720 Water Plant					
01 Personnel Services	284,818	166,241	321,916	420,684	462,230
02 Contractual Services	272,418	204,371	208,916	423,505	222,925
03 Commodities	125,376	172,972	232,989	293,191	225,622
04 Other Charges	-	-	140	140	200
05 Capital Outlay	-	2,814	7,877	408,853	-
0720 Water Plant Total	682,612	546,399	771,838	1,546,373	910,977
0721 Distribution					
01 Personnel Services	472,694	274,470	522,873	582,750	689,994
02 Contractual Services	53,670	45,414	119,114	58,763	49,461

Public Works

03 Commodities	123,084	88,269	207,214	199,462	153,608
04 Other Charges	334	-	1,435	1,680	850
05 Capital Outlay	-	697	436,622	-	-
0721 Distribution Total	649,783	408,849	1,287,259	842,655	893,913
0728 Wastewater Treatment					
01 Personnel Services	316,157	214,038	404,626	420,010	367,128
02 Contractual Services	282,341	272,485	421,472	611,425	428,711
03 Commodities	(45,625)	3,181	15,896	22,385	22,560
04 Other Charges	-	-	175	500	200
05 Capital Outlay	-	622	118,014	294,107	25,300
0728 Wastewater Treatment Total	552,873	490,326	960,182	1,348,427	843,899
08 CWSS Total	4,568,985	4,885,992	6,778,591	7,829,918	6,582,090
Department Total	5,544,761	6,003,877	7,994,053	9,513,540	7,802,303

Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 General Fund	975,775	1,117,885	1,215,462	1,683,622	1,220,213
08 CWSS Fund	4,568,985	4,885,992	6,778,591	7,829,918	6,582,090
Total	5,544,761	6,003,877	7,994,053	9,513,540	7,802,303

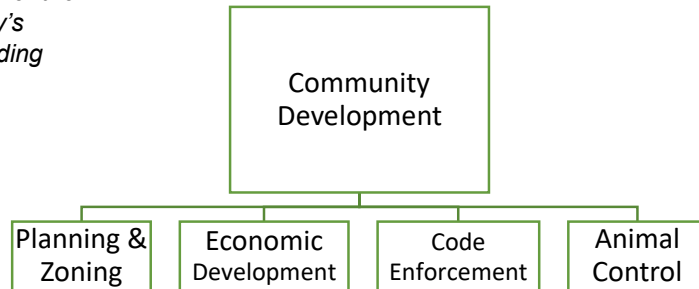
Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
PUBLIC WORKS					
Public Works Director	0.50	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	0.00	0.00	0.00
Office Administrator	0.00	0.00	1.00	1.00	1.00
Administrative Assistant	0.00	1.00	0.00	0.00	0.00
Chief Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	1.00	1.00	1.00	1.00	1.00
Water Plant Operator (No License)	0.00	0.00	0.00	1.00	1.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water/Sewer Maintenance Foreman	0.00	0.00	0.00	1.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	6.00	5.00	5.00
Meter Reader	1.50	0.00	0.00	0.00	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Ho	3.00	2.00	2.00	2.00	2.00
Waste Water Plant Operator II (C & D License Hol	0.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator I (No License Holder)	0.00	1.00	1.00	1.00	1.00
Airport PT Maintenance	0.00	0.00	0.00	0.20	0.20
TOTAL PUBLIC WORKS	16.00	16.00	18.00	19.20	19.20

Community Development

Mission

Strive to promote quality construction & growth for the City of Harrisonville by adhering to the City's Comprehensive Plan, and ordinances regarding development.



Organizational Goal/Measure	2020	2021	2022	2023
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development				
Code enforcement inspections	1276	2594	2955	2939
Valuation of issued building permit	\$ 18,220,000	\$ 32,000,000	\$ 40,113,456	\$ 25,847,577
Number of single family and duplex permits	14	31	49	21

Expenditures

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
06 Community Development					
0514 Codes					
01 Personnel Services	0	346,621	390,330	0	0
02 Contractual Services	0	36,760	84,692	0	0
03 Commodities	0	5,241	7,331	0	0
04 Other Charges	0	2,226	2,581	0	0
0514 Codes Total	0	390,848	484,934	0	0
0608 Community Development					
01 Personnel Services	353,832	177,944	216,301	615,635	645,201
02 Contractual Services	59,774	115,271	83,516	245,111	209,287
03 Commodities	7,316	516	482	12,964	7,863
04 Other Charges	5,603	6,707	4,724	41,054	18,318
05 Capital Outlay	3,949	0	0	0	0
0608 Community Development Total	430,473	300,438	305,023	914,763	880,669
0312 Animal Control					
01 Personnel Services	107,647	113,273	127,165	199,491	199,920
02 Contractual Services	33,726	44,897	69,840	109,933	116,167
03 Commodities	11,338	12,947	16,307	17,457	16,293
04 Other Charges	1,055	23,115	16,396	18,289	16,562
05 Capital Outlay	7,542	30,537	25,068	0	0
0312 Animal Control Total	161,308	224,769	254,776	345,170	348,941
Department Total	591,781	916,055	1,044,733	1,259,933	1,229,610

Community Development Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 General Fund	591,781	916,055	1,044,733	1,259,933	1,229,610
Total	591,781	916,055	1,044,733	1,259,933	1,229,610

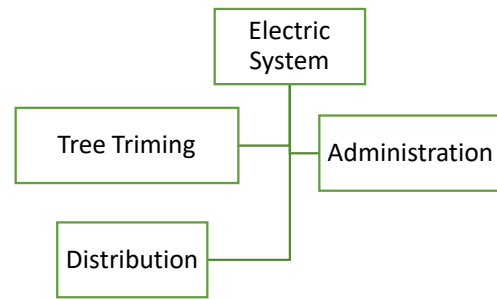
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget	2023 Budget
COMMUNITY DEVELOPMENT					
Community Development Planner	1.0	1.0	1.0	1.0	1.0
Economic Development Director	0.0	1.0	1.0	1.0	1.0
Building Official	0.0	0.0	0.0	0.0	1.0
Codes Compliance Officer/Bldg. Inspector 1	0.0	0.0	0.0	0.0	1.0
Codes Compliance Inspector	0.0	0.0	0.0	0.0	1.0
Chief Animal Control Officer	1.0	1.0	1.0	1.0	1.0
Animal Control Officer 1	1.0	1.0	1.0	1.0	1.0
Part-time Shelter Worker	1.0	1.0	0.5	0.5	0.5
Part-time Animal Control Officer	1.0	1.0	1.0	1.0	1.0
Building Official	1.00	1.00	1.00	0.00	0.00
Senior Building/CIP	0.00	0.00	1.00	0.00	0.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00	0.00	0.00
Building Permit Tech	0.00	0.00	1.00	0.00	0.00
Accounting Clerk	0.4	0.4	0.0	0.0	0.0
TOTAL COMMUNITY DEVELOPMENT	7.4	8.4	9.5	5.5	8.5

Electric System

Mission

The Electric System accounts for the planning, development, purchase, transmission and distribution of all electricity for the City. All activities necessary to provide such services are accounted for includes Administration, Distribution, Tree Trimming, and Capital Improvements .



Organizational Goal/Measure	2020	2021	2022	2023
Provide reliable, high quality services that enhance our quality of life				
Number of total outages	175	163	182	140
Outages caused by trees	21%	14%	15%	14%
Outages by wildlife			64%	64%
Outages by storms			3%	3%

ACHIEVEMENTS

1. Replaced medium bucket truck
2. Purchased John Deere tractor with attachments with funds saved from changing Bucket Truck purchase, managing budget
3. Successfully reduced outages caused by Trees with aggressive tree trimming crews
4. Rebuilt line from North Substation to the Square feeding City Hall & Police Dept.
5. Applied animal guard to outage locations to prevent future outages in same location

GOALS

Reduce Outages, by 2% overall from 2023 (67% squirrel/ animal caused, 13% tree caused outages in 2023)

1. Install squirrel / animal guards
2. Continue tree trimming with Asplundh contract

Remain Accident Free, stay under 2 incidents of any kind.

1. Performing Pre-Trip inspections each morning
2. Tailboard meetings before starting projects
3. Proper PPE/ safety coverage

Department Meetings, weekly briefings

1. Brent, Matt, & Kaysie
2. Stay informed on upcoming projects, changes, or general city updates
3. Make sure everyone is communicating and on the same page

Administrative

1. Closely monitor department spending to avoid Over Budget prior to end of 2024
2. Resolve outstanding accident damage invoices within 90 days

Electric System					
Expenditures					
	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
02 Finance					
0240 Information Technology					
02 Contractual Services	-	11,447	40,821	28,055	37,500
03 Commodities	-	-	7,848	8,500	17,000
05 Capital Outlay	-	14,759	-	7,690	4,000
0240 Information Technology Total	-	26,206	48,668	44,245	58,500
02 Finance Total	-	26,206	48,668	44,245	58,500
09 Capital Projects					
0990 Capital Projects					
10 Capital Project	-	-	-	374,492.50	70,000.00
0990 Capital Projects Total	-	-	-	374,492.50	70,000.00
09 Capital Projects Total	-	-	-	374,493	70,000
07 Electric					
0103 Administration					
01 Personnel Services	116,389	89,443	296,986	445,348	383,751
02 Contractual Services	27,808	16,642	16,768	32,860	11,067
03 Commodities	8,082,151	8,567,566	8,040,949	8,250,307	8,073,887
04 Other Charges	1,419,663	1,754,336	1,960,737	2,057,322	2,080,379
05 Capital Outlay	32	-	-	-	-
06 Depreciation	-	372,210	-	-	-
0103 Administration Total	9,646,042	10,800,196	10,315,440	10,785,837	10,549,085
0721 Distribution					
01 Personnel Services	680,564	313,477	648,852	839,722	733,075
02 Contractual Services	55,298	66,371	246,951	141,997	121,919
03 Commodities	52,935	(6,940)	111,670	521,399	465,130
04 Other Charges	-	2,500	1,000	-	-
05 Capital Outlay	321,817	105,407	708,060	312,000	2,000
0721 Distribution Total	1,110,614	480,814	1,716,534	1,815,118	1,322,124
0727 Meter Reading-Not In Use					
01 Personnel Services	825	5,886	-	-	-
0727 Meter Reading-Not In Use Total	825	5,886	-	-	-
0735 Tree Trimming					
01 Personnel Services	128,842	1,258	-	-	-
02 Contractual Services	394,466	480,314	426,964	422,376	500,000
03 Commodities	13,943	-	-	-	-
0735 Tree Trimming Total	537,251	481,572	426,964	422,376	500,000
07 Electric Total	11,294,732	11,768,468	12,458,938	13,023,330	12,371,209
Department Total	11,294,732	11,794,674	12,507,606	13,442,068	12,499,709

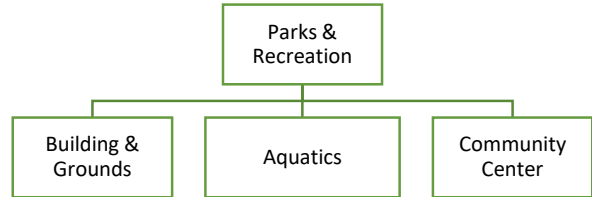
Electric System					
Sources					
	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
07 Electric Fund	11,294,732	11,794,674	12,507,606	13,442,068	12,499,709
Total	11,294,732	11,794,674	12,507,606	13,442,068	12,499,709

Employee Summary - FTE					
Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
ELETRIC					
Public Works Director	0.50	0.00	0.00	0.00	0.00
Electric Superintendent/Director	0.00	1.00	1.00	1.00	1.00
Customer Service Specialist	1.00	0.00	0.00	0.00	0.00
Electric Administrative Assistant	0.00	1.00	1.00	1.00	1.00
Electric Line Superintendent	0.00	0.00	0.00	0.00	0.00
Journeyman Lineman	2.00	3.00	3.00	3.00	3.00
Apprentice Lineman	3.00	3.00	3.00	4.00	4.00
Electric Line Supervisor	1.00	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	0.00	0.00	0.00	0.00
Tree Trimmer	1.00	0.00	0.00	0.00	0.00
Apprentice Tree Trimmer	1.00	0.00	0.00	0.00	0.00
Part-time General Maint	1.40	0.00	0.00	0.00	0.00
Meter Reader	0.50	0.00	0.00	0.00	0.00
TOTAL ELECTRIC	12.40	9.00	9.00	10.00	10.00

Parks & Recreation

Mission

It is the purpose of the Harrisonville Parks and Recreation Department to serve the public's well-being by providing quality leisure opportunities through the establishment, implementation, and maintenance of a comprehensive parks and recreation program.



Organizational Goal/Measure	2019	2020	2022	2023
Provide reliable, high quality services that enhance our quality of life				
Community Center memberships	Not tracked	3,881	Not measured	4,909
Number of miles of sidewalks (walkability)	Not tracked	33	33.00	33.60

ACHIEVEMENTS

Installed the front 9 Disc Golf holes at Lords Park.
 Started installation of the Kiwanis Playground equipment at City Park.
 Started designing the North Park Ballfield renovations.

GOALS

Increase sponsorship and partnerships with community groups and businesses.
 Start the construction of the North Park Ballfield renovations.
 Design and Install the back 9 Disc Golf holes at Zeller Park.

Expenditures

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15 Parks & Recreation					
0103 Administration					
01 Personnel Services	274,720	317,463	376,200	265,669	507,856
02 Contractual Services	49,285	35,173	34,888	20,192	51,177
03 Commodities	5,761	6,586	6,380	3,900	7,255
04 Other Charges	894,351	883,169	982,817	519,250	528,158
05 Capital Outlay	-	-	-	-	0
0103 Administration Total	1,224,117	1,242,391	1,400,285	809,012	1,094,446
1119 Building & Grounds					
01 Personnel Services	103,897	110,066	115,998	85,497	172,061
02 Contractual Services	253,106	243,202	301,536	188,902	253,381
03 Commodities	25,510	24,708	25,236	16,569	28,150
04 Other Charges	18,931	18,931	18,931	9,300	0
05 Capital Outlay	-	230,409	95,484	-	0
1119 Building & Grounds Total	401,443	627,316	557,186	300,268	453,592
1124 Aquatics Center					
01 Personnel Services	109,452	799	29,621	246,320	160,276
02 Contractual Services	46,001	232,512	148,964	34,861	6,275
03 Commodities	8,351	8,348	17,130	31,261	11,255

Parks & Recreation

04 Other Charges	7,584	12,084	18,474	19,884	0
05 Capital Outlay	6,396	-	-	-	0
06 Depreciation	82,057	76,859	98,092	-	0
1124 Aquatics Center Total	259,841	330,602	312,281	332,326	177,806
1125 Park Maintenance					
01 Personnel Services	322,591	295,390	308,763	156,331	193,586
02 Contractual Services	72,439	61,378	84,429	48,815	83,258
03 Commodities	35,488	49,729	69,644	35,201	62,330
04 Other Charges	16,397	137,187	62,392	87,912	133,283
05 Capital Outlay	18,695	203,050	67,544	-	0
1125 Park Maintenance Total	465,610	746,733	592,772	328,259	472,456
1126 Recreation Programs					
01 Personnel Services	162,308	213,389	307,897	211,153	181,696
02 Contractual Services	15,468	13,173	22,783	11,740	502
03 Commodities	10,260	14,529	12,684	12,421	7,790
05 Capital Outlay	10,357	4,821	-	-	0
07 Recreation Programs	5,442	12,019	20,180	4,974	22,501
1126 Recreation Programs Total	203,836	257,931	363,544	240,288	212,489
1123 Outdoor Pool					
01 Personnel Services	0	0	0	0	180,978
02 Contractual Services	0	0	0	0	49,790
03 Commodities	0	0	0	0	48,795
04 Other Charges	0	0	0	0	16,957
05 Capital Outlay	0	0	0	0	0
06 Depreciation	0	0	0	0	0
1123 Outdoor Pool Total	0	0	0	0	296,520
1127 Fitness					
01 Personnel Services	0	0	0	0	43,510
02 Contractual Services	0	0	0	0	14,750
03 Commodities	0	0	0	0	1,500
04 Other Charges	0	0	0	0	2,400
05 Capital Outlay	0	0	0	0	0
1127 Fitness Total	0	0	0	0	62,160
1128 Athletics					
01 Personnel Services	0	0	0	0	67,314
02 Contractual Services	0	0	0	0	950
03 Commodities	0	0	0	0	8,420
04 Other Charges	0	0	0	0	0
07 Recreation Programs	0	0	0	0	50,655
1128 Athletics Total	0	0	0	0	127,339
1129 Shooting Range					
02 Contractual Services	0	0	0	0	0
03 Commodities	0	0	0	0	0
04 Other Charges	0	0	0	0	0
1129 Shooting Range Total	0	0	0	0	0
15 Parks & Recreation Total	2,554,847	3,204,973	3,226,067	2,010,152	2,896,808
Department Total	2,554,847	3,204,973	3,226,067	2,010,152	2,896,808

Parks & Recreation Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15 Parks and Recreation Fund					
15 Parks & Recreation	2,554,847	3,204,973	3,226,067	2,010,152	2,896,808
15 Parks and Recreation Fund Total	2,554,847	3,204,973	3,226,067	2,010,152	2,896,808

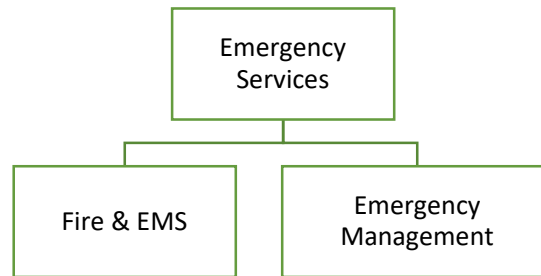
Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
PARKS					
Director of Parks & Recreation	0.25	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20	0.20
Recreation Member Service Manager	0.00	0.00	0.00	0.25	0.25
Recreation Coordinator-Memberships	0.20	0.20	0.00	0.00	0.00
Recreation Coordinator	0.30	0.30	0.00	0.00	0.00
Park Supervisor	1.00	1.00	1.00	0.00	0.00
Parks & Facilities Manager	0.00	0.00	0.00	0.50	0.50
Park Maintenance (Equip Operator-Skilled Worker)	2.00	2.00	2.00	1.00	1.00
Facility Maintenance	0.00	2.00	2.00	1.50	1.50
Part-time Maintenance Works	1.10	1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields	0.22	0.22	0.22	0.22	0.22
TOTAL PARKS	5.27	7.27	6.77	5.02	5.02
AQUATICS-ODP					
Aquatics Manager	0.00	0.00	0.00	1.00	1.00
Pool Managers	0.37	0.00	0.00	0.00	0.00
Recreation Member Service Manager	0.00	0.00	0.00	0.13	0.13
Lifeguards	3.31	0.00	0.00	2.80	2.80
PT Concessions	0.61	0.00	0.00	0.72	0.72
PT Front Desk	0.30	0.00	0.00	0.72	0.72
TOTAL AQUATICS-ODP	4.59	0.00	0.00	5.37	5.37
COMMUNITY CENTER					
Director of Parks & Recreation	0.75	0.75	0.75	0.75	0.75
Assistant Parks & Recreation	0.80	0.80	0.80	0.80	0.80
Recreation Member Service Manager	0.00	0.00	0.00	0.63	0.63
Recreation/Fitness Manager	0.00	1.00	1.00	1.00	1.00
Recreation Coordinator-Memberships	0.80	0.80	1.00	0.00	0.00
Customer Service (Front Desk)	1.00	1.00	0.00	0.00	0.00
Recreation Coordinator-Recreation	0.70	0.70	1.00	0.00	0.00
Recreation Coordinator-Athletics	0.00	0.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00	2.00
Aquatics Supervisor	1.00	0.00	0.00	0.50	0.50
Part-time (all part-time community center positions)	14.00	11.25	11.25	13.25	13.25
TOTAL COMMUNITY CENTER	21.05	18.30	18.80	19.93	19.93
TOTAL PARKS SYSTEM	30.91	25.57	25.57	30.31	30.31

Emergency Services

MISSION

The citizens of Harrisonville are protected by an Emergency Services Department that provides Fire Suppression, Emergency Medical Services, and Emergency Management Services. The Emergency Services also provides Emergency Medical Care to two separate Fire Protection Districts in Cass County, as well as provide mutual aid to all of the departments and fire protection districts within Cass County.



Organizational Goal/Measure	2020	2021	2022	2023
Provide a safe and secure community for all citizens, business, and visitors.				
<i>Total emergency svc call for service:</i>	3,459	3,983	3,983	2,810
<i>EMS calls for service</i>	2,687	3,115	3,115	2,499
<i>Fire calls for service</i>	282	294	294	311

ACHIEVEMENTS

- Secured new ambulance.
- Secured four (4) Grants including Assistance to Firefighters Grant.
- Started first fire academy in 10 years, with 22 students starting.
- Met all NFPA training requirements.
- Trained and licensed 2 HFD fire/arson investigators.
- Started station remodel.
- Six (6) firefighters begin paramedic school, and one (1) started fire academy.
- Trained certified and promoted three (3) engineers.
- All HFD personnel took and passed NFPA physicals.
- Hired new medical director.
- Started HFD Honor Guard Team

GOALS

- Retain and hire personnel.
 - However, by the year end 2023 HFD is down (4) positions.
 - HFD has (6) personnel in paramedic and (1) in Firefighter I&II courses,
- Remount aging ambulance,
- Finish renovating and upgrading the living quarters and kitchen area of the station.
- Design a billing system to bill third party medical facilities directly.
- Update EMS protocols
- Maintain all NFPA, EMS, and ISO training.
- Start new EMT program.
- Start a robust PR campaign.
- Establish a community paramedic program.

Expenditures

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
02 Finance					
0240 Information Technology					
02 Contractual Services	0	7,638	31,304	24,000	28,991
03 Commodities	0	0	8,405	10,000	29,700
05 Capital Outlay	0	7,132	0	0	-
0240 Information Technology Total	0	14,770	39,708	34,000	58,691
09 Capital Projects					
0990 Capital Projects					
10 Capital Project	0	0	0	300,000	-
0990 Capital Projects Total	0	0	0	300,000	-
16 Emerg. Svcs					
0103 Administration					
01 Personnel Services	1,846,493	1,694,638	1,974,848	2,763,572	2,966,400
02 Contractual Services	159,064	137,366	199,315	283,305	231,741
03 Commodities	127,915	133,255	140,336	169,523	163,085
04 Other Charges	1,380,852	1,990,922	1,095,265	1,467,904	1,448,332
05 Capital Outlay	658,269	590	11,775	374,999	-
0103 Administration Total	4,172,593	3,956,771	3,421,538	5,059,303	4,809,558
Department Total	4,172,593	3,971,541	3,461,247	5,393,303	4,868,248

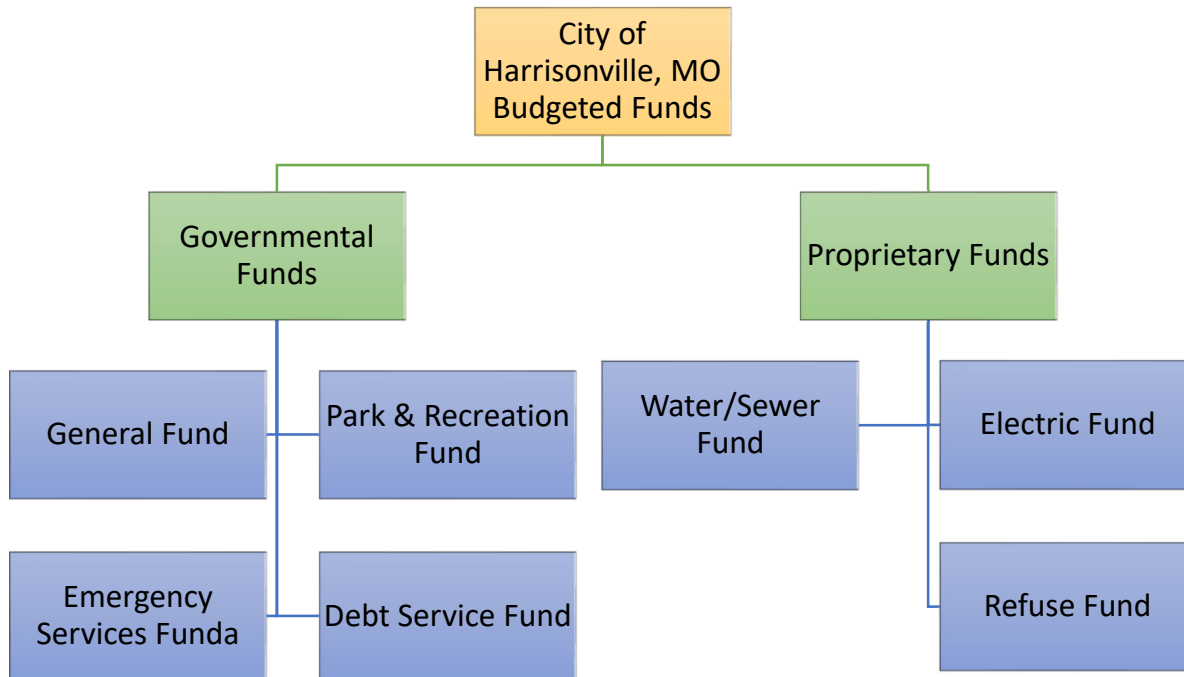
Sources

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
16 Emergency Services Fund	4,172,593	3,971,541	3,461,247	5,393,303	4,868,248
Total	4,172,593	3,971,541	3,461,247	5,393,303	4,868,248

Employee Summary - FTE

Department/Title	2020 Actual	2021 Actual	2022 Budget	2023 Budget	2024 Budget
EMS					
Director/Fire Chief	1.0	1.0	1.0	1.0	1.0
Fire Marshall	0.0	0.0	0.0	1.0	1.0
Captain	3.0	3.0	3.0	3.0	3.0
Firefighter/Paramedic	8.0	8.0	8.0	6.0	6.0
Firefighter/EMT	9.0	9.0	9.0	11.0	11.0
FF/EMT/Engineer	0.0	0.0	0.0	2.0	2.0
Accounts Receivable	1.0	1.0	1.0	1.0	1.0
Part-time Accounts Receivable	0.5	0.5	0.5	0.5	0.5
Part-time Firefighter/EMT	2.0	2.0	2.0	2.0	2.0
Part-time Firefighter/Paramedic	3.0	3.0	3.0	3.0	3.0
TOTAL EMS	27.5	27.5	27.5	30.5	30.5

FUND SUMMARIES



City of Harrisonville, Missouri
City-Wide Revenue & Expenses
Budget 2024

	FY 2020	FY2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
01 General Fund	8,644,276	11,045,990	11,772,322	18,781,557	16,972,128
05 Refuse Fund	617,045	656,443	705,492	759,695	794,227
07 Electric Fund	11,252,553	12,286,633	12,340,532	13,442,294	13,097,472
08 CWSS Fund	6,050,244	6,197,078	10,540,850	23,225,138	6,729,540
09 Fleet Maintenance	-	-	-	-	332,675
15 Parks and Recreation Fund	2,223,291	5,495,998	3,068,727	2,245,454	2,946,308
16 Emergency Services Fund	4,136,583	3,701,363	3,701,363	3,549,992	4,868,248
20 Debt Service Fund	2,493,872	700,000	827,225	872,563	315,625
1 Revenue Total	35,417,864	40,083,503	42,956,511	62,876,693	46,056,223

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
2 Expense					
01 General Fund	7,919,316	9,099,327	9,214,443	19,566,402	16,972,128
05 Refuse Fund	577,343	577,719	697,654	751,395	786,617
07 Electric Fund	11,294,732	11,794,674	12,507,606	13,442,068	12,499,709
08 CWSS Fund	4,602,227	4,908,472	11,518,011	22,120,949	6,729,540
09 Fleet Maintenance	-	-	-	190,024	332,675
15 Parks and Recreation Fund	2,555,833	4,403,732	4,159,427	2,165,193	2,946,308
16 Emergency Services Fund	4,172,593	3,971,541	3,461,247	5,393,303	4,868,248
20 Debt Service Fund	848,336	2,517,288	870,878	839,138	315,625
2. Expense Total	31,970,381	37,272,754	42,429,266	64,468,473	45,450,850

City of Harrisonville, Missouri
City-Wide Revenue & Expenses
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
Beginning Fund Balance					
01 General Fund	6,164,996	6,889,956	8,836,619	11,394,497	11,394,497
05 Refuse Fund	126,323	166,025	244,748	252,586	252,586
07 Electric Fund	11,951,913	12,036,204	11,459,191	11,292,118	11,292,118
08 CWSS Fund	29,117,566	29,876,054	31,164,660	30,187,499	30,187,499
09 Fleet Maintenance	-	-	-	-	-
15 Parks and Recreation Fund	370,049	37,507	1,129,773	39,072	39,072
16 Emergency Services Fund	(473,186)	(509,196)	(779,375)	(539,259)	(539,259)
20 Debt Service Fund	306,215	1,951,751	134,463	90,809	90,809
Total Beginning Fund Balance	47,563,876	48,496,550	52,055,616	52,626,513	52,626,513

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
Ending Fund Balance					
01 General Fund	6,889,956	8,836,619	11,394,497	10,609,652	11,394,497
05 Refuse Fund	166,025	244,748	252,586	260,886	260,196
07 Electric Fund	12,036,204	12,528,162	11,292,118	11,292,344	11,889,881
08 CWSS Fund	29,876,054	31,164,660	30,187,499	31,291,688	30,187,499
09 Fleet Fund	-	-	-	(190,024)	(0)
15 Parks and Recreation Fund	37,507	1,129,773	39,072	119,333	39,072
16 Emergency Services Fund	(509,196)	(779,375)	(539,259)	(2,382,569)	(539,259)
20 Debt Service Fund	1,951,751	134,463	90,809	124,234	90,809
Total Ending Fund Balance	50,448,301	53,259,050	52,717,323	51,125,543	53,322,696

City of Harrisonville, Missouri
General Fund Summary
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
50 Sales Taxes	2,577,267	3,288,644	3,309,791	3,504,103	3,480,270
51 Taxes	2,984,490	3,251,505	3,790,764	3,793,648	4,041,660
52 License And Permits	227,184	249,601	334,047	236,000	261,864
53 Charges For Service	1,815,621	2,241,807	2,491,279	2,680,755	2,775,170
55 Misc. Income	369,432	215,148	356,126	70,070	71,350
56 Intergovernmental	567,987	1,182,108	1,387,464	8,165,182	4,930,529
57 Municipal Court	135,354	129,021	99,138	139,800	94,970
58 Interest	164,071	87,340	142,442	60,000	315,848
59 Other Rev. Sources/Trans	(197,132)	400,815	(138,730)	132,000	1,000,467
1 Revenue Total	8,644,276	11,045,990	11,772,322	18,781,557	16,972,128
2 Expense					
01 Personnel Services	(4,474,793)	(4,704,099)	(5,627,066)	(6,519,793)	(6,714,315)
02 Contractual Services	(1,190,281)	(1,457,419)	(1,371,692)	(2,193,159)	(2,752,873)
03 Commodities	(444,749)	(409,478)	(541,599)	(636,973)	(462,374)
04 Other Charges	(1,206,933)	(1,198,989)	(677,452)	(2,761,388)	(1,572,065)
05 Capital Outlay	(500,969)	(545,940)	(202,763)	(396,514)	(116,500)
10 Capital Project	(101,591)	(783,403)	(793,872)	(7,058,576)	(5,354,000)
2 Expense Total	(7,919,316)	(9,099,327)	(9,214,443)	(19,566,402)	(16,972,128)
Surplus/ (Deficit)	724,960	1,946,663	2,557,878	(784,845)	(0)

The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. For financial reporting purposes, the City's Emergency Services Fund's activities are included in the General Fund.

Emergency Services Fund

Fund #/Name 16 Emergency Services Fund

Row Labels	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
50 Sales Taxes	550,499	719,582	719,582	1,913,129	2292525
53 Charges For Service	2,364,958	2,511,117	2,511,117	1,634,093	1642100
55 Misc. Income	564,400	24,404	24,404	2,770	47300
58 Interest	644	183	183	0	60
59 Other Rev. Sources/Trans	656,082	446,076	446,076	0	886263.4
1 Revenue Total	4,136,583	3,701,363	3,701,363	3,549,992	4868248.4
2 Expense					
01 Personnel Services	(1,846,493)	(1,694,638)	(1,974,848)	(2,763,572)	-2966400
02 Contractual Services	(159,064)	(145,004)	(230,619)	(307,305)	-260732.24
03 Commodities	(127,915)	(133,255)	(148,740)	(179,523)	-192784.63
04 Other Charges	(1,380,852)	(1,990,922)	(1,095,265)	(1,467,904)	-1448331.5
05 Capital Outlay	(658,269)	(7,722)	(11,775)	(374,999)	0
10 Capital Project	0	0	0	(300,000)	0
2 Expense Total	(4,172,593)	(3,971,541)	(3,461,247)	(5,393,303)	-4868248.4
Surplus/ (Deficit)	(36,010)	(270,179)	240,116	(1,843,311)	0

City of Harrisonville, Missouri
Refuse Fund Summary
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
53 Charges For Service	616,997	656,443	705,492	759,395	793,927
58 Interest	48	-	-	300	300
1 Revenue Total	617,045	656,443	705,492	759,695	794,227
2 Expense					
02 Contractual Services	(550,518)	(540,593)	(697,930)	(707,740)	(741,437)
04 Other Charges	(26,826)	(37,127)	276	(43,655)	(45,180)
2 Expense Total	(577,343)	(577,719)	(697,654)	(751,395)	(786,617)
Surpus/ (Deficit)	39,702	78,723	7,838	8,300	7,610

Accounts for the billing and collection of charges for electric service for most City residents. Revenues are used to pay for both operations and capital outlay to maintain this service.

City of Harrisonville, Missouri
Electric Fund Summary
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
53 Charges For Service	10,885,839	11,841,467	12,014,201	11,683,875	12,818,767
55 Misc. Income	277,966	369,105	269,926	207,000	210,320
56 Intergovernmental	-	-	-	225,000	-
58 Interest	88,748	76,061	56,406	66,000	68,385
59 Other Rev. Sources/Trans	-	-	-	1,260,419	-
1 Revenue Total	11,252,553	12,286,633	12,340,532	13,442,294	13,097,472
2 Expense					
01 Personnel Services	(926,620)	(410,064)	(945,838)	(1,285,070)	(1,116,826)
02 Contractual Services	(477,573)	(574,774)	(731,504)	(625,288)	(670,486)
03 Commodities	(8,149,029)	(8,560,625)	(8,160,467)	(8,780,206)	(8,556,017)
04 Other Charges	(1,419,663)	(1,756,836)	(1,961,737)	(2,057,322)	(2,080,379)
05 Capital Outlay	(321,848)	(120,166)	(708,060)	(319,690)	(6,000)
06 Depreciation	-	(372,210)	-	-	-
10 Capital Project	-	-	-	(374,493)	(70,000)
2 Expense Total	(11,294,732)	(11,794,674)	(12,507,606)	(13,442,068)	(12,499,709)
Surplus/ (Deficit)	(42,179)	491,958	(167,073)	227	597,763

Accounts for the billing and collection of charges for electric service for most City residents.
Revenues are used to pay for both operations and capital outlay to maintain this service.

City of Harrisonville, Missouri
Combined Water & Sewer Summary
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
52 License And Permits	4,281	8,121	7,542	6,000	6,210
53 Charges For Service	5,669,651	5,902,511	6,010,567	6,413,000	6,184,550
55 Misc. Income	57,431	63,184	64,320	63,000	67,436
56 Intergovernmental	0	0	61,000	6,979,208	0
58 Interest	318,881	223,263	80,891	122,000	223,440
59 Other Rev. Sources/Trans	0	0	4,316,531	9,641,930	247,903
1 Revenue Total	6,050,244	6,197,078	10,540,850	23,225,138	6,729,540
2 Expense					
01 Personnel Services	(1,225,233)	(802,205)	(1,588,001)	(1,965,795)	(2,084,144)
02 Contractual Services	(691,783)	(559,092)	(806,454)	(1,180,468)	(777,651)
03 Commodities	(206,282)	(268,612)	(470,617)	(529,894)	(411,233)
04 Other Charges	(1,161,485)	(1,952,754)	(3,385,174)	(3,501,556)	(3,330,212)
05 Capital Outlay	0	(8,079)	(570,924)	(716,549)	(126,300)
06 Depreciation	(1,284,203)	(1,311,708)	0	0	0
10 Capital Project	(33,242)	(6,020)	(4,696,840)	(14,226,687)	0
2 Expense Total	(4,602,227)	(4,908,472)	(11,518,011)	(22,120,949)	(6,729,540)
Surpus/ (Deficit)	1,448,018	1,288,606	(977,161)	1,104,189	(0)

Accounts for the billing and collection of charges for water and sanitary sewer services to the residents of the City and a limited number of customers outside of City limits. All activities necessary to provide such services are accounted for in this fund.

City of Harrisonville, Missouri
Fleet Fund Summary
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
59 Other Rev. Sources/Trans	0	0	0	0	332,675
1 Revenue Total	0	0	0	0	332,675
2 Expense					
02 Contractual Services	0	0	0	0	(202,675)
05 Capital Outlay	0	0	0	0	(130,000)
2 Expense Total	0	0	0	0	(332,675)
Surpus/ (Deficit)	0	0	0	0	(0)

City of Harrisonville, Missouri
Parks and Recreation Fund
Budget 2024

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Bu
1 Revenue					
50 Sales Taxes	1,177,852	1,361,947	1,594,865	973,930	1,453,259
51 Taxes	197,530	120,375	148,724	127,263	153,365
53 Charges For Service	489,380	656,493	893,237	659,918	1,003,908
54 Recreational Programs	93,775	208,549	195,833	178,023	242,021
55 Misc. Income	18,724	101,644	88,401	38,926	40,900
56 Intergovernmental	0	0	0	0	0
58 Interest	1,289	1,400	0	2	200
59 Other Rev. Sources/Trans	244,741	3,045,589	147,667	267,394	0
04 Other Charges	0	0	0	0	52,655
1 Revenue Total	2,223,291	5,495,998	3,068,727	2,245,454	2,946,308
2 Expense					
01 Personnel Services	(972,967)	(937,107)	(1,138,479)	(964,970)	(1,507,277)
02 Contractual Services	(436,299)	(585,447)	(612,865)	(325,990)	(490,082)
03 Commodities	(85,370)	(104,980)	(140,032)	(106,855)	(184,995)
05 Capital Outlay	(35,449)	(452,280)	(164,612)	(7,946)	(10,000)
06 Depreciation	(82,057)	(76,859)	(98,092)	0	0
07 Recreation Programs	(5,442)	(12,019)	(20,180)	(4,974)	(73,156)
10 Capital Project	(986)	(1,183,670)	(902,553)	(118,112)	0
04 Other Charges	(937,263)	(1,051,370)	(1,082,614)	(636,346)	(680,798)
2 Expense Total	(2,555,833)	(4,403,732)	(4,159,427)	(2,165,193)	(2,946,308)
Surpus/ (Deficit)	(332,542)	1,092,266	(1,090,700)	80,261	(0)

City of Harrisonville, Missouri
Debt Service Fund Summary
Budget 2024

Fund #/Name 20 Debt Service Fund

	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
1 Revenue					
58 Interest	161	-	-	1,000	1,030
59 Other Rev. Sources/Trans	2,493,711	700,000	827,225	871,563	314,595
1 Revenue Total	2,493,872	700,000	827,225	872,563	315,625
2 Expense					
04 Other Charges	(848,336)	(2,517,288)	(870,878)	(839,138)	(315,625)
2 Expense Total	(848,336)	(2,517,288)	(870,878)	(839,138)	(315,625)
Surplus/ (Deficit)	1,645,536	(1,817,288)	(43,653)	33,424	-

Used to account for the accumulation of financial resources for, and the payment of, the principal and interest for the 2012 Certificates of Participation and 2021 Note Payable funding the construction of the Community Center.

CITY OF HARRISONVILLE, MISSOURI
PROPOSED BUDGET 2024 - FUND DETAIL

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01 General Fund						
1 Revenue						
01-5022	Sales Tax From State	2,283,106	2,947,561	2,953,315	3,142,247	3,105,750
01-5027	Public Safety Sales Tax	294,161	341,083	356,475	361,855	374,520
01-5111	Real Estate Taxes	739,149	607,401	732,026	755,507	766,840
01-5112	Personal Property Tax	228,059	107,167	238,525	220,000	224,400
01-5113	Sur Tax Merchants/Replacement	20,805	70,854	82,686	81,000	83,830
01-5117	Corporate/Rr/Utility Tax	5,163	60,860	56,209	56,000	57,950
01-5121	Financial Institution Tax	8,766	5,861	19,176	2,101	13,290
01-5131	Franchise Fee-Telephone	185,501	143,883	137,634	206,040	213,230
01-5132	Franchise Fee-Electric	1,014,767	1,002,868	1,124,244	1,100,000	1,161,633
01-5133	Franchise Fee- Natural Gas	148,335	139,692	203,860	165,000	196,712
01-5134	Franchise Fee- Cable Tv	29,129	16,334	20,582	26,000	26,390
01-5135	Franchise Fee - Cwss	0	428,823	477,317	513,000	493,155
01-5141	State Motor Vehicle Fuel Tax	254,285	272,257	323,159	268,000	344,407
01-5142	Cigarette Tax	61,388	68,850	64,362	53,000	51,150
01-5143	State Motor Vehicle Sales Tax	94,266	138,097	102,710	138,000	142,820
01-5150	Road & Bridge Tax	194,877	188,557	208,274	210,000	265,853
01-5211	Motor Vehicle License	57,658	78,492	75,544	53,000	75,544
01-5221	Occupational License	28,367	31,107	53,603	30,000	30,560
01-5222	Liquor & Beer License	15,035	16,351	18,287	18,000	18,630
01-5223	Dog & Cat Licenses	2,052	2,418	1,509	3,000	3,100
01-5224	Contractor Licenses	7,290	8,938	2,772	8,000	8,250
01-5231	Building Permits	115,207	104,958	177,980	120,000	121,640
01-5233	Street Cut Permits	1,575	7,337	4,352	4,000	4,140
01-5310	ZONING & AT REVIEW	2,120	7,480	6,055	5,000	5,170
01-5316	Environmental Service Fees	9,210	13,425	56,770	53,000	50,000
01-5328	Animal Control Contract Serv	5,020	0	0	0	0
01-5329	Animal Adoption Fees	10,837	15,131	7,969	15,000	15,520
01-5330	Animal Cremation Fees	0	27,205	19,296	15,000	15,000
01-5332	City Owned Lease/Rental Fees	0	0	0	0	0
01-5340	Airport Fuel Sales	46,403	68,316	100,887	93,000	96,250
01-5341	Airport Tie Down Rent	1,980	1,770	2,067	1,000	1,000
01-5342	Airport Hanger Rental	31,890	35,752	31,109	35,000	35,000
01-5345	Airport New Hanger Rent	58,550	54,900	59,400	61,000	61,000
01-5346	Airport Life Flight Income	7,261	3,690	1,588	8,000	8,000
01-5347	Airport Car Rental	0	0	0	100	100
01-5348	Airport Miscellaneous Non Tax	0	75,234	3,500	4,000	2,000
01-5370	Animal Micro Chipping	0	0	0	0	0
01-5371	Office Facilities - Electric	517,009	791,676	929,305	930,000	913,398
01-5372	Office Facilities - Cwss	724,602	706,179	855,230	855,000	927,960
01-5373	Office Facilities - Refuse	27,321	37,227	0	43,655	45,180
01-5374	Office Facilities - Ems	308,477	341,568	341,568	490,000	513,600
01-5375	Office Facilities - Park	11,504	12,550	12,550	13,000	0
01-5376	Office Facilities - Aquatics	6,435	0	7,020	7,000	0
01-5377	Office Facilities - Comm. Cent	31,616	35,007	37,227	37,000	58,940
01-5380	Special District Adm Fees	15,386	14,697	19,739	15,000	15,000
01-5508	Misc Bad Debt	0	75	0	70	70
01-5509	Taxable Misc	43	976	1,660	3,000	3,100
01-5510	Miscellaneous	18,254	37,715	38,205	31,000	32,080
01-5516	Short & Over-Utilities	25	0	19	0	100
01-5517	Short & Over Petty Cash	0	0	0	0	0
01-5519	Short & Over Animal Control	0	0	25	0	0
01-5520	Short & Over Miscellaneous	252,720	266	253,511	0	0
01-5526	Safety-Loss Control Funding	8,270	0	0	0	0
01-5529	Credit Card Fees	44,557	70,316	8,120	6,000	6,000
01-5530	Donations Animal Control	39,295	34,930	31,235	30,000	30,000
01-5535	AUCTION & SUR US SALES	6,255	25,401	6,850	0	0
01-5536	Land Sale Proceeds	0	45,415	8,250	0	0
01-5537	Donations	4	0	8,250	0	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-5538	Donations Have A Heart	10	55	0	0	0
01-5626	Grants & Entitlements	538,032	1,095,544	1,247,357	8,068,182	4,833,529
01-5627	Cdbg Repayments	0	2,074	0	0	0
01-5630	Reimbursements	203	117	37	0	0
01-5631	Cass R-9 Sro Funding	29,753	84,373	140,070	97,000	97,000
01-5704	Cvc Fees - State Share	5,226	4,553	0	8,000	8,000
01-5705	Cvc Fees - City Share	271	236	194	800	800
01-5707	Dvs Fees For Hope Haven	1,450	1,288	1,039	2,000	2,000
01-5709	Police Officer Training	1,470	1,262	469	3,000	3,000
01-5711	Fines & Court Costs	116,978	111,260	89,711	115,000	70,000
01-5713	Animal Fines & Penalties	3,698	1,825	3,035	2,000	2,000
01-5717	Short & Over - Municipal Court	0	0	0	0	0
01-5720	Recoupment Fees	4,053	7,557	4,691	5,000	5,170
01-5721	Sheriff'S Retirement Fund Fee	2,208	1,041	0	4,000	4,000
01-5815	Interest Income	164,071	73,857	142,442	60,000	315,848
01-5816	Unrealized Gain On Investments	0	13,483	0	0	0
01-5934	Transfer From Reserve	-197,132	-28,013	-359,965	0	1,000,467
01-5936	Lease Proceeds	0	428,828	221,235	132,000	0
01-5325	Pd Contracted Security	0	0	0	0	12,052
1 Revenue Total		8,644,276	11,045,990	11,772,322	18,781,557	16,972,128
2 Expense						
01-0101-0101-00	Salary Fulltime	-22,944	-22,316	-19,977	-24,385	-25,115
01-0101-0102-00	Salary Parttime	-21,400	-24,000	-24,038	-24,000	-24,000
01-0101-0104-00	Fica	-3,451	-2,495	-3,300	-3,705	-3,760
01-0101-0106-00	Workers Comp	-36	-59	-50	-115	-100
01-0101-0107-00	Retirement	-2,808	-2,251	-3,346	-4,860	-4,665
01-0101-0108-00	Health Insurance	-2,163	-2,190	-6,582	-8,605	-9,790
01-0101-0109-00	Dental Insurance	-117	-50	-116	-145	-180
01-0101-0110-00	Other Payroll Insurance	-100	-31	-123	-115	-130
01-0101-0201-00	Utilities	0	-276	-240	-120	-400
01-0101-0203-00	Printing & Advertising	-595	-249	-370	-1,210	-1,335
01-0101-0204-00	Legal Publications	-46	-205	0	0	0
01-0101-0207-00	Travel & Training	-7,289	-3,654	-26,162	-13,696	-19,160
01-0101-0216-00	Other Contractual Service	-14,847	-3,089	-3,120	-54,000	-54,000
01-0101-0310-00	SUP IES	-4,613	-848	-2,152	-5,000	-4,000
01-0101-0350-00	Small Tools/Equipment	-52	0	0	0	0
01-0101-0351-00	Computer Equipment	-5,755	0	0	0	0
01-0101-0401-00	Insurance	-26,869	-267,459	-27,406	-28,000	-1,987
01-0101-0403-00	Dues & Subscriptions	-10,608	-6,083	-7,364	-9,115	-9,465
01-0101-0411-00	Special Events	-5,462	-4,847	-6,522	-10,895	-14,050
01-0101-0413-00	Public Relations	-8,671	-22,209	-26,860	-26,000	-26,250
01-0103-0101-00	Salary Fulltime	-295,902	-222,682	-242,220	-256,924	-264,915
01-0103-0102-00	Salary Parttime	-29,503	-5,030	-5,494	-121	0
01-0103-0103-00	Salary Overtime	-4,433	-54	-2,563	-1,060	-4,403
01-0103-0104-00	Fica	-23,251	-19,670	-18,701	-18,940	-20,475
01-0103-0106-00	Workers Comp	-346	-710	-629	-1,175	-710
01-0103-0107-00	Retirement	-24,661	-22,501	-21,896	-30,050	-31,585
01-0103-0108-00	Health Insurance	-47,415	-41,822	-55,096	-70,757	-79,260
01-0103-0109-00	Dental Insurance	-2,116	-1,516	-1,764	-1,870	-2,060
01-0103-0110-00	Other Payroll Insurance	-1,444	-936	-944	-1,099	-1,315
01-0103-0112-00	Other Benefits	-3,188	-5,402	-5,806	-8,900	-13,900
01-0103-0203-00	Printing & Advertising	-3,575	-160	-445	-300	-600
01-0103-0204-00	Legal Publications	0	0	-37	-300	-300
01-0103-0205-00	Postage	0	0	-44	-200	-200
01-0103-0207-00	Travel & Training	-470	-1,023	-1,087	-4,069	-7,430
01-0103-0216-00	Other Contractual Service	-76,685	-55,261	-8,362	-8,255	-8,482
01-0103-0225-00	Club Membership	0	0	-1,195	0	0
01-0103-0302-00	Gas, Oil & Grease	-1,315	-2,207	-3,484	-3,000	-3,500
01-0103-0305-00	Safety Equipment	0	-170	-65	-1,350	-1,350
01-0103-0307-00	Equipment Maintenance	-339	-527	-1,008	-1,190	-690
01-0103-0310-00	SUP IES	-7,387	-5,231	-7,049	-6,000	-5,000
01-0103-0350-00	Small Tools/Equipment	0	0	-64	0	0
01-0103-0351-00	Computer Equipment	-5,547	0	0	0	0
01-0103-0400-00	Insurance Claim Expense	-5,000	0	0	0	0
01-0103-0401-00	Insurance	-1,693	-1,342	-3,263	-3,500	-3,721

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-0103-0403-00	Dues & Subscriptions	-341	-1,980	-1,823	-2,400	-2,884
01-0103-0413-00	Public Relations	-1,100	-1,225	-596	-880	-880
01-0103-0415-00	Elections	-2,300	-8,037	0	-11,911	-6,000
01-0103-0496-00	Equipment Lease	0	-11,192	-17,218	-18,499	-24,669
01-0103-0497-00	Cost Issuance	0	-9,542	0	0	0
01-0103-0504-00	Machinery & Equipment	-45,799	-32,523	0	0	0
01-0105-0216-00	Other Contractual Service	-169,219	-338,701	-292,097	-350,249	-350,080
01-0203-0101-00	Salary Fulltime	-301,454	-303,855	-389,137	-412,595	-435,078
01-0203-0102-00	Salary Parttime	-8,460	0	0	0	-22,464
01-0203-0103-00	Salary Overtime	-4,414	-107	-74	-2,000	-2,077
01-0203-0104-00	Fica	-21,872	-24,444	-28,852	-31,655	-35,097
01-0203-0106-00	Workers Comp	-515	-739	-815	-1,270	-822
01-0203-0107-00	Retirement	-25,308	-26,952	-34,578	-48,825	-58,724
01-0203-0108-00	Health Insurance	-38,790	-44,494	-58,923	-77,370	-83,993
01-0203-0109-00	Dental Insurance	-1,007	-1,522	-2,228	-2,210	-2,388
01-0203-0110-00	Other Payroll Insurance	-1,673	-1,472	-1,826	-2,040	-2,297
01-0203-0203-00	Printing & Advertising	-3,386	-215	-6,602	-6,800	-7,835
01-0203-0204-00	Legal Publications	-30	-168	-286	-800	-400
01-0203-0205-00	Postage	-10,524	-11,073	-12,081	-12,000	-13,120
01-0203-0207-00	Travel & Training	-2,393	-1,806	-4,317	-16,000	-20,961
01-0203-0216-00	Other Contractual Service	-237,413	-134,519	-134,791	-148,679	-185,092
01-0203-0218-00	Bank Fees	-22,111	-22,820	-22,766	-25,000	-25,000
01-0203-0302-00	Gas, Oil & Grease	-22	-82	-119	-2,000	-1,000
01-0203-0307-00	Equipment Maintenance	0	0	-464	-716	-260
01-0203-0310-00	SUP IES	-1,884	-2,112	-1,285	-2,000	-2,000
01-0203-0313-00	COMPUTER SUP IES	-5,545	-7,543	-4,916	-1,200	-1,200
01-0203-0350-00	Small Tools/Equipment	-6,224	0	0	0	0
01-0203-0351-00	Computer Equipment	-58,219	0	0	0	0
01-0203-0401-00	Insurance	-1,784	-1,342	-2,195	-1,850	-1,987
01-0203-0403-00	Dues & Subscriptions	0	-380	-945	-795	-1,865
01-0203-0420-00	Pilot Distributions	0	0	-371,100	0	0
01-0203-0496-00	Equipment Lease	0	0	-608	-16,260	-16,416
01-0203-0504-00	Machinery & Equipment	-17,033	-56,172	-2,770	-22,549	0
01-0204-0101-00	Salary Fulltime	-56,015	-45,264	-50,741	-51,730	-53,263
01-0204-0102-00	Salary Parttime	-15,134	-15,936	-22,228	-32,080	-32,787
01-0204-0103-00	Salary Overtime	-964	-7	-332	-3,700	-3,810
01-0204-0104-00	Fica	-4,901	-6,037	-4,988	-6,660	-6,840
01-0204-0106-00	Workers Comp	-124	-37	-30	-200	-160
01-0204-0107-00	Retirement	-4,798	-4,643	-4,766	-6,484	-6,680
01-0204-0108-00	Health Insurance	-17,427	-12,993	-20,717	-26,070	-29,662
01-0204-0109-00	Dental Insurance	-468	-276	-423	-425	-530
01-0204-0110-00	Other Payroll Insurance	-370	-365	-265	-300	-310
01-0204-0203-00	Printing & Advertising	0	-3,513	-203	-1,200	-1,009
01-0204-0207-00	Travel & Training	0	-1,354	-1,641	-3,305	-3,305
01-0204-0209-00	Subsistence	-19,865	-21,780	0	0	0
01-0204-0216-00	Other Contractual Service	-40,696	-42,665	-3,574	-4,800	-4,800
01-0204-0310-00	SUP IES	-971	-728	-339	-1,030	-665
01-0204-0351-00	Computer Equipment	-2,314	0	-838	0	0
01-0204-0401-00	Insurance	-471	-1,342	-1,836	-1,350	-1,987
01-0204-0403-00	Dues & Subscriptions	-300	-100	-100	-300	-350
01-0204-0404-00	Cvc Fees To State Of Mo	-4,991	-5,337	-4,692	0	0
01-0204-0406-00	Court Automation Fund	0	0	0	0	0
01-0204-0407-00	Dvs Fees To Hope Haven	-1,380	-1,508	-971	0	0
01-0204-0409-00	Post Fee To St Of Mo	-700	-749	-524	0	0
01-0204-0421-00	Sheriff'S Retirement Fund Fee	-2,121	-1,365	0	0	0
01-0215-0201-00	Utilities	-20,009	-22,132	-25,204	-28,640	-28,365
01-0215-0203-00	Printing & Advertising	0	-22	0	-1,650	-1,650
01-0215-0210-00	Maintenance & Repair	-5,264	-1,857	-273	-10,800	-10,800
01-0215-0216-00	Other Contractual Service	-30,727	-11,257	-3,951	-5,236	-5,296
01-0215-0307-00	Equipment Maintenance	-150	-247	0	-250	-250
01-0215-0310-00	SUP IES	-4,146	-9,627	-3,120	-8,600	-8,600
01-0215-0351-00	Computer Equipment	-8,751	-606	0	0	0
01-0215-0401-00	Insurance	-1,025	-12,302	-13,210	-13,215	-22,329
01-0215-0502-00	Building	-119,915	-3,869	-29,101	-20,734	-20,000
01-0230-0101-00	Salary Fulltime	-91,100	-99,885	-176,376	-182,950	-187,634

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-0230-0103-00	Salary Overtime	-1,508	-6,524	-2,733	-9,870	-6,734
01-0230-0104-00	Fica	-5,884	-7,190	-12,658	-14,715	-14,802
01-0230-0106-00	Workers Comp	-204	-194	-310	-435	-344
01-0230-0107-00	Retirement	-7,659	-9,309	-16,657	-22,696	-24,766
01-0230-0108-00	Health Insurance	-40,452	-36,766	-65,807	-87,085	-72,260
01-0230-0109-00	Dental Insurance	-1,145	-1,007	-1,549	-1,700	-1,980
01-0230-0110-00	Other Payroll Insurance	-582	-914	-927	-1,030	-1,095
01-0230-0203-00	Printing & Advertising	0	-2,982	-292	-2,500	-2,500
01-0230-0205-00	Postage	-20,623	-22,996	-23,171	-25,200	-25,200
01-0230-0216-00	Other Contractual Service	-31,982	-28,641	-35,962	-42,400	-35,600
01-0230-0218-00	Credit Card Processing Fees	-46,944	-64,598	-108,228	-100,000	-167,000
01-0230-0310-00	SUP IES	-1,144	-1,453	-1,007	-2,720	-2,720
01-0230-0351-00	Computer Equipment	-3,471	0	0	0	0
01-0230-0461-00	Collection Agency Fees	-1,546	-525	-792	-7,800	-2,800
01-0240-0101-00	Salary Fulltime	0	-99,077	-142,180	-148,520	-161,680
01-0240-0104-00	Fica	0	-5,922	-10,511	-11,235	-12,240
01-0240-0106-00	Workers Comp	0	-167	-267	-340	-288
01-0240-0107-00	Retirement	0	-4,888	-14,070	-17,327	-20,480
01-0240-0108-00	Health Insurance	0	-12,839	-29,855	-37,730	-42,600
01-0240-0109-00	Dental Insurance	0	-500	-805	-850	-920
01-0240-0110-00	Other Payroll Insurance	0	-383	-710	-675	-794
01-0240-0207-00	Travel & Training	0	-3,333	-490	-12,300	-19,300
01-0240-0216-00	Other Contractual Services	0	-161,296	-298,634	-396,135	-483,250
01-0240-0313-00	COMPUTER SUP IES	0	0	0	-10,000	-10,000
01-0240-0351-00	Computer Equipment	0	-20,766	-53,337	-66,114	-56,000
01-0240-0504-00	Machinery & Equipment	0	-60,695	-57,248	-127,188	-88,500
01-0310-0101-00	Salary Fulltime	-322,031	-299,283	-419,939	-363,164	-369,834
01-0310-0102-00	Salary Parttime	-4,652	-6,787	-14,647	-121	0
01-0310-0103-00	Salary Overtime	-52,430	-42,302	-35,939	-41,859	-44,699
01-0310-0104-00	Fica	-26,509	-28,258	-34,702	-30,975	-31,693
01-0310-0106-00	Workers Comp	-503	-806	-2,158	-1,485	-960
01-0310-0107-00	Retirement	-24,726	-30,483	-41,340	-47,571	-53,029
01-0310-0108-00	Health Insurance	-51,714	-50,866	-125,701	-129,507	-175,705
01-0310-0109-00	Dental Insurance	-2,178	-2,260	-3,656	-3,059	-3,885
01-0310-0110-00	Other Payroll Insurance	-2,124	-1,635	-2,251	-2,140	-2,320
01-0310-0201-00	Utilities	-27,391	-28,640	-33,636	-30,672	-36,780
01-0310-0203-00	Printing & Advertising	0	0	-709	-1,800	-200
01-0310-0205-00	Postage	-305	-9	0	-500	0
01-0310-0207-00	Travel & Training	-949	-3,501	-2,560	-7,300	-7,400
01-0310-0211-00	Equipment Maintenance	-6,946	-2,778	-3,051	-8,500	-5,000
01-0310-0215-00	Radio Maintenance	0	0	0	-3,000	-1,000
01-0310-0216-00	Other Contractual Service	-28,536	-6,074	-6,312	-7,720	-10,433
01-0310-0219-00	Computer Lease	-420	-840	-645	-2,640	-900
01-0310-0304-00	Uniform	-679	-646	0	-1,020	-1,020
01-0310-0310-00	SUP IES	-13,420	-10,311	-11,092	-12,650	-11,510
01-0310-0314-00	DARE SUP IES	-1,847	0	0	-4,000	-4,000
01-0310-0351-00	Computer Equipment	-21,190	0	0	0	0
01-0310-0400-00	Insurance Claim Expense	-3,021	0	0	0	0
01-0310-0401-00	Insurance	-2,060	-1,342	-1,836	-2,000	-1,987
01-0310-0403-00	Dues & Subscriptions	-1,186	-355	-340	-1,520	-910
01-0310-0502-00	Building	-58,103	0	0	0	0
01-0310-0504-00	Machinery & Equipment	-2,746	0	0	0	0
01-0311-0101-00	Salary Fulltime	-1,259,093	-1,195,128	-1,310,404	-1,591,830	-1,640,175
01-0311-0102-00	Salary Parttime	-2,140	0	-647	-6,587	-6,587
01-0311-0103-00	Salary Overtime	-41,114	-92,701	-118,134	-80,030	-99,796
01-0311-0104-00	Fica	-91,793	-102,954	-106,035	-127,835	-131,350
01-0311-0106-00	Workers Comp	-41,506	-72,733	-64,778	-86,420	-81,833
01-0311-0107-00	Retirement	-177,031	-195,359	-192,068	-286,290	-292,476
01-0311-0108-00	Health Insurance	-240,895	-255,500	-296,844	-491,460	-512,185
01-0311-0109-00	Dental Insurance	-8,927	-8,446	-8,780	-11,470	-11,761
01-0311-0110-00	Other Payroll Insurance	-13,165	-5,537	-5,985	-8,070	-8,965
01-0311-0203-00	Printing & Advertising	-1,540	-602	-1,043	-2,000	-1,000
01-0311-0207-00	Travel & Training	-12,231	-19,896	-19,621	-49,959	-40,000
01-0311-0211-00	Equipment Maintenance	-18,984	-23,337	-77,613	-28,320	-22,500
01-0311-0213-00	Uniform Maintenance	-3,522	-5,101	-2,084	-5,751	-4,000

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-0311-0214-00	Donation Expenditures-Pd	-948	0	0	0	0
01-0311-0215-00	Radio Maintenance	-1,238	-1,233	0	-3,400	-3,650
01-0311-0216-00	Other Contractual Service	-54,649	-53,298	-111,735	-101,276	-151,061
01-0311-0302-00	Gas, Oil & Grease	-28,365	-38,856	-53,230	-55,000	-55,000
01-0311-0304-00	Uniform	-6,281	-4,945	-7,813	-18,424	-12,500
01-0311-0305-00	Safety Equipment	-2,460	-2,306	0	-4,950	-10,500
01-0311-0307-00	Equipment Maintenance	-5,851	-1,964	-3,867	-1,500	-1,500
01-0311-0310-00	SUP IES	-20,663	-17,293	-16,766	-24,195	-23,272
01-0311-0330-00	Recoupment For Expenditures	0	0	-17,751	-24,845	-5,170
01-0311-0400-00	Insurance Claim Expense	-1,000	0	0	0	0
01-0311-0401-00	Insurance	-33,039	-34,936	-41,919	-40,000	-55,449
01-0311-0403-00	Dues & Subscriptions	-1,595	-1,075	-1,034	-1,100	-2,130
01-0311-0496-00	Equipment Lease	0	-50,487	-61,028	-156,502	-154,309
01-0311-0504-00	Machinery & Equipment	-181,275	-235,939	-22,010	0	0
01-0312-0101-00	Salary Fulltime	-62,534	-55,932	-61,907	-82,330	-122,485
01-0312-0102-00	Salary Parttime	-20,739	-27,530	-21,104	-48,464	-14,040
01-0312-0103-00	Salary Overtime	-181	-4,220	-5,251	-5,937	-6,040
01-0312-0104-00	Fica	-5,808	-7,091	-6,465	-10,460	-10,870
01-0312-0106-00	Workers Comp	-1,388	-2,058	-2,179	-2,805	-2,227
01-0312-0107-00	Retirement	-3,131	-3,075	-3,243	-10,420	-16,389
01-0312-0108-00	Health Insurance	-12,896	-12,601	-24,977	-37,730	-25,872
01-0312-0109-00	Dental Insurance	-600	-419	-1,611	-850	-1,242
01-0312-0110-00	Other Payroll Insurance	-371	-348	-428	-495	-755
01-0312-0201-00	Utilities	-14,255	-19,551	-21,476	-24,068	-24,000
01-0312-0203-00	Printing & Advertising	-110	0	-58	-300	-300
01-0312-0207-00	Travel & Training	-540	-300	-51	-3,000	-3,000
01-0312-0210-00	Maintenance & Repair	-3,157	-2,779	-1,007	-6,000	-6,300
01-0312-0211-00	Equipment Maintenance	-180	-1,786	0	-1,000	-1,000
01-0312-0214-00	Donation Expenditures	0	0	-30,298	-54,667	-60,000
01-0312-0215-00	Radio Maintenance	0	-53	0	-500	-500
01-0312-0216-00	Other Contractual Service	-3,789	-3,001	-2,822	-3,005	-4,066
01-0312-0218-00	Credit Card Fees Anim Ctrl	-713	-877	-779	-1,000	-1,000
01-0312-0220-00	Adoption Vouchers	-10,982	-16,551	-13,351	-16,393	-16,000
01-0312-0302-00	Gas, Oil & Grease	-1,292	-1,460	-1,521	-2,750	-2,750
01-0312-0304-00	Uniform	-1,336	-506	-1,027	-1,500	-1,290
01-0312-0307-00	Equipment Maintenance	-240	-750	-208	-1,644	-1,500
01-0312-0309-00	Maintenance	0	0	-1,837	0	0
01-0312-0310-00	SUP IES	-6,170	-10,231	-11,714	-11,563	-10,753
01-0312-0350-00	Small Tools/Equipment	-2,300	0	0	0	0
01-0312-0401-00	Insurance	-1,035	-3,652	-4,992	-5,000	-7,095
01-0312-0403-00	Dues & Subscriptions	-20	0	0	-300	-300
01-0312-0496-00	Equipment Lease	0	-19,463	-11,403	-12,989	-9,167
01-0312-0504-00	Machinery & Equipment	-7,542	-30,537	-25,068	0	0
01-0514-0101-00	Salary Fulltime	0	-240,571	-267,816	0	0
01-0514-0103-00	Salary Overtime	0	-6,010	-2,239	0	0
01-0514-0104-00	Fica	0	-18,136	-20,168	0	0
01-0514-0106-00	Workers Comp	0	-11,360	-11,910	0	0
01-0514-0107-00	Retirement	0	-23,406	-24,960	0	0
01-0514-0108-00	Health Insurance	0	-44,359	-59,891	0	0
01-0514-0109-00	Dental Insurance	0	-1,676	-2,015	0	0
01-0514-0110-00	Other Payroll Insurance	0	-1,103	-1,330	0	0
01-0514-0203-00	Printing & Advertising	0	-1,188	-157	0	0
01-0514-0207-00	Travel & Training	0	-4,422	-2,142	0	0
01-0514-0211-00	Equipment Maintenance	0	-109	-500	0	0
01-0514-0213-00	Uniform Maintenance	0	-641	0	0	0
01-0514-0216-00	Other Contractual Service	0	-8,692	-6,625	0	0
01-0514-0223-00	Environmental Service Fee	0	-21,707	-75,268	0	0
01-0514-0302-00	Gas, Oil & Grease	0	-1,639	-4,061	0	0
01-0514-0304-00	Uniform	0	-341	-925	0	0
01-0514-0305-00	Safety Equipment	0	-56	-53	0	0
01-0514-0307-00	Equipment Maintenance	0	0	-234	0	0
01-0514-0310-00	SUP IES	0	-3,205	-1,624	0	0
01-0514-0350-00	Small Tools/Equipment	0	0	-434	0	0
01-0514-0401-00	Insurance	0	-1,836	-2,221	0	0
01-0514-0403-00	Dues & Subscriptions	0	-390	-360	0	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-0608-0101-00	Salary Fulltime	-270,428	-130,462	-159,017	-394,765	-416,000
01-0608-0102-00	Salary Parttime	1,705	0	0	0	0
01-0608-0103-00	Salary Overtime	-6,003	-78	0	-7,330	-4,960
01-0608-0104-00	Fica	-18,824	-11,581	-11,788	-30,625	-32,010
01-0608-0106-00	Workers Comp	-4,644	-5,899	-4,687	-9,210	-12,046
01-0608-0107-00	Retirement	-21,518	-13,725	-14,789	-47,235	-53,560
01-0608-0108-00	Health Insurance	-31,219	-14,771	-24,705	-122,030	-121,580
01-0608-0109-00	Dental Insurance	-1,522	-744	-648	-2,550	-2,900
01-0608-0110-00	Other Payroll Insurance	-1,379	-683	-667	-1,890	-2,145
01-0608-0201-00	Utilities	-1,563	-1,159	-1,270	-3,106	-1,280
01-0608-0203-00	Printing & Advertising	-1,914	-2,560	-1,760	-3,500	-1,500
01-0608-0205-00	Postage	0	0	0	-1,500	0
01-0608-0207-00	Travel & Training	-4,313	-12,604	-17,058	-48,205	-44,030
01-0608-0211-00	Equipment Maintenance	-228	0	0	-2,500	-1,000
01-0608-0216-00	Other Contractual Service	-27,912	-98,948	-63,428	-71,300	-56,753
01-0608-0223-00	Environmental Services Fee	-23,845	0	0	-45,000	-40,323
01-0608-0227-00	Beautification Program	0	0	0	-70,000	-64,400
01-0608-0302-00	Gas, Oil & Grease	-677	-66	0	-3,500	-2,398
01-0608-0304-00	Uniforms	-712	0	0	-3,670	-1,233
01-0608-0305-00	Safety Equipment	0	0	0	-750	-78
01-0608-0307-00	Equipment Maintenance	0	0	0	-444	-500
01-0608-0310-00	SUP IES	-2,375	-450	-482	-3,500	-3,500
01-0608-0350-00	Small Tools/Equipment	-159	0	0	-1,100	-154
01-0608-0351-00	Computer Equipment	-3,392	0	0	0	0
01-0608-0401-00	Insurance	-1,466	-1,342	-2,374	-5,000	-2,750
01-0608-0403-00	Dues & Subscriptions	-4,136	-5,365	-2,350	-36,054	-15,569
01-0608-0504-00	Machinery & Equipment	-3,949	0	0	0	0
01-0707-0101-00	Salary Fulltime	-374,173	-358,263	-386,216	-403,400	-346,014
01-0707-0103-00	Salary Overtime	-8,003	-13,230	-23,033	-14,275	-16,016
01-0707-0104-00	Fica	-27,209	-29,847	-30,354	-31,390	-27,131
01-0707-0106-00	Workers Comp	-19,107	-37,079	-34,548	-36,420	-22,889
01-0707-0107-00	Retirement	-30,407	-34,037	-30,271	-48,415	-45,395
01-0707-0108-00	Health Insurance	-46,452	-49,906	-91,103	-148,135	-127,794
01-0707-0109-00	Dental Insurance	-2,819	-2,823	-2,958	-3,400	-2,759
01-0707-0110-00	Other Payroll Insurance	-2,453	-1,612	-1,793	-2,145	-1,980
01-0707-0201-00	Utilities	-8,428	-8,684	-9,560	-10,569	-10,720
01-0707-0207-00	Travel & Training	-3,115	-7,202	-5,772	-25,186	-6,436
01-0707-0211-00	Equipment Maintenance	-12,076	-28,003	-22,039	-27,364	-21,144
01-0707-0213-00	Uniform Maintenance	-3,350	-2,734	-2,431	-8,553	-7,625
01-0707-0215-00	Radio Maintenance	0	0	0	-1,000	-1,000
01-0707-0216-00	Other Contractual Service	-8,108	-11,821	-41,977	-59,674	-14,115
01-0707-0302-00	Gas, Oil & Grease	-14,892	-20,428	-26,958	-37,854	-19,631
01-0707-0307-00	Equipment Maintenance	-8,306	-8,449	-12,287	-14,823	-8,550
01-0707-0308-00	SUP IES STREET SIGNS	-3,235	-5,999	-2,489	-6,000	-3,164
01-0707-0309-00	Maintenance	-123,542	-132,813	-152,742	-181,079	-116,400
01-0707-0310-00	SUP IES	-13,209	-17,426	-9,968	-9,825	-9,650
01-0707-0322-00	PAINT STRIPING SUP IES	-1,781	-1,355	-3,379	-2,500	-1,717
01-0707-0350-00	Small Tools/Equipment	-788	-950	-4,941	-4,950	-11,100
01-0707-0400-00	Insurance Claim Expense	-1,000	0	0	0	0
01-0707-0401-00	Insurance	-6,217	-10,893	-11,760	-12,000	-20,228
01-0707-0403-00	Dues & Subscriptions	-673	-450	-500	-800	-550
01-0707-0496-00	Equipment Lease	0	-8,394	-8,461	-53,268	-57,582
01-0707-0502-00	Building	-18,074	0	-81	-152,000	-500
01-0707-0504-00	Machinery & Equipment	-34,536	0	-7,312	-22,000	-7,500
01-0717-0102-00	Salary Parttime	0	0	0	-6,528	0
01-0717-0104-00	Fica	0	0	0	-500	0
01-0717-0106-00	Workers Comp	-2,655	0	0	-588	0
01-0717-0201-00	Utilities	-17,674	-19,094	-17,957	-39,175	-21,480
01-0717-0203-00	Printing & Advertising	-139	0	0	0	0
01-0717-0205-00	Postage	0	0	0	-100	0
01-0717-0207-00	Travel & Training	-75	0	0	-1,200	-1,200
01-0717-0210-00	Maintenance & Repair	-19,598	-9,963	-20,429	-28,869	-77,500
01-0717-0211-00	Equipment Maintenance	-1,295	-95	-1,234	-4,000	-1,500
01-0717-0216-00	Other Contractual Service	-10,613	-11,034	-11,348	-18,643	-18,467
01-0717-0302-00	Gas, Oil & Grease	0	0	-109	-1,250	-500

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
01-0717-0307-00	Equipment Maintenance	0	0	-269	-702	-500
01-0717-0310-00	SUP IES	-1,506	-3,594	-6,465	-8,015	-5,000
01-0717-0340-00	Aviation Fuel	-39,404	-71,291	-108,104	-80,000	-40,000
01-0717-0350-00	Small Tools/Equipment	-829	0	0	-1,800	-300
01-0717-0401-00	Insurance	-6,787	-29,065	-28,697	-29,065	-35,771
01-0717-0403-00	Dues & Subscriptions	-170	-239	-149	-310	-310
01-0717-0496-00	Equipment Lease	0	0	0	-8,696	-10,245
01-0717-0503-00	Non-Building Improvements	-12,000	-126,204	-59,174	-52,044	0
01-0718-0216-00	Other Contractual Service	-89,959	-54,910	-38,594	-85,100	-99,840
01-0718-0401-00	Insurance	-4	0	0	-11	-11
01-0718-0403-00	Dues & Subscriptions	-1,119	0	0	0	0
01-0816-0216-00	Other Contractual Service	0	0	312,333	0	-380,000
01-0816-0402-00	Transfers	-1,066,043	-670,839	-10,000	-2,244,002	-1,060,063
01-0907-1002-00	Asphalt Overlay Program	-50,477	-547,441	-319,975	-200,000	-200,000
01-0907-1004-00	South Commercial St Extension	0	0	0	-3,307,471	0
01-0907-1006-00	Hwy 2 Culvert Over Muddy Creek Trl	0	0	0	-1,611,090	0
01-0917-1072-00	Airport Capital Improvements	0	0	-254,885	-162,115	-5,054,000
01-0936-1005-00	Misc Stormwater Projects	-51,025	-50,166	-49,657	0	0
01-0938-1003-00	Sidewalk Curb Progm	-89	-185,796	-99,954	-100,000	-100,000
01-0990-1080-00	Royal St Extension	0	0	-69,402	-1,677,900	0
2 Expense Total		-7,919,316	-9,099,327	-9,214,443	-19,566,402	-16,972,128
01 General Fund Surplus (Deficit)		724,960	1,946,663	2,557,878	-784,845	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
05 Refuse Fund						
1 Revenue						
05-5324	Receipts For Collections	616,997	656,443	705,492	759,395	793,927
05-5815	Interest Income	48	0	0	300	300
1 Revenue Total		617,045	656,443	705,492	759,695	794,227
2 Expense						
05-0103-0221-00	Contract Payments	-539,724	-529,799	-686,898	-696,690	-730,372
05-0103-0222-00	Hazardous Waste Program	-10,794	-10,794	-11,032	-11,050	-11,065
05-0103-0430-00	Office Facilities & Services	-27,321	-37,227	0	-43,655	-45,180
05-0103-0460-00	Bad Debts	496	101	276	0	0
2 Expense Total		-577,343	-577,719	-697,654	-751,395	-786,617
05 Refuse Fund Surplus (Deficit)		39,702	78,723	7,838	8,300	7,610

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
07 Electric Fund						
1 Revenue						
07-5301	Elec Sales - Residential	4,967,114	5,648,010	5,410,139	5,330,036	5,696,215
07-5302	Elec Sales - Commercial	576,135	730,317	668,457	640,965	697,272
07-5303	Elec Sales - Power	5,274,414	5,406,374	5,864,216	5,652,274	6,364,610
07-5305	Elec Sales - Park	263	278	273	200	190
07-5306	Elec Security Lights	214	214	339	400	410
07-5308	Pole Attachment Fees	24,928	26,168	31,778	31,000	32,080
07-5317	Electric Connection Fees	42,770	30,105	39,000	29,000	27,990
07-5510	Miscellaneous	122,607	104,373	16,229	55,000	53,080
07-5511	Late Charges & Penalties	87,727	198,095	178,832	120,000	124,190
07-5513	Administration Fees	26,200	25,500	27,305	30,000	31,050
07-5520	Renewable Power Sales	0	1,559	1,559	2,000	2,000
07-5535	AUCTION & SUR US SALES	41,432	39,578	46,000	0	0
07-5626	Grants & Entitlements	0	0	0	225,000	0
07-5815	Interest Income	88,748	48,181	56,406	66,000	68,385
07-5816	Unrealized Gain On Investments	0	27,880	0	0	0
07-5934	Transfer From Reserve	0	0	0	1,260,419	0
1 Revenue Total		11,252,553	12,286,633	12,340,532	13,442,294	13,097,472
2 Expense						
07-0103-0101-00	Salary Fulltime	-86,136	-127,274	-210,162	-284,405	-234,661
07-0103-0103-00	Salary Overtime	-276	-185	-261	-8,122	-7,837
07-0103-0104-00	Fica	-5,560	-11,451	-15,421	-22,207	-18,333
07-0103-0106-00	Workers Comp	-61	-3,927	-3,333	-6,059	-5,007
07-0103-0107-00	Retirement	-5,943	-11,927	-17,337	-34,253	-30,675
07-0103-0107-01	Gasb 68	-4,874	68,998	0	0	0
07-0103-0107-02	Opeb Expense	0	25,689	0	0	0
07-0103-0108-00	Health Insurance	-10,910	-27,687	-48,281	-86,879	-84,140
07-0103-0109-00	Dental Insurance	-355	-936	-1,414	-2,010	-1,828
07-0103-0110-00	Other Payroll Insurance	-2,274	-742	-777	-1,413	-1,270
07-0103-0203-00	Printing & Advertising	-110	0	0	0	0
07-0103-0207-00	Travel & Training	-4,259	-5,954	-9,410	-15,000	-4,501
07-0103-0216-00	Other Contractual Service	-23,440	-10,689	-7,359	-17,860	-6,566
07-0103-0301-00	Purchased Power	-8,078,307	-8,563,641	-8,036,244	-8,242,821	-8,070,337
07-0103-0302-00	Gas, Oil & Grease	-1,480	-2,789	-3,438	-4,440	-1,500
07-0103-0307-00	Equipment Maintenance	-266	-662	-307	-1,196	-500
07-0103-0310-00	SUP IES	-1,988	-474	-734	-1,350	-1,350
07-0103-0350-00	Small Tools/Equipment	-110	0	-226	-500	-200
07-0103-0400-00	Insurance Claim Expense	-2,336	0	0	0	0
07-0103-0401-00	Insurance	-12,331	-83,940	-64,837	-65,465	-101,030
07-0103-0403-00	Dues & Subscriptions	-3,959	-4,010	-4,541	-9,154	-9,500
07-0103-0412-00	Bond Adm Fees	-317	0	0	0	0
07-0103-0430-00	Office Facilities & Services	-517,009	-791,676	-929,305	-930,000	-962,460
07-0103-0440-00	Bond Interest Expense	-10,608	0	0	0	0
07-0103-0450-00	Franchise Fee	-880,016	-875,829	-965,434	-1,031,040	-984,338
07-0103-0460-00	Bad Debt	7,057	1,291	3,851	-12,600	-12,600
07-0103-0465-00	Collection Fees	-144	-171	-471	-200	-200
07-0103-0496-00	Equipment Lease	0	0	0	-8,863	-10,251
07-0103-0504-00	Machinery & Equipment	-32	0	0	0	0
07-0103-0601-00	Depreciation	0	-372,210	0	0	0
07-0240-0216-00	Other Contractual Services	0	-11,447	-40,821	-28,055	-37,500
07-0240-0351-00	Computer Equipment	0	0	-7,848	-8,500	-17,000
07-0240-0504-00	Machinery & Equipment	0	-14,759	0	-7,690	-4,000
07-0721-0101-00	Salary Fulltime	-481,870	-340,040	-483,080	-588,735	-471,532
07-0721-0103-00	Salary Overtime	-34,005	-44,445	-40,441	-21,765	-41,775
07-0721-0104-00	Fica	-36,935	-31,581	-39,788	-46,062	-38,645
07-0721-0106-00	Workers Comp	-12,667	-17,788	-14,278	-19,390	-16,266
07-0721-0107-00	Retirement	-33,120	-32,881	-41,250	-71,050	-64,661
07-0721-0107-01	Gasb 68	-27,163	190,219	0	0	0
07-0721-0108-00	Health Insurance	-50,214	-33,416	-26,155	-87,360	-95,024
07-0721-0109-00	Dental Insurance	-2,370	-1,950	-1,715	-2,550	-2,692
07-0721-0110-00	Other Payroll Insurance	-2,220	-1,594	-2,145	-2,810	-2,480
07-0721-0201-00	Utilities	-10,726	-10,494	-15,514	-27,317	-17,880

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
07-0721-0207-00	Travel & Training	-8,381	-9,748	-18,613	-24,500	-28,000
07-0721-0211-00	Equipment Maintenance	-14,784	-14,871	-23,534	-40,000	-19,788
07-0721-0215-00	Radio Maintenance	0	0	0	-1,000	-500
07-0721-0216-00	Other Contractual Service	-21,408	-31,257	-189,291	-49,179	-55,751
07-0721-0302-00	Gas, Oil & Grease	-5,113	-9,053	-19,058	-22,500	-20,000
07-0721-0304-00	Uniforms	-13,450	-10,296	-7,628	-10,635	-5,610
07-0721-0306-00	Substation Maintenance	-638	-8,589	-4,925	-66,723	-25,000
07-0721-0307-00	Equipment Maintenance	-2,607	-706	-12,099	-5,500	-3,000
07-0721-0309-00	Maintenance	-97	0	-5,632	-2,500	-50,500
07-0721-0310-00	SUP IES	-1,913	-395	-2,582	-2,520	-2,520
07-0721-0318-00	Street Light Maintenance	-13,440	0	0	0	0
07-0721-0319-00	Distribution Maintenance Supp.	-3,495	47,408	-55,325	-406,021	-353,500
07-0721-0350-00	Small Tools/Equipment	-12,182	-11,429	-4,422	-5,000	-5,000
07-0721-0400-00	Insurance Claim Expense	0	-2,500	-1,000	0	0
07-0721-0502-00	Building	-3,889	-7,181	-96,966	-2,000	-2,000
07-0721-0503-00	Non-Building Improvement	-135,788	-90,218	-306,127	0	0
07-0721-0504-00	Machinery & Equipment	-182,140	-8,007	-304,966	-310,000	0
07-0727-0101-00	Salary Fulltime	-825	0	0	0	0
07-0727-0107-00	Retirement	0	-1,313	0	0	0
07-0727-0108-00	Health Insurance	0	-4,356	0	0	0
07-0727-0109-00	Dental Insurance	0	-134	0	0	0
07-0727-0110-00	Other Payroll Insurance	0	-83	0	0	0
07-0735-0101-00	Salary Fulltime	-84,696	0	0	0	0
07-0735-0102-00	Salary Parttime	-6,829	-426	0	0	0
07-0735-0103-00	Salary Overtime	-11	0	0	0	0
07-0735-0104-00	Fica	-6,352	-37	0	0	0
07-0735-0106-00	Workers Comp	-4,457	-795	0	0	0
07-0735-0107-00	Retirement	-5,885	0	0	0	0
07-0735-0107-01	Gasb 68	-4,827	0	0	0	0
07-0735-0108-00	Health Insurance	-14,841	0	0	0	0
07-0735-0109-00	Dental Insurance	-520	0	0	0	0
07-0735-0110-00	Other Payroll Insurance	-425	0	0	0	0
07-0735-0201-00	Utilities	-3,387	-3,139	0	0	0
07-0735-0207-00	Travel & Training	-893	0	0	0	0
07-0735-0211-00	Equipment Maintenance	-5,000	0	0	0	0
07-0735-0216-00	Other Contractual Service	-385,186	-477,175	-426,964	-422,376	-500,000
07-0735-0304-00	Uniforms	-3,869	0	0	0	0
07-0735-0307-00	Equipment Maintenance	-4,175	0	0	0	0
07-0735-0310-00	SUP IES	-2,920	0	0	0	0
07-0735-0350-00	Small Tools/Equipment	-2,978	0	0	0	0
07-0990-4012-00	Powerline Rebuild	0	0	0	0	-70,000
07-0990-4016-00	Old Ele/Wtr Bldg Demo	0	0	0	-334,613	0
07-0990-4018-00	Overhead Line To Underground	0	0	0	-39,880	0
2 Expense Total		-11,294,732	-11,794,674	-12,507,606	-13,442,068	-12,499,709
07 Electric Fund Surplus (Deficit)		-42,179	491,958	-167,073	227	597,763

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
08 CWSS Fund						
1 Revenue						
08-5208	Lake Harrisonville Permits	4,281	8,121	7,542	6,000	6,210
08-5311	Water Sales Metered	3,108,365	3,090,038	3,095,538	3,300,000	3,111,430
08-5312	Sewer Service Charge	2,539,822	2,787,534	2,883,780	3,100,000	3,052,960
08-5313	Bulk Water Sales	44	1,173	409	0	1,000
08-5318	Water Connection Fees	12,876	14,426	7,630	4,000	10,000
08-5319	Sewer Connection Fees	8,545	9,340	23,210	9,000	9,160
08-5510	Miscellaneous	784	4,046	4,827	5,000	5,170
08-5535	AUCTION & SUR US SALES	0	2,500	0	0	0
08-5540	Water Tower Lease	56,648	56,638	59,493	58,000	62,266
08-5626	Grants & Entitlements	0	0	61,000	6,979,208	0
08-5637	Srf Proceeds	0	0	0	0	0
08-5815	Interest Income	119,997	76,012	80,891	40,000	141,440
08-5816	Unrealized Gain On Investments	59,496	79,314	0	0	0
08-5825	Interest Income (Bond)	139,388	67,937	0	82,000	82,000
08-5902	Transfer From General	0	0	0	1,753,191	0
08-5934	Transfer From Reserve	0	0	0	3,378,495	247,903
08-5935	Bond Proceeds	0	0	4,206,358	4,510,243	0
08-5936	Lease Proceeds	0	0	110,173	0	0
08-5957	Developer Ss Reimburse	0	0	0	0	0
1 Revenue Total		6,050,244	6,197,078	10,540,850	23,225,138	6,729,540
2 Expense						
08-0103-0101-00	Salary Fulltime	-115,176	-182,533	-240,802	-352,613	-377,455
08-0103-0103-00	Salary Overtime	0	-2,556	-1,183	-8,277	-8,550
08-0103-0104-00	Fica	-7,402	-14,596	-17,802	-28,973	-32,443
08-0103-0106-00	Workers Comp	-74	-8,253	-5,355	-9,865	-10,875
08-0103-0107-00	Retirement	-8,450	-14,530	-19,994	-40,388	-41,794
08-0103-0107-01	Gasb 68	-6,930	84,057	0	0	0
08-0103-0107-02	Opeb Expense	0	29,888	0	0	0
08-0103-0108-00	Health Insurance	-12,163	-30,227	-50,735	-98,135	-89,315
08-0103-0109-00	Dental Insurance	-582	-7,842	-1,550	-2,383	-2,390
08-0103-0110-00	Other Payroll Insurance	-786	-865	-1,166	-1,717	-1,970
08-0103-0201-00	Utilities	-302	-354	-359	-360	-330
08-0103-0203-00	Printing & Advertising	-1,030	-177	-42	-785	-375
08-0103-0205-00	Postage	0	0	-33	-50	0
08-0103-0207-00	Travel & Training	-302	-2,737	-256	-9,715	-4,000
08-0103-0211-00	Equipment Maintenance	0	-152	0	-300	-100
08-0103-0213-00	Uniform Maintenance	0	0	0	0	-580
08-0103-0216-00	Other Contractual Service	-81,719	-20,889	-27,843	-27,010	-29,919
08-0103-0217-00	Water Modelling Studies	0	0	0	-3,000	0
08-0103-0302-00	Gas, Oil & Grease	-889	-1,811	-2,383	-3,600	-1,693
08-0103-0307-00	Equipment Maintenance	0	0	-4,403	-3,556	-500
08-0103-0310-00	SUP IES	-2,558	-2,274	-1,982	-2,500	-2,050
08-0103-0351-00	Computer Equipment	0	-105	0	0	0
08-0103-0401-00	Insurance	-31,756	-222,165	-186,304	-185,000	-294,800
08-0103-0403-00	Dues & Subscriptions	-17,589	-15,152	-7,611	-10,900	-10,844
08-0103-0412-00	Bond Adm Fees	-76,260	-10,541	-5,053	-3,630	-3,630
08-0103-0425-00	Principal Payment-Energy Loan	0	0	-27,506	0	0
08-0103-0430-00	Office Facilities & Services	-724,602	-706,179	-855,230	-855,000	-884,840
08-0103-0440-00	Bond Interest Expense	-324,867	-235,807	0	0	0
08-0103-0442-00	Interest Amortization	11,554	39,735	-156,675	0	0
08-0103-0443-00	Srf Expense	-334	-60,826	-59,260	-54,270	-47,718
08-0103-0450-00	Franchise Fee	0	-438,839	-467,301	-513,000	-493,155
08-0103-0460-00	Bad Debt	2,703	581	1,797	-1,200	-1,200
08-0103-0490-00	Sewer Bonds Srf 2002B P & I	0	0	-271,613	-275,530	0
08-0103-0491-00	Sewer Bonds 2003B Srf P & I	0	0	-243,474	-241,490	-247,230
08-0103-0492-00	Sewer Bonds 2005A Srf P & I	0	0	-107,561	-106,545	-109,445
08-0103-0493-00	Sewer Bonds 2010 Arra P & I	0	0	-240,809	-241,480	-242,564
08-0103-0494-00	Water Bonds 2017 P & I	0	0	-535,053	-575,225	-539,496
08-0103-0495-00	Cop 2020 P & I	0	-287,995	-156,675	-313,350	-313,350
08-0103-0496-00	Equipment Lease	0	-4,756	-65,096	-122,616	-120,690
08-0103-0497-00	Cost Issuance	0	-10,810	0	0	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
08-0103-0498-00	Multipurpose Wtr Resource Fund Lea	0	0	0	0	-20,000
08-0103-0601-00	Depreciation	-1,284,203	-1,311,708	0	0	0
08-0240-0216-00	Other Contractual Services	0	-12,514	-28,420	-45,555	-41,250
08-0240-0351-00	Computer Equipment	0	0	-5,749	-5,200	-5,200
08-0240-0504-00	Machiner & Equipment	0	-3,946	-8,411	-13,589	-101,000
08-0720-0101-00	Salary Fulltime	-198,077	-197,549	-226,356	-273,565	-289,555
08-0720-0103-00	Salary Overtime	-735	-655	-4,390	-4,675	-4,960
08-0720-0104-00	Fica	-14,224	-15,683	-17,347	-20,645	-21,870
08-0720-0106-00	Workers Comp	-8,825	-12,477	-11,522	-13,740	-10,521
08-0720-0107-00	Retirement	-16,725	-19,456	-21,487	-31,845	-36,594
08-0720-0107-01	Gasb 68	-13,717	112,554	0	0	0
08-0720-0108-00	Health Insurance	-29,703	-30,398	-37,846	-72,710	-95,025
08-0720-0109-00	Dental Insurance	-1,621	-1,547	-1,773	-2,124	-2,165
08-0720-0110-00	Other Payroll Insurance	-1,192	-1,031	-1,195	-1,380	-1,540
08-0720-0201-00	Utilities	-147,688	-148,694	-144,012	-160,360	-141,783
08-0720-0207-00	Travel & Training	-1,880	-1,823	-1,343	-3,500	-1,622
08-0720-0211-00	Equipment Maintenance	-15,433	-8,285	-7,437	-14,000	-8,546
08-0720-0213-00	Uniform Maintenance	-961	-1,390	-1,556	-2,400	-1,429
08-0720-0216-00	Other Contractual Service	-106,456	-44,179	-54,567	-243,245	-69,545
08-0720-0302-00	Gas, Oil & Grease	-1,782	-3,337	-4,367	-4,564	-5,000
08-0720-0303-00	Chemicals	-102,978	-143,231	-193,953	-250,000	-200,000
08-0720-0307-00	Equipment Maintenance	-16,768	-19,427	-28,759	-31,670	-15,500
08-0720-0310-00	SUP IES	-3,849	-6,977	-5,910	-6,957	-5,122
08-0720-0403-00	Dues & Subscriptions	0	0	-140	-140	-200
08-0720-0504-00	Machinery & Equipment	0	-2,814	-7,877	-408,853	0
08-0721-0101-00	Salary Fulltime	-306,535	-261,847	-320,076	-331,232	-391,005
08-0721-0103-00	Salary Overtime	-8,163	-17,177	-23,360	-11,655	-13,810
08-0721-0104-00	Fica	-21,164	-22,612	-25,322	-25,618	-30,355
08-0721-0106-00	Workers Comp	-16,210	-15,378	-21,991	-21,834	-16,784
08-0721-0107-00	Retirement	-23,938	-24,429	-27,744	-39,515	-50,790
08-0721-0107-01	Gasb 68	-19,632	141,323	0	0	0
08-0721-0108-00	Health Insurance	-72,351	-70,206	-99,730	-148,100	-181,585
08-0721-0109-00	Dental Insurance	-2,668	-2,606	-2,889	-2,975	-3,505
08-0721-0110-00	Other Payroll Insurance	-2,033	-1,537	-1,762	-1,821	-2,160
08-0721-0201-00	Utilities	-16,605	-15,357	-17,750	-18,968	-16,340
08-0721-0207-00	Travel & Training	-336	-563	-1,584	-3,950	-952
08-0721-0211-00	Equipment Maintenance	-1,501	-9,325	-7,669	-12,000	-6,189
08-0721-0213-00	Uniform Maintenance	-3,016	-3,263	-12,999	-10,235	-5,980
08-0721-0216-00	Other Contractual Service	-32,214	-16,907	-79,112	-13,610	-20,000
08-0721-0302-00	Gas, Oil & Grease	-8,093	-12,820	-19,860	-16,180	-14,160
08-0721-0307-00	Equipment Maintenance	-8,936	-7,889	-11,985	-12,982	-8,247
08-0721-0309-00	Maintenance	-98,925	-56,605	-159,747	-148,800	-120,000
08-0721-0310-00	SUP IES	-7,131	-10,955	-10,306	-15,430	-8,275
08-0721-0350-00	Small Tools/Equipment	0	0	-5,316	-6,070	-2,926
08-0721-0403-00	Dues & Subscriptions	-334	0	-1,435	-1,680	-850
08-0721-0504-00	Machinery & Equipment	0	-697	-436,622	0	0
08-0728-0101-00	Salary Fulltime	-217,122	-229,947	-270,248	-255,390	-215,300
08-0728-0103-00	Salary Overtime	-605	-2,457	-2,560	-4,390	-2,420
08-0728-0104-00	Fica	-15,221	-18,461	-20,272	-19,375	-16,104
08-0728-0106-00	Workers Comp	-5,632	-15,899	-10,992	-11,550	-7,578
08-0728-0107-00	Retirement	-17,770	-22,505	-23,780	-29,890	-26,944
08-0728-0107-01	Gasb 68	-14,574	130,193	0	0	0
08-0728-0108-00	Health Insurance	-42,500	-51,923	-73,526	-95,960	-95,707
08-0728-0109-00	Dental Insurance	-1,468	-1,771	-1,973	-2,125	-1,914
08-0728-0110-00	Other Payroll Insurance	-1,267	-1,268	-1,275	-1,330	-1,161
08-0728-0201-00	Utilities	-156,188	-174,766	-178,100	-199,360	-200,000
08-0728-0207-00	Travel & Training	-1,536	-1,342	-1,271	-4,000	-2,500
08-0728-0211-00	Equipment Maintenance	-28,213	-64,562	-53,112	-74,513	-52,000
08-0728-0213-00	Uniform Maintenance	-1,739	-1,709	-1,346	-2,600	-1,344
08-0728-0216-00	Other Contractual Service	-94,665	-30,105	-187,644	-330,952	-172,867
08-0728-0302-00	Gas, Oil & Grease	-4,449	-3,967	-4,813	-6,660	-4,260
08-0728-0307-00	Equipment Maintenance	-972	-1,390	-3,156	-3,500	-3,000
08-0728-0310-00	SUP IES	52,203	2,671	-7,432	-10,700	-12,800
08-0728-0350-00	Small Tools/Equipment	0	-495	-494	-500	-2,500
08-0728-0351-00	Computer Equipment	-1,157	0	0	-1,025	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
08-0728-0403-00	Dues & Subscriptions	0	0	-175	-500	-200
08-0728-0502-00	Building	0	0	0	-57,590	-300
08-0728-0504-00	Machinery & Equipment	0	-622	-118,014	-236,517	-25,000
08-0931-3002-00	Lead Service Line Inventory	0	0	0	-255,000	0
08-0931-3013-00	HISTORIC SQUARE WATERMAIN R	0	0	0	-91,580	0
08-0931-3070-00	Raw Water Transmission Main	0	0	-47,003	-44,577	0
08-0931-4016-00	Old Ele/Wtr Bldg Demo	0	0	0	-111,538	0
08-0932-3021-00	So Interceptor Preliminary	0	0	-10,447	-71,127	0
08-0932-3050-00	Wtp Liquid Fluoride Chemical Feed S	0	0	-61,870	0	0
08-0932-3054-00	SWR T PUMP RE ACE	-243	0	0	0	0
08-0932-3060-00	Blueberry To James Engineering	0	-6,020	-107,910	-123,983	0
08-0932-3061-00	Crestwood To Delmar Eng.	0	0	-3,021	0	0
08-0932-3064-00	Mechanic To Halsey	0	0	-2,181	0	0
08-0932-3067-00	Uv Disinfection	0	0	-1,116,997	0	0
08-0932-3068-00	City Lake And Lake Luna Repair	0	0	-2,186,624	-4,284	0
08-0932-3069-00	Muddy Crk Reg Retention Sw Mitigati	0	0	-762,321	-1,084,415	0
08-0932-3071-00	Excess Flow Holding Basin Concrete	0	0	-18,325	-165,545	0
08-0933-3011-00	South Sewer Improvements	-32,999	0	-275,411	-5,287,929	0
08-0933-3072-00	Lake Harrisonville Spillway	0	0	-104,729	-1,977,708	0
08-0936-1005-00	Misc Stormwater Projects	0	0	0	-250,000	0
08-0936-1025-00	Beckerdite Storm Drainage Improvem	0	0	0	-1,345,515	0
08-0936-1027-00	ASH ST CULVERT RE ACEMENT &	0	0	0	-1,871,282	0
08-0936-1030-00	James St Storm Drainage Improveme	0	0	0	-1,542,205	0
2 Expense Total		-4,602,227	-4,908,472	-11,518,011	-22,120,949	-6,729,540
08 CWSS Fund Surplus (Deficit)		1,448,018	1,288,606	-977,161	1,104,189	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
09 Fleet Maintenance						
1 Revenue						
09-5931	Transfer From Other Funds	0	0	0	0	257,302
09-5934	Transfer From Reserve	0	0	0	0	75,373
1 Revenue Total		0	0	0	0	332,675
2 Expense						
09-0103-0216-00	Other Contractual Service	0	0	0	0	-202,675
09-0103-0504-00	Machinery & Equipment	0	0	0	0	-65,000
09-0103-0504-02	Machinery & Equipment	0	0	0	0	-65,000
2 Expense Total		0	0	0	0	-332,675
09 Fleet Maintenance Surplus (Deficit)		0	0	0	0	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15 Parks and Recreation Fund						
1 Revenue						
11-5111	Real Estate Taxes	149,587	95,740	105,108	84,907	0
11-5112	Personal Property Tax	41,803	20,049	32,402	28,215	0
11-5113	Sur Tax Merchants/Replacement	3,364	4,464	11,213	9,493	0
11-5117	Corporate/Rr/Utility Tax	2,775	122	0	4,647	0
11-5307	Rental Income	23,996	8,456	12,489	8,363	0
11-5309	Shooting Range Revenue	4,170	3,934	4,410	3,039	0
11-5334	Concessions Ball Field	8,223	3,732	5,605	1,535	0
11-5418	Misc Recreation Programs	2,555	4,061	6,710	10,950	0
11-5427	Youth Rec Base/Soft Ball	14,615	31,662	37,559	34,237	0
11-5428	Youth Comp Base/Soft Ball	450	1,250	0	0	0
11-5510	Miscellaneous	2,040	6,710	42,804	6,750	0
11-5520	Sponsors	3,975	0	1,225	0	0
11-5535	AUCTION & SUR US SALES	0	11,667	0	9,767	0
11-5537	Donations	0	0	0	350	0
11-5815	Interest Income	0	676	0	0	0
11-5930	Transfer From General Fund	234,324	290,883	10,000	88,648	0
11-5931	Transfer From Other Funds	0	0	64,025	0	0
11-5936	Lease Proceeds	0	1,362,837	0	0	0
13-5333	Swimming Pool Use Fee	60	0	87,364	79,565	0
13-5334	Concessions Aquatic Ctr	0	0	1,598	26,275	0
13-5336	Pool Season Passes	0	0	35,864	45,278	0
13-5337	Lifeguard Uniform Revenue	1,054	0	0	0	0
13-5509	Non Taxable Misc	0	2	28,123	0	0
13-5510	Miscellaneous	0	0	4,605	9,966	0
13-5815	Interest Income	0	0	0	0	0
13-5931	Transfer From Other Funds	10,417	0	0	64,105	0
15-5022	Park Sales Tax	1,177,852	1,361,947	1,594,865	973,930	1,453,259
15-5111	Real Estate Taxes	0	0	0	0	110,000
15-5112	Personal Property Tax	0	0	0	0	31,000
15-5113	Sur Tax Merchants/Replacement	0	0	0	0	10,365
15-5117	Corporate/Rr/Utility Tax	0	0	0	0	1,500
15-5121	Financial Institution Tax	0	0	0	0	500
15-5307	Park Rentals	0	0	0	0	16,400
15-5308	Athletic Field Rentals	0	0	0	0	1,500
15-5309	Shooting Range Revenue	0	0	0	0	4,800
15-5333	Outdoor Pool Day Pass	0	0	0	0	85,000
15-5334	Outdoor Pool Concessions	0	0	0	0	27,000
15-5336	Outdoor Pool Season Passes	0	0	0	0	47,000
15-5337	Ballfield Concessions	0	0	0	0	8,000
15-5350	C. Center Daily Passes	43,671	63,638	61,153	47,352	68,650
15-5351	Annual Memberships	373,207	518,522	619,301	404,223	671,550
15-5352	Senior Rent	7,658	7,658	7,658	5,105	7,658
15-5353	Swim Team Rent	8,187	4,958	3,568	660	3,500
15-5354	C. Center Room Rental	15,385	42,400	46,672	33,634	51,000
15-5355	Special Events	2,657	1,215	4,432	2,740	7,100
15-5356	Overtime Fees	150	509	341	274	500
15-5357	Vending Fees	0	0	0	0	1,200
15-5358	ALCOHOL AP ICATION FEES	0	0	25	0	50
15-5359	Tot Watch Fees	963	1,473	2,759	1,875	3,000
15-5405	Youth Lessons	0	0	0	0	4,100
15-5406	Youth Basketball	13,209	14,272	15,840	-161	16,405
15-5407	Summer Camp	19,431	74,154	59,085	83,924	88,000
15-5408	Tiny Tikes Programs	280	0	0	0	4,000
15-5409	Youth Volleyball	3,581	10,370	9,183	13,978	15,215
15-5410	Before & After School Programs	21,291	37,570	32,597	14,823	38,016
15-5414	Adult Softball	0	0	0	0	5,400
15-5416	Flag Foot Ball	0	0	0	0	17,860
15-5417	Adult Basketball	0	0	0	0	3,000
15-5418	Misc Recreation Programs	8,517	15,823	12,934	4,433	7,200
15-5421	Fitness Classes	3,995	7,810	11,654	5,954	9,000
15-5422	Water Aerobics	1,481	562	204	366	1,500

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15-5423	Swim Lessons	2,802	11,015	10,067	9,270	15,125
15-5425	Lifeguard Training	1,764	0	0	0	0
15-5426	Swim Team	447	0	0	0	0
15-5427	Adult Volleyball	-643	0	0	250	1,200
15-5429	Odp Rental	0	0	0	0	16,000
15-5440	Youth Baseball	0	0	0	0	23,040
15-5441	Youth Softball	0	0	0	0	15,015
15-5442	Youth Misc Athletics	0	0	0	0	5,100
15-5443	Adult Misc Athletics	0	0	0	0	1,000
15-5444	Athletic Camps	0	0	0	0	7,500
15-5450	Martial Arts Revenue	0	0	0	0	1,000
15-5509	Non-Taxable Misc	289	718	725	286	1,030
15-5510	Miscellaneous	1,285	64,593	4,587	5,090	25,000
15-5515	Preferred Vendors	0	0	0	0	500
15-5516	Short & Over	-80	5	-46	-164	20
15-5519	On-Site Sales Commission	1,075	1,440	708	540	2,070
15-5520	Sponsors	3,450	450	950	350	3,000
15-5521	Personal Trainer	4,600	5,695	4,670	5,990	8,280
15-5524	Activation Fee	1,990	0	30	0	0
15-5535	AUCTION & SUR US SALES	0	10,014	0	0	0
15-5537	Donations	101	350	20	0	1,000
15-5815	Interest Income	1,288	724	0	2	200
15-5931	Transfer From Other Funds	0	180,106	73,643	0	0
15-5936	Lease Proceeds	0	1,211,763	0	668	0
11-5937	2023 Cop-B Project Proceeds	0	0	0	113,972	0
1 Revenue Total		2,223,291	5,495,998	3,068,727	2,245,454	2,946,308
2 Expense						
11-0240-0216-00	Other Contractual Services	0	-9	0	0	0
11-0240-0351-00	Computer Equipment	0	0	0	-7,503	0
11-0240-0504-00	Machinery & Equipment	0	-4,000	-1,000	0	0
11-0990-4215-00	MASTER AN IMPROVEMENTS	-986	0	0	0	0
11-0990-4218-00	Outdoor Pool Improvements	0	-299,022	-784,813	-4,140	0
11-1125-0101-00	Salary Fulltime	-208,158	-184,116	-196,558	-82,287	0
11-1125-0102-00	Salary Parttime	-34,063	-24,960	-16,196	-14,753	0
11-1125-0103-00	Salary Overtime	-3,019	-776	-3,496	-3,901	0
11-1125-0104-00	Fica	-17,150	-16,188	-15,941	-7,452	0
11-1125-0106-00	Workers Comp	-5,948	-9,345	-11,123	-5,698	0
11-1125-0107-00	Retirement	-16,312	-18,203	-17,610	-10,234	0
11-1125-0108-00	Health Insurance	-35,265	-39,230	-45,640	-30,668	0
11-1125-0109-00	Dental Insurance	-1,368	-1,530	-1,270	-831	0
11-1125-0110-00	Other Payroll Insurance	-1,308	-1,044	-929	-508	0
11-1125-0201-00	Utilities	-17,485	-17,991	-22,761	-14,790	0
11-1125-0203-00	Printing & Advertising	-586	0	-16	-187	0
11-1125-0207-00	Travel & Training	-1,361	-230	-1,854	-610	0
11-1125-0210-00	Maintenance & Repairs	-4,661	-5,761	-5,763	-793	0
11-1125-0211-00	Equipment Maintenance	-11,235	-1,539	-8,951	-3,762	0
11-1125-0213-00	Uniform Maintenance	-763	-1,366	-2,541	-1,019	0
11-1125-0216-00	Other Contractual Service	-36,350	-34,490	-42,543	-27,653	0
11-1125-0302-00	Gas, Oil & Grease	-7,861	-12,423	-16,679	-10,214	0
11-1125-0307-00	Equipment Maintenance	-5,931	-4,388	-6,708	-3,600	0
11-1125-0310-00	SUP IES	-11,029	-18,760	-20,747	-5,993	0
11-1125-0320-00	CONCESSION SUP IES	-3,834	-2,347	-3,477	-2,730	0
11-1125-0323-00	YOUTH BASE/SOFT BALL SUP IES	-5,411	-8,945	-18,370	-11,283	0
11-1125-0324-00	ADULT LEAGUE SUP IES	-265	-130	-1,383	0	0
11-1125-0325-00	SPECIAL EVENTS SUP IES	0	-2,735	-2,280	-1,380	0
11-1125-0351-00	Computer Equipment	-1,157	0	0	0	0
11-1125-0401-00	Insurance	-4,893	-68,068	-21,363	-31,378	0
11-1125-0403-00	Dues & Subscriptions	0	0	0	-500	0
11-1125-0430-00	Office Facilities & Services	-11,504	-12,550	-12,554	-8,667	0
11-1125-0496-00	Equipment Lease	0	-26,245	-28,475	-47,368	0
11-1125-0497-00	Cost Issuance	0	-30,324	0	0	0
11-1125-0503-00	Non-Building Improvement	0	-11,025	-42,120	0	0
11-1125-0504-00	Machinery & Equipment	-18,695	-192,025	-25,424	0	0
13-0240-0504-00	Machinery & Equipment	0	0	0	-6,708	0
13-1124-0101-00	Salary Fulltime	0	0	0	-19,880	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
13-1124-0102-00	Salary Parttime	-512	-204	-27,187	-103,001	0
13-1124-0103-00	Salary Overtime	0	0	0	-20	0
13-1124-0104-00	Fica	-42	-16	-2,080	-8,021	0
13-1124-0106-00	Workers Comp	-496	0	-10	-4,407	0
13-1124-0107-00	Retirement	0	0	0	-2,277	0
13-1124-0107-02	Oped Expense	0	1,571	0	0	0
13-1124-0108-00	Health Insurance	0	0	0	-9,588	0
13-1124-0109-00	Dental Insurance	0	0	0	-155	0
13-1124-0110-00	Other Payroll Insurance	0	0	0	-92	0
13-1124-0201-00	Utilities	-4,692	-13,347	-7,770	-18,864	0
13-1124-0203-00	Printing & Advertising	0	0	-133	0	0
13-1124-0210-00	Maintenance & Repair	-506	-375	0	-1,917	0
13-1124-0211-00	Equipment Maintenance	0	-103	0	-2,671	0
13-1124-0216-00	Other Contractual Service	-780	-1,991	0	-1,200	0
13-1124-0303-00	Chemicals	0	0	0	-5,653	0
13-1124-0304-00	Uniforms	0	0	-650	-766	0
13-1124-0307-00	Equipment Maintenance	0	-268	0	-1,119	0
13-1124-0310-00	SUP IES	0	-42	-5,275	-5,001	0
13-1124-0320-00	CONCESSION SUP IES	0	-408	0	-14,584	0
13-1124-0401-00	Insurance	-1,149	-12,084	-11,454	-15,217	0
13-1124-0430-00	Office Facilities & Services	-6,435	0	-7,020	-4,667	0
13-1124-0601-00	Depreciation	-82,057	-76,859	-98,092	0	0
15-0103-0101-00	Salary Fulltime	-154,185	-167,803	-175,677	-109,032	-228,828
15-0103-0102-00	Salary Parttime	-61,318	-71,221	-103,669	-90,258	-138,358
15-0103-0103-00	Salary Overtime	-232	-456	-548	-55	0
15-0103-0104-00	Fica	-15,577	-18,987	-20,846	-17,101	-27,970
15-0103-0106-00	Workers Comp	-3,767	-7,562	-18,358	-8,490	-3,915
15-0103-0107-00	Retirement	-11,239	-14,588	-15,692	-13,856	-29,090
15-0103-0108-00	Health Insurance	-23,206	-34,356	-39,635	-25,572	-68,380
15-0103-0109-00	Dental Insurance	-1,004	-1,179	-995	-667	-1,335
15-0103-0110-00	Other Payroll Insurance	-4,191	-1,312	-781	-637	-1,120
15-0103-0111-00	EM OYEE RECOGNITION	0	0	0	0	-8,860
15-0103-0203-00	Printing & Advertising	-8,104	-9,012	-3,918	-501	-6,400
15-0103-0207-00	Travel & Training	-2,139	-30	-4,752	-1,633	-7,650
15-0103-0211-00	Equipment Maintenance	-1,285	0	-1,514	-1,827	-4,536
15-0103-0216-00	Other Contractual Service	-28,259	-14,617	-6,523	-1,498	-8,351
15-0103-0218-00	Credit Card Processing Fees	-9,497	-11,514	-18,181	-14,732	-24,240
15-0103-0304-00	Uniforms	-745	0	0	-983	-1,810
15-0103-0305-00	Safety Equipment	-60	0	-12	0	-75
15-0103-0307-00	Equipment Maintenance	0	0	-54	-48	0
15-0103-0310-00	SUP IES	-4,957	-6,586	-6,314	-2,869	-4,820
15-0103-0350-00	Small Tools/Equipment	0	0	0	0	-550
15-0103-0401-00	Insurance	-12,269	-59,307	-59,126	-77,874	-87,750
15-0103-0402-00	Transfer To Debt Service	-847,711	-700,000	-827,225	-378,379	-314,125
15-0103-0403-00	Dues & Subscriptions	-2,682	-2,758	-995	-1,623	-1,600
15-0103-0430-00	Office Facilities & Services	-31,689	-35,007	-37,227	-24,667	-58,940
15-0103-0460-00	Bad Debt	0	169	625	450	-1,300
15-0103-0496-00	Equipment Lease	0	-59,302	-58,869	-37,158	-64,443
15-0103-0497-00	Cost Issuance	0	-26,963	0	0	0
15-0240-0216-00	Other Contractual Services	0	0	-20,265	-21,480	-30,000
15-0240-0351-00	Computer Equipment	0	-1,081	-8,958	0	-9,500
15-0240-0504-00	Machinery & Equipment	0	-10,000	-584	-1,237	-10,000
15-0990-2014-00	HVAC RE ACEMENT	0	-543,877	-35,866	0	0
15-0990-2015-00	Indoor Pool Repair	0	-9,757	-81,875	0	0
15-0990-2016-00	Outdoor Pool Repair	0	-135,146	0	0	0
15-0990-2017-00	Obstacle Course	0	-195,868	0	0	0
15-1119-0101-00	Salary Fulltime	-55,391	-58,877	-61,114	-38,566	-84,274
15-1119-0102-00	Salary Parttime	-13,430	-13,297	-14,051	-10,827	-14,300
15-1119-0103-00	Salary Overtime	-1,289	0	-1,240	-153	-1,650
15-1119-0104-00	Fica	-4,847	-5,737	-5,704	-3,571	-7,612
15-1119-0106-00	Workers Comp	-4,008	-2,120	-4,694	-2,734	-3,244
15-1119-0107-00	Retirement	-3,490	-5,911	-3,789	-3,148	-10,906
15-1119-0108-00	Health Insurance	-20,310	-22,961	-24,613	-25,529	-48,530
15-1119-0109-00	Dental Insurance	-759	-773	-591	-556	-1,025
15-1119-0110-00	Other Payroll Insurance	-373	-390	-202	-412	-520

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15-1119-0201-00	Utilities	-172,840	-188,578	-221,754	-145,574	-178,500
15-1119-0207-00	Travel & Training	-131	0	0	0	-300
15-1119-0211-00	Equipment Maintenance	-15,780	-2,351	-5,387	-3,363	-8,800
15-1119-0213-00	Uniform Maintenance	0	0	0	0	-1,880
15-1119-0216-00	Other Contractual Service	-64,354	-52,273	-74,395	-39,964	-63,901
15-1119-0303-00	Chemicals	-505	-748	-38	0	-1,000
15-1119-0305-00	Safety Equipment	-19	-153	0	-70	-250
15-1119-0307-00	Equipment Maintenance	-3,383	-2,779	-3,669	-1,203	-4,900
15-1119-0310-00	SUP IES	-19,639	-18,529	-20,800	-14,933	-21,500
15-1119-0350-00	Small Tools/Equipment	-1,964	-2,499	-729	-362	-500
15-1119-0425-00	Mdnr Principal Payment	-17,749	-18,288	-18,931	-9,300	0
15-1119-0440-00	Mdnr Interest Payment	-1,182	-643	0	0	0
15-1119-0504-00	Machinery & Equipment	0	-230,409	-95,484	0	0
15-1123-0101-00	Salary Fulltime	0	0	0	0	-35,621
15-1123-0102-00	Salary Parttime	0	0	0	0	-119,903
15-1123-0104-00	Fica	0	0	0	0	-10,372
15-1123-0106-00	Workers Comp	0	0	0	0	-1,664
15-1123-0107-00	Retirement	0	0	0	0	-4,560
15-1123-0108-00	Health Insurance	0	0	0	0	-8,410
15-1123-0109-00	Dental Insurance	0	0	0	0	-253
15-1123-0110-00	Other Payroll Insurance	0	0	0	0	-195
15-1123-0201-00	Utilities	0	0	0	0	-28,790
15-1123-0203-00	Printing & Advertising	0	0	0	0	-100
15-1123-0210-00	Maintenance & Repair	0	0	0	0	-2,350
15-1123-0211-00	Equipment Maintenance	0	0	0	0	-6,850
15-1123-0216-00	Other Contractual Service	0	0	0	0	-11,700
15-1123-0303-00	Chemicals	0	0	0	0	-12,500
15-1123-0304-00	Uniform	0	0	0	0	-5,220
15-1123-0307-00	Equipment Maintenance	0	0	0	0	-5,700
15-1123-0310-00	SUP IES	0	0	0	0	-4,865
15-1123-0320-00	CONCESSION SUP IES	0	0	0	0	-19,010
15-1123-0350-00	Small Tools/Equipment	0	0	0	0	-1,500
15-1123-0401-00	Insurance	0	0	0	0	-16,957
15-1124-0101-00	Salary Fulltime	-25,479	0	0	-19,879	-36,101
15-1124-0102-00	Salary Parttime	-69,278	-1,033	-319	-61,807	-99,017
15-1124-0103-00	Salary Overtime	0	0	0	-341	0
15-1124-0104-00	Fica	-7,459	-216	-24	-5,453	-10,300
15-1124-0106-00	Workers Comp	-1,543	-900	0	-5,109	-1,441
15-1124-0107-00	Retirement	-1,916	0	0	-2,514	-4,560
15-1124-0108-00	Health Insurance	-2,359	0	0	-3,518	-8,410
15-1124-0109-00	Dental Insurance	-220	0	0	-155	-253
15-1124-0110-00	Other Payroll Insurance	-148	0	0	-103	-194
15-1124-0207-00	Travel & Training	-1,318	0	0	-3,005	-1,325
15-1124-0211-00	Equipment Maintenance	-5,023	-3,641	-6,676	-6,129	-3,700
15-1124-0216-00	Other Contractual Service	-33,682	-213,056	-134,386	-1,075	-1,250
15-1124-0303-00	Chemicals	-6,421	-4,959	-7,014	-976	-6,565
15-1124-0304-00	Uniforms	-566	-411	0	0	0
15-1124-0305-00	Safety Equipment	-157	0	-880	-1,080	-1,220
15-1124-0307-00	Equipment Maintenance	-471	-966	-1,663	-1,165	-1,820
15-1124-0310-00	SUP IES	-529	-1,294	-1,649	-918	-1,650
15-1124-0350-00	Small Tools/Equipment	-208	0	0	0	0
15-1124-0504-00	Machinery & Equipment	-6,396	0	0	0	0
15-1125-0101-00	Salary Fulltime	0	0	0	0	-83,260
15-1125-0102-00	Salary Parttime	0	0	0	0	-30,000
15-1125-0103-00	Salary Overtime	0	0	0	0	-1,800
15-1125-0104-00	Fica	0	0	0	0	-8,785
15-1125-0106-00	Workers Comp	0	0	0	0	-4,340
15-1125-0107-00	Retirement	0	0	0	0	-10,856
15-1125-0108-00	Health Insurance	0	0	0	0	-53,110
15-1125-0109-00	Dental Insurance	0	0	0	0	-930
15-1125-0110-00	Other Payroll Insurance	0	0	0	0	-505
15-1125-0201-00	Utilities	0	0	0	0	-25,000
15-1125-0203-00	Printing & Advertising	0	0	0	0	-1,200
15-1125-0207-00	Travel & Training	0	0	0	0	-2,470
15-1125-0210-00	Maintenance & Repair	0	0	0	0	-6,000

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15-1125-0211-00	Equipment Maintenance	0	0	0	0	-11,000
15-1125-0213-00	Uniform Maintenance	0	0	0	0	-4,116
15-1125-0216-00	Other Contractual Service	0	0	0	0	-33,472
15-1125-0302-00	Gas, Oil & Grease	0	0	0	0	-21,350
15-1125-0303-00	Chemicals	0	0	0	0	-5,000
15-1125-0307-00	Equipment Maintenance	0	0	0	0	-7,000
15-1125-0310-00	SUP IES	0	0	0	0	-13,500
15-1125-0325-00	SPECIAL EVENTS SUP IES	0	0	0	0	-8,480
15-1125-0350-00	Small Tools/Equipment	0	0	0	0	-7,000
15-1125-0401-00	Insurance	0	0	0	0	-35,726
15-1125-0403-00	Dues & Subscriptions	0	0	0	0	-1
15-1125-0496-00	Equipment Lease	0	0	0	0	-97,556
15-1126-0101-00	Salary Fulltime	-35,996	-76,488	-117,453	-68,397	-61,600
15-1126-0102-00	Salary Parttime	-101,391	-97,282	-125,709	-103,595	-80,240
15-1126-0103-00	Salary Overtime	-168	-669	-746	-2,033	-1,230
15-1126-0104-00	Fica	-10,166	-13,621	-18,639	-13,305	-10,908
15-1126-0106-00	Workers Comp	-1,294	-2,632	-12,571	-2,621	-1,526
15-1126-0107-00	Retirement	-2,039	-7,136	-9,249	-5,907	-7,981
15-1126-0108-00	Health Insurance	-10,735	-14,388	-21,910	-14,358	-17,334
15-1126-0109-00	Dental Insurance	-315	-749	-1,015	-558	-521
15-1126-0110-00	Other Payroll Insurance	-204	-424	-604	-378	-356
15-1126-0207-00	Travel & Training	-558	-200	-447	-500	-500
15-1126-0211-00	Equipment Maintenance	-5,989	-95	-23	-534	-1
15-1126-0216-00	Other Contractual Service	-8,921	-12,878	-22,313	-10,706	-1
15-1126-0304-00	Uniforms	0	0	0	0	-1,950
15-1126-0307-00	Equipment Maintenance	-1,017	-143	-118	-56	-840
15-1126-0310-00	SUP IES	-9,244	-14,386	-12,566	-12,365	-5,000
15-1126-0504-00	Machinery & Equipment	-10,357	-4,821	0	0	0
15-1126-0702-00	Aerobics	-112	-275	0	-212	-500
15-1126-0706-00	Youth Basketball	-1,685	-8,690	-8,670	-937	0
15-1126-0707-00	Day Camp	0	0	0	0	-16,401
15-1126-0716-00	Youth Volleyball	0	-518	-1,545	-2,000	0
15-1126-0718-00	Misc Recreation Programs	-3,465	-2,536	-5,951	-1,539	-4,000
15-1126-0719-00	Adult Volleyball	-180	0	-4,014	-286	0
15-1126-0720-00	Martial Arts Expense	0	0	0	0	-1,600
15-1127-0101-00	Salary Fulltime	0	0	0	0	-17,918
15-1127-0102-00	Salary Parttime	0	0	0	0	-15,852
15-1127-0104-00	Fica	0	0	0	0	-2,583
15-1127-0106-00	Workers Comp	0	0	0	0	-363
15-1127-0107-00	Retirement	0	0	0	0	-2,294
15-1127-0108-00	Health Insurance	0	0	0	0	-4,270
15-1127-0109-00	Dental Insurance	0	0	0	0	-130
15-1127-0110-00	Other Payroll Insurance	0	0	0	0	-100
15-1127-0207-00	Fitness Travel & Training	0	0	0	0	-500
15-1127-0211-00	Fitness Equipment Maintenance	0	0	0	0	-2,000
15-1127-0216-00	Other Contractual Service	0	0	0	0	-12,250
15-1127-0310-00	SUP IES	0	0	0	0	-1,500
15-1127-0403-00	Dues & Subscriptions	0	0	0	0	-2,400
15-1128-0101-00	Salary Fulltime	0	0	0	0	-17,918
15-1128-0102-00	Salary Parttime	0	0	0	0	-37,742
15-1128-0104-00	Fica	0	0	0	0	-4,260
15-1128-0106-00	Workers Comp	0	0	0	0	-600
15-1128-0107-00	Retirement	0	0	0	0	-2,294
15-1128-0108-00	Health Insurance	0	0	0	0	-4,270
15-1128-0109-00	Dental Insurance	0	0	0	0	-130
15-1128-0110-00	Other Payroll Insurance	0	0	0	0	-100
15-1128-0207-00	Travel & Training	0	0	0	0	-950
15-1128-0304-00	Uniform	0	0	0	0	-420
15-1128-0310-00	ATHLETIC SUP IES	0	0	0	0	-3,000
15-1128-0320-00	BALLFIELD CONCESSION SUP IES	0	0	0	0	-5,000
15-1128-0703-00	Tournaments	0	0	0	0	-2,125
15-1128-0720-00	BASEBALL SUP IES	0	0	0	0	-9,980
15-1128-0721-00	Baseball Contractual	0	0	0	0	-2,750
15-1128-0722-00	SOFTBALL SUP IES	0	0	0	0	-6,380
15-1128-0723-00	Softball Contractual	0	0	0	0	-1,920

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
15-1128-0724-00	FOOTBALL SUP IES	0	0	0	0	-3,880
15-1128-0725-00	Football Contractual	0	0	0	0	-570
15-1128-0726-00	VOLLEYBALL SUP IES	0	0	0	0	-6,100
15-1128-0727-00	Volleyball Contractual	0	0	0	0	-1,430
15-1128-0728-00	BASKETBALL SUP IES	0	0	0	0	-10,000
15-1128-0729-00	Basketball Contractual	0	0	0	0	-1,620
15-1128-0732-00	LESSONS SUP IES	0	0	0	0	-1,000
15-1128-0734-00	MISC ATHLETICS S YS	0	0	0	0	-2,900
11-0990-4220-00	2023 Cop-B Parks Project Expenses	0	0	0	-113,972	0
2 Expense Total		-2,555,833	-4,403,732	-4,159,427	-2,165,193	-2,946,308
15 Parks and Recreation Fund Surplus (Deficit)		-332,542	1,092,266	-1,090,700	80,261	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
16 Emergency Services Fund						
16-5022	Sales Tax From State	0	0	0	13,711	0
16-5027	Public Safety Sales Tax	550,499	719,582	719,582	1,899,418	2,292,525
16-5332	Ambulance Service Fees	2,184,780	2,328,726	2,328,726	1,493,631	1,544,160
16-5365	Crmmc Transport Contract	180,178	182,392	182,392	60,797	0
16-5366	Gemt	0	0	0	79,665	97,940
16-5509	Taxable Misc	59	12	12	6	0
16-5510	Miscellaneous	541,617	13,818	13,818	215	5,000
16-5512	Training Income	6,070	25	25	29	42,000
16-5516	Short & Over - Ems	0	0	0	0	0
16-5529	Credit Card Fees	556	549	549	420	300
16-5535	AUCTION & SUR US SALES	16,100	10,000	10,000	0	0
16-5537	Donations	0	0	0	2,100	0
16-5815	Interest Income	644	183	183	0	60
16-5931	Transfer From Other Funds	629,429	199,850	199,850	0	886,263
16-5936	Lease Proceeds	0	245,462	245,462	0	0
16-5937	Federal Grants	26,652	764	764	0	0
1 Revenue Total		4,136,583	3,701,363	3,701,363	3,549,992	4,868,248
2 Expense						
16-0103-0101-00	Salary Fulltime	-1,023,664	-891,582	-1,063,850	-1,448,962	-1,580,032
16-0103-0102-00	Salary Parttime	-143,497	-150,876	-154,747	-182,435	-183,075
16-0103-0103-00	Salary Overtime	-211,093	-148,204	-198,409	-172,095	-173,235
16-0103-0104-00	Fica	-96,982	-94,981	-104,711	-137,747	-154,106
16-0103-0106-00	Workers Comp	-63,838	-109,479	-94,726	-146,090	-123,688
16-0103-0107-00	Retirement	-108,553	-113,081	-107,788	-181,860	-213,536
16-0103-0108-00	Health Insurance	-184,562	-174,856	-238,493	-476,045	-518,580
16-0103-0109-00	Dental Insurance	-7,949	-6,900	-7,175	-10,620	-11,116
16-0103-0110-00	Other Payroll Insurance	-6,355	-4,680	-4,948	-7,718	-9,032
16-0103-0201-00	Utilities	-31,606	-31,303	-32,942	-41,527	-33,340
16-0103-0203-00	Printing & Advertising	-632	-673	-1,359	-1,550	-800
16-0103-0207-00	Travel & Training	-2,432	-2,752	-24,879	-35,120	-34,318
16-0103-0211-00	Equipment Maintenance	-71,462	-46,929	-45,309	-67,398	-54,340
16-0103-0215-00	Radio Maintenance	-2,472	-5,841	-3,384	-6,750	-7,081
16-0103-0216-00	Other Contractual Service	-47,080	-41,868	-84,908	-122,049	-95,863
16-0103-0218-00	Credit Card Processing Fee	-3,380	-7,999	-6,535	-8,910	-6,000
16-0103-0302-00	Gas, Oil & Grease	-32,438	-51,028	-46,921	-83,000	-44,000
16-0103-0303-00	Chemicals	-1,353	-353	-2,067	-2,500	-1,200
16-0103-0304-00	Uniforms	-11,817	-6,251	-15,738	-15,590	-18,487
16-0103-0305-00	Safety Equipment	0	0	0	0	-23,140
16-0103-0307-00	Equipment Maintenance	-6,100	-5,835	-6,675	-7,392	-7,055
16-0103-0309-00	Maintenance	-16,676	-3,014	-9,135	-8,027	-7,238
16-0103-0310-00	SUP IES	-5,360	-5,621	-7,623	-9,589	-7,965
16-0103-0311-00	HAZ MAT SUP IES	-524	-325	-638	-1,200	-840
16-0103-0317-00	MEDICAL SUP IES	-35,057	-55,689	-33,610	-27,785	-27,785
16-0103-0321-00	TEACHING SUP IES	-2,049	-1,152	-1,585	-6,020	-8,000
16-0103-0326-00	Emergency Managment	0	0	0	0	-12,101
16-0103-0350-00	Small Tools/Equipment	-4,267	-3,988	-16,345	-8,420	-5,275
16-0103-0351-00	Computer Equipment	-12,273	0	0	0	0
16-0103-0400-00	Insurance Claim Expense	0	-17,593	0	0	0
16-0103-0401-00	Insurance	-12,931	-121,990	-48,746	-50,000	-64,974
16-0103-0403-00	Dues & Subscriptions	-1,381	-475	-515	-3,875	-1,804
16-0103-0430-00	Office Facilities & Services	-308,477	-341,568	-341,568	-490,000	-513,600
16-0103-0452-00	Medicare/Medicaid	-807,969	-775,591	-589,607	-550,000	-550,000
16-0103-0460-00	Bad Debt	-250,095	-618,463	-3,809	-200,000	-200,000
16-0103-0496-00	Equipment Lease	0	-109,780	-111,020	-174,029	-117,954
16-0103-0497-00	Cost Issuance	0	-5,462	0	0	0
16-0103-0504-00	Machinery & Equipment	-658,269	-590	-11,775	-374,999	0
16-0240-0216-00	Other Contractual Services	0	-7,638	-31,304	-24,000	-28,991
16-0240-0351-00	Computer Equipment	0	0	-8,405	-10,000	-29,700
16-0240-0504-00	Machinery & Equipment	0	-7,132	0	0	0
16-0990-2014-00	Building Improvements	0	0	0	-300,000	0
2 Expense Total		-4,172,593	-3,971,541	-3,461,247	-5,393,303	-4,868,248
16 Emergency Services Fund Surplus (Deficit)		-36,010	-270,179	240,116	-1,843,311	0

		FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2024 Budget
20 Debt Service Fund						
1 Revenue						
20-5815	Interest Income	161	0	0	1,000	1,030
20-5906	Transfer From General Fund	1,646,000	0	0	0	0
20-5932	Transfer From Park Sales Tax	847,711	700,000	827,225	810,563	314,595
20-5950	Transfer From Reserve	0	0	0	61,000	0
1 Revenue Total		2,493,872	700,000	827,225	872,563	315,625
2 Expense						
20-0103-0424-00	Fiscal Agent Expenses	-625	-4,100	-1,700	-5,000	-1,500
20-0103-0425-00	Budgeted Principal Payment	-785,000	-2,445,000	-815,000	-754,680	-195,000
20-0103-0440-00	Bond Interest Expense	-62,711	-68,188	-54,178	-79,459	-119,125
2 Expense Total		-848,336	-2,517,288	-870,878	-839,138	-315,625
20 Debt Service Fund Surplus (Deficit)		1,645,536	-1,817,288	-43,653	33,424	0

Legal Debt Capacity

Article VI, Sections 26(b) and (c) of the Constitution of the State of Missouri limit the net outstanding amount of authorized general obligation indebtedness for a city to 10% of the assessed valuation of the city by a two-thirds (four-sevenths at certain elections) vote of the qualified voters. Article VI, Section 26(d) provides that a city may, by a two-thirds (four-sevenths) at certain elections vote of the qualified voters, incur indebtedness in an amount not to exceed an additional 10% for the purpose of acquiring rights-of-way, construction, extending and improving streets and avenues, and sanitary or storm sewer systems, provided the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation. Article VI, Section 26(e) provides that a city may, by a two-thirds (four-sevenths at certain elections) vote of the qualified voters, incur indebtedness in an amount not exceeding an additional 10% for the purpose of purchasing or constructing waterworks, electric or other light plants to be owned exclusively by the city, provided that the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation.

The legal debt margin of the City is as follows:

Constitutional Debt Limit (20% of Assessed Value)	<u>\$ 35,397,062</u>
General Obligation Bond Indebtedness Outstanding	<u>0</u>
Remaining Legal Debt Margin	<u>\$ 35,397,062</u>

CAPITAL IMPROVEMENT PLAN FISCAL 2024 TO 2028

The Capital Improvement Plan

The Capital Improvement Plan (CIP) is a separate budgeting process within the annual operating budget. The CIP procedure is used to plan, budget, and finance the purchase and/or construction of large capital infrastructure, facilities, equipment, and other capital assets. The City uses this process to ensure expensive, long-lived projects are aligned with its strategic direction and that the money is well spent.

Funding for capital projects can be obtained from any of the following sources:

General Fund Operating Revenues Cash is allocated from the General Fund to fund maintenance, technology, and other small capital projects.

Electric System, Water & Sewer Revenue Bonds The enterprise funds are supported by fees for service rather than by taxes. Revenue bonds are a type of loan in which the loan is repaid with revenues from the enterprise, not by contributions from the General Fund. These loans are used for projects related to plant capacity and modernizing the systems.

General Obligation (GO) Bonds This funding source is used to finance major capital projects with an expected life of 10 or more years. A general obligation bond is secured by the City's pledge to use legally available resources, including tax revenue, to repay bondholders.

Certificates of Participation (COP): This funding source is used to finance major capital projects with an expected life of 10 or more years. A COP is secured by the City's pledge to use legally available resources, including tax revenue, to repay certificate holders.

Parks Sales Tax Fund This is funded by a voter approved sales tax initiative. It is dedicated to parks and recreational facilities.

Grants Funds may be granted from Federal, State, or local sources, such as law enforcement sharing or transportation funding.

CIP Development Process

CIP provides detailed information for all CIP projects that the City has planned for the 5 years displayed. The CIP is updated annually to adjust for changing capital needs, changes in availability and cost of funds, and to add a year of programming to replace the year just completed. The CIP process begins in August when all documents and financial tools are updated with current figures. Departments update current project descriptions and create new project descriptions for proposed projects. These descriptions include the following information: Project Name and Number, Fund, Department, Contact Person, Total Project Cost, Description, Justification, Expenditure Detail, Timeline Funding Sources, and Operation and Maintenance costs. Projects are then listed in the 5-year CIP or the unfunded/pending List. The Finance Team examines the revenue forecast to see how the updated projects and proposed new projects impact the forecast. A debt service analysis is conducted and determines the final number of bond projects that can be financed within the five-year period. New projects are included based upon debt capacity, operation, and maintenance cost impacts.

The Finance Department then prepares the electronic and printed version of the proposed CIP. Work sessions are held with the Board of Alderman to give the board an opportunity to study and evaluate the proposal. The CIP is then formally adopted by the Board of Alderman in October.

Impact on Operating Budget

Some capital projects will have an impact on future operating budgets. Examples of on-going operational costs include maintenance, utility costs, fuel, and annual debt service payments. These costs are analyzed along with the capital project item to determine the operating impact, positive or negative, on the budget. The following 2024 CIP detail reports anticipated impacts on the operating budget for projects. Debt financed projects will not have any immediate impact on the budget but will have annual debt service payments that will be included in future budgets.

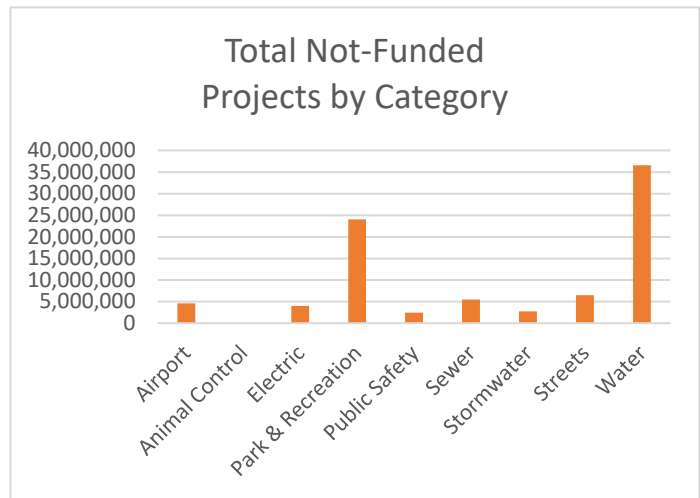
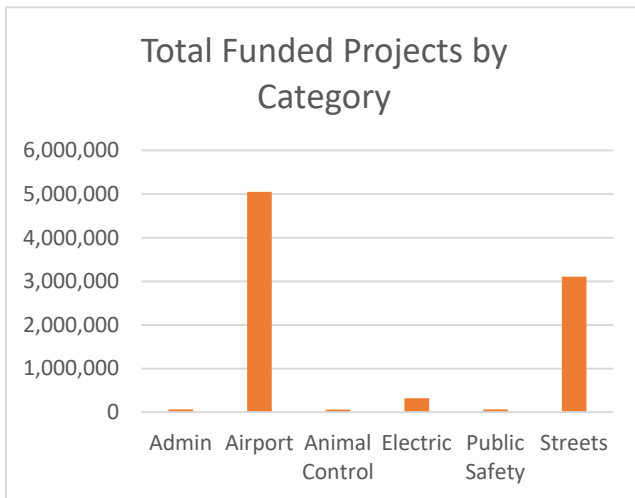
	FY 2020	FY 2021	FY 2022	FY 2023 Budget	FY 2023 Estimate	FY 2024 Budget
0210 Maintenance & Repair	33,186	20,734	27,472	51,075	51,075	102,950
0211 Equipment Maintenance	215,412	207,963	264,048	307,615	310,143	232,494
0213 Uniform Maintenance	13,350	16,204	22,957	33,139	33,139	38,281
0215 Radio Maintenance	3,710	7,126	3,384	15,650	15,650	15,731
0306 R.O.W. Maintenance	638	8,589	4,925	66,723	66,723	25,000
0307 Equipment Maintenance	65,511	56,388	97,934	98,820	99,044	72,012
0309 Maintenance	239,241	192,432	329,092	340,406	340,406	244,138
0318 Street Light Maintenance	13,440	0	0	0	0	0
0319 Distribution Maintenance S	3,495	-47,408	55,325	406,021	406,021	353,500
Grand Total	587,983	462,028	805,137	1,319,449	1,322,201	1,084,105

CITY OF HARRISONVILLE

5-YEAR CAPITAL PROJECTS AND EXPENDITURES

2024-2028

FUNDED						
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Admin	\$65,000					65,000
Airport	\$5,054,000	\$0	\$0	\$0	\$0	5,054,000
Animal Control	\$60,000					60,000
Electric	\$120,000	\$100,000	\$100,000			320,000
Public Safety	\$65,000					65,000
Streets	\$307,500	\$700,000	\$700,000	\$700,000	\$700,000	3,107,500
Grand Total	\$5,671,500	\$800,000	\$800,000	\$700,000	\$700,000	8,671,500



NOT-FUNDED						
	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Airport	\$450,000	\$1,842,200	\$1,755,000	\$520,000	\$40,000	4,607,200
Animal Control						60,000
Electric	\$0	\$2,500,000	\$1,500,000	\$0	\$0	4,000,000
Park & Recreation	\$22,480,698	\$362,064	\$673,600	\$77,000	\$500,000	24,064,362
Public Safety	\$1,478,639	\$438,000	\$200,000	\$280,000	\$260,000	2,456,639
Sewer	\$1,484,353	\$2,401,848	\$576,592	\$550,000	\$468,000	5,480,793
Stormwater	\$250,000	\$469,816	\$441,092	\$490,000	\$1,108,650	2,759,558
Streets	\$176,000	\$2,430,750	\$1,709,250	\$1,584,750	\$669,500	6,495,250
Water	\$3,553,578	\$2,998,224	\$11,745,660	\$18,184,000	\$125,000	36,606,462
Grand Total	\$29,873,268	\$13,442,902	\$18,601,194	\$21,685,750	\$3,171,150	86,530,264

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

FUNDED

Row Labels	PROJECT DESCRIPTION	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024- 2028
Community Dev							
01-0312-0504-00	Incinerator	60,000					60,000
Community Dev Total		60,000					60,000
Electric							
07-0721-0309-00	Fencing at North Sub Station	50,000					50,000
07-0990-4012-00	Backyard Powerline Rebuild Projects	70,000	100,000	100,000			270,000
Electric Total		120,000	100,000	100,000			320,000
Fleet							
09-0103-0504-00							
	City Administrator Vehicle	65,000					65,000
09-0103-0504-02	K-9 VEHICLE WITH EQUIPMENT	65,000					65,000
Fleet Total		130,000					130,000
Public Works							
01-0707-0504-00	Bobcat Sweeper Attachment	7,500					7,500
01-0907-1002-00	Asphalt Program	200,000	500,000	500,000	500,000	500,000	2,200,000
01-0917-1072-00	Reconstruct Runway 17 35 Mill and Overlay (Contingent of Grant)	5,054,000	0	0	0	0	5,054,000
01-0938-1003-00	Sidewalk & Curb Program	100,000	200,000	200,000	200,000	200,000	900,000
Public Works Total		5,361,500	700,000	700,000	700,000	700,000	8,161,500
Grand Total		5,671,500	800,000	800,000	700,000	700,000	8,671,500

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

UNFUNDED

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Community Dev						
Resurface Existing Animal Control Shelter Parking Lot						60,000
Community Dev Total						60,000
Electric						
AMI - Automated Metering		1,500,000			0	1,500,000
Demo Electric & Water Building (75% elec, 25% CWSS)	0	0	0	0	0	0
New Electric Substation - Industrial Park		1,000,000	1,500,000		0	2,500,000
Replace 2015 Bucket Truck	0	0	0	0	0	0
Electric Total	0	2,500,000	1,500,000	0	0	4,000,000
Emergency Services						
Ambulance	0	0	0	0	260,000	260,000
Ambulance Refit	200,000	250,000	0	0	0	450,000
Bunker Gear Lockers x 40	15,000				0	15,000
Fire Communication Radios	135,000	0	0	0	0	135,000
Fitness Equipment	5,000	5,000	0	0	0	10,000
Forcible Entry Training Prop	0	8,000	0	0	0	8,000
HDF Remodel- Admin Side	0	0	200,000	0	0	0
HFD Remodel- Living Quarters	0	0	0	0	0	0
IPAD/Android Tablets - Apparatus	7,700	0	0	0	0	7,700
Ladder Truck Replacement	1,000,000	0	0	0	0	1,000,000
OUTDOOR WARNING SIRENS	80,000					80,000
Personal Protection Gear	0	0	0	0	0	0
Replace & Repair Front & Back Driveways	0	100,000	0	0	0	100,000
Ventilation System (Apparatus Bay)	0	0	0	0	0	0
Washer Extractor/Dryer	0	0	0	0	0	0
Emergency Services Total	1,442,700	363,000	200,000	0	260,000	2,065,700
Park & Recreation						
72" Zero Turn Mower	19,000	0	0	0	0	19,000
Artificial Turf Install Artificial Turf In Social Hall	17,000	0	0	0	0	17,000
Batting Cage and Netting	10,000	0	0	0	0	10,000
Benches/Tables Replace Benches (6) & Park Picnic Tables (5)	0		8,600	0	0	8,600
Boom Mower	0	20,000	0	0	0	20,000
Bucket truck	0	0	100,000	0	0	100,000
Build Replacement Skate Park	0	0	0		500,000	500,000
City Park Playground Sidewalk	41,100	0	0	0	0	41,100
Dredge City Lake and Lake Luna	0	0	500,000	0		500,000
Floor Scrubber Replace Floor Scrubber	0	12,000	0	0	0	12,000
Gel Coating for Pool Slides	75,000	0	0	0	0	75,000
HCC Ceiling Fans	0	16,000	0	0	0	16,000
HCC Gym Flooring Resurfacing	28,000	0	0	0	0	28,000
HCC Office remodel	7,000	0	0	0	0	7,000
Hot Tub Heater W/ Smart Control	0	27,764	0	0	0	27,764
HVAC Controls	0	0	0	0	0	0
HVAC Duct Work Reattachment	0	0	0	0	0	0
HVAC for CASS Room	29,000					
Lake Luna Sidewalk		7,800	0	0	0	7,800
Landscape Rock for various park areas	6,000	0	0	0	0	6,000
Lighting for Indoor Pool	85,000	0	0	0	0	85,000
Mini quick attachment for attachments	5,000	0	0	0	0	5,000
Motion Cage Fitness Functional Training	0	0	0	35,000	0	35,000
New Ice Machine for Cass Room	0	3,000	0	0	0	3,000

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

UNFUNDED

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Outdoor Pool Concession Window replacement /Awning	0	3,000	0	0	0	3,000
Outdoor Pool Pump Replacement- Slide	0	0	0	0	0	0
Outdoor Pool Valves	0	0	0	0	0	0
Paint Indoor Pool	0	75,000	0	0	0	75,000
Paint rest of HCC	0	40,000	0	0	0	40,000
Parking lot lining HCC and patching	10,000	0	0	0	0	10,000
Parks Maintenance Building Fence	15,000	0	0	0	0	15,000
Playground Equipment - Lords Park		43,000				43,000
Playground Equipment - Shelter 7		43,000				43,000
Pole Barn Parks Equipment Storage 30 X 40 Barn	0	0	0	42,000	0	42,000
Pool Vacuum	5,000	0	0	0	0	5,000
Renovation North Park Athletic Fields	21,501,598	0	0	0	0	21,501,598
Replace HCC Concrete patio	0	60,000	0	0	0	60,000
Replace HCC Couches (visitor seating)	5,000	0	0	0	0	5,000
Replace Indoor Spray Feature Injectors	8,000	0	0	0	0	8,000
Replace ODP Schedule 80 Piping and media filter	250,000	0	0	0	0	250,000
Replace Shelter Concrete (Lords Park Shelter)	0	0	35,000		0	35,000
Replace Shelter Concrete (Shelter 2)	20,000	0	0		0	20,000
Replace Water Fountains in HCC	4,000	0	0	0	0	4,000
Replaster Hot Tub	0	5,000	0	0	0	5,000
Skid Steer forestry attachment Split cost w/ Electric & CWSS	0	0	15,000	0	0	15,000
Smart Controller for ODP	0	6,500	0	0	0	6,500
Storage Building Install Storage Building	0		15,000	0	0	15,000
Tennis Courts Resurfacing/Pickleball courts	325,000	0	0	0	0	325,000
Volleyball Poles and Sleeves	15,000	0	0	0	0	15,000
Park & Recreation Total	22,480,698	362,064	673,600	77,000	500,000	24,064,362
Police						
DISPACTCH FURNITURE		75,000				75,000
HANDGUNDS AND ACCESSORIES	30,939					30,939
MOTOROLA APX MOBILE RADIO				115,000		115,000
MOTOROLA APX WALKIES				165,000		165,000
PATROL DIGITAL CAMERAS	5,000					5,000
Police Total	35,939	75,000		280,000		390,939
Public Works						
"Bridge with no exits" I-49 and Rockhaven Rd. - conduct an AJR for future east-west arterial						0
"Waters Rd. Extension" - alternative east-west arterial between 291 and MO 7						0
1/2 Ton Truck		40,000				40,000
16' flat bottom boat	10,000					10,000
2010 box-v-plow		6,000				6,000
3-4 leg round-a-bout near the current intersection of Outer Rd. and Commercial St.						0
6 shooter for skid steer	55,000					55,000
72 inch zero turn mower	20,000					20,000
ADA transition plan improvements along MO 2 and MO 7						0
AMI (Utility Meter Read Software) metering system (50% water and 50% sewer)		1,500,000				1,500,000
Amy at Matt Channel Improvements		219,816				219,816
Ash St Culvert Replacement	0	0	0	0	0	0
BASE ASPHALT FOR WWTP ROADS AND DRIVES	150,000					150,000

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

UNFUNDED

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Beckerdite Storm Drainage	0	0	0	0	0	0
Blueberry To James Sanit Swr (2021 Sewer Lines)	0	0	0	0	0	0
Burriss Ridge Stand Pipe 250,000 gallons				1,189,000		1,189,000
Cleaning of both clearwells and water tower					25,000	25,000
Commercial St. Improvements - 291 south to I-49 and Commercial St. Interchange						0
Complete Remainder of Hangar Door Seals	50,000					50,000
Complete Streets improvements along Mechanic St.						0
Comprehensive re-design of Commercial St.						0
Construct 6 unit T-Hangar/Taxi Lanes		0	600,000	0	0	600,000
Construct Cleaspan Hangar 100ft x 60ft				500,000		500,000
Construct Partial Parallel Taxi Lane			1,135,000			1,135,000
Downtown Square Water Main Replacement	506,249	0	0	0	0	506,249
Electric Jack Hammer	10,000	0	0	0	0	10,000
Electronic Gate for Entering the Taxi Lane.			20,000			20,000
Elevated 1.0 MG Composite Take	0		835,000	9,995,000	0	10,830,000
Emergency Storm Water Repair	100,000	100,000	100,000	100,000	100,000	500,000
F150	100,000	40,000				140,000
F650 Service Truck Dump Truck (65% water and 35% sewer)	100,000					100,000
Forestry Head		15,000	0	0	0	15,000
Hwy 7 at 1-49, Plaza and Winchester	0	0	0	1,250,000	0	1,250,000
Hydro Vac Trailer	165,000					165,000
I-49 & MO Diverging Diamond- "Harrisonville" signage						0
Improvements along MO 2/Mechanic St. from the I-49 ramps to Commercial St.						0
Improving Industrial Roads - Brickplant, 275th, Brookhart						0
Infiltration/Inflow Reduction	300,000	300,000	300,000	300,000	300,000	1,500,000
Install 2,500 LF of 12-inch water main from Family Center to the 12-inch water main on E. 255th St.		493,024				493,024
Install Roof on Street Dpt Building	0	0	0	0	0	0
Intersection of South Street and Independence (Hwy 2)	0			334,750	669,500	1,004,250
James Street Storm Drainage Improvement	0	0	0	0	0	0
Jefferson Pkwy, Locust to Community Center Phase 1	0	2,430,750		0	0	2,430,750
Jefferson Pkwy, Community Center to Water Rd Phase 2	0	0	1,709,250	0	0	1,709,250
Jefferson Pkwy, Lexington St., and Sandy Links/Sunny Swim extension/realignment						0
Jet Fuel Tank 10,000 Gallons	0	387,000		0	0	387,000
John Deere Tractor 70Hp (50% water and 50% sewer)				50,000		50,000
John Deere Tractor and Brush Hog	36,000					36,000
Joy at Kay				240,000		240,000
Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Const	0	117,700	0	0	0	117,700
Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Conting	0	23,540	0	0	0	23,540
Kings St & Anaconda @ Clearwater Sanit Swr Prjts-Engr	29,425	0	0	0	0	29,425
Lake Harrisonville Spillway Renovation	0	0	0	0	0	0
Lead Service Line Inventory		0	0	0	0	0
Mapping of our water system	400,000					400,000
Meadowlark Channel					531,050	531,050
Meadowlark Sanit Swr Prjt-Const		644,000	0	0	0	644,000
Meadowlark Sanit Swr Prjt-Conting		128,800	0	0	0	128,800
Meadowlark Sanit Swr Prjt-Engr	161,000	0	0	0	0	161,000
Mill & Overlay Taxi lanes (Contingent On Grant)	0	1,455,200	0	0	0	1,455,200

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

UNFUNDED

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
Mini Excavator	0	0		0	0	0
MO Hwy 2 South Street Culvert over Muddy Creek Tributary	0		0	0	0	0
Muddy Creek/FEMA Buyout	0	0	0	0	0	0
North Oakland Street Asphalt Options	65,000		0	0	0	65,000
Planning a new east-west arterial road between MO 2/South St. and 267th						0
Precision Drive Rail Spur Track Maintenance Program		0	0	0	0	0
Raw Water Transmission Line & Pump Station -Const		800,000	8,000,000	7,000,000	0	15,800,000
Raw Wtrtransm Line-Const Testing			24,000		0	24,000
Raw Wtrtransm Line-Conting			1,374,600			1,374,600
Raw Wtrtransm Line-Engr	608,500	0	0		0	608,500
Raw Wtrtransm Line-Inflation Factor			824,760		0	824,760
Raw Wtrtransm Line-Inspection		0	150,000		0	150,000
Raw Wtrtransm Line-Row/Acquisitions	1,033,980	0	0		0	1,033,980
REIL'S					40,000	40,000
Removal of old chemical building					100,000	100,000
Replace 425' 8" sewer main on E Wall St.			126,592			126,592
Replace 650 of 8" water main at 703 S Commercial St	474,849					474,849
Replace 800' of 8" sewer main of Tab st from Lexington to Lake Ave.	188,684					188,684
Replace and redesign 1000' of 6" sewer main to 8" sewer main on Parklane	443,244					443,244
Replace and redesign 8" sewer main on N Bradley, N King, Wall Street & E Mechanic area		487,964				487,964
Replace or line 1300 ' of 8" sewer main on Eastwood Rd		494,844				494,844
Replacement Truck for 5B F-350	75,000					
Royal St Extension	0	0	0	0	0	0
Salt Spreader						0
SCADA Replacement				50,000		50,000
SCADA Servers	80,000					80,000
Scissor Lift for Building Maintenance				20,000		20,000
Sludge Lagoon Closure						0
Smith Circle					327,600	327,600
South Commercial Street Extension	0	0	0	0	0	0
South Sewer System Project	0	0	0	0	0	0
South Sewer System Project - Engineering		0	0	0	0	0
South Sewer System Project - Construction		0	0	0	0	0
South Sewer System Project - Construction Testing		0	0	0	0	0
South Sewer System Project - Contingencies		0	0	0	0	0
South Sewer System Project - Inspection						0
South Sewer System Project - ROW/Acquisitions						0
Southland Interceptor Sanit Swr	0	0	0	0	0	0
Stormwater Projects & Maintenance Program	150,000	150,000	150,000	150,000	150,000	750,000
Street Department Maintenance Storage Building	0	0	0	0	0	0
Structural Evaluation and Repair of Hangars A, C, D	400,000					400,000
SURFACE ASPHALT FOR WWTP ROADS AND DRIVES	52,000					52,000
Three Replacement Sludge Pumps	0	0	0	0	0	0
Walker Addition Watermain Replacement-Const	0		457,700	0	0	457,700
Walker Addition Watermain Replacement-Conting	0		79,600		0	79,600
Walker Addition Watermain Replacement-Engr	0	90,000	0	0	0	90,000
Walker Addition Watermain Replacement-Row/Acquisitions		69,200	0	0	0	69,200

CITY OF HARRISONVILLE
5-YEAR CAPITAL PROJECTS AND EXPENDITURES
2024-2028

UNFUNDED

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	TOTAL 2024-2028
West Pearl Street			191,092			191,092
WTP Clarifier Covers	0	0	0	0	0	0
WWTP Excess Flow Holding Basin Slab Concrete Replacement	150,000	150,000	150,000	150,000	150,000	750,000
WWTP Metal Building for Boom Truck						0
Zero Turn Mower Replacement					18,000	18,000
Public Works Total	5,913,931	10,142,838	16,227,594	21,328,750	2,411,150	55,949,263
Grand Total	29,873,268	13,442,902	18,601,194	21,685,750	3,171,150	86,530,264

EMPLOYEE SUMMARY - FULL TIME EQUIVALENT

Department/Title	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Budget
ADMINISTRATION					
City Administrator	1.00	1.00	1.00	1.00	1.00
City Clerk/PIO	1.00	1.00	1.00	1.00	1.00
PIO/Deputy City Clerk	0.00	0.00	0.00	0.00	0.00
Executive Secretary	1.00	1.00	1.00	1.00	1.00
Payroll/Benefits	1.00	0.00	0.00	0.00	0.00
Municipal Court Administrator	1.00	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.00	0.00	0.00	0.00
TOTAL ADMINISTRATION	5.50	4.00	4.00	4.00	4.00
FINANCE-ADMINISTRATION					
Finance Director	1.00	0.00	0.00	0.00	0.00
Finance Manager	0.00	1.00	1.00	1.00	1.00
Director of Administrative Services	0.00	1.00	1.00	1.00	1.00
IT Director	1.00	0.00	0.00	0.00	0.00
IT Specialist	1.00	1.00	1.00	1.00	1.00
IT Security Specialist	0.00	1.00	1.00	1.00	1.00
GIS Technician	0.00	1.00	1.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00	1.00
Accounts Payable Specialist	1.00	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.00	0.00	0.00	0.00
Payroll/Benefits	0.00	1.00	1.00	1.00	1.00
Payroll/Accounting Clerk	0.00	1.00	1.00	1.00	1.00
TOTAL FINANCE-ADMINISTRATION	5.50	9.00	9.00	9.00	9.00
FINANCE-CUSTOMER SVC/UTILITY BILLING					
Accounting Clerk 1	2.60	2.00	3.00	3.00	3.00
Accounting Clerk 2	0.00	1.00	1.00	1.00	1.00
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLING	2.60	3.00	4.00	4.00	4.00
COMMUNITY DEVELOPMENT					
Community Development Planner	1.00	1.00	1.00	1.00	1.00
Economic Development Director	1.00	1.00	1.00	1.00	1.00
Accounting Clerk	0.40	0.00	0.00	0.00	0.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00	1.00	1.00
Building Permit Tech	0.00	0.00	1.00	1.00	1.00
Chief Animal Control Officer	1.00	1.00	1.00	1.00	1.00
Animal Control Officer 1	1.00	1.00	1.00	1.00	1.00
Part-time Shelter Worker	1.00	1.00	1.00	1.00	1.00
TOTAL COMMUNITY DEVELOPMENT	6.40	6.00	7.00	7.00	7.00
POLICE DEPARTMENT					
Police Chief	1.00	1.00	1.00	1.00	1.00
Lieutenant	2.00	2.00	2.00	2.00	2.00
Sergeant	4.00	4.00	4.00	4.00	4.00
Detective	2.00	3.00	3.00	3.00	3.00
Corporal	1.00	3.00	3.00	3.00	3.00
Patrol	17.00	13.00	13.00	15.00	15.00
Communication Officers	6.00	6.00	6.00	6.00	6.00
Communication Supervisor	0.00	1.00	1.00	1.00	1.00

EMPLOYEE SUMMARY - FULL TIME EQUIVALENT

Department/Title	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Budget
Part-time Communication Officers	0.80	0.80	0.80	0.80	0.80
Records Clerk	1.00	1.00	1.00	1.00	1.00
Evidence Clerk	1.00	1.00	1.00	1.00	1.00
TOTAL POLICE DEPARTMENT	35.80	35.80	35.80	37.80	37.80
STREET DEPARTMENT					
Street Superintendent	1.00	1.00	1.00	1.00	1.00
Street Supervisor	1.00	1.00	1.00	1.00	1.00
General Maintenance II (Skilled Worker)	6.00	6.00	6.00	6.00	6.00
TOTAL STREET DEPARTMENT	8.00	8.00	8.00	8.00	8.00
PUBLIC WORKS					
Public Works Director	0.50	1.00	1.00	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	1.00	0.00	0.00	0.00
Chief Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	1.00	1.00	1.00	1.00	1.00
Water Plant Operator (No License)	0.00	0.00	0.00	0.00	0.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	6.00	6.00	6.00
Meter Reader	1.50	0.00	0.00	0.00	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Holder)	3.00	2.00	2.00	2.00	2.00
Waste Water Plant Operator II (C & D License Holder)	0.00	1.00	1.00	1.00	1.00
Waste Water Plant Operator I (No License Holder)	0.00	1.00	1.00	1.00	1.00
TOTAL PUBLIC WORKS	17.00	16.00	19.00	19.00	19.00
ELECTRIC					
Public Works Director	0.50	0.00	0.00	0.00	0.00
Electric Superintendent/Director	0.00	1.00	1.00	1.00	1.00
Customer Service Specialist	1.00	0.00	0.00	0.00	0.00
Electric Administrative Assistant	0.00	1.00	1.00	1.00	1.00
Electric Line Superintendent	0.00	0.00	0.00	0.00	0.00
Journeyman Lineman	2.00	3.00	3.00	4.00	4.00
Apprentice Lineman	3.00	3.00	3.00	3.00	3.00
Electric Line Supervisor	1.00	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	0.00	0.00	0.00	0.00
Tree Trimmer	1.00	0.00	0.00	0.00	0.00
Apprentice Tree Trimmer	1.00	0.00	0.00	0.00	0.00
Part-time General Maint	1.40	0.00	0.00	0.00	0.00
Meter Reader	0.50	0.00	0.00	0.00	0.00
TOTAL ELECTRIC	12.40	9.00	9.00	10.00	10.00
PARKS					
Director of Parks & Recreation	0.25	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20	0.20
Recreation Coordinator-Memberships	0.20	0.20	0.00	0.00	0.00
Recreation Coordinator	0.30	0.30	0.00	0.00	0.00

EMPLOYEE SUMMARY - FULL TIME EQUIVALENT

Department/Title	2020 Actual	2021 Actual	2022 Actual	2023 Actual	2024 Budget
Park Supervisor	1.00	1.00	1.00	1.00	1.00
Park Maintenance (Equip Operator-Skilled Worker	2.00	2.00	2.00	2.00	2.00
Facility Maintenance	0.00	2.00	2.00	2.00	2.00
Part-time Maintenance Works	1.10	1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields	0.22	0.22	0.22	0.22	0.22
TOTAL PARKS	5.27	7.27	6.77	6.77	6.77
COMMUNITY CENTER					
Director of Parks & Recreation	0.75	0.75	0.75	0.75	0.75
Assistant Parks & Recreation	0.80	0.80	0.80	0.80	0.80
Recreation/Fitness Manager	0.00	1.00	1.00	1.00	1.00
Recreation Coordinator-Memberships	0.80	0.80	1.00	1.00	1.00
Customer Service (Front Desk)	1.00	1.00	0.00	0.00	0.00
Recreation Coordinator-Recreation	0.70	0.70	1.00	1.00	1.00
Recreation Coordinator-Athletics	0.00	0.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	2.00	2.00
Aquatics Supervisor	1.00	0.00	0.00	0.00	0.00
Part-time (all part-time community center positions)	14.00	11.25	11.25	11.25	11.25
TOTAL COMMUNITY CENTER	21.05	18.30	18.80	18.80	18.80
EMS					
Director	1.00	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00	3.00
Firefighter/Paramedic	8.00	8.00	8.00	8.00	8.00
Firefighter/EMT	9.00	9.00	9.00	9.00	9.00
Accounts Receivable	1.00	1.00	1.00	1.00	1.00
Part-time Accounts Receivable	0.50	0.50	0.50	0.50	0.50
Part-time Firefighter/EMT	2.00	2.00	2.00	2.00	2.00
Part-time Firefighter/Paramedic	3.00	3.00	3.00	3.00	3.00
TOTAL EMS	27.50	27.50	27.50	27.50	27.50
TOTAL FTE	147.02	143.87	148.87	151.87	151.87

Glossary of Terms

A

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on an accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period occurred.

Ad Valorem - A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property tax").

Amortization - Payment of principal plus interest over a fixed period.

Appropriate - An authorization made by the Governing Body which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

APWA – American Public Works Association.

Assessed Valuation - The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes.

Audit – A systematic collection of evidence needed to obtain reasonable assurance about whether the financial statements are free from material misstatement and to evaluate internal controls.

B

Balanced Budget - Annual financial plan in which expenditures do not exceed revenues.

Bond - A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures.

Bond Rating - A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., who shows the financial and economic strengths of the City.

Budget - A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period. It is the primary means by which most of the expenditure and service activities of the City are controlled.

C

Capital Improvement Plan (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project, identifying the expected beginning, and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Expenditure - funds spent for the acquisition of a long-term asset.

Capital Outlay - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure, and all other tangible assets over \$1,000 that are used in operations and that have initial useful lives extending beyond a single reporting period.

Charges for Service - Category for revenue accounts which includes fees paid by citizens for services rendered. For example, various charges to the public for Animal Control services.

CEU – Continuing Education Units

CID – Community Improvement Districts are an economic development tool in the state of Missouri.

CIPP – Cured in pipe placing.

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

COPs - Certificates of Participation. COPs are lease financing agreements in the form of securities that can be marketed to investors in a manner like tax exempt debt.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Some examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Current Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

D

Delinquent Taxes - Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid, or converted into tax lines.

Department - A major administrative organizational unit of the city which indicates overall management responsibility for one or more activities.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, or obsolescence.

E

Encumbrances - Commitments related to unperformed contracts for goods or services.

Enterprise Fund - Fund used to account for the acquisition, operation, and maintenance of governmental facilities and services which are predominately self-supporting through user charges.

Expenditure - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

Fines and Forfeitures - Category for revenue accounts which includes fees paid by citizens. For example, Court Fines and Parking Meter Fines due.

Fiscal Year (FY) - A 12-month period to which the annual operating budget applies, and at the end of which, the government determines its financial position and the results of its operations. The City of Peculiar's fiscal year begins October 1 and ends the following September 30.

Full-Time Equivalent (FTE) - One FTE is a 40 hours per week position.

Fund - The fiscal and accounting entity with a self-balancing set of accounts recording cash and other fiscal resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying a specific activity or obtaining certain objectives in accordance with special regulations, restrictions,

or limitations. An independent fiscal and accounting entity including all cash with related liabilities or obligations.

Fund Balance- The fund equity of governmental funds and trust funds; the excess of assets over liabilities.

G

General Fund -The general fund is used to account for the resources traditionally associated with government which are not required to be accounted for in another fund.

General Government - A category in budget highlights detailing the expenditures of various general operating funds.

General Obligation Bonds

Long term debt backed by the full faith and credit of the taxing subdivision. A tax levy can be used to pay principal and interest. Often, cities will also use some revenue from a utility fund to finance the payments.

Generally Accepted Accounting Principle (GAAP)

Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and the content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines for typical application, but also detailed practices and procedures.

Goals and Objectives

Activities and results each department were directed to project and intend to work toward throughout the coming year.

Government Finance Officers Association (GFOA)

A representation of public finance officials throughout the United States and Canada. The GFOA's mission is to enhance and promote the professional management of governmental financial resources by identifying, developing, and advancing fiscal strategies, policies, and practices for the public benefit. (source: www.gfoa.org)

Governmental Accounting Standards Board (GASB)

An independent, non-profit agency whose mission is to establish and improve standards of state and local governmental accounting and financial reporting. (source: www.gasb.org)

Governmental Funds

Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds, and the Debt Service Fund.

Grants

Part of the General Fund in which grant funds are received for the purpose of financing operating expenditures.

I

ICC – International Code Council.

INCODE – INCODE is the city's financial system.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Technologies, GIS Fund, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

IT – the **Information technology** department within the city's budget.

K

KC – the Kansas City metropolitan area.

L

LWCF – Land and Water Conservation Fund

M

MDNR – Missouri Department of Natural Resources.

MS-4 – Municipal separate stormwater sewer system

N

NEC – National Electric Code.

NID– Neighborhood Improvement Districts are an economic development tool in the state of Missouri.

O

NPDES – National Pollution Discharge Elimination System

O

Ordinance - A law set forth by a

governmental authority.

P

Park Sales Tax - A ½ cent sales tax approved by voters.

Personal Services - Expenditures relating to compensating City employees, including salaries, wages, overtime pay, and holiday pay.

Proprietary Funds

Funds that are used to account for operations that are financed and operated in a manner like a non-governmental business enterprise. Proprietary funds include enterprise funds and internal service funds.

R

Reserve - An account used to indicate a portion of a fund balance is restricted or set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Revenue - All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds - Revenue bonds are a type of loan in which the loan is repaid with revenues from the revenue-generating entity, not by contributions from taxes or the General Fund.

S

Special Assessments - A compulsory levy made against certain properties to defray part, or all the cost of a specific improvement or service deemed to primarily benefit those properties.

SRO – School resource officers are integrated into the Raymore/Peculiar school district. The City receives funding for the time these officers spend in the school.

T

TIF – Tax Increment Financing Districts are an economic development tool in the state of Missouri.

V

VE – Value engineering