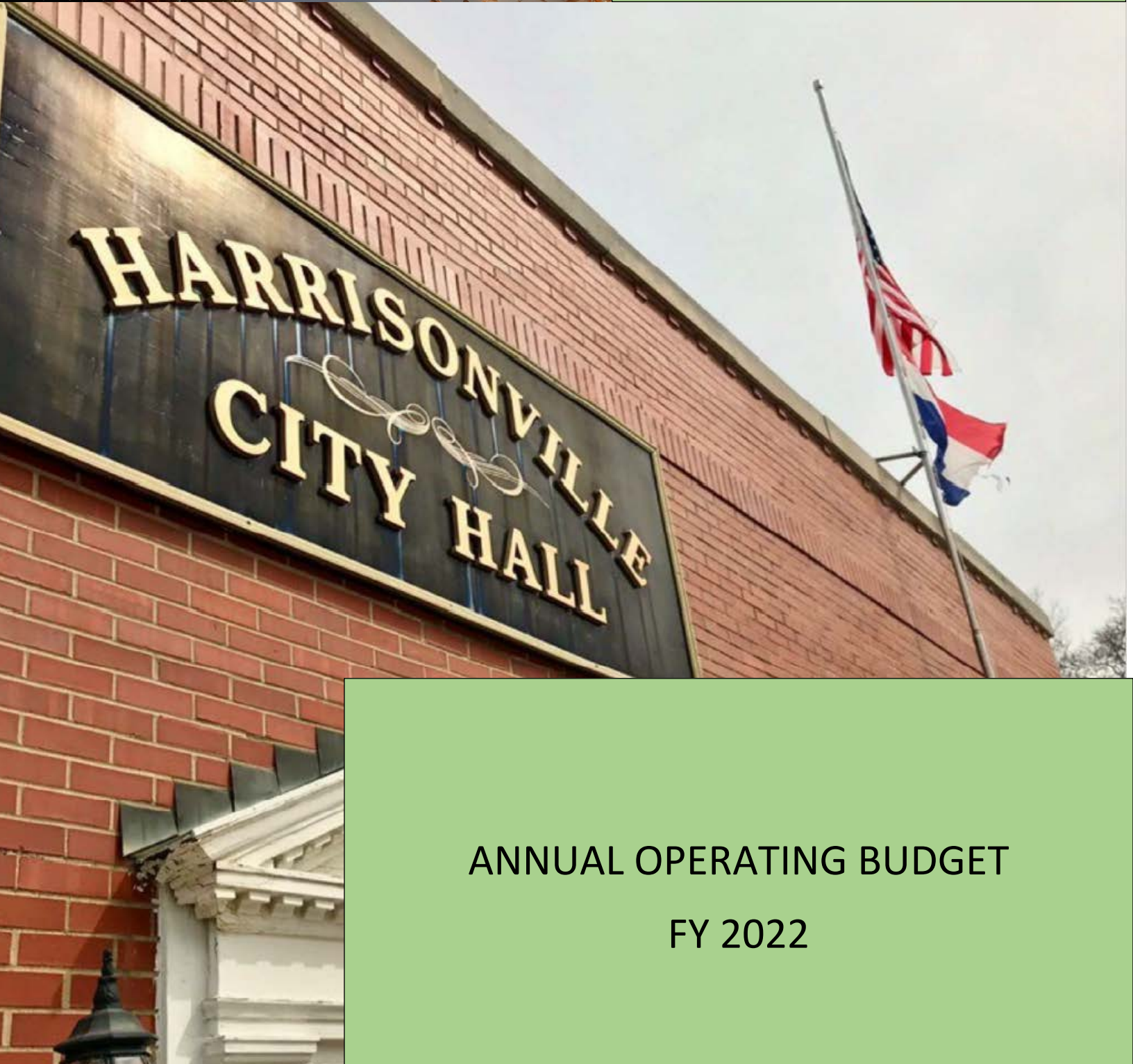




CITY OF HARRISONVILLE MISSOURI



ANNUAL OPERATING BUDGET FY 2022



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Harrisonville
Missouri**

For the Fiscal Year Beginning

January 01, 2021

Christopher P. Morill

Executive Director

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December 7, 2021

The Honorable Mayor, Members of the Board of Alderman and the Citizens of the City of Harrisonville, Missouri.

RE: 2022 Fiscal Year Budget Message

The City of Harrisonville continues to experience a healthy budget growth with the 2022 budget. The annual budget for Fiscal Year 2022, as adopted, represents the administrative and financial plan for the City of Harrisonville. This budget is the product of a comprehensive team effort of the municipal organization.

Despite the Coronavirus' economic impacts to our residents, this fiscal year the City continues to look beyond a year to year plan and implemented a planned strategy for the next 5 years of service level and infrastructure needs. The enclosed City of Harrisonville budget document and supporting

The Mission:

To objectively serve the citizens, provide services necessary to ensure the safety and well-being of all, and foster community growth by working in an open, honest, and impartial manner.

information constitutes the City's continued improvements on many fronts for Fiscal Year 2022 starting in 2021. We continue efforts to improve infrastructure in the City, projecting needs 5 years out. This budget was formally adopted by the Board of Alderman on December 6, 2021 and will establish the fiscal plan for the City's fiscal year ending December 31, 2022. The budget addresses many of the policies and goals the Board of Alderman discussed in budget work sessions, previous work sessions and Board of Alderman meetings over this past fiscal year. The organizational goals below are reviewed in a retreat environment with the Board of Aldermen. Each year the Board ratifies the goals and reviews the critical priorities for the City.

Organizational Goals

Community Involvement - Engage citizens and foster participation in open and cooperative city government activities

Financial Stability - Provide responsible stewardship of the city's assets and resources

Public Safety Services - Provide a safe and secure community for all citizens, businesses, and visitors

Public Use Services - Provide reliable, high-quality services that enhance our quality of life

Economic Development - Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development

Critical Priorities:

1. Expanding Maintenance of the City's Existing Infrastructure and Equipment
 - Implementation of the Fleet Maintenance Fund
2. Improving New Home Residential Building
3. Address and Plan Improvements for Storm Water Issues
 - Continued funding of storm water funding in the CWSS fund
4. Marketing the City to Position for Economic Opportunity.
 - Access to economic development data
5. Employee Retention and Quality Employee Recruiting.
 - Funding an updated compensation system

Budget preparation began in January with the departments presenting their individual S.W.O.T. analysis to the Board of Alderman. The City Administrative and Financial staff met regularly during the year to review the ongoing 2021 expenditures compared to budget, progress toward achieving set

revenue targets and accomplishments of the City's financial goals.

Budget preparation instructions were given to Departments Heads in August at the start of the budget planning process, and they were provided guidelines consistent with adopted Financial Policies. Budget expenditure requests for 2022 were to include critical improvements or needs within the departments.

A narrative of activities, services or functions carried out by the City's Departments was requested in the budget preparation instructions. Budgets needed to be consistent with the overall community goals/initiatives set by the Mayor and Board of Alderman. The purpose of the linkage was to confirm departments and Alderman were on the same page to complete desired objectives. Departments were asked to provide objectives or goals for specific units and programs; objectives and measures needed to be linked and outcome related. In October staff presented the recommended budget and capital improvement plan to the Board of Alderman with a follow up workshop in the remaining meetings in September, October and November. The Financial Summaries section of the Fiscal Year 2022 budget book contains 2021 achievements and 2022 goals and specific performance metrics on a departmental basis.

CURRENT FISCAL CONDITION

For the general fund, over 70% of revenues are made up of property tax, sales taxes, franchise fees and enterprise fund administrative charges. The City expects to see modest increases in property tax revenue without an increase in mill levy. In addition, building permit revenue continues to increase this for 2021. The City expects to see a modest increase in sales tax over fiscal year ending December 31, 2021. With limited revenues and increasing costs, the City must continue to be strategic in allocating resources and take advantage of opportunities to limit growth in fees charged and rely more on general revenues. The City also received the first of two installments of the American Recovery Plan funds totaling approximately \$1.0m. With the second payment scheduled to be received in 2022 this budget establishes a reserve for those funds' eventual allocation by the Board. The proposed budget focuses on funding both Alderman and resident's priorities including streets, airport, parks, community center, public safety, electric system, water, and sewer infrastructure.

Fund Structure

This budget book includes the results of the year's ended December 31, 2018, 2019, 2020 actuals along with the 2021 amended, and the 2022 adopted budget.

Overall, the city's proposed budget is \$53,050,724. The operating portion of this budget is \$ 38,310,439, a 5.27% increase from the 2021 amended operating budget. The bulk of the 2022 budget is attributable to a continuation of capital improvements funded by a \$10.557MM COP issue for sewer and stormwater projects within the Water, Sewer and Stormwater Fund. Secondly is a short-term note issued by the City in 2021 that continues to provide for \$2.4MM in repairs and improvements to the outdoor pool, indoor pool as well as other exciting amenities within parks and recreation. The capital improvement plan includes any major projects and carry-over of funding for specific projects previously approved. Some of those projects being carried over were held up, due to COVID-19. New with this budget is the ¼ cent fire sales tax that voters approved for the funding of Fire in the Emergency Services Fund.

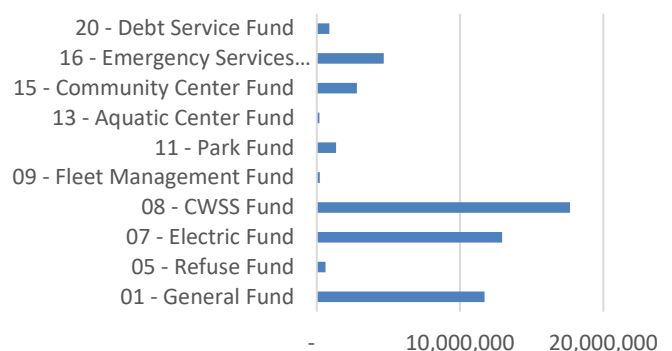
Basis of Budgeting

The City prepares its budget for all funds on the modified cash basis of accounting. This basis is consistent with the basis of accounting used in preparing and presenting the basic financial statements. All unexpended appropriations lapse at year end of the fiscal year.

Long-range Financial Planning

City Department heads were asked to create an out-year budget plan along with their budget for the 2022

Expenditures by Fund



fiscal year to identify future funding needs. The Capital Outlays were requested for a five-year period beginning with 2022. In addition to the funded portion of the capital projects from 2022 to 2026 there is a long list of unfunded Capital Outlay which department heads have developed. Below are excerpts of a few of the City's funds. For a complete summary of funds please refer to the fund summary section of this document.

General Fund

Revenues within the general fund are estimated to increase from the prior year. The primary driver behind revenues continues to be related to new improvements within the city. This year total general fund revenues and expenditures are on par to meet expectations of the amended 2021 budget.

Parks Fund

Revenues for the park fund primarily consist of sales tax, building permits and program fee revenues. The fund continues to experience increases in building permits and recreation fee revenues with the recreation programs developed by parks.

Community Center Fund

This fund is responsible for the operations of the City's Community Center. The fund is financed by the park sales tax and charges for services. Approximately \$1.1MM of the short-term note mentioned above is attributed to improvements to the Community Center. Critical repairs such as the complete replacement of the heating and air conditioning system, pool equipment replacement and other needed items.

Electric Fund

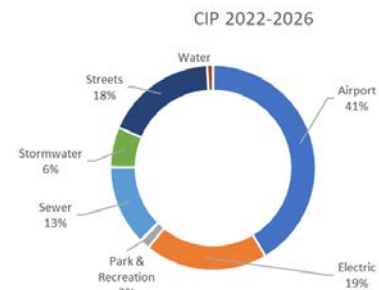
The 2022 budget does anticipate a 2% rate increase for the electric system approved by the Aldermen in 2019, as recommended by the Toth study. Major initiatives in this fund are the mapping of the complete electric system and a \$250,000 allocation to bury overhead power lines. This allocation is expected to continue annually in the current CIP.

Water, Sewer and Stormwater Fund

The 2022 budget anticipates an increase in water and sewer rates as recommended by Burns and McDonnell to ensure the funding of major capital initiatives driven by compliance with state regulations.

Capital Expenditures

The City's 2022-2026 Capital Improvement Projects Plan (CIP) totals \$15,965,420 over the 5-year period. The breakout of capital projects includes streets, airport, parks and recreation, public safety, electric system, water, sewer and stormwater infrastructure projects discussed further in this document.



Conclusion

In conclusion, the programs outlined in the following pages of the budget document are attainable and reasonable. My sincere appreciation goes to all Department Heads, the Administrative Services and Finance Department, for their diligent efforts composing their departmental budget(s). As you can see by the budget before you, many hours of thought and care were put into it.

The budget continues to show the sound fiscal policy established by the Mayor and Board of Alderman. We have met the fund balance policies established by the elected body and we have maintained restricted cash reserves in the General Fund and Enterprise fund.

Respectfully,

Brad Ratliff

Brad Ratliff
City Administrator

History and Form of Government

The City is located in west central Missouri and is the county seat of Cass County. It is located approximately 33 miles south of the City of Kansas City, Missouri. Its location in Cass County makes it part of the Kansas City Metropolitan Statistical Area ("Kansas City MSA"), which is comprised of the counties of Bates, Caldwell, Cass, Clay, Clinton, Jackson, Lafayette, Platte and Ray in Missouri, as well as the counties of Franklin, Johnson, Leavenworth, Linn, Miami, and Wyandotte in Kansas. The total area of the City is approximately 8.7 square miles (5,568 acres), and the current estimated population is 10,100.

Form of Government

The City was established in 1837 and incorporated in 1851. The City is a fourth-class city and political subdivision of the State of Missouri (the "State"), organized and existing under the Constitution and laws of the State. The City is governed by a Mayor-Board of Aldermen form of municipal government. The legislative body of the City is the Board of Aldermen, which is comprised of a mayor who is elected at large every four years and eight aldermen, who are elected from four wards to serve alternating four-year terms.

Community Profile

DEMOGRAPHIC PROFILE

Since 1970 the city of Harrisonville's population has doubled from 5,052 to 10,121 in 2020. This growth is not expected to subside any time soon.

The City is currently just over 10 square miles divided by one of the Kansas City metropolitan's key economic corridors, Interstate 49 running north and south. Additional information is available on the city's website at ci.harrisonville.mo.us.



Other Fast Facts:**Average Household income:**

2000 - \$39,498

2018 - \$45,278

2021 - \$47,404

Median value of housing:

2018 - \$134,100

2021 - \$137,000

Travel time to work variance, 1990 to 2000: 1990 – average minutes 27.1, 2000 – average minutes 30.1, a 11.1% increase.

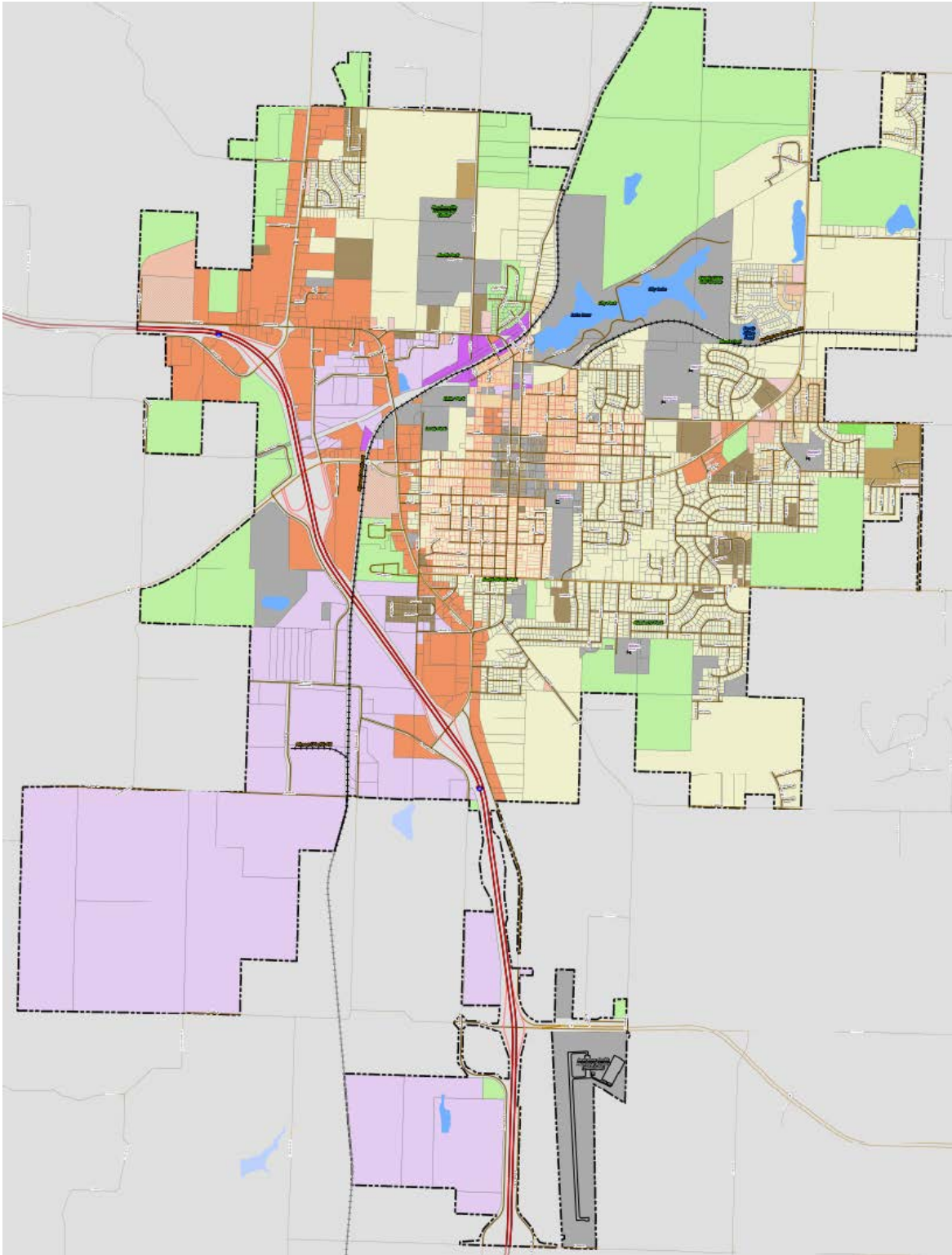
<u>Employer</u>	<u>Product/Service</u>	<u>2020 - Employees</u>
Wal-Mart Distribution Center	Warehouse Distribution	790
Cass Medical Center	Healthcare	459
Cass County Government	Government	325
Church & Dwight Co., Inc.	Consumer Products	330
Family Center	Retail Sales	308
Cass R-IX School District	Public Schools	303
Wal-Mart	Retail Sales	301
Casco Area Workshop	Service Contracts	245
Crown Care Center	Healthcare	192
City of Harrisonville	Government	148

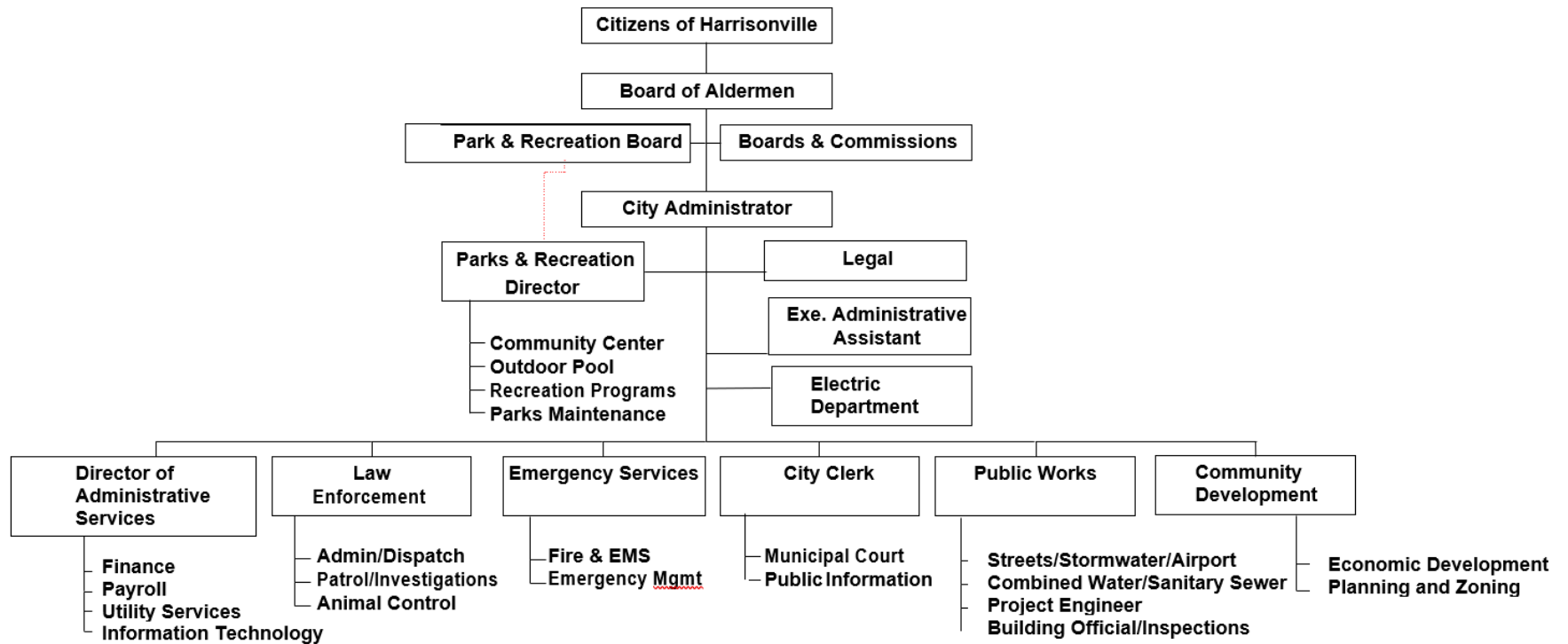
Schools:

- The Harrisonville School District serves approximately 2,398 students in the Harrisonville area.
- The District employs over 300 people with teachers having an average of 12 years' experience and over 59.1% have their master's degree.
- Student to teacher ratio is 17:1.

<u>Taxpayer</u>	<u>2020 Assessed Valuation</u>	<u>% of City's Total Assessed Valuation</u>
Church & Dwight	\$ 3,020,690	2.04%
Wal-mart	2,720,000	1.83
MMPF II Harrisonville	2,522,350	1.70
Harrisonville MP II LLC	2,408,540	1.62
Mill-Walk Mall	1,753,760	1.18
Sutherlands Lumber Co.	1,551,600	1.05
Advanced Drainage Systems	1,527,920	1.03
Love's Travel Stops & Country Store	1,465,860	0.99
Harrisonville Crossing Properties	1,053,250	0.71
Universal Forest Products	1,043,220	0.70
Total	\$19,067,190	12.86%

Future Land Use: The city is a fourth-class city 30 miles southeast of downtown Kansas City, Missouri. Displayed below is the current land use map for the city.





Strategic and Long-Range Planning

Each budget year, the City modifies the budget process to adjust to the climate of that specific year; it is also important to consider the Long-Range Financial Forecast.

The Long-Range Financial Forecast is a “living document” which includes the revenue and expenditure forecasts of the City's budgeted funds. The purpose is to identify financial trends, shortfalls, and issues so the City can proactively address them. The forecast projects into the future the fiscal results of continuing the City's current service levels and policies, which provides a snapshot of what the future will look like as a result of the decisions made in the recent past.

The Long-Range Financial Forecast is not intended as a budget, nor as a proposed plan. It serves to set the stage for the budget process, assisting both the City Administrator and Alderman in establishing priorities and allocating resources appropriately.

Forecasting & Methodology

The forecast assumes the continuation of current service levels and the impact that the cost of maintaining current service levels will have in the years ahead. Revenues are projected based on anticipated growth patterns. The forecast does consider increases in revenues generated by increases in fees and charges above their current levels in certain cases along with historical levels of that specific type of revenue.

The information contained herein is therefore a forecast of the projected financial position of the City and does anticipate strategies to meet the needs of the City. The forecast provides the basis for discussion and policy decisions that will need to be made in future years to maintain services at their current levels or enhance service levels in specific areas.

In many cases, the forecast will indicate areas where available financial resources may be insufficient to maintain current service levels as the funds available drop below acceptable levels. The forecast will also assist in identifying where increased revenues or decreased expenditures will be required in future years.

Furthermore, the forecast does consider the potential for a realignment of revenues between funds with careful analysis of the impact of such revenue shifts. In many cases, revenues are restricted to specific purposes either by statute, local policy, or prudent financial management. In all cases, the impact of shifting revenues between funds must be carefully examined.

The most beneficial feature of the forecast is that it can indicate undesirable financial trends before they occur and can provide the basis for policy discussion and direction. It is with this intention that the City's Multi-Year Financial Forecast has been developed and presented.

General Assumptions

Any effort to project or forecast the future financial position of the City must be based on certain assumptions regarding revenues and expenditure growth. These assumptions, by necessity, are broadly applied. The Multi-Year Financial Forecast is no exception. The analysis seeks to balance out the peaks and valleys in the revenue stream that occur as a result of general economic conditions and related revenue collection variances.

While the economy will affect inflation rates and revenue growth, current conditions cannot be assumed to be long-term trends since historically such economic trends do not continue indefinitely. Neither can we be too optimistic about the future since we run the risk of creating unreasonable expectations.

The City uses trend analysis over a five-year period, as well as the Capital Improvement Program, as tools for providing the framework for subsequent annual operating and capital budgets. The primary mission is protecting the quality of life for the residents of Harrisonville while providing much needed economic development opportunities to create diverse land uses that will provide long-term economic sustainability for the City of Harrisonville. This mission provides for long-term visioning and multi-year financial performance that allows for the aligning of resources to accomplish priorities established by the Governing Body.

The forecast is based on quarterly data which is reviewed in conjunction with historical trends and any other relevant factors and considerations. These factors include:

1. The City's economic condition, as well as the surrounding areas
2. The various revenue sources and amounts, and their sufficiency to support City services, as well as whether they are the right mix
3. Expenditure levels and their sufficiency to provide the level of service desired, currently and in the future
4. Debt levels, fund balances, and their impact on current City financial resources

Conclusion

The Multi-Year Financial Forecast is a fluid document that is subject to ongoing analysis. The City's financial position is monitored continually throughout the year for changes and modifications in assumptions; changes in the economic climate affecting the community; increases or decreases in program and staffing levels; increases and decreases in charges for services; fines and fees; as well as policy decisions relating to delivery of services in the community.

The distribution of resources between operating expenditures and capital improvements is continually reviewed to ensure that all the needs of the community are being met. Serious considerations must be given to developing funding alternatives that provide a stable and reliable revenue flow to those funds where cost increases in future years will exceed available revenues. In addition, serious consideration must be given to developing revenue strategies that provide the funds necessary to continue the uninterrupted delivery of services to the residents and businesses of the City of Harrisonville.

Performance Measurement

While the City incorporates performance metrics in the departmental summaries in the following pages its primary focus is on citizen satisfaction. During the summer of 2021, ETC Institute administered a citizen survey for the City of Harrisonville.

The purpose of the survey was to assess satisfaction with the delivery of City services and to help determine priorities for the community as part of the City's ongoing planning process. Previous community surveys were administered in 2008, 2010, 2012, and 2014.

This report contains:

- A summary of the methodology for administering the survey and major findings
- Charts showing the overall results for most questions on the survey and trends from 2008, 2014 and 2021 (Section 1)
- Benchmarking data that show how the results for the City of Harrisonville compare to other cities (Section 2)
- Importance-Satisfaction analysis that identifies priorities for investment (Section 3)
- Tabular data showing the overall results for all questions on the survey (Section 4)
- A copy of the survey instrument (Section 5)

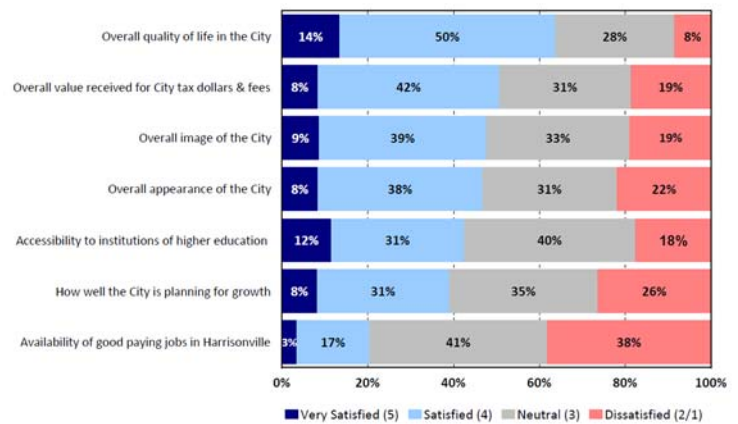
Here is a quick snapshot of what the survey found.

Perceptions of the Community

Sixty-four percent (64%) of those surveyed, who had an opinion, gave positive ratings for overall quality of life in Harrisonville, and 51% gave positive ratings for the value they receive for their tax dollars and fees.

Quality of Life Ratings

Based upon the combination of "excellent" and "good" responses among those who had an opinion, residents gave the highest ratings for the city as a place to live (81%), as a place to raise children (75%), and as a place to retire (56%).



Overall Satisfaction with Major City Services

Based upon the combination of "very satisfied" and "satisfied" responses, residents were most satisfied with the following major categories of city services: police/fire/ambulance service (84%), customer service from City employees (75%), and parks and recreation programs/facilities (71%). Residents were least satisfied with the quality of solid waste service (31%).

Additional performance measures are located within the department pages of this document. Those measures are listed under the relative organizational goal.

Fiscal Overview

As indicated in the table below overall revenues are expected to increase in 2022 from year-end 2021. Mostly due to American Rescue Plan Act Funding as well as a ¼ cent increase in fire sales tax approved by voters beginning 2022. Overall over 75% of the total revenue is made up of property tax, sales tax, and charges for service revenue for all funds in the 2021/2022 budgets. The table below depicts revenue and expenses City-wide, across all funds for the City.

	2018 Total Activity	2019 Total Activity	2020 Total Activity	2021 Total Budget	2022 Final
Revenue					
Property Tax	1,608,089	1,645,556	1,804,287	1,772,864	1,873,425
Sales Taxes	3,936,103	4,171,986	4,305,617	4,283,422	6,085,546
Franchise Fee	1,465,211	1,355,290	1,377,733	1,913,065	1,932,197
Charges For Service	22,606,745	21,817,343	21,842,447	24,352,964	25,227,032
Interest	341,712	622,818	628,642	418,110	372,308
Intergovernmental	445,054	119,179	567,987	296,994	1,332,355
License And Permits	136,545	129,792	231,465	136,925	166,069
Misc. Income	478,598	492,416	1,036,194	505,774	486,364
Municipal Court	240,093	230,931	135,354	237,450	153,470
Other Rev. Sources/Trans	1,703,076	2,147,558	1,748,534	15,014,960	1,175,000
Recreational Programs	249,668	261,709	95,061	294,355	318,929
Reserves	0	0	0	1,307,464	13,949,143
Revenue Total	33,210,893	32,994,579	33,773,321	50,534,347	53,071,838
Expense					
Personnel Services	9,362,700	9,783,526	9,449,516	10,525,131	11,934,293
Commodities	10,183,009	10,200,658	10,242,086	10,801,868	11,076,624
Contractual Services	2,978,795	3,254,132	3,512,280	5,043,574	5,389,644
Capital Outlay	1,755,237	2,132,118	2,882,795	2,707,524	1,864,701
Capital Projects	979,037	792,162	135,818	13,284,222	12,582,799
Other Charges	5,006,396	5,158,414	4,888,364	7,527,949	8,010,663
ARPA Reserve			0	0	2,032,000
Transfer Out	727,610	1,321,887	1,066,043	820,839	160,000
Expense Total	30,992,784	32,642,895	32,176,903	50,711,107	53,050,724

Property tax continues to be stable year over year due to the city's proximity to the Kansas City metro and relative stability of the city's housing inventory. The General Fund tax levy for 2021 was \$0.5253 per \$100 assessed valuation. The rate set aside for 2021 Parks & Recreation Fund was \$0.1187 per \$100 assessed valuation.

Sales tax has by 10.9% from 2018 thru 2020 actuals. During 2021 we expect sales tax to see an increase compared to 2020 based consumer spending. Long-term, the city expects the revenue stream to stabilize at 3-4% growth for forecasting purposes. For 2022 the Citizens of Harrisonville voted in favor of a ¼ cent sales tax to be added to the public safety sales tax already collected in the Emergency Services Fund. This increase is included in the sales tax budget.

Charges for services are primarily made up of utility revenue collections from the electric, water and wastewater system use charges to customers. City-wide the charge for service revenue stream make up approximately 50% of the charges for services revenue category. Water and sewer rates are charged based on a rate per gallon used with a minimum charge for 1,000 then an additional rate per 1,000 used above the first 1,000 gallons. The City performs a rate analysis every year internally with external rate studies performed periodically to validate the current forecast. The 2022 budget anticipate a 3% increase in water and a 5% increase in sewer rates.

Long-Range Financial Outlook

The outlook for 2022-2025 takes a conservative approach with both revenues and expenditures. The Board of Alderman and departments understand that while the city does not need a reduction in force or to eliminate major programs or services for 2022, the upcoming years may be as challenging as past years due to growth and rising fixed costs.

Methodology

The forecast assumes the continuation of current service levels and the impact that the cost of maintaining current service levels will have in the years ahead. Revenues are projected based on anticipated growth patterns. The forecast does consider increases in revenues generated by increases in fees and charges above their current levels in certain cases. Additionally, this year the effect of the COVID-19 pandemic had to be considered in terms of revenue impacts, additional costs and any possible long-term consequences.

The information contained herein is therefore a forecast of the projected financial position of the City and does anticipate strategies to meet the needs of the City. The forecast provides the basis for discussion and policy decisions that will need to be made in future years to maintain services at their current levels or enhance service levels in specific areas.

In many cases, the forecast will indicate areas where available financial resources may be insufficient to maintain current service levels as the funds available drop below acceptable levels. The forecast will also assist in identifying where increased revenues or decreased expenditures will be required in future years.

Furthermore, the forecast does consider the potential for a realignment of revenues between funds with careful analysis of the impact of such revenue shifts. In many cases, revenues are restricted to specific purposes either by statute, local policy, or prudent financial management. In all cases, the impact of shifting revenues between funds must be carefully examined.

The most beneficial feature of the forecast is that it can indicate undesirable financial trends before they occur and can provide the basis for policy discussion and direction. It is with this intention that the City's Multi-Year Financial Forecast has been developed and presented.

General Assumptions

Any effort to project or forecast the future financial position of the City must be based on certain assumptions regarding revenues and expenditure growth. These assumptions, by necessity, are broadly applied. The Multi-Year Financial Forecast is no exception. The analysis seeks to balance out the peaks and valleys in the revenue stream that occurs as a result of general economic conditions and related revenue collection variances.

While the economy will affect inflation rates and revenue growth, current conditions cannot be assumed to be long-term trends since historically such economic trends do not continue indefinitely. Neither can we be too optimistic about the future since we run the risk of creating unreasonable expectations.

The City uses trend analysis over a five-year period, as well as the Capital Improvement Program, as tools for providing the framework for subsequent annual operating and capital budgets. The primary mission is to objectively serve the citizens, provide services necessary to ensure the safety and well-being of all, and foster community growth by working in an open, honest, and impartial manner. This mission provides for long-term visioning and multi-year financial performance that allows for the aligning of resources to accomplish priorities established by the Governing Body.

The forecast is based on quarterly data which is reviewed in conjunction with historical trends and any other relevant factors and considerations. These factors include:

- The City's economic condition, as well as the surrounding areas
- The various revenue sources and amounts, and their sufficiency to support City services, as well as whether they are the right mix
- Expenditure levels and their sufficiency to provide the level of service desired, currently and in the future
- Debt levels, fund balances, and their impact on current City financial resources

Conclusion

The Multi-Year Financial Forecast is a fluid document that is subject to ongoing analysis. The City's financial position is monitored continually throughout the year for changes and modifications in assumptions; changes in the economic climate affecting the community, including economic development projects and opportunities; increases or decreases in program and staffing levels; increases and decreases in charges for services; fines and fees; as well as policy decisions relating to delivery of services in the community.

The distribution of resources between operating expenditures and capital improvements is continually reviewed to ensure that all the needs of the community are being met. Serious considerations must be given to the following:

- Developing funding alternatives that provide a stable and reliable revenue flow to those funds where cost increases in future years will exceed available revenues
- Developing revenue strategies that provide the funds necessary to continue the uninterrupted delivery of services to the residents and businesses of the City of Harrisonville
- Emphasizing revenue diversification to avoid relying too heavily on volatile sales tax revenues as a result of stagnating or decreasing property tax revenues
- Future financial planning includes identifying and implementing operational efficiencies to enhance fiscal stewardship, sustainability, and increase funding capacity to facilitate development opportunities, as well as additional capacity for other city services.

General Fund

The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. For financial reporting purposes, the City's Emergency Services Fund's activities are included in the General Fund.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2021 Estimate	Budget 2022	Forecast 2023	Forecast 2024	Forecast 2025
Revenue									
Sales Taxes	2,394,265	2,549,518	2,577,267	2,657,962	2,925,000	2,998,125	3,148,031	3,242,472	3,339,746
Taxes	1,430,918	1,456,250	1,606,758	1,570,598	1,634,321	1,669,136	1,685,827	1,702,686	1,719,712
Franchise Fee	1,465,211	1,355,290	1,377,732	1,913,065	1,913,065	1,932,197	1,951,519	1,971,034	1,990,745
Charges For Service	1,731,673	1,916,359	1,815,621	2,122,245	2,163,626	2,434,331	2,507,361	2,582,582	2,660,059
Interest	147,950	192,290	218,871	129,550	129,550	80,800	81,608	82,424	83,248
Intergovernmental	129,166	104,355	567,988	296,994	1,193,538	1,332,355	150,000	150,001	150,002
License And Permits	132,714	124,305	227,184	131,425	207,916	160,514	162,119	163,740	165,378
Misc. Income	118,981	177,733	117,513	94,989	210,407	52,144	52,665	53,192	53,724
Municipal Court	240,093	230,932	135,354	237,450	239,827	153,470	155,005	156,555	158,120
Other Rev. Sources/Trans	84,900	85,840	0	419,286	419,286	0	0	0	0
Cash Carryover	0	0	0	0	0	906,839	0	0	0
Revenue Total	7,875,871	8,192,872	8,644,288	9,573,564	11,036,535	11,719,911	9,894,136	10,104,686	10,320,735
Expense									
Personnel Services	-4,305,863	-4,471,276	-4,478,205	-5,053,330	-4,830,383	-5,868,041	-6,044,082	-6,285,846	-6,537,279
Commodities	-715,338	-677,043	-585,640	-885,716	-925,333	-954,589	-964,135	-973,776	-983,514
Contractual Services	-1,092,241	-1,001,404	-1,190,283	-1,814,805	-1,920,477	-1,819,280	-1,837,473	-1,855,848	-1,874,406
Capital Outlay	-251,420	-128,378	-500,972	-655,286	-607,244	-301,001	-304,011	-307,051	-310,122
Capital Projects	-840,861	-729,073	-101,591	-747,441	-808,237	-585,000	-590,850	-596,759	-602,726
ARPA Reserve	0	0	0	0	0	-2,032,000	0	0	0
Transfer Out	-727,610	-1,321,887	-1,066,043	-820,839	-779,797	-160,000	-160,000	0	0
Expense Total	-7,933,333	-8,329,061	-7,922,734	-9,977,417	-9,871,471	-11,719,911	-9,900,551	-10,019,279	-10,308,047
Net Income (Loss)	-57,462	-136,189	721,554	-403,853	1,165,064	0	-6,415	85,407	12,688

Aligning Resources with Values: The Board of Alderman believe strongly in aligning resources with public values. The public has expressed to the City that priorities include transportation and public safety, so the long-term financial plans will give high priority to these services. For example, the 2022 budget includes funding for street preservation, sidewalk construction, water, sewer and storm water improvements. Organizational goals and the alignment of departments and programs are important. Below are those goals.

Community Involvement - Engage citizens and foster participation in open and cooperative city government activities

Financial Stability - Provide responsible stewardship of the city's assets and resources

Public Safety Services - Provide a safe and secure community for all citizens, businesses, and visitors

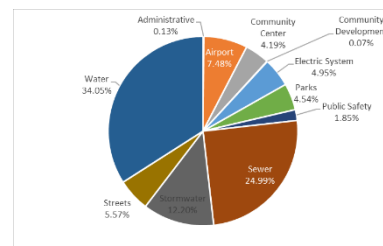
Public Use Services - Provide reliable, high quality services that enhance our quality of life

Economic Development - Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development

Capital Improvement Plan

The 2022 – 2026 capital improvement plan for the city totals \$15,965,420 over the 5-year period included in the plan. The city breaks projects down into streets, airport, parks and recreation, public safety, electric system, water, sewer and stormwater infrastructure.

A major changes from last year's plan include the significant improvements to the City's airport facility using federal and state grants. In addition, the parks and recreation function continues several projects scheduled for the pools and community center involving repairs and exciting new improvements.



Long Term Debt Plans

In addition to the General Fund Forecast, the City maintains forecasts for all other funds, including the Debt Service and Sewer Bond Payments. The Debt Service Fund is used to account for the payment on the City's COP Series 2012 which was used to fund improvements to the Community Center. The last payment is scheduled for 2022 on that obligation. Funding for that payment comes from the park sales tax. The Sewer bond payments are made directly out of the Combined Water, Sewer and Stormwater fund.

Currently the City has a \$14.7M debt margin with total outstanding bonds at 10% of the statutory cap within the State of Missouri. The statutory cap is calculated as a percentage of assessed value.

Financial Policy

The City of Harrisonville has a responsibility to its citizens to carefully account for public funds, manage municipal finances wisely and plan the adequate funding of City services and improvements. Fiscal principles are established to ensure that all responsibilities are met. These principles, along with financial policies adopted by Board of Alderman, provide the framework for day-to-day decision making and are the foundation for long-term financial stability. Fiscal principles and adopted financial policies are reviewed by the City Administrator staff on a periodic basis to ensure the City is prepared for changing circumstances and economic conditions. This section outlines the City's fiscal principles that are used in the preparation of the City's budget.

- The City will continuously evaluate its financial position to ensure stability of the City to its citizens.
- The City will limit the use of long-term debt to finance major projects to avoid placing debt on future taxpayers.
- The City will provide a balanced revenue structure which is responsive to economic conditions.
- The goal for the budget will be prepared in a way all current revenues will pay the costs of all current expenditures (balanced budget).
- The Board of Alderman will hold public hearings, which will allow public input on budgetary spending.
- The budget will establish legal fund-level spending limits.
- The budget will establish maintenance reserves to allow for maintenance of capital assets.
- The budget will apply one-time cash revenues to non-recurring expenditures.
- The budget will address major capital improvement priorities, which have been prioritized by the governing body.
- To the extent possible the City will attempt to match its investments with anticipated cash flow requirements.

Budget Process

The City budget is one of the most important policy documents adopted by the Board of Alderman each year. Preparing and monitoring the budget are top priorities for City Departments. As a result, planning for the annual budget is started over a year before the budget's fiscal year begins.

The budget preparation process is coordinated by the City Administrator's Office and the Finance Department. The budget that is adopted by the Board of Alderman is a balanced budget where revenues equal expenditures.

Amendments: Requests for amendments to the budget are submitted to the City Administrator on a quarterly basis. Per state statute budgetary control is on a fund basis, however local City policy calls for amendments on a line-item basis. Once approved by the City Administrator the submissions are compiled, made available to the public and proposed to the Board of Alderman twice a year, a mid-year amendment and a 3rd quarter amendment (if needed). All amendments along with comparison of the original budget are made available to the public on the City's website at www.Harrisonville.mo.us. Approval of the budget document is done by ordinance before or during the final meeting of the year.

Measurement focus: Measurement focus is a term used to describe "how" transactions are recorded within the various financial statements. In the government-wide statement of net assets and the statement of activities, both governmental and business-like activities are presented using the economic resources measurement focus.

The City's budget is prepared on the modified accrual basis for all funds, including government and proprietary funds. The basis of budgeting differs from the basis of accounting used by the City since the latter uses a modified accrual basis for all governmental fund types and an accrual basis for all proprietary fund types (GAAP basis). The difference between the two methods is encumbered amounts are usually treated as expenditures under the budgetary basis but are never classified as expenditures under the GAAP basis. Also, under the GAAP basis used for proprietary funds, long-term debt proceeds, capital outlays and debt service principal payment are not reported in operations, but depreciation and amortization expense are recorded. The opposite is usually true under the budgetary basis.

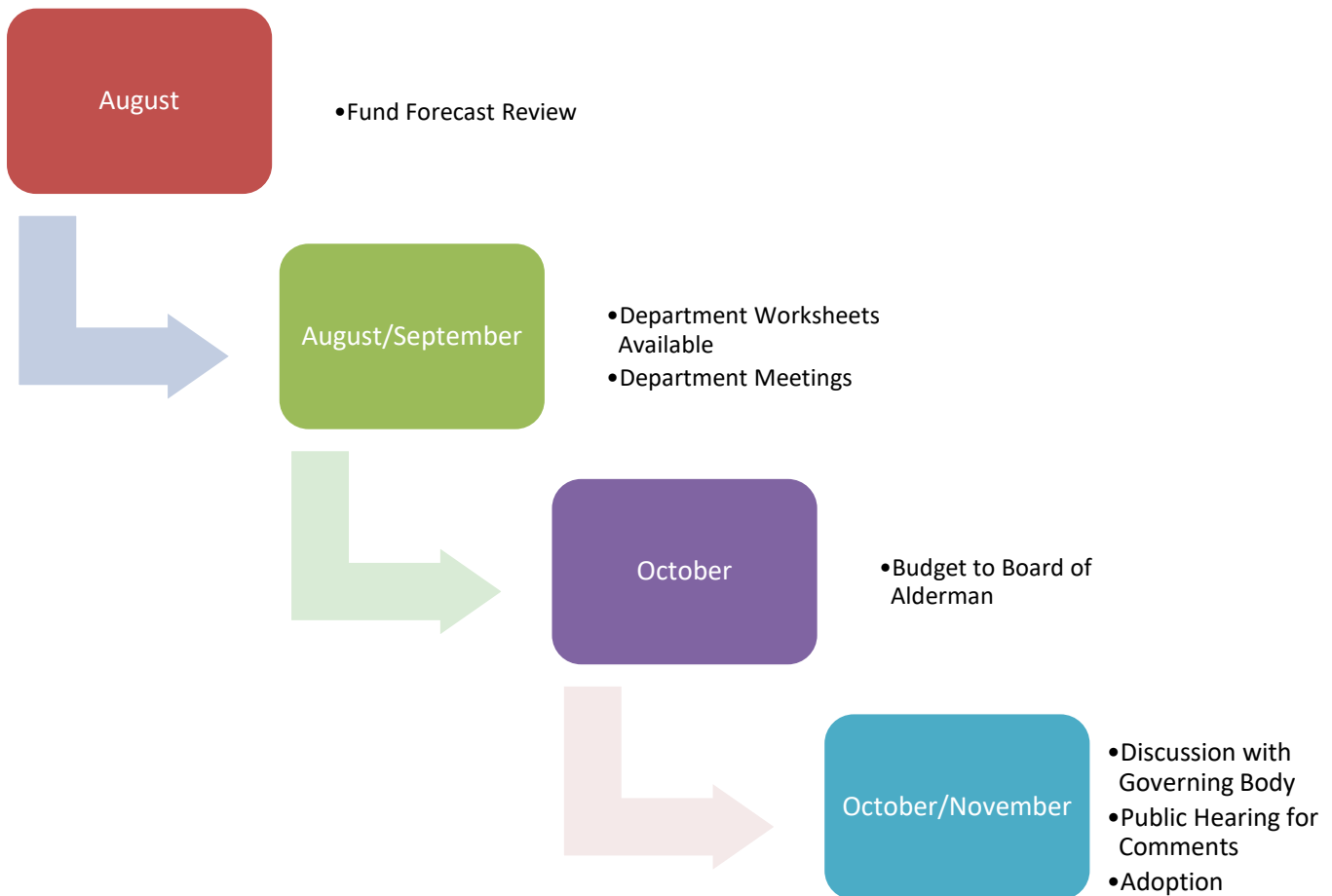
Budget Strategy

The Board of Alderman and staff have remained committed to the City's mission of planning for and providing public services to enhance the quality of life for our community. As illustrated in the City Administrator's letter, the city continues to implement a planned strategy for the next 5 years in its infrastructure needs.

The 2021 budget development began with staff performing a departmental "Environmental Scan" for an overview of the economic climate and potential impacts on the local economy. The Finance Department then developed budget assumptions.

The City Administrator's Office and Finance Department then forecasted revenues for the 2021 budget. Departments were asked to provide line-item changes to their operational budgets based on inflationary factors. Larger, capital items along with strategic changes were discussed with the City Administrator's Office prior to the Department's formal submission of their budget. Changes to the budget were then presented to the Board of Alderman with desired outcomes.

Budget Calendar



Fund Summaries

BUDGET SUMMARY All Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Revenue					
Property Tax	1,608,090	1,645,555	1,804,287	1,772,864	1,873,425
Sales Taxes	3,936,103	4,171,986	4,305,618	4,283,422	6,085,546
Franchise Fee	1,465,211	1,355,290	1,377,732	1,913,065	1,932,197
Charges For Service	22,433,139	21,641,711	21,842,447	24,352,964	25,227,032
Interest	341,713	622,817	628,641	418,110	372,308
Intergovernmental	445,054	119,179	567,988	296,994	1,332,355
License And Permits	136,545	129,793	231,465	136,925	166,069
Misc. Income	478,276	492,417	1,036,198	505,774	486,364
Municipal Court	240,093	230,932	135,354	237,450	153,470
Other Rev. Sources/Trans	1,703,076	2,147,558	1,748,533	15,014,960	1,175,000
Recreational Programs	249,668	261,709	95,061	294,355	318,929
Reserves	0	0	0	1,307,464	13,949,143
Revenue Total	33,036,968	32,818,947	33,773,324	50,534,347	53,071,838
Expense					
Personnel Services	9,360,131	9,783,530	9,449,521	10,525,134	11,934,293
Commodities	10,183,012	10,200,647	10,242,091	10,801,869	11,076,624
Contractual Services	2,978,796	3,254,133	3,512,285	5,043,574	5,389,644
Capital Outlay	1,755,238	2,132,118	2,882,798	2,707,524	1,864,701
Capital Projects	979,038	792,154	135,819	13,284,222	12,582,799
Other Charges	5,006,396	5,158,415	4,888,366	7,527,950	8,010,663
ARPA Reserve	0	0	0	0	2,032,000
Transfer Out	727,610	1,321,887	1,066,043	820,839	160,000
Expense Total	30,990,221	32,642,884	32,176,923	50,711,112	53,050,724

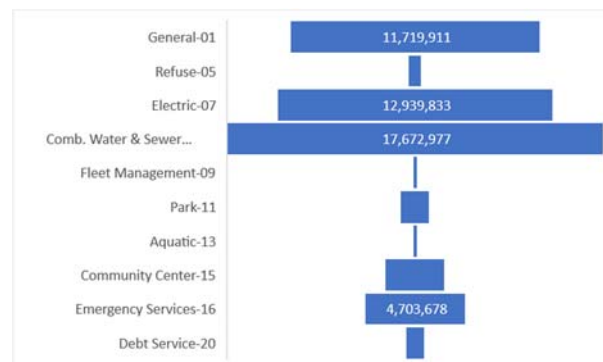
Revenues: 2018-2022

Revenue by Fund

FUND	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Revenues					
General-01	7,875,871	8,192,872	8,644,288	9,573,564	11,719,911
Refuse-05	605,627	610,104	617,045	606,805	615,367
Electric-07	12,420,927	11,483,000	11,252,552	12,493,088	12,939,833
Comb. Water & Sewer System-08	4,926,729	4,963,284	6,050,246	17,035,259	17,672,977
Fleet Management-09	-	-	-	-	200,000
Park-11	634,927	529,857	491,877	1,697,740	1,351,905
Aquatic-13	158,492	184,428	11,531	163,700	196,199
Community Center-15	2,056,235	2,106,087	1,721,329	3,733,445	2,795,167
Emergency Services-16	3,450,402	3,906,023	4,136,584	4,375,396	4,703,678
Debt Service-20	907,758	843,292	847,872	855,350	876,801
Total	33,036,968	32,818,947	33,773,324	50,534,347	53,071,838

Revenues: Revenue by Type

- ❑ **Sales Tax** - A sales tax is levied by the City on the retail price of an item, collected by the retailer. The tax is usually set as a percentage by the government charging the tax.
- ❑ **Property Tax** - A property tax is a tax on the assessed value of property. It is based on the tax rate multiplied by the assessed property value owned by a taxpayer.
- ❑ **Franchise Fee** - A franchise is a privilege granted by a local governing body to a specific investor-owned utility (e.g., electric, natural gas, telecommunications, etc.) that allows the utility to have facilities on public property (e.g., poles and wires in alley easements, etc.).
- ❑ **Fines and Forfeitures** - Fines and forfeitures includes traffic fines, false alarm fines, parking fines and animal control fines. However, this revenue source is largely made up of court fines.
- ❑ **Licenses, Fees and Permits** - This revenue source represents fees charged by the City to individuals and businesses for such things as building and construction permits, dog and cat tags, liquor licenses and towing licenses.
- ❑ **Charges for Services** - Charges for services consist of revenue received as a reimbursement for a service provided, such as ball field rentals, criminal history background checks and project inspection fees. This revenue also includes money reimbursed from other City funds as well as utility charges to customers.
- ❑ **Intergovernmental** - Consists of revenue received from another government organization, such as the State Government, Federal Government, County Government and School Districts.
- ❑ **Transfers** - Transfer of money from other funds that have operations budgeted in the main operating fund, such as the Motor Fuel Fund transfer.
- ❑ **Miscellaneous** - Various revenues that do not fit under the previously mentioned categories. This revenue includes group tour admissions, events revenue, program income and sale of surplus property.



Expenditures: 2018-2022 Expenditures by Fund

FUND	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Expenses					
General-01	7,933,333	8,329,061	7,922,734	9,977,417	11,719,911
Refuse-05	587,775	583,899	578,335	606,805	614,915
Electric-07	10,987,895	11,517,015	11,312,081	12,493,088	12,939,833
Comb. Water & Sewer System-08	4,028,114	4,328,785	4,735,153	17,135,261	17,672,977
Fleet Management-09	-	-	-	-	200,000
Park-11	588,482	542,236	466,598	1,697,740	1,351,905
Aquatic-13	253,618	274,186	96,669	163,700	196,199
Community Center-15	2,089,933	2,099,188	2,044,424	3,733,445	2,795,167
Emergency Services-16	3,678,035	4,127,453	4,172,593	4,375,397	4,683,016
Debt Service-20	843,036	841,061	848,336	876,289	876,801
Total	30,990,221	32,642,884	32,176,923	51,059,142	53,050,724

Expenditures: Expenditures by Type

- **Personal Services** - Expenditures relating to compensating City employees, including salaries, overtime pay, and benefits.
- **Contractual Services** - Service rendered to a government by private firms, individuals or other governmental agencies. Examples include utilities, rent, maintenance agreements and professional consulting services.
- **Commodities** - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment and asphalt.
- **Capital Outlay** - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets over \$1,000 that are used in operations and have initial useful lives extending beyond a single reporting period.
- **Transfers** - The movement of money from one allocated fund to another fund.



Expenditures: By Department

The financial information presented here is intended to provide City residents with general information about how the City's revenues in the main operating funds are expended. More detailed information regarding each department in the General Fund can be found in each department's section of the book. The graph illustrates the top expenditures in the areas of Electric and Public Works, which are the top operating areas for the Board of Alderman.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Administration	1,060,186	984,855	1,064,865	909,690	981,064
Finance	905,792	896,378	1,214,292	1,746,437	2,305,392
Law Enforcement	2,927,158	2,985,383	3,066,280	3,696,369	3,668,358
Electric Admin	587,775	583,899	578,335	606,805	614,915
Community Development	360,054	346,106	433,883	414,379	299,587
Electric System	10,987,895	11,517,015	11,312,081	12,493,088	12,939,833
Public Works	1,952,533	1,794,452	1,077,371	2,067,719	1,992,037
Combined Water & Sewer	4,028,114	4,328,785	4,735,153	17,058,511	17,628,767
miscellaneous	727,610	1,321,887	1,066,043	820,839	2,192,000
Emergency Services	3,678,035	4,127,453	4,172,593	4,375,397	4,683,016
Codes	0	0	0	398,734	525,683
Park and Recreation	2,932,033	2,915,610	2,607,691	5,594,885	4,343,271
Debt Payments	843,036	841,061	848,336	876,289	876,801
Grand Total	30,990,221	32,642,884	32,176,923	51,059,142	53,050,724

Changes in Fund Balance

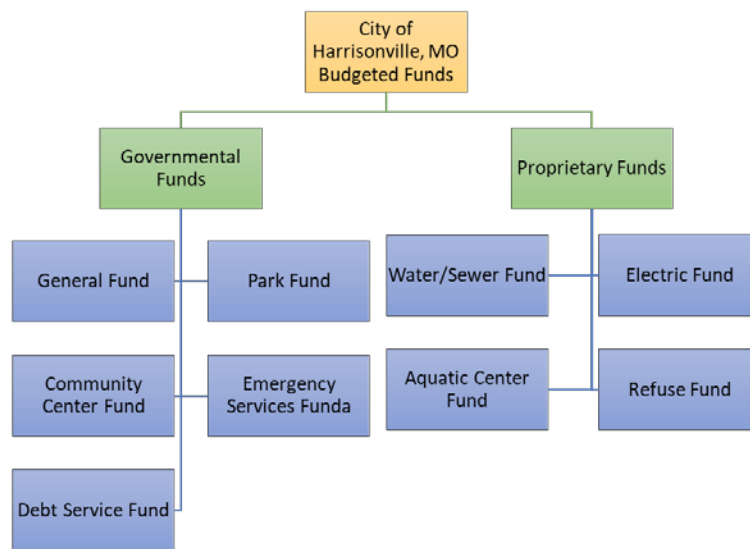
Overall, the City's Fund Balance remains strong. Changes within the general fund relate to the addition of the Public Safety Tax. The remainder of the changes in fund balance in 2020 within the table below reflect the cash expenditure of capital projects.

FUND	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Net Addition (Deduction) from Fund Balance					
General-01	(57,462)	(136,189)	721,554	(403,853)	-
Refuse-05	17,852	26,205	38,710	-	452
Electric-07	1,433,032	(34,015)	(59,529)	-	-
Comb. Water & Sewer System-08	898,615	634,499	1,315,093	(100,002)	-
Fleet Management-09	-	-	-	-	-
Park-11	46,445	(12,379)	25,279	-	-
Aquatic-13	(95,126)	(89,758)	(85,138)	-	-
Community Center-15	(33,698)	6,899	(323,095)	-	-
Emergency Services-16	(227,633)	(221,430)	(36,009)	(1)	20,662
Debt Service-20	64,722	2,231	(464)	(20,939)	-
Total	2,046,747	176,063	1,596,401	(524,795)	21,114

Funds: Description of Funds

The City's financial reports are organized into funds in accordance with generally accepted accounting principles (GAAP). A fund is a self-contained accounting entity with its own assets, liabilities, revenues, expenditures or expenses and fund balance or other equity accounts.

The City of Harrisonville groups funds into two broad categories - Government Funds and Proprietary Funds. Funds are further categorized into the following types: General Fund, Special Revenue Funds, Debt Service Fund, Capital Projects Fund, Enterprise Funds and Internal Service Funds.



Fund Types

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (other than those in Proprietary Funds) are accounted for through Governmental Funds. The measurement focus is upon determination of changes in financial position.

The following are the City's Governmental fund types:

The General Fund is the principal operating fund of the City and accounts for all financial transactions not accounted for in other funds. The general operating expenditures, fixed charges, and capital improvement costs that are not paid through other funds are financed through revenues received by the General Fund.

The Park Fund accounts for revenues received and expenditures paid for recreational services provided by the Park and Recreation Board.

The Community Center Fund accounts for state and local revenues that are restricted for local street expenditures.

The Emergency Services Fund accounts for motor vehicle revenues from the State that are restricted for street expenditures.

The Debt Service Funds are used for the accumulation of resources for, and payment of, principal, interest, and fiscal changes on long-term debt that supports the water Improvement project. The City utilizes two of these funds: Debt Service Fund and 2012 COP Debt Service Fund.

Enterprise Funds

The Proprietary Funds are used to account for the City's ongoing organizations and activities which are like those often found in the private sector. The measurement focus is based upon determination of net income. The City has four of these funds in which the City provides services to the public: Electric Fund, Water/Sewer Fund, and Aquatic Center Fund.

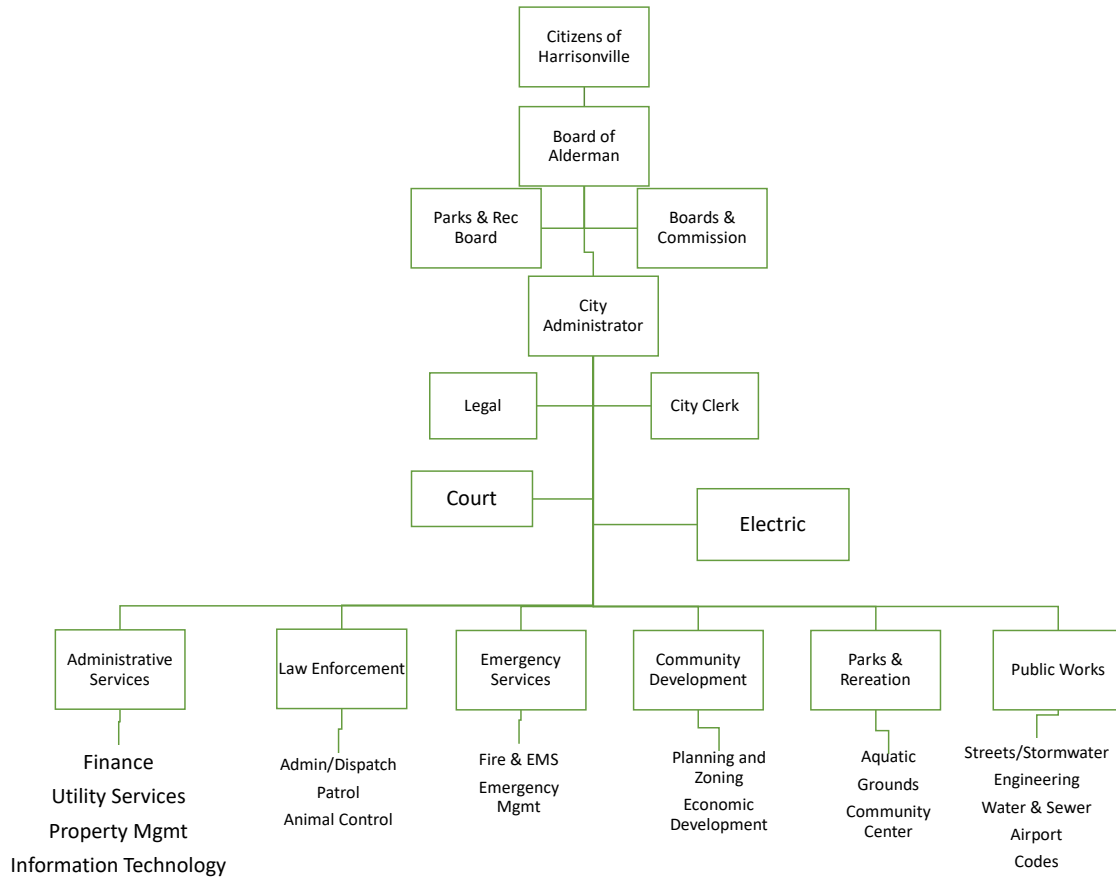
Funds: By Department Matrix

The matrix below illustrates which funds are budgeted in each Department. A portion of the General Fund is budgeted in nearly every Department, while the other funds only impact certain Departments. The following Department pages include the funding source for each division's operating expenditures.

Fund	Admin/Governing Body	Administrative Services	Law Enforcement	Community Development	Parks & Recreation	Public Works	Fire/EMS	Electric
General*	X	X	X	X		X		
Refuse						X		
Electric*		X						X
Comb. Water & Sewer*		X				X		
Park		X			X			
Aquatic		X			X			
Community Center*		X	X		X			
Emergency Services		X					X	
Debt Service	X							

* Major funds

DEPARTMENT BUDGETS

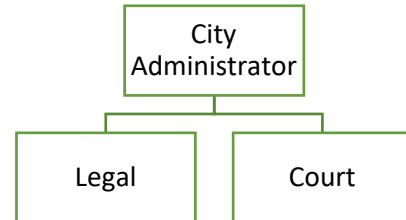


The following departmental summaries contain a brief overview of certain goals and achievements. For a complete and detail list please refer to this document's Appendix A

General Administration

Mission

The Administration department is responsible for providing efficient, effective leadership for the City organization and serve the Board of Alderman and citizens of the City of Harrisonville, Missouri.



GOALS

1. Create a program for increased code enforcement AND to incentivize better property management throughout the City.
2. Hire one dedicated and certified economic development professional to promote the City for economic development opportunities.
3. Create a plan for the immediate, short-term, and long-term, to prioritize the City's infrastructure projects to get those projects designed, scheduled, and identify how to fund them.

Expenditures - Across all Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
0101 ADM-MAYOR AND BOARD					
1 Personnel Services	50,813	53,011	53,019	57,184	61,648
2 Contractual Services	32,160	25,516	22,777	19,150	69,150
3 Commodities	689	1,039	10,420	4,100	4,100
4 Other Charges	94,383	82,433	51,610	99,890	112,250
0101 ADM-MAYOR AND BOARD Total	178,045	161,999	137,826	180,324	247,148
0103 GENERAL ADMINISTRATION					
1 Personnel Services	365,016	394,868	432,259	308,132	350,975
2 Contractual Services	77,403	85,252	80,730	16,150	17,240
3 Commodities	9,233	6,005	14,588	9,550	9,550
4 Other Charges	6,661	8,278	10,434	21,459	21,989
5 Capital Outlay	0	0	45,799	52,000	0
0103 GENERAL ADMINISTRATION Total	458,313	494,403	583,810	407,291	399,754
0105 LEGAL					
2 Contractual Services	232,847	129,439	169,219	174,250	219,000
0105 LEGAL Total	232,847	129,439	169,219	174,250	219,000
0204 MUNICIPAL COURT					
1 Personnel Services	98,217	110,167	100,201	92,186	98,642
2 Contractual Services	73,773	72,451	60,561	51,070	10,870

Expenditures - Across all Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
3 Commodities	928	642	3,285	3,000	4,000
4 Other Charges	18,063	15,754	9,963	1,569	1,650
5 Capital Outlay	0	0	0	0	0
0204 MUNICIPAL COURT Total	190,981	199,014	174,010	147,825	115,162
Department Total	1,060,186	984,855	1,064,865	909,690	981,064

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01 - General Fund	1,060,186	984,855	1,064,865	909,690	981,064
Total	1,060,186	984,855	1,064,865	909,690	981,064

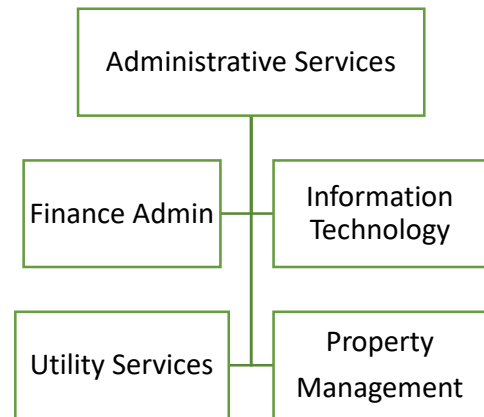
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
ADMINISTRATION				
City Administrator	1.0	1.0	1.0	1.0
City Clerk/PIO	1.0	1.0	1.0	1.0
PIO/Deputy City Clerk	1.0	0.0	0.0	0.0
Executive Secretary	0.5	1.0	1.0	1.0
Payroll/Benefits	1.0	1.0	0.0	0.0
Municipal Court Administrator	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.5	0.0	0.0
TOTAL ADMINISTRATION	6.0	5.5	4.0	4.0

Administrative Services

Mission

Administrative Services is responsible for the finance department including payroll, accounting and budget, information technology, utility billing and property management



ACCOMPLISHMENTS

The Administrative Service Department divisions of Finance and Utility billing migrated the financial and utility billing software. There were hiccups along the way from the software and support standpoint, but our staff persevered through some difficult circumstances to make these new systems functional for the city.

We hired additional personnel in IT, Finance, Payroll, Utility billing, and GIS. We have been very pleased with the relief and coverage that have been provided by the additional personnel. The team is still working at very high capacity and the individuals are good fits for the organization.

GOALS

Finance will migrate the Business license software to the existing SmartGov software used by the Community Development Department for the next renewal period. IT will conduct a Phone system implementation of new hardware in response to the phone system being End Of Life for support. The entire department will participate in an electronic file cleanup and reorganization

DEPARTMENT CHANGES

1. Added Utililty posiition (2021 Amendment)
2. Created a fleet management fund to centralize the management of city vehicles

Expenditures - Across all Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
0203 FINANCE-ADMINISTRATION					
1 Personnel Services	420,021	433,051	403,493	427,552	531,796
2 Contractual Services	113,120	166,809	275,857	206,625	206,746
3 Commodities	8,435	9,443	71,894	10,940	12,285
4 Other Charges	3,819	4,664	1,784	5,291	1,830
5 Capital Outlay	33,162	156	17,033	15,000	215,000
0203 FINANCE-ADMINISTRATION Total	578,557	614,123	770,061	665,408	967,657
0215 FINANCE-PROPERTY MANGMNT					
2 Contractual Services	35,453	31,181	56,000	63,530	45,690
3 Commodities	11,516	5,459	13,047	8,850	8,850
4 Other Charges	2,716	2,657	1,025	2,765	12,302
5 Capital Outlay	25,000	22,441	119,915	30,000	39,000
0215 FINANCE-PROPERTY MANGMNT Total	74,685	61,738	189,987	105,145	105,842
0230 FINANCE-UTILITIES					
1 Personnel Services	120,353	127,355	148,534	178,030	277,543
2 Contractual Services	91,317	84,975	99,549	97,260	147,400
3 Commodities	962	2,838	4,615	1,350	2,000
4 Other Charges	4,792	1,391	1,546	7,800	7,800
5 Capital Outlay	0	0	0	0	0

Expenditures - Across all Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
0230 FINANCE-UTILITIES Total	217,424	216,559	254,244	284,440	434,743
0240 INFORMATION TECHNOLOGY					
1 Personnel Services	0	0	0	181,129	198,640
2 Contractual Services	0	0	0	414,765	469,860
3 Commodities	1,964	3,802	0	90,300	91,100
5 Capital Outlay	33,162	156	0	158,500	137,500
0240 INFORMATION TECHNOLOGY Total	35,126	3,958	0	844,694	897,100
Department Total	905,792	896,378	1,214,292	1,899,687	2,405,342

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01 - General Fund	905,792	896,378	1,214,292	1,670,037	2,061,182
07 - Electric Fund	0	0	0	59,250	27,500
08 - CWSS Fund	0	0	0	76,750	44,210
16 - Emergency Services Fund	0	0	0	37,300	16,500
11 - Park Fund	0	0	0	9,800	2,800
13 - Aquatic Center Fund	0	0	0	7,500	9,000
15 - Community Center Fund	0	0	0	39,050	44,150
09 - Fleet Management Fund	0	0	0	0	200,000
Total	905,792	896,378	1,214,292	1,899,687	2,405,342

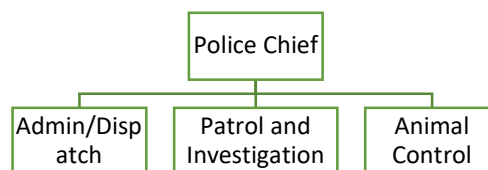
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
ADMINISTRATIVE SERVICES				
FINANCE-ADMINISTRATION				
Director of Administrative Services	0.0	0.0	1.0	1.0
Finance Director	1.0	1.0	0.0	0.0
Finance Manager	0.0	0.0	1.0	1.0
IT Director	1.0	1.0	0.0	0.0
IT Specialist	1.0	1.0	1.0	1.0
IT Security Specialist	0.0	0.0	1.0	1.0
GIS Technician	0.0	0.0	1.0	1.0
Accounting Specialist	1.0	1.0	1.0	1.0
Accounts Payable Specialist	1.0	1.0	1.0	1.0
Court Clerk	0.5	0.5	0.0	0.0
Payroll/Benefits	0.0	0.0	1.0	1.0
Payroll/Accounting Clerk	0.0	0.0	1.0	1.0
TOTAL FINANCE-ADMINISTRATION	5.5	5.5	9.0	9.0
FINANCE-CUSTOMER SVC/UTILITY BILLING				
Accounting Clerk 1	2.6	2.6	2.0	3.0
Accounting Clerk 2	0.0	0.0	1.0	1.0
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLING	2.6	2.6	3.0	4.0
TOTAL ADMINISTRATIVE SERVICES	8.1	8.1	12.0	13.0

Law Enforcement

Mission

The City of Harrisonville Police Department is committed to the safety and well-being of its citizens and visitors, which includes traffic safety. The department is responsible for Patrol, Investigation and Animal Control.



Organizational Goal/Measure	2018	2019	2020	2021
Provide a safe and secure community for all citizens, business, and visitors.				
<i>Police calls for service</i>	3,699	3,568	3,741	5,249
<i>Total number of vehicle crashes</i>	276	270	200	212
<i>Number of violent crimes</i>			55	43
<i>Number of dogs & cats claimed</i>	200	139	125	107
<i>Number of dogs & cats adopted</i>	364	307	211	242
<i>Number of municipal court cases filed</i>	2,177	1,455	1,171	1,003

GOALS

Police Department

- 1- The most serious goal we need to address in 2022 is becoming fully staffed. We have many vacancies throughout all levels of our organization that we intend to fill with quality candidates now that our salaries have been brought to market value.
- 2- The need to replace and keep current our un-marked police vehicle fleet not only provides staff and volunteers with a safe vehicle and work environment to work in, but it also protects the city from liability. The current vehicles utilized by some of our detectives, front office staff and volunteers are up to sixteen years old. The Enterprise Program that began in 2021 should address this goal in 2022.
- 3- Although the 2020 census reflects minimal population growth for the City of Harrisonville the commercial growth over the past decade has been significant and has created a demand the current staffing level is no longer able to sustain. Each year, including 2021, the city's citizen satisfaction survey shows that the citizens of Harrisonville would like to have an increased presence in both residential as well as commercial areas, with our current call volume we cannot achieve this with our current staffing level. Four additional officer positions were requested again for the 2022 budget.
- 4- Purchase replacement boots for those assigned to the patrol division on a bi-annual basis. Reimbursable up to \$200 every other year for those working in patrol. We currently have 19 officers that work in patrol and would fall under this benefit. Estimated cost for 19 officers is \$2000 per year.
- 5- To begin a pilot License Plate Reader (LPR) program for the department with the purchase six LPRs to be placed in key locations in Harrisonville. We will seek to partner with local businesses in purchasing additional LPRs with a you buy one and the city will buy one type of partnership. Businesses I feel would participate as partners are, Sutherlands, Show Me Auto, Max Ford, QT, and Family Center. A LPR program would not only assist with criminal investigations but also crime prevention in Harrisonville.
- 6- The department has been without a certified Computer Voice Stress Analysis (CVSA) operator for over a year due to the departure of a staff member. We utilize the CVSA program as an investigations tool as well analyzing potential new candidates for both the department and animal control. We have attempted to have a staff member CVSA Certified in 2021 however these courses were cancelled due to covid-19. We anticipate getting someone CVSA certified in 2022 and within the current training budget.

Animal Control

1- The animal shelter parking lot resurfacing and expansion request helps preserve the city's current infrastructure while the expansion promotes Harrisonville's bright future with economic growth.

2- The current animal control division is staffed with one supervisor, one full-time animal control officer, two part-time animal control officers and one part-time shelter worker. The demand on our current staffing is so great that they are unable to keep up and are requesting to increase our full-time animal control officers staffing level to two full-time positions.

3- We would like to purchase a Pet Turf system for the outside play area of the animal shelter. We would like to use donations received by the shelter over the past several years to fund this project.

DEPARTMENT CHANGES

1. Resurface animal shelter parking lot

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
0310 LAW ENF-ADM AND DISPATCH					
1 Personnel Services	438,371	456,285	486,867	495,952	521,419
2 Contractual Services	83,191	65,339	64,547	83,920	63,370
3 Commodities	20,432	26,126	37,136	17,920	16,420
4 Other Charges	4,465	5,152	6,267	6,971	2,920
5 Capital Outlay	32,499	37,904	60,849	0	0
0310 LAW ENF-ADM AND DISPATCH Total	578,958	590,806	655,666	604,763	604,129
0311 LAW ENF-PATROL					
1 Personnel Services	1,777,322	1,927,468	1,875,664	2,088,604	2,377,204
2 Contractual Services	111,498	110,119	93,112	168,355	182,680
3 Commodities	108,965	99,029	63,620	90,465	89,465
4 Other Charges	72,607	82,597	35,634	153,392	117,070
5 Capital Outlay	68,569	0	181,275	276,613	18,001
0311 LAW ENF-PATROL Total	2,138,961	2,219,213	2,249,305	2,777,429	2,784,420
0312 LAW ENF-ANIMAL CONTROL					
1 Personnel Services	127,738	120,569	107,648	179,167	193,820
2 Contractual Services	36,485	33,157	33,726	48,270	52,062
3 Commodities	16,359	18,705	11,338	17,375	17,375
4 Other Charges	3,022	2,933	1,055	15,692	16,552
5 Capital Outlay	25,635	0	7,542	53,673	0
0312 LAW ENF-ANIMAL CONTROL Total	209,239	175,364	161,309	314,177	279,809
Department Total	2,927,158	2,985,383	3,066,280	3,696,369	3,668,358

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01 - General Fund	2,927,158	2,985,383	3,066,280	3,696,369	3,668,358
Total	2,927,158	2,985,383	3,066,280	3,696,369	3,668,358

Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
POLICE DEPARTMENT				
Police Chief	1.0	1.0	1.0	1.0
Lieutenant	2.0	2.0	2.0	2.0
Sergeant	4.0	4.0	4.0	4.0
Detective	2.0	2.0	3.0	3.0
Corporal	1.0	1.0	3.0	3.0
Patrol	17.0	16.0	16.0	16.0
Communication Supervisor	0.0	0.0	1.0	1.0
Communication Officers	6.0	6.0	6.0	6.0
Part-time Communication Officers	0.8	0.8	0.8	0.8
Recrods Clerk	1.0	1.0	1.0	1.0
Evidence Clerk	1.0	1.0	1.0	1.0
Chief Animal Control Officer	1.0	1.0	1.0	1.0
Animal Control Officer 1	1.0	1.0	1.0	1.0
Part-time Shelter Worker	1.0	1.0	1.0	1.0
TOTAL POLICE DEPARTMENT	38.8	37.8	41.8	41.8

Community Development

Mission

Strive to promote quality construction & growth for the City of Harrisonville by adhering to the City's Comprehensive Plan, and ordinances regarding development.



Organizational Goal/Measure	2018	2019	2020	2021
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development				
Valuation of issued building permit	\$ 10,630,000	\$ 8,370,000	\$ 18,220,000	\$ 32,000,000
Number of single family and duplex permits	10	9	14	31

GOALS

Economic Development

- 1) Schedule and hold meetings with industrial employer partners, to specifically discuss the creation of a CID (and/or a TDD) to address road infrastructure improvements to increase truck volume capacity and safety. Road infrastructure improvements shall include South Commercial St. extension to 267th St., improvements on So. Brickplant Rd., Anaconda Rd. and 267th St. and possibly Precision Dr.. Desired participants in the CID include Love's, Church & Dwight, ADS, UFP Industries and Staying Home Corp.
- 2) Identify and invite a minimum of three potential industrial developers in Kansas City region to participate in site visits of Harrisonville's available industrial properties.
- 3) Review and modify, as appropriate, the adopted incentives policy, specifically for Chapter 100 incentives, designed to attract highly technical industrial businesses that make a significant investment in personal property and hire skilled workers with wages above the median wage paid in Cass County.
- 4) Coordinate and provide staff support for effective implementation of Chapter 353 tax abatement program for the commercial square area and some type of residential beautification program; with Chapter 353 or other program.

Planning & Zoning

- 1) Hire a qualified Community Development Director
- 2) Complete coordination and adoption and implementation of the updated Comprehensive Master Plan.
- 3) Review the City's Adopted Zoning Regulations and Subdivision Regulations for appropriate, or necessary, updates or modifications, to remove Regulations conflict and to strengthen land use and subdivision development.

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
0608 COMMUNITY DEVELOPMENT					
1 Personnel Services	288,776	267,963	357,242	191,876	203,772
2 Contractual Services	40,029	37,193	59,775	202,400	51,720
3 Commodities	5,269	8,445	7,315	7,400	7,400
4 Other Charges	4,772	8,129	5,602	12,703	36,695
5 Capital Outlay	21,208	24,376	3,949	0	0
0608 COMMUNITY DEVELOPMENT Total	360,054	346,106	433,883	414,379	299,587
Department Total	360,054	346,106	433,883	414,379	299,587

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01 - General Fund	360,054	346,106	433,883	414,379	299,587
Total	360,054	346,106	433,883	414,379	299,587

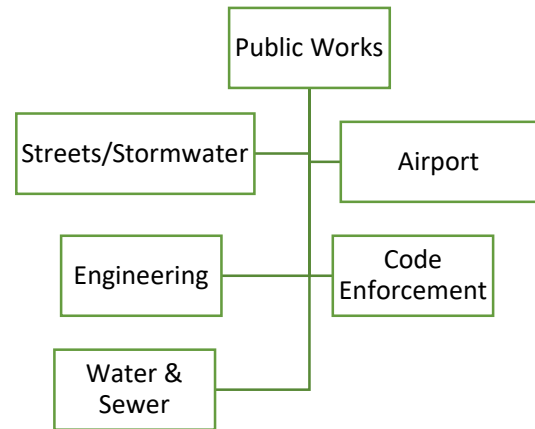
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
COMMUNITY DEVELOPMENT				
Community Development Planner	1.0	1.0	1.0	1.0
Economic Development Director	0.0	1.0	1.0	1.0
Accounting Clerk	0.4	0.4	0.0	0.0
TOTAL COMMUNITY DEVELOPMENT	1.4	2.4	2.0	2.0

Public Works

Mission

Public works provides high-quality public works services to the public and other city departments, while balancing cost-effective operations, customers, and delivery of services in a responsible and efficient manner.



Organizational Goal/Measure	2018	2019	2020	2021
Promote Harrisonville as a desirable location for commerce and encourage environmentally responsible development				
Code enforcement inspections	216	284	1,276	2,594
Provide reliable, high quality services that enhance our quality of life				
Number streets hours spent:				
Maintaining roads			325	3,316
Maintaining stormwater areas			155	1,956
Number lane miles rehabilitated				10.30
Number miles of curb rehabilitated			-	0.76
Winter operations			34	700
Number hours spent lab testing:				
Wastewater			2,000	2,496
Water			3,000	3,000

GOALS

Street Division

2022 Street Department CIP

- 2022 Curb and Sidewalk Program Budget \$100,000. Currently being prepared for bidding
- 2022 Asphalt Overlay Program Budget \$320,000 Currently being prepared for bidding

2022 General Fund Street Maintenance Goals

- Chip Seal Program 3 lane miles
- Crack Sealing 15,840 linear feet or 3 linear miles
- Asphalt pavement patching
- Concrete pavement and curb patching
- Installation of culvert and widening of roadway on Orchard Road near Orchard Place
- Inspection/replacement of signage in Ward 2

Airport Maintenance

- Mowing of ditches
- Removal of trees on private property in approach clear zone on north side of airport.
- Replacement of remaining building support wood posts & concrete piers and shear walls in Hanger B.
- Replace Airport Credit Card Machine
- Install Airport Sign

Railway Spur

- Maintenance as necessary

Storm Water

2. MS4 Permit inspections of infrastructure
3. Routine infrastructure maintenance of street, sidewalks, and stormwater

Combined Water and Sanitary Sewer Division

Global Position system (GPS) and Mapping

1. To GPS and improve mapping of water valves, hydrants, manholes and water meters

Programs

1. To continue improving our Fats, Oils and Grease program
2. To continue improving our flushing program

Inspections and Maintenance

1. To inspect and maintain at least 350 fire hydrants
2. To jet at least six (6) miles of sanitary sewer main
3. To inspect and repair if necessary 200 manholes
4. To inspect and exercise 200 gate water main valves
5. To implement a safety program
6. To continue to promote a working partnership with all other departments

Water Treatment Plant

1. Produce safe, reliable and cost-effective drinking water
3. Working with all departments as needed
4. Keep up with MDNR training classes

Wastewater Treatment Plant

1. Replace the 20+ year old "boom" truck with a new/used "boom: truck.
2. Complete Ultraviolet (UV) Disinfection construction and be online by April 2022.

DEPARTMENT CHANGES

1. Airport sign
2. Engineering for taxi lanes (grant funded)
3. Credit card machine replacement
4. Annual stormwater, street, and sidewalk improvements
5. Sewer Construction: Blueberry to St James; Crestwood to Delmar, and Mechanic to St Halsey
6. Annual pump replacement program
7. Square Waterman Relacement - Environmental
8. Generator service and Praxair Tank Rental
9. Southland intereceptor engineering
10. Airport fuel volume increase (2021 Amendment carried to 2022)
11. Increase sludge removal to \$175,000
12. Fund excess flow basin concrete replacement
13. Added 2 Water/Sewer Maintenance Wokers

Expenditures - Across all Funds

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
07 PUBLIC WORKS					
0707 P.W.-STREET					
1 Personnel Services	536,612	566,251	510,623	551,234	627,989
2 Contractual Services	41,615	38,621	35,077	138,620	128,912
3 Commodities	224,742	227,678	165,753	234,000	237,700
4 Other Charges	13,492	14,615	7,890	26,012	20,145
5 Capital Outlay	12,185	43,345	52,610	57,000	20,000
0707 P.W.-STREET Total	828,646	890,510	771,953	1,006,866	1,034,746
0717 P.W.-AIRPORT					
1 Personnel Services	84,409	14,288	2,655	0	0
2 Contractual Services	41,705	45,025	49,394	77,740	77,740
3 Commodities	62,667	27,560	41,739	48,550	91,065
4 Other Charges	11,816	11,397	6,957	13,011	29,375
5 Capital Outlay	0	0	12,000	89,000	89,000

0717 P.W.-AIRPORT Total	200,597	98,270	112,745	228,301	287,180
0718 P.W.-ENGINEERING					
1 Personnel Services	-1,785	0	0	0	0
2 Contractual Services	81,645	76,327	89,959	85,100	85,100
3 Commodities	0	0	0	0	0
4 Other Charges	2,569	272	1,123	11	11
0718 P.W.-ENGINEERING Total	82,429	76,599	91,082	85,111	85,111
0900 CAPITAL PROJECTS					
9 Cap Projects Street	510,471	383,210	50,477	320,000	320,000
9 Cap Projects-Airport	700	2,954	0	0	165,000
9 Cap Projects-Stormwater	0	0	51,025	100,000	0
9 Cap Projects Sidewalks	329,690	342,909	89	100,000	100,000
9 Capital Projects	0	0	0	0	0
0900 CAPITAL PROJECTS Total	840,861	729,073	101,591	520,000	585,000
07 PUBLIC WORKS Total	1,952,533	1,794,452	1,077,371	1,840,278	1,992,037
10 CODES					
0514 CODES					
1 Personnel Services	0	0	0	302,634	424,593
2 Contractual Services	0	0	0	85,650	87,800
3 Commodities	0	0	0	9,850	10,250
4 Other Charges	0	0	0	600	3,040
0514 CODES Total	0	0	0	398,734	525,683
10 CODES Total	0	0	0	398,734	525,683
08 CWSS					
0103 CWSS ADMINISTRATION					
1 Personnel Services	153,417	159,744	151,563	321,557	355,554
2 Contractual Services	9,965	35,352	83,353	34,110	41,220
3 Commodities	9,434	8,677	3,447	5,200	5,200
4 Other Charges	979,303	1,151,139	1,189,665	3,191,685	3,458,734
5 Capital Outlay	568	0	0	0	0
6 Depreciation	966,723	1,116,978	1,284,203	0	0
0103 CWSS ADMINISTRATION Total	2,119,410	2,471,890	2,712,231	3,552,552	3,860,708
0720 WATER PLANT					
1 Personnel Services	312,257	270,990	284,819	287,285	306,571
2 Contractual Services	156,750	168,164	272,418	200,400	345,505
3 Commodities	150,423	151,557	125,377	173,130	198,130
4 Other Charges	210	200	0	120	120
5 Capital Outlay	2,603	0	0	0	86,250
0720 WATER PLANT Total	622,243	590,911	682,614	660,935	936,576
0728 WASTEWATER TREATMENT					
1 Personnel Services	295,388	303,960	316,159	379,730	395,354
2 Contractual Services	337,693	222,331	282,341	434,455	482,062
3 Commodities	13,227	21,854	58,781	20,710	19,360
4 Other Charges	0	135	0	500	500
5 Capital Outlay	0	0	0	164,000	25,000
0728 WASTEWATER TREATMENT Total	646,308	548,280	657,281	999,395	922,276
0721 CWSS DISTRIBUTION					
1 Personnel Services	415,931	498,645	472,694	448,189	469,567
2 Contractual Services	64,333	70,464	53,672	64,735	83,310
3 Commodities	111,062	141,941	123,085	114,580	134,452

4 Other Charges	0	1,400	334	0	1,680
5 Capital Outlay	10,851	0	0	475,000	250,000
0721 CWSS DISTRIBUTION Total	602,177	712,450	649,785	1,102,504	939,009
0900 CAP PROJECTS					
9 Capital Projects	0	0	0	0	0
9 Cap Projects Water	37,976	5,254	0	0	991,580
9 Cap Projects Sewer	0	0	33,242	10,643,125	9,978,618
0900 CAP PROJECTS Total	37,976	5,254	33,242	10,643,125	10,970,198
08 CWSS Total	4,028,114	4,328,785	4,735,153	16,958,511	17,628,767
Department Total	5,980,647	6,123,237	5,812,524	19,197,523	20,146,487

Sources

Category

(Multiple Items)

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01 - General Fund	1,952,533	1,794,452	1,077,371	2,239,012	2,517,720
08 - CWSS Fund	4,028,114	4,328,785	4,735,153	16,958,511	17,628,767
Total	5,980,647	6,123,237	5,812,524	19,197,523	20,146,487

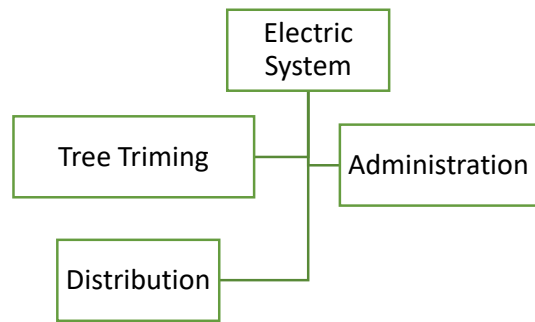
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual
PUBLIC WORKS			
Public Works Director	0.50	0.50	1.00
Executive Secretary	1.00	1.00	1.00
Building Official	1.00	1.00	1.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00
Building Permit Tech	0.00	0.00	0.00
Chief Water Plant Operator	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	0.00	1.00	1.00
Water Plant Operator (No License)	1.00	0.00	0.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	4.00
Meter Reader	1.50	1.50	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Holder)	3.00	3.00	2.00
Waste Water Plant Operator II (C & D License Holder)	0.00	0.00	1.00
Waste Water Plant Operator I (No License Holder)	0.00	0.00	1.00
TOTAL PUBLIC WORKS	18.00	18.00	17.00

Electric System

Mission

The Electric System accounts for the planning, development, purchase, transmission and distribution of all electricity for the City. All activities necessary to provide such services are accounted for includes Administration, Distribution, Tree Trimming, and Capital Improvements .



Organizational Goal/Measure	2018	2019	2020	2021
Provide reliable, high quality services that enhance our quality of life				
Number of total outages	41	125	175	163
Outages caused by trees	16%	18%	21%	14%
Number of hours per outage				1.48
Number of miles line underground				6.50

GOALS:

1- A mapping system will give the Electric Department a better inventory of exactly what we have for infrastructure and how to better manage it.

2-The contract services (trees budget) is to address the care of our electric infrastructure while addressing outages and public safety. Reducing overtime spent on vegetation outages will be another benefit.

3- Placing overhead lines underground is a long-term project that will make the electric system more robust, while eliminating vegetation and wildlife outages. By reducing vegetation issues by placing electric lines underground should reduce operating costs as well.

4-All Electric Department budget items will be funded by revenues from power sales.

DEPARTMENT CHANGES

1. Map electric system & pole inventory
2. Overhead line conversion to underground
3. Replace 2005 Digger/Derrick Truck

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
07 Electric					
0103 ELECTRIC ADMINISTRATION					
1 Personnel Services	192,294	164,223	116,389	261,362	326,752
2 Contractual Services	8,441	24,707	27,809	28,000	20,000
3 Commodities	7,767,460	7,861,576	8,082,151	8,247,101	8,247,841
4 Other Charges	1,568,748	1,561,334	1,433,777	1,805,065	1,975,207
5 Capital Outlay	452	0	32	0	0
6 Depreciation	338,450	339,600	0	0	0
0103 ELECTRIC ADMINISTRATION Total	9,875,845	9,951,440	9,660,158	10,341,528	10,569,800

0727 METER READING-NOT IN USE

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
1 Personnel Services	30,107	26,066	825	0	0
0727 METER READING-NOT IN USE Total	30,107	26,066	825	0	0
 0735 TREE TRIMMING					
1 Personnel Services	233,668	273,174	128,843	0	0
2 Contractual Services	13,820	456,910	394,466	500,600	450,600
3 Commodities	15,973	17,676	17,174	0	0
4 Other Charges	0	0	0	0	0
0735 TREE TRIMMING Total	263,461	747,760	540,483	500,600	450,600
 0721 ELECTRIC DISTRIBUTION					
1 Personnel Services	520,962	502,310	680,564	618,470	753,763
2 Contractual Services	49,798	38,165	33,891	58,740	58,920
3 Commodities	109,928	88,936	52,935	104,500	104,750
4 Other Charges	0	0	0	0	0
5 Capital Outlay	137,794	162,338	343,225	810,000	974,500
0721 ELECTRIC DISTRIBUTION Total	818,482	791,749	1,110,615	1,591,710	1,891,933
07 Electric Total	10,987,895	11,517,015	11,312,081	12,433,838	12,912,333
Department Total	10,987,895	11,517,015	11,312,081	12,433,838	12,912,333

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
07 - Electric Fund	10,987,895	11,517,015	11,312,081	12,433,838	12,912,333
Total	10,987,895	11,517,015	11,312,081	12,433,838	12,912,333

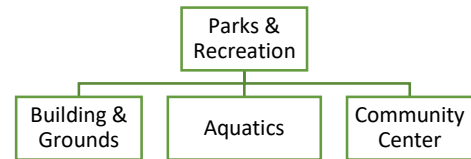
Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
ELETRIC				
Public Works Director	0.50	0.50	0.00	0.00
Electric Superintendent/Director	0.00	0.00	1.00	1.00
Customer Service Specialist	1.00	1.00	0.00	0.00
Electric Administrative Assistant	0.00	0.00	1.00	1.00
Electric Line Superintendent	1.00	0.00	0.00	0.00
Journeyman Lineman	2.00	2.00	3.00	3.00
Apprentice Lineman	3.00	3.00	3.00	3.00
Electric Line Supervisor	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	1.00	0.00	0.00
Tree Trimmer	1.00	1.00	0.00	0.00
Apprentice Tree Trimmer	1.00	1.00	0.00	0.00
Part-time General Maint	1.00	1.40	0.00	0.00
Meter Reader	0.50	0.50	0.00	0.00
TOTAL ELECTRIC	13.00	12.40	9.00	9.00

Parks & Recreation

Mission

It is the purpose of the Harrisonville Parks and Recreation Department to serve the public's well-being by providing quality leisure opportunities through the establishment, implementation, and maintenance of a comprehensive parks and recreation program.



Organizational Goal/Measure	2018	2019	2020	2021
Provide reliable, high quality services that enhance our quality of life				
Community Center memberships	Not tracked		3,881	4,073
Number of miles of sidewalks (walkability)	Not tracked		32.75	32.75

GOALS

1. Complete the renovations at the Aquatic Center in time to open on Memorial Day.
2. Complete the renovations of Marler-Wirt-Allen Park in time for the 50-year anniversary.
3. Replace sauna at the Community Center.
4. Replace the gym divider curtain at the Community Center.
5. Install playground at the Community Center.
6. Increase participation of established leagues and programs.
7. Expand the offering of adult, youth and senior programs.

ACCOMPLISHMENTS

1. Renovation of the Aquatic Center open by May 2022.
2. Replace Community Center swimming pool HVAC.
3. Replaced all HVAC units at the Community Center.
4. Replaced fitness equipment at the Community Center.
5. Installed new flooring in the fitness areas upstairs and downstairs at the Community

DEPARTMENT CHANGES

1. Phase 2 of Community Center upgrades from the 2021 financing
2. Outdoor sauna
3. Recoating outdoor slides

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
15 - Park & Recreation					
0103 CC ADMINISTRATION					
1 Personnel Services	251,314	264,721	274,719	339,070	361,351
2 Contractual Services	40,531	39,135	49,284	39,549	42,149
3 Commodities	14,904	17,686	56,297	9,030	9,230
4 Other Charges	973,984	906,884	894,351	835,872	971,088
5 Capital Outlay	0	18,921	0	20,000	0
0103 CC ADMINISTRATION Total	1,280,733	1,247,347	1,274,651	1,243,521	1,383,818
1119 BUILDING & GROUNDS					
1 Personnel Services	141,352	151,180	103,897	117,349	129,571
2 Contractual Services	271,771	227,939	253,105	250,328	250,848
3 Commodities	23,191	28,961	25,510	28,850	29,850
4 Other Charges	18,931	18,931	18,931	19,105	19,931
5 Capital Outlay	0	0	0	328,000	71,200

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
1119 BUILDING & GROUNDS Total	455,245	427,011	401,443	743,632	501,400
1124 AQUATICS CENTER					
1 Personnel Services	196,606	235,340	109,452	0	24,938
2 Contractual Services	53,375	51,958	46,001	334,530	330,806
3 Commodities	40,405	44,165	8,352	44,285	40,335
4 Other Charges	11,281	9,040	7,584	10,120	19,105
5 Capital Outlay	0	0	6,396	0	0
6 Depreciation	86,666	86,666	82,057	0	0
1124 AQUATICS CENTER Total	388,333	427,169	259,842	388,935	415,184
1125 PARK MAINTENANCE					
1 Personnel Services	333,727	349,283	322,591	375,376	348,547
2 Contractual Services	65,202	93,103	72,441	95,629	108,289
3 Commodities	49,735	51,856	35,488	57,266	64,326
4 Other Charges	23,474	24,623	16,397	58,634	60,623
5 Capital Outlay	16,105	23,371	18,695	228,738	10,000
1125 PARK MAINTENANCE Total	488,243	542,236	465,612	815,643	591,785
1126 RECREATION PROGRAMS					
1 Personnel Services	166,642	158,320	162,308	218,749	295,928
2 Contractual Services	29,610	31,182	22,231	49,533	49,180
3 Commodities	12,710	13,572	10,261	17,425	17,425
5 Capital Outlay	10,316	10,946	10,357	10,000	5,000
1126 RECREATION PROGRAMS Total	219,278	214,020	205,157	295,707	367,533
0990 CAPITAL PROJECTS					
9 Capital Projects	100,201	57,827	986	2,051,097	1,027,601
0990 CAPITAL PROJECTS Total	100,201	57,827	986	2,051,097	1,027,601
15 - Park & Recreation Total	2,932,033	2,915,610	2,607,691	5,538,535	4,287,321
Department Total	2,932,033	2,915,610	2,607,691	5,538,535	4,287,321

Sources

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
11 - Park Fund	588,482	542,236	466,598	1,687,940	1,349,105
13 - Aquatic Center Fund	253,618	274,186	96,669	156,200	187,199
15 - Community Center Fund	2,089,933	2,099,188	2,044,424	3,694,395	2,751,017
Total	2,932,033	2,915,610	2,607,691	5,538,535	4,287,321

Employee Summary - FTE

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
PARKS				
Director of Parks & Recreation	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20
Recreation Coordinator-Memberships	0.20	0.20	0.20	0.00
Recreation Coordinator	0.30	0.30	0.30	0.00
Park Supervisor	1.00	1.00	1.00	1.00
Park Maintenance (Equip Operator-Skilled Worker	2.00	2.00	2.00	2.00
Facility Maintenance	0.00	0.00	2.00	2.00

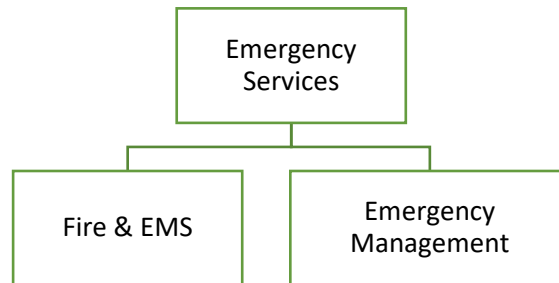
Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Part-time Maintenance Works		1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields		0.22	0.22	0.22	0.22
TOTAL PARKS		5.27	5.27	7.27	6.77
COMMUNITY CENTER					
Director of Parks & Recreation		0.75	0.75	0.75	0.75
Assistant Parks & Recreation		0.80	0.80	0.80	0.80
Recreation/Fitness Manager		0.00	0.00	1.00	1.00
Recreation Coordinator-Memberships		0.80	0.80	0.80	1.00
Customer Service (Front Desk)		0.00	1.00	1.00	0.00
Recreation Coordinator-Recreation		0.70	0.70	0.70	1.00
Recreation Coordinator-Athletics		0.00	0.00	0.00	1.00
Custodian		1.00	2.00	2.00	2.00
Aquatics Supervisor		1.00	1.00	0.00	0.00
Part-time (all part-time community center positions)		15.00	14.00	11.25	11.25
TOTAL COMMUNITY CENTER		20.05	21.05	18.30	18.80
TOTAL PARKS SYSTEM		25.32	26.32	25.57	25.57

Emergency Services

MISSION

The citizens of Harrisonville are protected by an Emergency Services Department that provides Fire Suppression, Emergency Medical Services, and Emergency Management Services. The Emergency Services also provides Emergency Medical Care to two separate Fire Protection Districts in Cass County, as well as provide mutual aid to all of the departments and fire protection districts within Cass County.



Organizational Goal/Measure	2018	2019	2020	2021
Provide a safe and secure community for all citizens, business, and visitors.				
Total emergency svc call for service:	3,962	3,879	3,459	3,983
EMS calls for service	3,153	2,845	2,687	3,115
Fire calls for service			282	294

GOALS

1. Retain personnel with help with pay study
2. Keep fleet up to date with replacement of 2017 ambulance or remount.
3. Find funding to renovate or upgrade the living quarters and kitchen area of the station.
4. Enhance billing methods to help billing with adequate patient information.

DEPARTMENT CHANGES

1. Lease Replacement of Ambulance
2. Account for GEMT revenue and potential expense allocation

Expenditures

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
09 - EMERGENCY SVCS					
0103 EMERGENCY SERVICES ADMINISTRATION					
1 Personnel Services	1,810,603	1,954,298	1,846,493	2,104,317	2,298,356
2 Contractual Services	123,644	146,209	159,064	150,532	370,750
3 Commodities	132,833	124,709	127,914	145,365	168,894
4 Other Charges	1,571,762	1,560,459	1,380,853	1,627,883	1,678,516
5 Capital Outlay	39,193	341,778	658,269	240,000	150,000
0103 EMERGENCY SERVICES ADMINIS	3,678,035	4,127,453	4,172,593	4,268,097	4,666,516
0990 CAPITAL PROJECTS					
9 Capital Projects	0	0	0	70,000	0
0990 CAPITAL PROJECTS Total	0	0	0	70,000	0
09 - EMERGENCY SVCS Total	3,678,035	4,127,453	4,172,593	4,338,097	4,666,516
Department Total	3,678,035	4,127,453	4,172,593	4,338,097	4,666,516

Sources					
	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
16 - Emergency Services Fund	3,678,035	4,127,453	4,172,593	4,338,097	4,666,516
Total	3,678,035	4,127,453	4,172,593	4,338,097	4,666,516

Employee Summary - FTE				
Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
EMS				
Director	1.0	1.0	1.0	1.0
Captain	3.0	3.0	3.0	3.0
Firefighter/Paramedic	8.0	8.0	8.0	8.0
Firefighter/EMT	9.0	9.0	9.0	9.0
Accounts Receivable	1.0	1.0	1.0	1.0
Part-time Accounts Receivable	0.5	0.5	0.5	0.5
Part-time Firefighter/EMT	2.3	2.0	2.0	2.0
Part-time Firefighter/Paramedic	3.0	3.0	3.0	3.0
TOTAL EMS	27.8	27.5	27.5	27.5

FUND SUMMARIES

City of Harrisonville, Missouri

Budget Summary - 2022

FUND	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Beginning Fund Balance					
General-01	6,295,304	6,237,842	6,101,653	6,823,207	7,973,352
Refuse-05	82,267	100,119	126,324	165,034	177,170
Electric-07	10,518,881	11,951,913	11,917,898	11,858,369	11,889,482
Comb. Water & Sewer System-08	28,218,951	29,117,566	29,752,065	31,067,158	32,128,592
Fleet Management-09	-	-	-	-	-
Park-11	(60,885)	(14,440)	(26,819)	(1,540)	858,734
Aquatic-13	525,428	430,302	340,544	255,406	261,170
Community Center-15	82,926	49,228	56,127	(266,968)	461,421
Emergency Services-16	(245,553)	(473,186)	(694,616)	(730,625)	(637,106)
Debt Service-20	239,262	303,984	306,215	305,751	135,712
Total	45,656,581	47,703,328	47,879,391	49,475,792	53,248,528

Revenues					
General-01	7,875,871	8,192,872	8,644,288	9,573,564	11,719,911
Refuse-05	605,627	610,104	617,045	606,805	615,367
Electric-07	12,420,927	11,483,000	11,252,552	12,493,088	12,939,833
Comb. Water & Sewer System-08	4,926,729	4,963,284	6,050,246	17,035,259	17,672,977
Fleet Management-09	-	-	-	-	200,000
Park-11	634,927	529,857	491,877	1,697,740	1,351,905
Aquatic-13	158,492	184,428	11,531	163,700	196,199
Community Center-15	2,056,235	2,106,087	1,721,329	3,733,445	2,795,167
Emergency Services-16	3,450,402	3,906,023	4,136,584	4,375,396	4,703,678
Debt Service-20	907,758	843,292	847,872	855,350	876,801
Total	33,036,968	32,818,947	33,773,324	50,534,347	53,071,838

City of Harrisonville, Missouri

Budget Summary - 2022

FUND	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Expenses					
General-01	7,933,333	8,329,061	7,922,734	9,977,417	11,719,911
Refuse-05	587,775	583,899	578,335	606,805	614,915
Electric-07	10,987,895	11,517,015	11,312,081	12,493,088	12,939,833
Comb. Water & Sewer System-08	4,028,114	4,328,785	4,735,153	17,135,261	17,672,977
Fleet Management-09	-	-	-	-	200,000
Park-11	588,482	542,236	466,598	1,697,740	1,351,905
Aquatic-13	253,618	274,186	96,669	163,700	196,199
Community Center-15	2,089,933	2,099,188	2,044,424	3,733,445	2,795,167
Emergency Services-16	3,678,035	4,127,453	4,172,593	4,375,397	4,683,016
Debt Service-20	843,036	841,061	848,336	876,289	876,801
Total	30,990,221	32,642,884	32,176,923	51,059,142	53,050,724
Ending Fund Balance					
General-01	6,237,842	6,101,653	6,823,207	6,419,354	7,973,352
Refuse-05	100,119	126,324	165,034	165,034	177,622
Electric-07	11,951,913	11,917,898	11,858,369	11,858,369	11,889,482
Comb. Water & Sewer System-08	29,117,566	29,752,065	31,067,158	30,967,156	32,128,592
Fleet Management-09	-	-	-	-	-
Park-11	(14,440)	(26,819)	(1,540)	(1,540)	858,734
Aquatic-13	430,302	340,544	255,406	255,406	261,170
Community Center-15	49,228	56,127	(266,968)	(266,968)	461,421
Emergency Services-16	(473,186)	(694,616)	(730,625)	(730,626)	(616,444)
Debt Service-20	303,984	306,215	305,751	284,812	135,712
Total	47,703,328	47,879,391	49,475,792	48,950,997	53,269,642

City of Harrisonville, Missouri

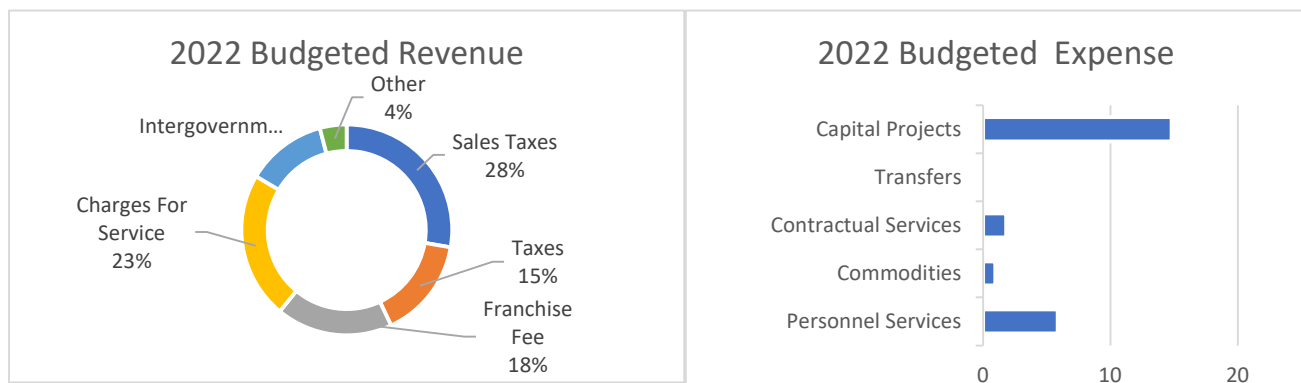
Budget Summary - 2022

Fund Summaries

General Fund

The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. For financial reporting purposes, the City's Emergency Services Fund's activities are included in the General Fund.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Sales Taxes	2,394,265	2,549,518	2,577,267	2,657,962	2,998,125
Taxes	1,430,918	1,456,250	1,606,758	1,570,598	1,669,136
Franchise Fee	1,465,211	1,355,290	1,377,732	1,913,065	1,932,197
Charges For Service	1,731,673	1,916,359	1,815,621	2,122,245	2,434,331
Interest	147,950	192,290	218,871	129,550	80,800
Intergovernmental	129,166	104,355	567,988	296,994	1,332,355
License And Permits	132,714	124,305	227,184	131,425	160,514
Misc. Income	118,981	177,733	117,513	94,989	52,144
Municipal Court	240,093	230,932	135,354	237,450	153,470
Other Rev. Sources/Trans	84,900	85,840	0	419,286	0
Cash Carryover	0	0	0	0	906,839
Revenue Total	7,875,871	8,192,872	8,644,288	9,573,564	11,719,911
Expense					
Personnel Services	-4,305,863	-4,471,276	-4,478,205	-5,053,330	-5,868,041
Commodities	-715,338	-677,043	-585,640	-885,716	-954,589
Contractual Services	-1,092,241	-1,001,404	-1,190,283	-1,814,805	-1,819,280
Capital Outlay	-251,420	-128,378	-500,972	-655,286	-301,001
Capital Projects	-840,861	-729,073	-101,591	-747,441	-585,000
ARPA Reserve	0	0	0	0	-2,032,000
Transfer Out	-727,610	-1,321,887	-1,066,043	-820,839	-160,000
Expense Total	-7,933,333	-8,329,061	-7,922,734	-9,977,417	-11,719,911
Net Income (Loss)	-57,462	-136,189	721,554	-403,853	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
General Fund Revenue						
01-5022	Sales Tax From State	2,137,290	2,271,905	2,283,106	2,363,462	2,675,250
01-5027	Public Safety Sales Tax	256,975	277,613	294,161	294,500	322,875
01-5111	Real Estate Taxes	554,896	555,362	739,149	680,513	740,000
01-5112	Personal Property Tax	152,184	152,722	228,059	155,776	193,011
01-5113	Sur Tax Merchants/Replacement	76,377	84,903	20,805	79,754	80,552
01-5117	Corporate/Rr/Utility Tax	5,492	5,157	5,163	6,000	6,060
01-5121	Financial Institution Tax	1,625	7,797	8,766	2,000	2,020
01-5131	Franchise Fee-Telephone	201,494	165,601	185,501	200,000	202,000
01-5132	Franchise Fee-Electric	109,531	97,681	1,014,767	1,053,480	1,064,015
01-5133	Franchise Fee- Natural Gas	153,679	163,654	148,335	152,250	153,773
01-5134	Franchise Fee- Cable Tv	26,494	23,210	29,129	25,375	25,629
01-5135	Franchise Fee - CWSS	-	-	-	481,960	486,780
01-5141	State Motor Vehicle Fuel Tax	268,916	271,247	254,285	274,050	262,121
01-5142	Cigarette Tax	52,368	53,695	61,388	52,780	53,308
01-5143	State Motor Vehicle Sales Tax	134,493	137,637	94,266	131,950	133,270
01-5150	Road & Bridge Tax	184,567	187,730	194,877	187,775	198,794
01-5211	Motor Vehicle License	27,303	26,906	57,658	26,390	26,654
01-5221	Occupational License	31,245	29,010	28,367	29,435	29,729
01-5222	Liquor & Beer License	15,496	17,333	15,035	16,100	16,261
01-5223	Dog & Cat Licenses	3,025	2,948	2,052	5,000	2,525
01-5224	Contractor Licenses	8,903	8,245	7,290	8,000	8,080
01-5231	Building Permits	45,792	38,183	115,207	45,000	75,750
01-5233	Street Cut Permits	950	1,680	1,575	1,500	1,515
01-5310	Zoning & Plat Review	1,350	1,772	2,120	500	505
01-5316	Environmental Service Fees	5,057	8,161	9,210	5,000	9,090
01-5328	Animal Control Contract Serv	19,500	19,540	5,020	-	-
01-5329	Animal Adoption Fees	17,101	14,257	10,837	15,000	15,150
01-5330	Animal Cremation	-	-	-	-	14,327
01-5340	Airport Fuel Sales	50,017	51,475	46,403	52,000	92,520
01-5341	Airport Tie Down Rent	1,947	2,220	1,980	1,000	1,010
01-5342	Airport Hanger Rental	32,545	36,610	31,890	35,000	35,350
01-5345	Airport New Hanger Rent	60,175	67,695	58,550	60,000	60,600
01-5346	Airport Life Flight Income	6,390	7,391	7,261	7,500	7,575
01-5347	Airport Car Rental	160	-	-	100	101
01-5348	Airport Miscellaneous Non Tax	188	100	-	200	202
01-5371	Office Facilities - Electric	495,510	553,430	517,009	791,676	929,305
01-5372	Office Facilities - Cwss	650,420	726,080	724,602	706,179	855,230
01-5373	Office Facilities - Refuse	29,735	29,805	27,321	37,227	-
01-5374	Office Facilities - Ems	295,785	331,620	308,477	341,568	341,568
01-5375	Office Facilities - Park	12,705	12,665	11,504	12,550	12,550
01-5376	Office Facilities - Aquatics	7,380	5,710	6,435	7,020	7,020
01-5377	Office Facilities - Comm. Cent	30,655	36,355	31,616	35,007	37,227
01-5380	Special District Adm Fees	15,053	11,473	15,386	14,718	15,001
01-5508	Msc Bad Debt	-	-	-	-	74
01-5509	Taxable Misc	237	168	43	2,500	2,525
01-5510	Miscellaneous	19,017	26,509	19,054	48,489	20,200
01-5516	Short & Over-Utilities	-	16	25	-	-
01-5526	Safety-Loss Control Funding	13,002	77,730	8,270	-	-
01-5529	Credit Card Fees	42,757	49,153	44,557	44,000	-
01-5530	Donations Animal Control	24,486	17,640	39,295	-	29,345
01-5535	Auction & Surplus Sales	18,977	5,923	6,255	-	-
01-5536	Land Sale Proceeds	-	-	-	-	-
01-5537	Donations	-	470	4	-	-
01-5538	Donations Have A Heart	50	124	10	-	-
01-5545	Alarm Charges	455	-	-	-	-
01-5626	Grants & Entitlements	44,502	16,050	538,032	199,000	1,246,000
01-5627	Cdbg Repayments	2,074	-	-	-	-
01-5630	Reimbursements	-	4,200	203	12,494	-
01-5631	Cass R-9 Sro Funding	82,590	84,105	29,753	85,500	86,355
01-5704	Cvc Fees - State Share	9,001	7,777	5,226	8,000	8,080
01-5705	Cvc Fees - City Share	467	404	271	750	758

City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
01-5707	Dvs Fees For Hope Haven	2,525	2,169	1,450	2,200	2,222
01-5709	Police Officer Training	4,926	1,091	1,470	3,000	3,030
01-5711	Fines & Court Costs	194,008	186,562	116,978	195,000	129,280
01-5713	Animal Fines & Penalties	22,838	24,672	3,698	20,000	1,515
01-5717	Short & Over - Municipal Court	2	-	-	-	-
01-5720	Recoupment Fees	2,564	5,898	4,053	5,000	5,050
01-5721	Sheriff'S Retirement Fund Fee	3,742	3,300	2,208	3,500	3,535
01-5722	Muni Ct Restitution	-	-	-	-	-
01-5723	Recoupment/State Charges	20	-	-	-	-
01-5815	Interest Income	147,950	192,290	164,071	129,550	80,800
01-5816	Unrealized Gain	-	-	54,800	-	-
01-5931	Transfer from other funds	974,013	905,144	-	-	-
01-5934	Transfer From Reserve	-	-	-	-	906,839
01-5936	Lease Proceeds	-	-	-	419,286	-
01-5950	Pilot Funds	84,900	84,900	-	-	-
01-5951	Sw Det Town Creek	-	-	-	-	-
Total Revenues		7,875,871	8,192,872	8,644,288	9,573,564	11,719,911
Expenditures						
Adm-Mayor And Board						
01-0101-0101-00	Salary Fulltime	18,741	21,452	22,944	20,601	23,250
01-0101-0102-00	Salary Parttime	23,800	22,300	21,400	24,000	24,000
01-0101-0104-00	Fica	3,197	3,346	3,451	3,412	3,611
01-0101-0106-00	Workers Comp	68	78	36	119	138
01-0101-0107-00	Retirement	2,774	3,110	2,808	3,162	3,415
01-0101-0108-00	Health Insurance	2,000	2,465	2,163	5,610	6,941
01-0101-0109-00	Dental Insurance	122	140	117	135	135
01-0101-0110-00	Other Payroll Insurance	111	120	100	145	158
01-0101-0201-00	Utilities	210	204	-	120	120
01-0101-0203-00	Printing & Advertising	185	235	595	610	610
01-0101-0204-00	Legal Publications	-	28	46	-	-
01-0101-0205-00	Postage	-	-	-	-	-
01-0101-0207-00	Travel & Training	12,574	16,687	7,289	15,040	15,040
01-0101-0216-00	Other Contractual Service	19,191	8,362	14,847	3,380	53,380
01-0101-0310-00	Supplies	689	1,039	4,613	4,100	4,100
01-0101-0350-00	Small Tools	-	-	52	-	-
01-0101-0351-00	Computer Equipment	-	-	5,755	-	-
01-0101-0401-00	Insurance	77,490	63,854	26,869	72,430	72,430
01-0101-0403-00	Dues & Subscriptions	4,807	4,955	10,608	5,660	6,770
01-0101-0411-00	Special Events	3,710	2,466	5,462	6,800	8,050
01-0101-0413-00	Public Relations	8,378	11,158	8,671	15,000	25,000
Adm-Mayor And Board Total		178,048	161,999	137,826	180,324	247,148
Administration						
01-0103-0101-00	Salary Fulltime	247,686	229,636	295,902	226,948	235,000
01-0103-0102-00	Salary Parttime	33,029	78,579	29,503	-	-
01-0103-0103-00	Salary Overtime	17,010	12,042	4,433	1,000	1,000
01-0103-0104-00	Fica	21,279	22,963	23,251	17,438	17,907
01-0103-0106-00	Workers Comp	804	732	346	540	608
01-0103-0107-00	Retirement	22,711	19,288	24,661	22,111	22,700
01-0103-0108-00	Health Insurance	19,274	28,554	47,415	37,205	61,123
01-0103-0109-00	Dental Insurance	2,065	1,909	2,116	1,290	1,695
01-0103-0110-00	Other Payroll Insurance	1,158	1,165	1,444	1,600	1,462
01-0103-0112-00	Other Benefits	-	-	3,188	-	9,480
01-0103-0203-00	Printing & Advertising	761	3,971	3,575	100	150
01-0103-0204-00	Legal Publications	-	82	-	500	500
01-0103-0207-00	Travel & Training	(2,984)	4,331	470	7,930	8,430
01-0103-0216-00	Other Contractual Service	79,626	76,868	76,685	7,620	8,160
01-0103-0225-00	Club Membership	-	-	-	-	-
01-0103-0302-00	Gas, Oil & Grease	-	-	1,315	3,000	3,000
01-0103-0305-00	Safety Equipment	6,687	-	-	1,350	1,350
01-0103-0307-00	Equipment Maintenance	-	-	339	300	300
01-0103-0310-00	Supplies	2,546	3,198	7,387	4,900	4,900
01-0103-0350-00	Small Tools/Equipment	-	-	-	-	-

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01-0103-0351-00	Computer Equipment	-	2,807	5,547	-	-
01-0103-0400-00	Insurance Claim Expense	-	-	5,000	-	-
01-0103-0401-00	Insurance	2,024	2,986	1,693	2,954	2,954
01-0103-0403-00	Dues & Subscriptions	2,774	1,325	341	1,725	2,255
01-0103-0413-00	Public Relations	1,863	-	1,100	880	880
01-0103-0496-00	Equipment Lease	-	-	-	11,900	11,900
01-0103-0415-00	Elections	-	3,967	2,300	4,000	4,000
01-0103-0504-00	Machinery and equipment	-	-	45,799	52,000	-
Administration Total		458,314	494,403	583,810	407,291	399,754
Adm Legal						
01-0105-0216-00	Other Contractual Service	232,847	129,439	169,219	174,250	219,000
Adm Legal Total		232,847	129,439	169,219	174,250	219,000
Admin-Municipal Court						
01-0204-0101-00	Salary Fulltime	59,278	60,634	56,015	46,683	48,600
01-0204-0102-00	Salary Parttime	14,458	14,400	15,134	14,400	14,400
01-0204-0103-00	Salary Overtime	524	28	964	3,370	3,500
01-0204-0104-00	Fica	5,354	4,996	4,901	4,930	5,083
01-0204-0106-00	Workers Comp	251	255	124	170	191
01-0204-0107-00	Retirement	4,465	6,100	4,798	4,855	5,048
01-0204-0108-00	Health Insurance	12,777	22,693	17,427	17,000	21,032
01-0204-0109-00	Dental Insurance	425	639	468	405	405
01-0204-0110-00	Other Payroll Insurance	685	422	370	373	383
01-0204-0203-00	Printing & Advertising	25	234	-	1,200	1,200
01-0204-0207-00	Travel & Training	1,221	3,279	-	4,870	4,870
01-0204-0209-00	Subsistence	32,575	24,740	19,865	-	-
01-0204-0216-00	Other Contractual Service	39,952	44,198	40,696	45,000	4,800
01-0204-0310-00	Supplies	928	642	971	1,000	1,000
01-0204-0350-00	Small Tools/Equipment	-	-	-	-	-
01-0204-0351-00	Computer Equipment	-	-	2,314	2,000	3,000
01-0204-0401-00	Insurance	824	1,126	471	1,269	1,350
01-0204-0403-00	Dues & Subscriptions	225	270	300	300	300
01-0204-0404-00	Cvc Fees To State Of Mo	9,266	7,803	4,991	-	-
01-0204-0407-00	Dvs Fees To Hope Haven	2,599	2,176	1,380	-	-
01-0204-0409-00	Post Fee To St Of Mo	1,300	1,092	700	-	-
01-0204-0421-00	Sheriff'S Retirement Fund	3,849	3,287	2,121	-	-
01-0204-0504-00	Machinery & Equipment	-	-	-	-	-
Admin-Municipal Court Total		190,982	199,014	174,010	147,825	115,162
Finance-Administration						
01-0203-0101-00	Salary Fulltime	320,125	325,610	301,454	317,200	379,294
01-0203-0102-00	Salary Parttime	-	210	8,460	-	-
01-0203-0103-00	Salary Overtime	132	1,052	4,414	2,000	2,000
01-0203-0104-00	Fica	22,726	23,611	21,872	24,350	29,031
01-0203-0106-00	Workers Comp	987	1,178	515	850	1,000
01-0203-0107-00	Retirement	29,091	31,687	25,308	30,867	35,294
01-0203-0108-00	Health Insurance	43,464	46,342	38,790	48,440	80,517
01-0203-0109-00	Dental Insurance	1,704	1,435	1,007	1,620	2,025
01-0203-0110-00	Other Payroll Insurance	1,792	1,926	1,673	2,225	2,635
01-0203-0203-00	Printing & Advertising	2,358	2,950	3,386	6,800	6,800
01-0203-0204-00	Legal Publications	366	87	30	800	800
01-0203-0205-00	Postage	10,640	11,050	10,524	11,040	11,040
01-0203-0207-00	Travel & Training	6,752	8,449	2,393	15,175	15,175
01-0203-0216-00	Other Contractual Service	90,459	122,025	237,413	147,810	147,931
01-0203-0217-00	Bad Debt	838	-	-	-	-
01-0203-0218-00	Bank Fees	1,707	22,248	22,111	25,000	25,000
01-0203-0302-00	Gas, Oil & Grease	57	40	22	2,000	2,000
01-0203-0307-00	Equipment Maintenance	-	-	-	500	500
01-0203-0310-00	Supplies	108	652	1,884	655	2,000
01-0203-0313-00	Computer Supplies	6,306	4,949	5,545	7,785	7,785
01-0203-0351-00	Computer Equipment	1,964	3,802	58,219	-	-
01-0203-0350-00	Small Tools/Equipment	-	-	6,224	-	-
01-0203-0401-00	Insurance	3,479	4,374	1,784	4,811	1,350

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01-0203-0403-00	Dues & Subscriptions	340	290	-	480	480
01-0203-0504-00	Machinery & Equipment	33,162	156	17,033	15,000	15,000
Finance-Administration Total		578,558	614,123	770,061	665,408	767,657
Finance-Property Mangmnt						
01-0215-0201-00	Utilities	19,132	16,710	20,009	38,300	26,600
01-0215-0203-00	Printing & Advertising	595	-	-	1,650	1,650
01-0215-0207-00	Travel & Training	-	-	-	-	-
01-0215-0210-00	Maintenance & Repair	2,713	245	5,264	7,300	10,800
01-0215-0216-00	Other Contractual Service	13,013	14,226	30,727	16,280	6,640
01-0215-0307-00	Equipment Maintenance	275	-	150	250	250
01-0215-0310-00	Supplies	7,929	5,459	4,146	8,600	8,600
01-0215-0350-00	Small Tools/Equipment	3,312	-	-	-	-
01-0215-0351-00	Computer Equipment	-	-	8,751	-	-
01-0215-0401-00	Insurance	2,716	2,657	1,025	2,765	12,302
01-0215-0501-00	Land	25,000	-	-	-	-
01-0215-0502-00	Building	-	22,441	119,915	30,000	39,000
Finance-Property Mangmnt Total		74,685	61,738	189,987	105,145	105,842
Finance-Utilities						
01-0230-0101-00	Salary Fulltime	79,678	82,643	91,100	103,990	164,294
01-0230-0103-00	Salary Overtime	288	320	1,508	3,750	7,405
01-0230-0104-00	Fica	5,485	5,427	5,884	8,241	13,135
01-0230-0106-00	Workers Comp	383	428	204	284	415
01-0230-0107-00	Retirement	7,995	8,485	7,659	10,500	16,546
01-0230-0108-00	Health Insurance	24,836	28,319	40,452	49,155	72,931
01-0230-0109-00	Dental Insurance	1,083	1,105	1,145	1,215	1,620
01-0230-0110-00	Other Payroll Insurance	605	628	582	895	1,197
01-0230-0203-00	Printing & Advertising	772	1,158	-	2,500	2,500
01-0230-0205-00	Postage	25,463	24,483	20,623	25,200	25,200
01-0230-0216-00	Other Contractual Service	26,126	28,239	31,982	24,560	27,700
01-0230-0218-00	Credit Card Processing Fees	38,956	31,095	46,944	45,000	92,000
01-0230-0307-00	Equipment Maintenance	-	187	-	-	-
01-0230-0310-00	Supplies	962	444	1,144	1,350	2,000
01-0230-0351-00	Computer Equipment	-	2,207	3,471	-	-
01-0230-0461-00	Collection Agency Fees	4,792	1,391	1,546	7,800	7,800
01-0230-0504-00	Machinery & Equipment	-	-	-	-	-
Finance-Utilities Total		217,424	216,560	254,244	284,440	434,743
Finance-IT						
01-0240-0101-00	Salary Fulltime	-	-	-	131,161	141,190
01-0240-0104-00	Fica	-	-	-	10,035	10,800
01-0240-0106-00	Workers Comp	-	-	-	-	410
01-0240-0107-00	Retirement	-	-	-	12,723	13,598
01-0240-0108-00	Health Insurance	-	-	-	25,140	30,867
01-0240-0109-00	Dental Insurance	-	-	-	810	810
01-0240-0110-00	Other Payroll Insurance	-	-	-	910	965
01-0240-0207-00	Travel & Training	-	-	-	9,500	12,300
01-0240-0216-00	Other Contractual Service	-	-	-	287,215	361,500
01-0240-0351-00	Computer Equipment	1,964	3,802	-	55,200	60,500
01-0240-0504-00	Machinery & Equipment	33,162	156	-	82,000	120,000
Finance-IT Total		35,126	3,958	-	614,694	752,940
Law Enf-Adm And Dispatch						
01-0310-0101-00	Salary Fulltime	284,554	298,644	322,031	304,840	348,284
01-0310-0102-00	Salary Parttime	16,703	2,229	4,652	5,305	5,305
01-0310-0103-00	Salary Overtime	39,740	42,801	52,430	36,015	39,166
01-0310-0104-00	Fica	25,167	24,927	26,509	26,480	30,046
01-0310-0106-00	Workers Comp	899	1,098	503	890	1,077
01-0310-0107-00	Retirement	27,005	32,436	24,726	33,062	38,493
01-0310-0108-00	Health Insurance	40,394	50,139	51,714	83,560	53,381
01-0310-0109-00	Dental Insurance	2,119	2,057	2,178	3,240	2,916
01-0310-0110-00	Other Payroll Insurance	1,790	1,954	2,124	2,560	2,751
01-0310-0201-00	Utilities	32,371	25,967	27,391	32,030	34,910

City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
01-0310-0203-00	Printing & Advertising	814	98	-	1,500	1,800
01-0310-0205-00	Postage	306	230	305	500	500
01-0310-0207-00	Travel & Training	4,521	7,688	949	6,100	6,100
01-0310-0211-00	Equipment Maintenance	2,560	2,829	6,946	10,000	8,500
01-0310-0215-00	Radio Maintenance	-	185	-	3,000	3,000
01-0310-0216-00	Other Contractual Service	37,010	23,550	28,536	25,690	5,920
01-0310-0219-00	Computer Lease	5,609	4,792	420	5,100	2,640
01-0310-0304-00	Uniform	264	-	679	1,020	1,020
01-0310-0310-00	Supplies	14,834	15,142	13,420	11,400	11,400
01-0310-0314-00	Dare Supplies	5,334	4,150	1,847	5,500	4,000
01-0310-0350-00	Small Tools/Equipment	-	818	-	-	-
01-0310-0351-00	Computer Equipment	-	6,016	21,190	-	-
01-0310-0400-00	Insurance Claim Expense	-	-	3,021	-	-
01-0310-0401-00	Insurance	3,267	4,527	2,060	5,551	1,500
01-0310-0403-00	Dues & Subscriptions	1,198	625	1,186	1,420	1,420
01-0310-0502-00	Building	-	19,994	58,103	-	-
01-0310-0504-00	Machinery & Equipment	32,499	17,910	2,746	-	-
Law Enf-Adm And Dispatch Total		578,957	590,805	655,666	604,763	604,129
Law Enf-Patrol						
01-0311-0101-00	Salary Fulltime	1,148,422	1,188,099	1,259,093	1,307,060	1,433,380
01-0311-0102-00	Salary Parttime	6,866	29,318	2,140	5,640	5,640
01-0311-0103-00	Salary Overtime	75,398	87,512	41,114	80,585	77,893
01-0311-0104-00	Fica	88,428	94,268	91,793	106,858	116,025
01-0311-0106-00	Workers Comp	77,221	89,455	41,506	85,500	94,156
01-0311-0107-00	Retirement	166,904	185,454	177,031	158,191	220,646
01-0311-0108-00	Health Insurance	199,281	235,699	240,895	324,610	409,644
01-0311-0109-00	Dental Insurance	8,507	10,591	8,927	10,125	9,720
01-0311-0110-00	Other Payroll Insurance	6,295	7,072	13,165	10,035	10,100
01-0311-0203-00	Printing & Advertising	826	1,021	1,540	6,400	2,000
01-0311-0207-00	Travel & Training	30,436	24,035	12,231	47,550	43,850
01-0311-0211-00	Equipment Maintenance	12,752	26,743	18,984	30,000	22,500
01-0311-0213-00	Uniform Maintenance	5,506	4,351	3,522	5,500	5,500
01-0311-0214-00	Donation Expenses	-	-	948	-	-
01-0311-0215-00	Radio Maintenance	1,163	2,877	1,238	3,400	3,400
01-0311-0216-00	Other Contractual Service	60,815	51,092	54,649	75,505	105,430
01-0311-0302-00	Gas, Oil & Grease	41,898	35,228	28,365	46,000	46,000
01-0311-0304-00	Uniform	8,168	13,178	6,281	12,500	12,500
01-0311-0305-00	Safety Equipment	4,130	4,276	2,460	4,550	4,550
01-0311-0307-00	Equipment Maintenance	6,781	7,788	5,851	2,500	1,500
01-0311-0310-00	Supplies	33,860	28,007	20,663	24,915	24,915
01-0311-0330-00	Recoupment For Expenditures	9,740	-	-	-	-
01-0311-0350-00	Small Tools/Equipment	-	3,631	-	-	-
01-0311-0351-00	Computer Equipment	4,388	6,921	-	-	-
01-0311-0400-00	Insurance Claim Expense	(3,223)	1,000	1,000	-	-
01-0311-0401-00	Insurance	74,000	80,397	33,039	89,062	35,000
01-0311-0403-00	Dues & Subscriptions	1,830	1,200	1,595	1,330	1,070
01-0311-0496-00	Equipment Lease	-	-	-	63,000	81,000
01-0311-0504-00	Machinery & Equipment	68,569	-	181,275	276,613	18,001
Law Enf-Patrol Total		2,138,960	2,219,211	2,249,305	2,777,429	2,784,420
Law Enf-Animal Control						
01-0312-0101-00	Salary Fulltime	72,216	81,727	62,534	81,411	78,546
01-0312-0102-00	Salary Parttime	23,901	8,467	20,739	44,650	44,650
01-0312-0103-00	Salary Overtime	948	3,698	181	5,870	5,665
01-0312-0104-00	Fica	7,056	6,445	5,808	8,900	9,858
01-0312-0106-00	Workers Comp	2,911	3,167	1,388	3,240	3,396
01-0312-0107-00	Retirement	5,644	5,563	3,131	8,466	8,168
01-0312-0108-00	Health Insurance	13,699	10,234	12,896	25,140	42,065
01-0312-0109-00	Dental Insurance	806	582	600	810	810
01-0312-0110-00	Other Payroll Insurance	557	686	371	680	662
01-0312-0201-00	Utilities	13,282	13,143	14,255	13,500	20,352
01-0312-0203-00	Printing & Advertising	-	200	110	500	500
01-0312-0207-00	Travel & Training	837	1,893	540	3,000	3,000

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01-0312-0208-00	Have A Heart Vouchers	1,190	-	-	-	-
01-0312-0210-00	Maintenance & Repair	2,250	786	3,157	4,000	4,000
01-0312-0211-00	Equipment Maintenance	395	504	180	2,000	2,000
01-0312-0214-00	Donation Expenditures	2,822	-	-	-	-
01-0312-0215-00	Radio Maintenance	-	-	-	500	500
01-0312-0216-00	Other Contractual Service	3,301	2,067	3,789	8,110	4,710
01-0312-0218-00	Credit Card Fees Anim Ctrl	576	809	713	660	1,000
01-0312-0220-00	Adoption Vouchers	11,832	13,755	10,982	16,000	16,000
01-0312-0302-00	Gas, Oil & Grease	1,952	1,725	1,292	2,750	2,750
01-0312-0304-00	Uniform	576	484	1,336	1,250	1,250
01-0312-0307-00	Equipment Maintenance	119	110	240	1,000	1,000
01-0312-0310-00	Supplies	11,712	13,900	6,170	12,375	12,375
01-0312-0350-00	Small Tools/Equipment	2,000	-	2,300	-	-
01-0312-0351-00	Computer Equipment	-	2,486	-	-	-
01-0312-0400-00	Insurance Claim Expense	-	-	-	-	-
01-0312-0401-00	Insurance	2,895	2,856	1,035	2,792	3,652
01-0312-0403-00	Dues & Subscriptions	127	77	20	300	300
01-0312-0496-00	Equipment Lease	-	-	-	12,600	12,600
01-0312-0503-00	Non-Building	-	-	-	-	-
01-0312-0504-00	Machinery & Equipment	25,635	-	7,542	53,673	-
Law Enf-Animal Control Total		209,238	175,362	161,309	314,177	279,809
Codes Administration						
01-0514-0101-00	Salary Fulltime	-	-	-	211,779	277,514
01-0514-0103-00	Salary Overtime	-	-	-	6,511	9,900
01-0514-0104-00	Fica	-	-	-	16,736	21,621
01-0514-0106-00	Workers Comp	-	-	-	12,136	15,895
01-0514-0107-00	Retirement	-	-	-	21,221	26,284
01-0514-0108-00	Health Insurance	-	-	-	32,500	69,320
01-0514-0109-00	Dental Insurance	-	-	-	162	2,025
01-0514-0110-00	Other Payroll Insurance	-	-	-	1,589	2,034
01-0514-0203-00	Printing & Advertising	-	-	-	1,750	1,500
01-0514-0205-00	Postage	-	-	-	600	600
01-0514-0207-00	Travel & Training	-	-	-	4,500	5,500
01-0514-0211-00	Equipment Maintenance	-	-	-	2,400	3,000
01-0514-0213-00	Uniform Maintenance	-	-	-	1,200	-
01-0514-0216-00	Other Contractual Service	-	-	-	30,200	32,200
01-0514-0223-00	Environmental Service Fee	-	-	-	45,000	45,000
01-0514-0302-00	Gas, Oil & Grease	-	-	-	2,600	2,600
01-0514-0304-00	Uniform	-	-	-	600	2,000
01-0514-0305-00	Safety Equipment	-	-	-	750	750
01-0514-0309-00	Maintenance	-	-	-	700	700
01-0514-0310-00	Supplies	-	-	-	5,200	3,500
01-0514-0350-00	Small Tools/Equipment	-	-	-	-	700
01-0514-0401-00	Insurance	-	-	-	-	1,840
01-0514-0403-00	Dues & Subscriptions	-	-	-	600	1,200
Codes Administration Total		-	-	-	398,734	525,683
Community Development						
01-0608-0101-00	Salary Fulltime	211,355	189,102	270,428	136,720	153,647
01-0608-0102-00	Salary Parttime	-	2,400	1,705	-	1,100
01-0608-0103-00	Salary Overtime	189	334	6,003	1,463	1,000
01-0608-0104-00	Fica	15,362	13,660	18,824	10,459	11,772
01-0608-0106-00	Workers Comp	11,537	11,182	4,644	11,150	437
01-0608-0107-00	Retirement	17,195	19,391	21,518	13,262	14,331
01-0608-0108-00	Health Insurance	30,505	29,295	31,219	16,280	19,670
01-0608-0109-00	Dental Insurance	1,502	1,445	1,522	1,215	810
01-0608-0110-00	Other Payroll Insurance	1,131	1,154	1,379	1,327	1,005
01-0608-0201-00	Utilities	1,654	1,565	1,563	1,800	850
01-0608-0203-00	Printing & Advertising	1,340	1,680	1,914	3,500	3,500
01-0608-0205-00	Postage	87	8	-	1,500	1,500
01-0608-0207-00	Travel & Training	6,327	4,766	4,313	37,800	39,070
01-0608-0211-00	Equipment Maintenance	201	440	228	2,500	2,500
01-0608-0216-00	Other Contractual Service	20,555	20,041	27,912	155,300	4,300

City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
01-0608-0223-00	Environmental Services Fee	9,865	8,693	23,845	-	-
01-0608-0302-00	Gas, Oil & Grease	918	831	677	2,800	2,800
01-0608-0304-00	Uniforms	289	488	712	-	-
01-0608-0310-00	Supplies	1,868	4,634	2,375	3,500	3,500
01-0608-0350-00	Small Tools/Equipment	-	285	159	1,100	1,100
01-0608-0351-00	Computer Equipment	2,194	2,207	3,392	-	-
01-0608-0401-00	Insurance	2,987	3,491	1,466	3,953	1,345
01-0608-0403-00	Dues & Subscriptions	1,785	4,638	4,136	8,750	35,350
01-0608-0504-00	Machinery & Equipment	21,208	24,376	3,949	-	-
Community Development Total		360,054	346,106	433,883	414,379	299,587
P.W.-Street						
01-0707-0101-00	Salary Fulltime	364,592	373,937	374,173	371,461	409,555
01-0707-0103-00	Salary Overtime	9,057	18,998	8,003	13,793	14,450
01-0707-0104-00	Fica	27,230	28,912	27,209	29,625	32,444
01-0707-0106-00	Workers Comp	54,546	61,430	19,107	44,203	46,200
01-0707-0107-00	Retirement	34,618	38,640	30,407	37,564	40,936
01-0707-0108-00	Health Insurance	41,437	38,903	46,452	48,840	78,153
01-0707-0109-00	Dental Insurance	2,995	3,058	2,819	2,835	3,240
01-0707-0110-00	Other Payroll Insurance	2,137	2,373	2,453	2,913	3,011
01-0707-0201-00	Utilities	9,050	8,036	8,428	9,920	9,872
01-0707-0207-00	Travel & Training	1,559	2,782	3,115	13,700	8,700
01-0707-0211-00	Equipment Maintenance	16,230	20,476	12,076	21,000	23,000
01-0707-0213-00	Uniform Maintenance	3,822	2,505	3,350	4,000	4,140
01-0707-0215-00	Radio Maintenance	-	920	-	1,000	1,000
01-0707-0216-00	Other Contractual Service	10,954	3,902	8,108	89,000	82,200
01-0707-0302-00	Gas, Oil & Grease	20,989	23,480	14,892	26,415	26,415
01-0707-0304-00	Uniform	-	45	-	-	-
01-0707-0307-00	Equipment Maintenance	9,655	9,686	8,306	10,375	10,375
01-0707-0308-00	Supplies Street Signs	6,727	4,947	3,235	6,000	6,000
01-0707-0309-00	Maintenance	171,930	178,109	123,542	179,000	179,000
01-0707-0310-00	Supplies	12,853	8,531	13,209	9,760	9,760
01-0707-0322-00	Paint Striping Supplies	1,491	360	1,781	1,500	1,500
01-0707-0350-00	Small Tools/Equipment	-	2,520	788	950	4,650
01-0707-0351-00	Computer Equipment	1,097	-	-	-	-
01-0707-0400-00	Insurance Claim Expense	508	-	1,000	-	-
01-0707-0401-00	Insurance	12,739	14,415	6,217	16,762	10,895
01-0707-0403-00	Dues & Subscriptions	245	200	673	750	750
01-0707-0496-00	Equipment Lease	-	-	-	8,500	8,500
01-0707-0502-00	Building	12,185	-	18,074	20,000	20,000
01-0707-0504-00	Machinery & Equipment	-	43,345	34,536	37,000	-
P.W.-Street Total		828,645	890,508	771,953	1,006,866	1,034,746
P.W.-Airport						
01-0717-0101-00	Salary Fulltime	54,838	7,298	-	-	-
01-0717-0103-00	Salary Overtime	2,002	-	-	-	-
01-0717-0104-00	Fica	3,504	533	-	-	-
01-0717-0106-00	Workers Comp	5,522	6,148	2,655	-	-
01-0717-0107-00	Retirement	5,434	309	-	-	-
01-0717-0108-00	Health Insurance	12,395	-	-	-	-
01-0717-0109-00	Dental Insurance	403	-	-	-	-
01-0717-0110-00	Other Payroll Insurance	311	-	-	-	-
01-0717-0201-00	Utilities	17,717	19,411	17,674	28,320	28,320
01-0717-0203-00	Printing & Advertising	489	-	139	-	-
01-0717-0205-00	Postage	14	-	-	100	100
01-0717-0207-00	Travel & Training	641	135	75	700	700
01-0717-0210-00	Maintenance & Repair	14,557	16,034	19,598	28,600	28,600
01-0717-0211-00	Equipment Maintenance	2,909	1,522	1,295	4,000	4,000
01-0717-0216-00	Other Contractual Service	5,378	7,923	10,613	16,020	16,020
01-0717-0302-00	Gas, Oil & Grease	794	92	-	1,250	1,250
01-0717-0307-00	Equipment Maintenance	-	-	-	-	-
01-0717-0310-00	Supplies	2,436	662	1,506	5,500	8,015
01-0717-0340-00	Aviation Fuel	59,437	26,806	39,404	40,000	80,000
01-0717-0350-00	Small Tools/Equipment	-	-	829	1,800	1,800

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
01-0717-0351-00	Computer Equipment	-	-	-	-	-
01-0717-0401-00	Insurance	11,716	11,297	6,787	12,701	29,065
01-0717-0403-00	Dues & Subscriptions	100	100	170	310	310
01-0717-0440-00	Debt Service Principal	-	-	-	-	-
01-0717-0440-00	Hangar Lease Purchase	-	-	-	-	-
01-0717-0503-00	Non-Building Improvements	-	-	12,000	89,000	89,000
P.W.-Airport Total		200,595	98,270	112,745	228,301	287,180
P.W.-Engineering						
01-0718-0106-00	Workers Comp	(1,785)	-	-	-	-
01-0718-0203-00	Printing & Advertising	-	-	-	-	-
01-0718-0216-00	Other Contractual Service	81,645	76,331	89,959	85,100	85,100
01-0718-0302-00	Gas, Oil & Grease	-	-	-	-	-
01-0718-0401-00	Insurance	737	272	4	11	11
01-0718-0403-00	Dues & Subscriptions	1,832	-	1,119	-	-
P.W.-Engineering Total		82,429	76,603	91,082	85,111	85,111
Nondepartmental						
01-0816-0216-00	ARPA Reserve	-	-	-	-	2,032,000
01-0816-0402-00	Transfers	727,610	1,321,887	1,066,043	820,839	160,000
Nondepartmental Total		727,610	1,321,887	1,066,043	820,839	2,192,000
Cap Projects						
01-0907-1002-00	Asphalt Overlay Program	510,471	383,210	50,477	547,441	320,000
01-0917-1072-00	Airport Capital Improvements	700	2,954	-	-	165,000
01-0936-1005-00	Misc Stormwater Projects	-	-	51,025	100,000	-
01-0936-1073-00	Morningview Storm-Design	-	-	-	-	-
01-0936-1075-00	Ann Terrace Stormwater	-	-	-	-	-
01-0938-1003-00	Sidewalk Curb Progrm	329,690	342,909	89	100,000	100,000
01-0990-1070-00	Cdbg Food Pantry	-	-	-	-	-
Capital Projects -Total		840,861	729,073	101,591	747,441	585,000
Total Expenditures		7,933,333	8,329,061	7,922,734	9,977,417	11,719,911
Net Increase (Decrease) in Fund Balance		(57,462)	(136,189)	721,554		-
Beginning Fund Balance		6,295,304	6,237,842	6,101,653		7,973,352
Ending Fund Balance		6,237,842	6,101,653	6,823,207		7,973,352

City of Harrisonville, Missouri

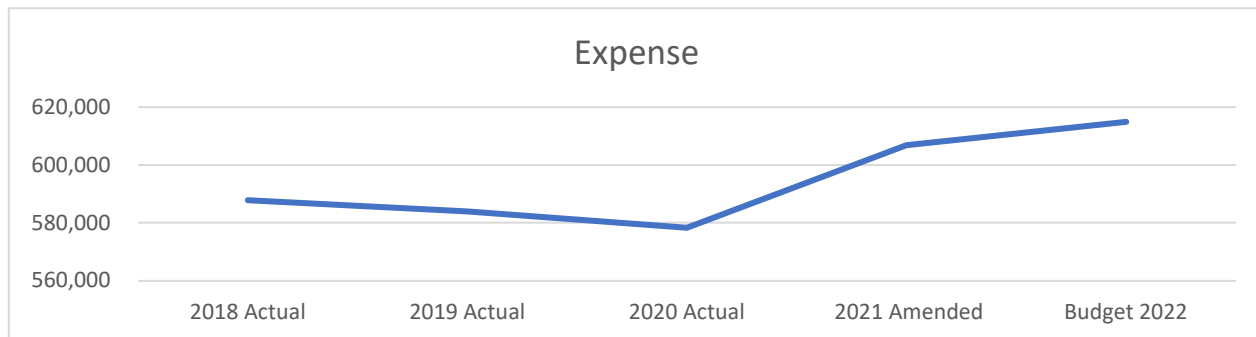
Budget Summary - 2022

Fund Summaries

Refuse Fund

Accounts for the provision of refuse collection to the residents of the City. All activities necessary to provide such services are accounted for in this fund.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Charges For Service	605,413	609,760	616,997	606,505	615,064
Interest	214	344	48	300	303
Revenue Total	605,627	610,104	617,045	606,805	615,367
Expense					
Contractual Services	-555,719	-550,252	-550,518	-569,578	-614,915
Other Charges	-32,056	-33,647	-27,817	-37,227	0
Expense Total	-587,775	-583,899	-578,335	-606,805	-614,915
Net Income (Loss)	17,852	26,205	38,710	0	452



City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Refuse Fund						
Revenue						
05-5324	Receipts For Collections	605,413	609,760	616,997	606,505	615,064
05-5815	Interest Income	214	344	48	300	303
Total Revenues		605,627	610,104	617,045	606,805	615,367
Expenditures						
103 Administration						
05-0103-0221-00	Contract Payments	545,175	539,442	539,724	556,768	603,915
05-0103-0222-00	Hazardous Waste Program	10,544	10,810	10,794	12,810	11,000
05-0103-0224-00	Citywide Cleanup	-	-	-	-	-
05-0103-0430-00	Office Facilities & Service	29,735	29,805	27,321	37,227	-
05-0103-0460-00	Bad Debts	2,321	3,842	496	-	-
Total Expenditures		587,775	583,899	578,335	606,805	614,915
Net Increase (Decrease) in Fund Balance		17,852	26,205	38,710	-	452
Beginning Fund Balance		82,267	100,119	126,324		177,170
Ending Fund Balance		100,119	126,324	165,034		177,622

City of Harrisonville, Missouri

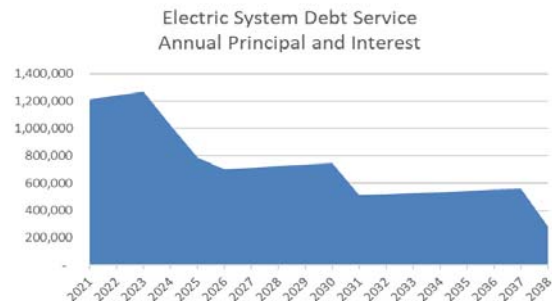
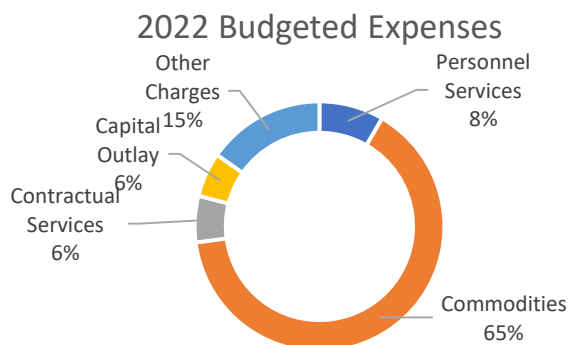
Budget Summary - 2022

Fund Summaries

Electric Fund

Accounts for the billing and collection of charges for electric service for most City residents. Revenues are used to pay for both operations and capital outlay to maintain this service.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Charges For Service	11,942,098	11,153,950	10,885,838	12,239,038	12,245,894
Interest	88,688	160,708	88,748	65,000	65,650
Intergovernmental	196,493	14,824	0	0	0
Misc. Income	193,648	153,518	277,966	189,050	202,616
Cash Carryover	0	0	0	0	425,673
Revenue Total	12,420,927	11,483,000	11,252,552	12,493,088	12,939,833
Expense					
Personnel Services	-977,031	-965,773	-926,621	-879,832	-1,080,515
Commodities	-7,893,361	-7,968,188	-8,152,260	-8,351,601	-8,358,591
Contractual Services	-177,962	-616,640	-477,574	-939,590	-776,770
Capital Outlay	-370,793	-405,080	-321,849	-517,000	-748,750
Other Charges	-1,568,748	-1,561,334	-1,433,777	-1,805,065	-1,975,207
Expense Total	-10,987,895	-11,517,015	-11,312,081	-12,493,088	-12,939,833
Net Income (Loss)	1,433,032	-34,015	-59,529	0	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
Electric Fund						
Revenue						
07-5301	Elec Sales - Residential	5,336,790	5,002,757	4,967,114	5,570,000	5,570,000
07-5302	Elec Sales - Commercial	636,502	570,998	576,135	630,000	636,300
07-5303	Elec Sales - Power	5,943,126	5,556,118	5,274,414	6,000,000	6,000,000
07-5305	Elec Sales - Park	196	223	263	-	165
07-5306	Elec Security Lights	214	214	214	428	433
07-5308	Pole Attachment Fees	15,257	20,843	24,928	30,610	30,916
07-5317	Electric Connection Fees	10,013	2,797	42,770	8,000	8,080
07-5510	Miscellaneous	23,551	19,949	122,607	54,050	54,591
07-5511	Late Charges & Penalties	112,421	99,610	87,727	100,000	116,150
07-5513	Administration Fees	40,850	31,200	26,200	30,000	30,300
07-5520	Renewable Power Sales	1,559	1,559	-	-	1,575
07-5535	Auction & Surplus Sales	15,267	1,200	41,432	5,000	-
07-5626	Grants & Entitlements	196,493	14,824	-	-	-
07-5816	Unrealized gain	-	46,980	-	-	-
07-5934	Transfer from Reserve	-	-	-	-	425,673
07-5815	Interest Income	88,688	113,728	88,748	65,000	65,650
Total Revenues		12,420,927	11,483,000	11,252,552	12,493,088	12,939,833
Expenditures						
Administration						
07-0103-0101-00	Salary Fulltime	143,408	137,547	86,136	180,237	218,337
07-0103-0103-00	Salary Overtime	10,347	15,840	276	3,281	3,173
07-0103-0104-00	Fica	10,339	11,000	5,560	14,039	16,938
07-0103-0106-00	Workers Comp	(2,310)	129	61	9,238	5,911
07-0103-0107-00	Retirement	21,716	15,594	5,943	17,801	20,593
07-0103-0107-01	GASB 68	-	-	4,874	-	-
07-0103-0108-00	Health Insurance	16,575	15,925	10,910	33,763	58,469
07-0103-0109-00	Dental Insurance	596	553	355	1,490	1,630
07-0103-0110-00	Other Payroll Insurance	816	804	2,274	1,513	1,701
07-0103-0203-00	Printing & Advertising	20	390	110	-	-
07-0103-0205-00	Postage	-	49	-	-	-
07-0103-0207-00	Travel & Training	6,609	2,042	4,259	8,500	10,000
07-0103-0216-00	Other Contractual Service	1,812	22,226	23,440	19,500	10,000
07-0103-0301-00	Purchased Power	7,760,324	7,856,910	8,078,307	8,242,821	8,242,821
07-0103-0302-00	Gas, Oil & Grease	1,496	1,889	1,480	1,480	2,220
07-0103-0307-00	Equipment Maintenance	483	83	266	300	300
07-0103-0310-00	Supplies	2,353	2,199	1,988	2,000	2,000
07-0103-0350-00	Small Tools/Equipment	496	495	110	500	500
07-0103-0351-00	Computer Equipment	2,308	-	-	-	-
07-0103-0400-00	Insurance Claim Expense	1,339	2,500	2,336	-	-
07-0103-0401-00	Insurance	29,966	30,979	12,331	33,242	65,465
07-0103-0402-00	Transfers	974,013	905,144	-	-	-
07-0103-0403-00	Dues & Subscriptions	4,163	4,784	3,959	5,500	5,790
07-0103-0412-00	Bond Adm Fees	-	583	317	-	-
07-0103-0430-00	Office Facilities & Service	495,510	553,430	517,009	791,676	929,305
07-0103-0440-00	Bond Interest Expense	29,625	20,923	10,608	-	-
07-0103-0442-00	Interest Amortization	1,235	-	-	-	-
07-0103-0450-00	Franchise Fee	-	-	880,016	961,847	961,847
07-0103-0460-00	Bad Debt	32,897	42,421	7,057	12,600	12,600
07-0103-0465-00	Collection Fees	-	570	144	200	200
07-0103-0504-00	Machinery & Equipment	452	-	32	-	-
07-0103-0601-00	Depreciation	338,450	339,600	-	-	-
07-0103-0602-00	Loss On Disposal Of Assets	-	-	-	-	-
07-0103-0107-02	Opeb	(9,193)	(33,169)	-	-	-
Administration Total		9,875,845	9,951,440	9,660,158	10,341,528	10,569,800
IT						
07-0240-0216-00	Other Contractual Service	-	-	-	52,250	21,500
07-0240-0351-00	Computer Equipment	-	-	-	-	6,000
07-0240-0504-00	Machinery & Equipment	-	-	-	7,000	-
IT - Total		-	-	-	59,250	27,500

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Distribution						
07-0721-0101-00	Salary Fulltime	306,426	303,528	481,870	428,800	527,693
07-0721-0103-00	Salary Overtime	50,711	56,677	34,005	16,035	17,458
07-0721-0104-00	Fica	27,878	25,942	36,935	33,992	41,704
07-0721-0106-00	Workers Comp	61,549	46,249	12,667	15,183	16,573
07-0721-0107-00	Retirement	38,820	32,377	33,120	43,100	51,229
07-0721-0107-01	GASB 68	-	-	27,163	-	-
07-0721-0108-00	Health Insurance	32,699	33,957	50,214	75,420	92,961
07-0721-0109-00	Dental Insurance	1,510	1,888	2,370	2,835	2,835
07-0721-0110-00	Other Payroll Insurance	1,369	1,692	2,220	3,105	3,310
07-0721-0201-00	Utilities	15,709	11,554	10,726	24,240	24,420
07-0721-0207-00	Travel & Training	7,953	3,403	8,381	12,500	12,500
07-0721-0211-00	Equipment Maintenance	26,058	22,592	14,784	21,000	21,000
07-0721-0213-00	Uniform Maintenance	-	12	-	-	-
07-0721-0215-00	Radio Maintenance	78	604	-	1,000	1,000
07-0721-0216-00	Other Contractual Service	105,903	96,858	21,408	300,000	225,750
07-0721-0302-00	Gas, Oil & Grease	4,442	6,458	5,113	9,000	9,000
07-0721-0304-00	Uniforms	8,491	6,795	13,450	15,000	15,000
07-0721-0306-00	Substation Maintenance	2,000	1,113	638	2,000	4,500
07-0721-0307-00	Equipment Maintenance	1,894	1,707	2,607	3,000	5,000
07-0721-0309-00	Maintenance	372	290	97	1,000	2,500
07-0721-0310-00	Supplies	3,857	2,926	1,913	2,000	2,500
07-0721-0318-00	Street Light Maintenance	-	-	13,440	-	-
07-0721-0319-00	Distribution Maintenance Su	73,594	59,157	3,495	60,000	60,000
07-0721-0350-00	Small Tools/Equipment	15,278	10,490	12,182	12,500	6,250
07-0721-0351-00	Computer Equipment	-	-	-	-	-
07-0721-0502-00	Building	-	3,315	3,889	60,000	198,750
07-0721-0503-00	Non-Building Improvement	34,991	61,674	135,788	250,000	250,000
07-0721-0504-00	Machinery & Equipment	(3,100)	491	182,140	200,000	300,000
Distribution Total		818,482	791,749	1,110,615	1,591,710	1,891,933
Meter Reading						
07-0727-0101-00	Salary Fulltime	21,131	18,499	825	-	-
07-0727-0103-00	Salary Overtime	50	43	-	-	-
07-0727-0104-00	Fica	1,501	1,373	-	-	-
07-0727-0107-00	Retirement	2,062	1,826	-	-	-
07-0727-0108-00	Health Insurance	5,018	4,053	-	-	-
07-0727-0109-00	Dental Insurance	202	153	-	-	-
07-0727-0110-00	Other Payroll Insurance	143	119	-	-	-
Meter Reading Total		30,107	26,066	825	-	-
Tree Trimming						
07-0735-0101-00	Salary Fulltime	154,406	159,663	84,696	-	-
07-0735-0102-00	Salary Parttime	14,714	12,966	6,829	-	-
07-0735-0103-00	Salary Overtime	1,102	2,185	11	-	-
07-0735-0104-00	Fica	11,983	11,912	6,352	-	-
07-0735-0106-00	Workers Comp	684	10,196	4,457	-	-
07-0735-0107-00	Retirement	15,128	35,828	5,885	-	-
07-0735-0107-01	GASB 68	-	-	4,827	-	-
07-0735-0108-00	Health Insurance	33,545	38,194	14,841	-	-
07-0735-0109-00	Dental Insurance	1,209	1,266	520	-	-
07-0735-0110-00	Other Payroll Insurance	897	964	425	-	-
07-0735-0201-00	Utilities	6,368	3,307	3,387	-	-
07-0735-0207-00	Travel & Training	507	563	893	-	-
07-0735-0211-00	Equipment Maintenance	4,952	7,213	5,000	-	-
07-0735-0215-00	Radio Maintenance	78	-	-	600	600
07-0735-0216-00	Other Contractual Service	1,915	445,827	385,186	500,000	450,000
07-0735-0302-00	Gas, Oil & Grease	4,390	6,370	3,232	-	-
07-0735-0304-00	Uniforms	4,795	4,582	3,869	-	-
07-0735-0307-00	Equipment Maintenance	1,880	4,270	4,175	-	-
07-0735-0310-00	Supplies	2,070	1,140	2,920	-	-
07-0735-0316-00	Right Of Way Maintenance	602	-	-	-	-
07-0735-0350-00	Small Tools/Equipment	2,236	1,314	2,978	-	-

City of Harrisonville, Missouri
Budget Detail - 2022

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
07-0735-0400-00 Insurance Claim Expense	-	-	-	-	-
Tree Trimming Total	263,461	747,760	540,483	500,600	450,600
Total Expenditures	10,987,895	11,517,015	11,312,081	12,493,088	12,939,833
Net Increase (Decrease) in Fund Balance	1,433,032	(34,015)	(59,529)	-	-
Beginning Fund Balance	10,518,881	11,951,913	11,917,898		11,889,482
Ending Fund Balance	11,951,913	11,917,898	11,858,369		11,889,482

City of Harrisonville, Missouri

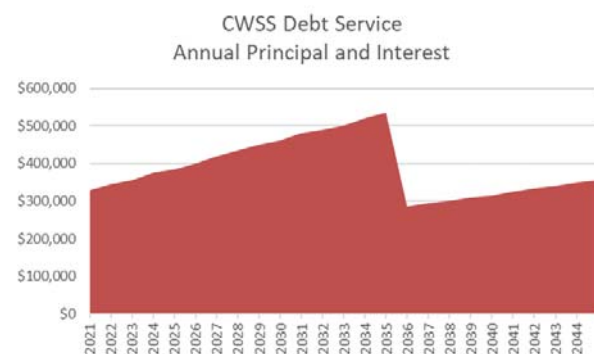
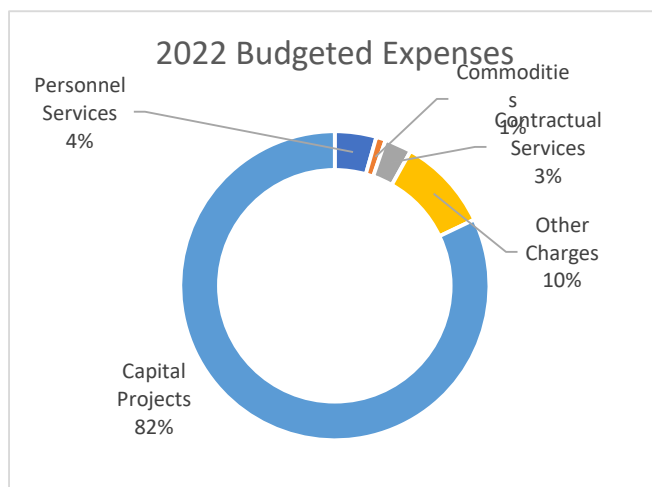
Budget Summary - 2022

Fund Summaries

Water and Sewer Fund

Accounts for the billing and collection of charges for water and sanitary sewer services to the residents of the City and a limited number of customers outside of City limits. All activities necessary to provide such services are accounted for in this fund.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Charges For Service	4,756,835	4,636,502	5,669,652	5,658,150	6,207,070
Interest	98,062	262,281	318,881	220,780	222,988
License And Permits	3,831	5,488	4,281	5,500	5,555
Misc. Income	68,001	59,013	57,432	97,465	98,440
Other Rev. Sources/Trans	0	0	0	10,535,000	0
Cash Carryover	0	0	0	518,364	11,138,924
Revenue Total	4,926,729	4,963,284	6,050,246	17,035,259	17,672,977
Expense					
Personnel Services	-1,176,993	-1,233,339	-1,225,235	-1,436,761	-1,527,046
Commodities	-284,146	-324,029	-310,690	-318,120	-363,842
Contractual Services	-568,741	-496,311	-691,784	-770,950	-989,607
Capital Outlay	-980,745	-1,116,978	-1,284,203	-674,000	-361,250
Other Charges	-979,513	-1,152,874	-1,189,999	-3,192,305	-3,461,034
Capital Projects	-37,976	-5,254	-33,242	-10,743,125	-10,970,198
Expense Total	-4,028,114	-4,328,785	-4,735,153	-17,135,261	-17,672,977
Net Income (Loss)	898,615	634,499	1,315,093	-100,002	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
Combined Water and Sewer System Fund						
Revenue						
08-5208	Lake Harrisonville Permits	3,831	5,488	4,281	5,500	5,555
08-5311	Water Sales Metered	2,902,376	2,788,668	3,108,365	2,997,100	3,265,930
08-5312	Sewer Service Charge	1,832,988	1,825,138	2,539,822	2,652,100	2,923,465
08-5313	Bulk Water Sales	1,908	657	44	-	675
08-5315	Water & Sewer Tap Fees	-	-	-	2,500	-
08-5318	Water Connection Fees	8,110	7,330	12,876	2,325	8,000
08-5319	Sewer Connection Fees	11,453	14,709	8,545	4,125	9,000
08-5510	Misc	2,450	6,927	784	40,500	40,905
08-5535	Auction & Surplus Sales	9,683	-	-	-	-
08-5540	Water Tower Lease	55,868	52,086	56,648	56,965	57,535
08-5815	Interest Income	89,899	180,532	119,997	140,000	141,400
08-5816	Unrealized Gain	-	69,763	59,496	-	-
08-5825	Interest Income (Bond)	8,163	11,986	139,388	80,780	81,588
08-5935	Bond proceeds	-	-	-	10,535,000	-
08-5936	Lease proceeds	-	-	-	-	-
08-5934	Transfer From Reserve	-	-	-	518,364	11,138,924
Total Revenues		4,926,729	4,963,284	6,050,246	17,035,259	17,672,977
Expenditures						
Administration						
08-0103-0101-00	Salary Fulltime	101,196	103,705	115,176	218,397	232,769
08-0103-0103-00	Salary Overtime	-	163	-	2,085	2,220
08-0103-0104-00	Fica	7,714	7,589	7,402	16,943	17,979
08-0103-0106-00	Workers Comp	1,196	3,086	74	14,287	9,631
08-0103-0107-00	Retirement	29,286	10,902	8,450	21,484	22,018
08-0103-0107-01	GASB68	-	-	6,930	-	-
08-0103-0107-02	OPEB	-	21,654	-	-	-
08-0103-0108-00	Health Insurance	12,856	11,389	12,163	44,898	67,041
08-0103-0109-00	Dental Insurance	613	638	582	1,750	2,074
08-0103-0110-00	Other Payroll Insurance	556	618	786	1,713	1,822
08-0103-0201-00	Utilities	172	176	302	250	360
08-0103-0203-00	Printing & Advertising	874	577	1,030	500	500
08-0103-0205-00	Postage	-	-	-	50	50
08-0103-0207-00	Travel & Training	3,567	3,526	302	3,000	10,000
08-0103-0211-00	Equipment Maintenance	-	23	-	300	300
08-0103-0216-00	Other Contractual Service	5,352	31,050	81,719	27,010	27,010
08-0103-0217-00	Water Modelling Studies	-	-	-	3,000	3,000
08-0103-0302-00	Gas, Oil & Grease	1,558	1,228	889	2,200	2,200
08-0103-0307-00	Equipment Maintenance	343	206	-	500	500
08-0103-0310-00	Supplies	2,069	2,749	2,558	2,500	2,500
08-0103-0350-00	Small Tools/Equipment	4,299	2,627	-	-	-
08-0103-0351-00	Computer Equipment	1,165	1,867	-	-	-
08-0103-0400-00	Insurance Claim Expense	5,384	11,000	-	-	-
08-0103-0401-00	Insurance	58,808	68,928	31,756	85,606	178,000
08-0103-0402-00	Transfers	28,540	16,790	-	-	-
08-0103-0403-00	Dues & Subscriptions	8,949	8,638	17,589	10,900	10,900
08-0103-0412-00	Bond Adm Fees	40,884	80,492	76,260	4,870	4,870
08-0103-0425-00	Principal Payment-Energy Lo	687	2,982	-	36,000	36,000
08-0103-0430-00	Office Facilities & Service	650,420	726,080	724,602	706,179	855,230
08-0103-0440-00	Bond Interest Expense	-	-	324,867	2,980	2,980
08-0103-0442-00	Interest Amortization	11,554	11,554	11,554	-	-
08-0103-0443-00	Srf Expense	-	-	334	71,250	71,250
08-0103-0450-00	Franchise Fee	-	-	-	481,910	481,910
08-0103-0460-00	Bad Debt	9,394	20,138	2,703	1,200	1,200
08-0103-0490-00	Sewer Bonds Srf 2002B P & I	30,297	25,105	-	267,444	270,009
08-0103-0491-00	Sewer Bonds 2003B Srf P & I	27,565	23,673	-	230,206	235,741
08-0103-0492-00	Sewer Bonds 2005A Srf P & I	15,693	16,464	-	105,604	108,630
08-0103-0493-00	Sewer Bonds 2010 Arra P & I	39,833	36,976	-	239,324	240,433
08-0103-0494-00	Water Bonds 2017 P & I	51,295	102,319	-	575,525	575,525
08-0103-0495-00	COP 2020	-	-	-	299,981	313,350
08-0103-0496-00	Equipment Lease	-	-	-	72,706	72,706

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
08-0103-0504-00	Machinery & Equipment	568	-	-	-	-
08-0103-0601-00	Depreciation	966,723	1,116,978	1,284,203	-	-
Administration Total		2,119,410	2,471,890	2,712,231	3,552,552	3,860,708
IT						
08-0240-0216-00	Other Contractual Service	-	-	-	37,250	37,510
08-0240-0351-00	Computer Equipment	-	-	-	4,500	6,700
08-0240-0504-00	Machinery & Equipment	-	-	-	35,000	-
IT - Total		-	-	-	76,750	44,210
Water Plant						
08-0720-0101-00	Salary Fulltime	218,821	186,290	198,077	199,162	211,110
08-0720-0103-00	Salary Overtime	7,949	1,855	735	3,481	3,662
08-0720-0104-00	Fica	17,399	13,716	14,224	15,502	16,429
08-0720-0106-00	Workers Comp	15,875	18,933	8,825	13,790	12,875
08-0720-0107-00	Retirement	21,071	18,115	16,725	19,656	19,976
08-0720-0107-01	GASB 68	-	-	13,717	-	-
08-0720-0108-00	Health Insurance	28,202	29,214	29,703	32,560	39,340
08-0720-0109-00	Dental Insurance	1,714	1,666	1,621	1,630	1,620
08-0720-0110-00	Other Payroll Insurance	1,226	1,201	1,192	1,504	1,559
08-0720-0201-00	Utilities	142,069	118,244	147,688	160,000	160,360
08-0720-0207-00	Travel & Training	2,113	3,039	1,880	3,500	3,500
08-0720-0211-00	Equipment Maintenance	1,438	6,934	15,433	14,000	26,000
08-0720-0213-00	Uniform Maintenance	2,146	2,307	961	1,900	2,400
08-0720-0216-00	Other Contractual Service	8,984	37,640	106,456	21,000	153,245
08-0720-0302-00	Gas, Oil & Grease	1,267	3,294	1,782	4,560	4,560
08-0720-0303-00	Chemicals	105,908	128,844	102,978	125,000	150,000
08-0720-0307-00	Equipment Maintenance	10,745	9,609	16,768	36,670	36,670
08-0720-0310-00	Supplies	32,503	9,810	3,849	6,900	6,900
08-0720-0351-00	Computer Equipment	-	-	-	-	-
08-0720-0403-00	Dues & Subscriptions	210	200	-	120	120
08-0720-0502-00	Building	-	-	-	-	46,250
08-0720-0504-00	Machinery & Equipment	2,603	-	-	-	40,000
Water Plant Total		622,243	590,911	682,614	660,935	936,576
Distribution						
08-0721-0101-00	Salary Fulltime	276,565	304,414	306,535	285,119	283,364
08-0721-0103-00	Salary Overtime	4,058	15,591	8,163	9,225	8,915
08-0721-0104-00	Fica	18,861	22,251	21,164	22,517	22,359
08-0721-0106-00	Workers Comp	29,757	33,895	16,210	24,567	23,860
08-0721-0107-00	Retirement	25,591	47,901	23,938	28,551	27,182
08-0721-0107-01	GASB 68	-	-	19,632	-	-
08-0721-0107-02	Opeb	-	-	-	-	-
08-0721-0108-00	Health Insurance	58,273	69,868	72,351	73,575	99,300
08-0721-0109-00	Dental Insurance	2,311	2,778	2,668	2,430	2,430
08-0721-0110-00	Other Payroll Insurance	1,801	1,947	2,033	2,205	2,157
08-0721-0201-00	Utilities	17,285	16,220	16,605	18,000	18,000
08-0721-0207-00	Travel & Training	1,673	1,648	336	2,500	4,615
08-0721-0211-00	Equipment Maintenance	17,728	2,445	1,501	9,000	12,000
08-0721-0213-00	Uniform Maintenance	3,440	3,408	3,016	3,750	17,150
08-0721-0216-00	Other Contractual Service	24,207	46,743	32,214	31,485	31,545
08-0721-0302-00	Gas, Oil & Grease	13,020	12,775	8,093	16,180	16,180
08-0721-0307-00	Equipment Maintenance	8,219	8,819	8,936	11,600	11,600
08-0721-0309-00	Maintenance	39,632	92,400	98,925	75,800	90,800
08-0721-0310-00	Supplies	50,191	27,859	7,131	11,000	9,800
08-0721-0350-00	Small Tools/Equipment	-	88	-	-	6,072
08-0721-0351-00	Computer Equipment	-	-	-	-	-
08-0721-0403-00	Dues & Subscriptions	-	1,400	334	-	1,680
08-0721-0502-00	Building	1,136	-	-	-	-
08-0721-0504-00	Machinery & Equipment	9,715	-	-	475,000	250,000
08-0721-0107-02	Opeb	(1,286)	-	-	-	-
Distribution Total		602,177	712,450	649,785	1,102,504	939,009
Wastewater Treatment						

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
08-0728-0101-00	Salary Fulltime	208,902	206,674	217,122	249,875	251,532
08-0728-0103-00	Salary Overtime	2,227	5,839	605	4,372	4,380
08-0728-0104-00	Fica	14,864	15,438	15,221	19,450	19,565
08-0728-0106-00	Workers Comp	8,839	11,667	5,632	13,871	13,900
08-0728-0107-00	Retirement	20,477	20,247	17,770	24,662	23,801
08-0728-0107-01	GASB 68	-	-	14,574	-	-
08-0728-0108-00	Health Insurance	37,312	41,416	42,500	63,590	78,268
08-0728-0109-00	Dental Insurance	1,612	1,445	1,468	2,025	2,025
08-0728-0110-00	Other Payroll Insurance	1,155	1,234	1,267	1,885	1,883
08-0728-0201-00	Utilities	181,880	141,388	156,188	199,000	199,360
08-0728-0207-00	Travel & Training	500	91	1,536	2,000	2,000
08-0728-0211-00	Equipment Maintenance	56,679	31,381	28,213	95,303	74,400
08-0728-0213-00	Uniform Maintenance	1,936	2,215	1,739	2,600	2,600
08-0728-0216-00	Other Contractual Service	96,698	47,256	94,665	135,552	203,702
08-0728-0302-00	Gas, Oil & Grease	5,108	5,225	4,449	6,660	6,660
08-0728-0307-00	Equipment Maintenance	2,560	2,395	972	3,500	3,500
08-0728-0310-00	Supplies	4,462	7,421	52,203	8,700	8,700
08-0728-0350-00	Small Tools/Equipment	-	-	-	500	500
08-0728-0351-00	Computer Equipment	1,097	6,813	1,157	1,350	-
08-0728-0400-00	Insurance Claim Expense	-	-	-	-	-
08-0728-0403-00	Dues & Subscriptions	-	135	-	500	500
08-0728-0504-00	Machinery & Equipment	-	-	-	164,000	25,000
Wastewater Treatment Total		646,308	548,280	657,281	999,395	922,276
Cap Projects						
08-0931-3048-00	Wtr Treatment Plant Upgrade	-	(4)	-	-	-
08-0931-3070-00	Square Waterman Wtr Line	-	-	-	-	91,580
08-0932-3021-00	So Interceptor	-	-	-	-	112,475
08-0932-3054-00	SWR Pit Pump Replace	-	-	243	-	-
08-0931-3062-00	Beckerdite P2&3 Wtrline Eng	37,976	5,258	-	-	-
08-0932-3060-00	Blueberry/James Engineering	-	-	-	49,375	237,000
08-0932-3061-00	Crestwood/Delmar Project-Engineering	-	-	-	34,125	163,800
08-0932-3064-00	Mechanic to Halsey Engineering	-	-	-	24,625	118,200
08-0932-3066-00	South Sewer Improvement (COP)	-	-	-	3,885,000	-
08-0932-3067-00	UV Disinfection (COP)	-	-	-	3,000,000	1,849,571
08-0932-3068-00	City Park and Lake Luna Repair (COP)	-	-	-	2,650,000	2,645,964
08-0933-3072-00	Lake Harrisonville Spillway	-	-	-	100,000	900,000
08-0936-1005-00	Misc stormwater projects	-	-	-	-	150,000
08-0932-3071-00	Excess flow basin concrete	-	-	-	-	300,000
08-0932-3069-00	Detention Basin (COP)	-	-	-	1,000,000	930,638
Cap Projects		37,976	5,254	243	10,743,125	7,499,228
Cap Projects - Srf						
08-0933-3011-00	Srf Sewer Plant Engineering	-	-	32,999	-	3,470,970
Cap Projects - Srf Total		-	-	32,999	-	3,470,970
Cap Projects						
Total Expenditures		4,028,114	4,328,785	4,735,153	17,135,261	17,672,977
Net Increase (Decrease) in Fund Balance		898,615	634,499	1,315,093	(100,002)	-
Beginning Fund Balance		28,242,059	29,140,674	29,775,173		32,151,700
Ending Fund Balance		29,140,674	29,775,173	31,090,266		32,151,700

City of Harrisonville, Missouri

Budget Summary - 2022

Fund Summaries

Fleet Management Fund

Primarily used to account for the acquisition and leasing of the City's vehicles. The fund is financed by intergovernmental revenues.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Other Rev. Sources/Trans	0	0	0	0	200,000
Revenue Total	0	0	0	0	200,000
Expense					
Capital Outlay	0	0	0	0	-200,000
Expense Total	0	0	0	0	-200,000
Net Income (Loss)	0	0	0	0	0

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Fleet Management Fund						
Revenues						
09-5936	Lease Proceeds	-	-	-	-	200,000
Total Revenues						
Expenditures						
09-0103-0216-00	OTHER CONTRACTUAL SERVICES	-	-	-	-	200,000
Net Increase (Decrease) in Fund Balance		-	-	-	-	-
Beginning Fund Balance		-	-	-	-	-
Ending Fund Balance		-	-	-	-	-

City of Harrisonville, Missouri

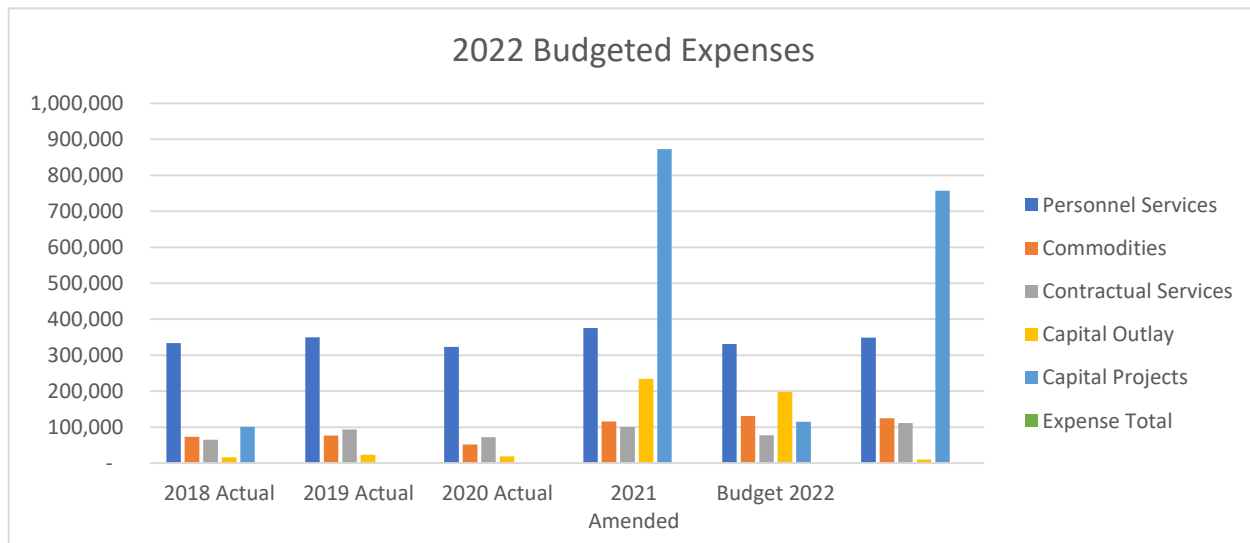
Budget Summary - 2022

Fund Summaries

Park Fund

Primarily used for the maintenance of the City's parks. The fund is financed by property taxes, intergovernmental revenues, and charges for services.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Taxes	177,172	189,305	197,529	202,266	204,289
Charges For Service	28,124	24,520	36,389	26,781	27,049
Interest	310	430	0	200	202
Intergovernmental	119,395	0	0	0	0
Misc. Income	9,476	16,210	6,015	16,250	13,888
Other Rev. Sources/Trans	249,180	263,231	234,324	1,391,918	10,000
Recreational Programs	51,270	36,161	17,620	60,325	64,121
Cash Carryover	0	0	0	0	1,032,356
Revenue Total	634,927	529,857	491,877	1,697,740	1,351,905
Expense					
Personnel Services	-333,727	-349,283	-322,591	-375,376	-348,547
Commodities	-73,247	-76,479	-51,885	-115,900	-124,949
Contractual Services	-65,202	-93,103	-72,441	-100,429	-111,089
Capital Outlay	-16,105	-23,371	-18,695	-233,738	-10,000
Capital Projects	-100,201	0	-986	-872,297	-757,320
Expense Total	-588,482	-542,236	-466,598	-1,697,740	-1,351,905
Net Income (Loss)	46,445	-12,379	25,279	0	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
Park Fund						
Revenue						
11-5111	Real Estate Taxes	121,701	57,739	149,587	153,888	155,427
11-5112	Personal Property Tax	36,415	111,072	41,803	30,628	30,934
11-5113	Sur Tax Merchants/Replacement	17,277	19,205	3,364	15,750	15,908
11-5117	Corporate/Rr/Utility Tax	1,373	1,289	2,775	1,500	1,515
11-5121	Financial Institution Tax	406	-	-	500	505
11-5307	Rental Income	14,683	13,304	23,996	14,941	15,091
11-5309	Shooting Range Revenue	3,940	3,720	4,170	3,840	3,878
11-5334	Concessions Ball Field	9,501	7,496	8,223	8,000	8,080
11-5418	Misc Recreation Programs	3,344	3,440	2,555	-	3,193
11-5427	Youth Rec Base/Soft Ball	35,576	31,026	14,615	39,825	40,223
11-5428	Youth Comp Base/Soft Ball	4,800	600	450	4,400	4,444
11-5429	Sand Volleyball	-	-	-	800	808
11-5430	Adult Volleyball	7,550	1,095	-	10,500	10,605
11-5431	Pool After Hour Rentals	-	-	-	4,800	4,848
11-5510	Misc.	8,921	15,660	2,040	5,000	5,050
11-5520	Sponsors	-	250	3,975	8,750	8,838
11-5535	Auction & Surplus Sales	-	-	-	2,500	-
11-5537	Donations	555	300	-	-	-
11-5626	Grants & Entitlements	119,395	-	-	-	-
11-5815	Interest Income	310	430	-	200	202
11-5930	Transfer From General Fund	249,180	263,231	234,324	290,883	10,000
11-5934	Reserve	-	-	-	-	1,032,356
11-5935	Bond Proceeds	-	-	-	872,297	-
11-5936	Lease Proceeds	-	-	-	228,738	-
Total Revenues		634,927	529,857	491,877	1,697,740	1,351,905
Expenditures						
IT						
11-0240-0216-00	Other Contractual Service	-	-	-	4,800	2,800
11-0240-0504-00	Machinery & Equipment	-	-	-	5,000	-
IT - Total		-	-	-	9,800	2,800
Park Maintenance						
11-1125-0101-00	Salary Fulltime	218,359	226,232	208,158	236,050	200,372
11-1125-0102-00	Salary Parttime	29,273	28,870	34,063	38,115	38,635
11-1125-0103-00	Salary Overtime	3,760	5,675	3,019	4,376	4,526
11-1125-0104-00	Fica	17,745	19,090	17,150	18,058	18,639
11-1125-0106-00	Workers Comp	9,771	13,018	5,948	14,182	14,435
11-1125-0107-00	Retirement	20,800	22,319	16,312	19,080	18,940
11-1125-0108-00	Health Insurance	31,359	31,300	35,265	42,630	50,166
11-1125-0109-00	Dental Insurance	1,511	1,526	1,368	1,440	1,397
11-1125-0110-00	Other Payroll Insurance	1,149	1,253	1,308	1,445	1,437
11-1125-0201-00	Utilities	20,827	17,373	17,485	30,000	30,000
11-1125-0203-00	Printing & Advertising	658	665	586	1,530	1,530
11-1125-0207-00	Travel & Training	557	733	1,361	1,365	2,050
11-1125-0210-00	Maintenance & Repairs	4,944	4,817	4,661	5,550	5,550
11-1125-0211-00	Equipment Maintenance	1,449	1,571	11,235	2,000	13,000
11-1125-0213-00	Uniform Maintenance	1,806	1,649	763	1,625	2,600
11-1125-0216-00	Other Contractual Service	34,961	66,295	36,350	53,559	53,559
11-1125-0302-00	Gas, Oil & Grease	9,043	8,810	7,861	9,256	9,256
11-1125-0307-00	Equipment Maintenance	5,504	5,871	5,931	6,875	6,875
11-1125-0310-00	Supplies	11,152	14,098	11,029	12,650	18,250
11-1125-0320-00	Concession Supplies	4,167	6,190	3,834	6,320	6,320
11-1125-0323-00	Youth Base/Soft Ball Suppli	11,638	12,406	5,411	13,125	13,125
11-1125-0324-00	Adult League Supplies	3,226	230	265	5,640	7,100
11-1125-0325-00	Special Events Supplies	4,773	2,940	-	3,050	3,050
11-1125-0350-00	Small Tools/Equipment	232	-	-	-	-
11-1125-0351-00	Computer Equipment	-	1,311	1,157	350	350
11-1125-0400-00	Insurance Claim Expense	-	-	-	-	-
11-1125-0401-00	Insurance	10,769	11,958	4,893	12,971	21,823

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
11-1125-0430-00	Office Facilities & Service	12,705	12,665	11,504	12,550	12,550
11-1125-0496-00	Equipment Lease	-	-	-	33,113	26,250
11-1125-0504-00	Machinery & Equipment	16,105	23,371	18,695	228,738	10,000
Park Maintenance Total		488,243	542,236	465,612	815,643	591,785
Recreation Programs						
11-1126-0351-00	Computer Equipment	38	-	-	-	-
Recreation Programs Total		38	-	-	-	-
Capital Projects - Park Imprv.						
11-0990-4215-00	Masterplan Improvements	100,201	-	986	-	-
11-0990-4219-00	Buildings (Pole Barn)	-	-	-	42,000	42,000
11-0990-4218-00	Outdoor Pool	-	-	-	830,297	715,320
Capital Projects - Park Imprv. Total		100,201	-	986	872,297	757,320
Total Expenditures		588,482	542,236	466,598	1,697,740	1,351,905
Net Increase (Decrease) in Fund Balance		46,445	(12,379)	25,279	-	-
Beginning Fund Balance		(60,885)	(14,440)	(26,819)		858,734
Ending Fund Balance		(14,440)	(26,819)	(1,540)		858,734

City of Harrisonville, Missouri

Budget Summary - 2022

Fund Summaries

Aquatic Center Fund

Accounts for the operations and maintenance of the Aquatic Center.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Charges For Service	111,102	104,565	1,114	126,850	128,303
Interest	290	120	0	300	303
Misc. Income	47,100	47,793	0	36,550	36,616
Other Rev. Sources/Trans	0	31,950	10,417	0	0
Cash Carryover	0	0	0	0	30,977
Revenue Total	158,492	184,428	11,531	163,700	196,199
Expense					
Personnel Services	-80,943	-99,566	-1,050	0	-24,938
Commodities	-32,899	-36,664	0	-33,095	-31,395
Contractual Services	-41,829	-42,250	-5,978	-112,985	-113,261
Capital Outlay	-86,666	-86,666	-82,057	-7,500	-7,500
Other Charges	-11,281	-9,040	-7,584	-10,120	-19,105
Expense Total	-253,618	-274,186	-96,669	-163,700	-196,199
Net Income (Loss)	-95,126	-89,758	-85,138	0	0

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Aquatic Center Fund						
Revenue						
13-5333	Swimming Pool Use Fee	79,107	74,071	60	93,680	95,000
13-5334	Concessions Aquatic Ctr	248	-	-	-	-
13-5336	Pool Season Passes	31,421	30,494	-	32,870	33,000
13-5337	Lifeguard Uniform Revenue	326	-	1,054	300	303
13-5509	Non Taxable Misc	30,472	31,272	-	30,000	30,000
13-5510	Miscellaneous	16,628	16,521	-	6,550	6,616
13-5815	Interest Income	290	120	-	300	303
13-5934	Reserve	-	-	-	-	30,977
13-5931	Transfer From Other Funds	-	31,950	10,417	-	-
Total Revenues		158,492	184,428	11,531	163,700	196,199
Expenditures						
IT						
13-0240-0351-00	Computer Equipment	-	-	-	-	1,500
13-0240-0504-00	Machinery & Equipment	-	-	-	7,500	7,500
IT - Total		-	-	-	7,500	9,000
Acquatic						
13-1124-0102-00	Salary Parttime	72,045	91,058	512	-	22,802
13-1124-0103-00	Salary Overtime	1,654	154	-	-	-
13-1124-0104-00	Fica	5,642	6,978	42	-	1,745
13-1124-0106-00	Workers Comp	1,341	1,270	496	-	391
13-1124-0201-00	Utilities	25,278	26,133	4,692	30,315	30,591
13-1124-0203-00	Printing & Advertising	71	-	-	180	180
13-1124-0210-00	Maintenance & Repair	4,248	4,144	506	7,090	7,090
13-1124-0211-00	Equipment Maintenance	3,101	3,254	-	2,900	2,900
13-1124-0216-00	Other Contractual Service	9,056	8,719	780	72,500	72,500
13-1124-0220-00	Aquacats Contractual Serv	75	-	-	-	-
13-1124-0303-00	Chemicals	9,645	10,641	-	9,445	9,445
13-1124-0304-00	Uniforms	3,130	2,496	-	3,395	195
13-1124-0307-00	Equipment Maintenance	1,531	1,704	-	1,800	1,800
13-1124-0310-00	Supplies	6,565	5,070	-	5,440	5,440
13-1124-0320-00	Concession Supplies	12,028	13,442	-	13,015	13,015
13-1124-0351-00	Computer Equipment	-	3,311	-	-	-
13-1124-0400-00	Insurance Claim Expense	-	-	-	-	-
13-1124-0401-00	Insurance	3,901	3,330	1,149	3,100	12,085
13-1124-0430-00	Office Facilities & Service	7,380	5,710	6,435	7,020	7,020
13-1124-0601-00	Depreciation	86,666	86,666	82,057	-	-
13-1124-0602-00	Loss- Disposal Of Asset Aqc	-	-	-	-	-
13-1124-0107-02	Oped Expense	261	106	-	-	-
Acquatic Total		253,618	274,186	96,669	156,200	187,199
Total Expenditures		253,618	274,186	96,669	163,700	196,199
Net Increase (Decrease) in Fund Balance		(95,126)	(89,758)	(85,138)	-	-
Beginning Fund Balance		525,428	430,302	340,544		261,170
Ending Fund Balance		430,302	340,544	255,406		261,170

City of Harrisonville, Missouri

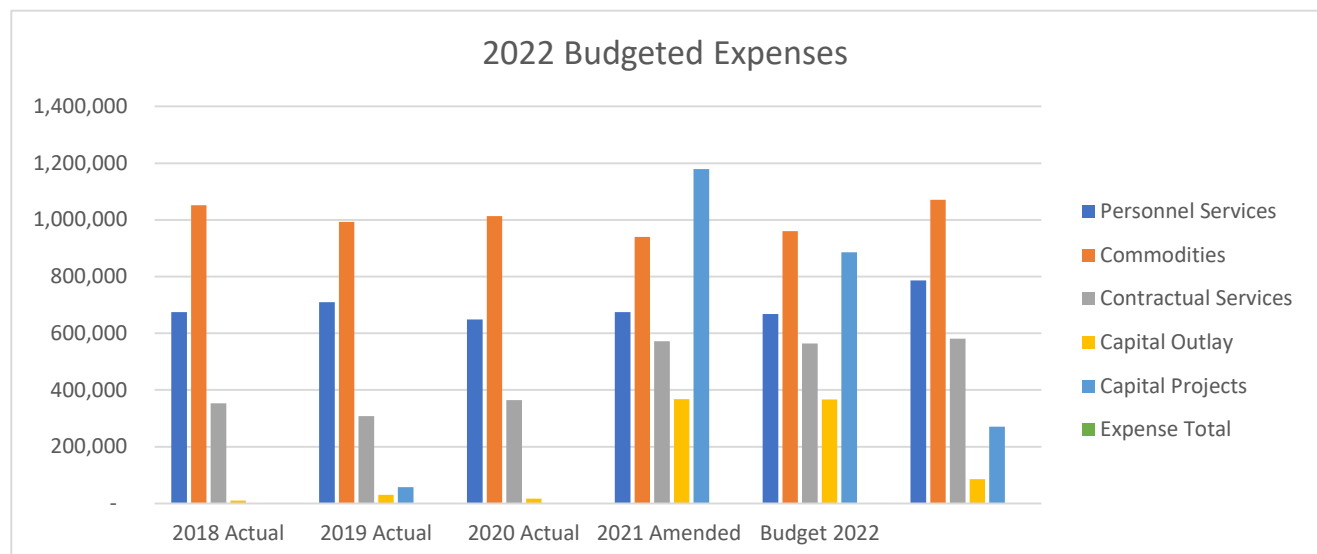
Budget Summary - 2022

Fund Summaries

Community Center Fund

Responsible for the operations of the City's Community Center. The fund is financed by the park sales tax and charges for services.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Sales Taxes	1,027,887	1,081,657	1,177,852	1,062,854	1,269,421
Charges For Service	670,499	695,753	451,878	876,275	885,039
Interest	3,006	2,122	1,288	730	737
Misc. Income	21,824	24,259	12,870	30,650	31,326
Other Rev. Sources/Trans	134,621	76,748	0	1,528,906	0
Recreational Programs	198,398	225,548	77,441	234,030	254,808
Cash Carryover	0	0	0	0	353,836
Revenue Total	2,056,235	2,106,087	1,721,329	3,733,445	2,795,167
Expense					
Personnel Services	-674,971	-709,995	-649,326	-675,168	-786,850
Commodities	-1,051,188	-993,535	-1,013,702	-939,772	-1,070,364
Contractual Services	-353,458	-307,964	-364,643	-571,705	-581,472
Capital Outlay	-10,316	-29,867	-16,753	-368,000	-86,200
Capital Projects	0	-57,827	0	-1,178,800	-270,281
Expense Total	-2,089,933	-2,099,188	-2,044,424	-3,733,445	-2,795,167
Net Income (Loss)	-33,698	6,899	-323,095	0	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
Community Center Fund						
Revenue						
15-5022	Park Sales Tax	1,027,887	1,081,657	1,177,852	1,062,854	1,269,421
15-5350	Daily Passes	58,644	56,715	43,671	75,040	75,790
15-5351	Annual Memberships	543,686	573,984	373,207	732,035	739,355
15-5352	Senior Rent	7,293	7,293	7,658	6,950	7,020
15-5353	Swim Team Rent	4,680	8,420	8,187	6,000	6,060
15-5354	Room Rental	41,964	41,242	15,385	46,550	47,016
15-5355	Special Events	10,746	4,400	2,657	5,350	5,404
15-5356	Overtime Fees	577	497	150	1,100	1,111
15-5358	Alcohol Application Fees	25	100	-	50	51
15-5359	Tot Watch Fees	2,884	3,102	963	3,200	3,232
15-5406	Youth Basketball	8,685	14,575	13,209	14,000	14,140
15-5407	Summer Camp	68,252	76,585	19,431	68,500	69,185
15-5408	Tiny Tikes Programs	2,441	1,666	280	3,600	3,636
15-5409	Youth Volleyball	6,530	7,104	3,581	6,500	6,565
15-5410	Before & After School Programs	52,865	62,939	21,291	47,500	63,630
15-5417	Men'S 5 ON 5 Basketball	3,300	-	-	2,400	2,424
15-5418	Misc Recreation Programs	21,739	30,015	8,517	22,000	25,000
15-5421	Fitness Classes	12,078	12,975	3,995	15,505	15,660
15-5422	Water Aerobics	4,135	2,841	1,481	2,250	2,273
15-5423	Swim Lessons	10,275	11,607	2,802	13,650	13,787
15-5425	Lifeguard Training	3,285	2,392	1,764	3,465	3,500
15-5426	Swim Team	3,145	2,109	447	4,500	4,545
15-5427	Adult Volleyball	1,668	740	643	4,360	4,404
15-5428	Batting Cages	-	-	-	17,160	17,332
15-5429	Pool Rental - Splash Pad	-	-	-	3,360	3,394
15-5430	Patio Rental Obstacle Course	-	-	-	5,280	5,333
15-5509	Non-Taxable Misc	894	595	289	1,400	1,414
15-5510	Miscellaneous	2,692	8,245	1,285	7,200	7,272
15-5516	Short & Over	(111)	14	80	-	15
15-5519	On-Site Sales Commission	2,024	1,385	1,075	1,800	1,818
15-5520	Sponsors	4,700	2,050	3,450	1,000	1,010
15-5521	Personal Trainer	4,546	3,625	4,600	8,000	8,080
15-5522	Cancellation Fee	(50)	-	-	-	-
15-5524	Activation Fee	6,600	7,320	1,990	11,250	11,363
15-5535	Auction & Surplus Sales	529	1,025	-	-	-
15-5537	Donations	-	-	101	-	354
15-5815	Interest Income	3,006	2,122	1,288	730	737
15-5934	Reserve	-	-	-	-	353,836
15-5936	Lease proceeds	-	-	-	170,000	-
15-5935	Bond proceeds	-	-	-	1,178,800	-
15-5931	Transfer From Other Funds	134,621	76,748	-	180,106	-
Total Revenues		2,056,235	2,106,087	1,721,329	3,733,445	2,795,167
		(322)				
Expenditures						
Administration						
15-0103-0101-00	Salary Fulltime	122,340	143,241	154,185	173,802	169,924
15-0103-0102-00	Salary Parttime	69,784	61,707	61,318	86,742	99,312
15-0103-0103-00	Salary Overtime	4,335	1,697	232	1,552	1,723
15-0103-0104-00	Fica	14,881	14,842	15,577	20,050	20,700
15-0103-0106-00	Workers Comp	5,664	8,161	3,767	5,200	9,172
15-0103-0107-00	Retirement	13,183	14,708	11,239	14,903	15,924
15-0103-0108-00	Health Insurance	19,799	18,644	23,206	34,490	42,434
15-0103-0109-00	Dental Insurance	625	659	1,004	1,040	1,033
15-0103-0110-00	Other Payroll Insurance	703	1,062	4,191	1,291	1,129
15-0103-0203-00	Printing & Advertising	3,148	6,175	8,104	10,100	10,100
15-0103-0205-00	Postage	-	8	-	200	200
15-0103-0207-00	Travel & Training	2,354	5,320	2,139	5,200	7,800
15-0103-0211-00	Equipment Maintenance	941	165	1,285	4,584	4,584
15-0103-0216-00	Other Contractual Service	22,505	14,887	28,259	6,965	6,965
15-0103-0218-00	Credit Card Processing Fees	11,583	12,580	9,497	12,500	12,500
15-0103-0304-00	Uniforms	800	64	745	800	1,000

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
15-0103-0305-00	Safety Equipment	-	35	60	50	50
15-0103-0310-00	Supplies	7,563	8,105	4,957	8,180	8,180
15-0103-0350-00	Small Tools/Equipment	-	2,990	-	-	-
15-0103-0351-00	Computer Equipment	6,541	6,492	50,535	-	-
15-0103-0401-00	Insurance	24,495	29,451	12,269	33,075	56,500
15-0103-0402-00	Transfer To Debt Service	905,945	839,831	847,711	700,000	815,040
15-0103-0403-00	Dues & Subscriptions	2,030	1,043	2,682	2,220	1,600
15-0103-0430-00	Office Facilities & Service	30,655	36,355	31,689	37,277	37,277
15-0103-0460-00	Bad Debt	10,859	204	-	1,300	1,300
15-0103-0496-00	Equipment lease	-	-	-	62,000	59,371
15-0103-0504-00	Machinery & Equipment	-	18,921	-	20,000	-
Administration Total		1,280,733	1,247,347	1,274,651	1,243,521	1,383,818
IT						
15-0240-0216-00	Other Contractual Service	-	-	-	10,750	21,750
15-0240-0351-00	Computer Equipment	-	-	-	18,300	12,400
15-0240-0504-00	Machinery & Equipment	-	-	-	10,000	10,000
IT - Total		-	-	-	39,050	44,150
Building & Grounds						
15-1119-0101-00	Salary Fulltime	84,442	74,187	55,391	58,423	64,325
15-1119-0102-00	Salary Parttime	14,874	28,673	13,430	16,808	17,040
15-1119-0103-00	Salary Overtime	168	4,098	1,289	4,009	4,180
15-1119-0104-00	Fica	7,204	7,885	4,847	6,062	6,409
15-1119-0106-00	Workers Comp	5,036	7,618	4,008	1,336	1,413
15-1119-0107-00	Retirement	8,230	8,067	3,490	6,056	6,206
15-1119-0108-00	Health Insurance	18,620	19,411	20,310	23,295	28,618
15-1119-0109-00	Dental Insurance	806	748	759	810	810
15-1119-0110-00	Other Payroll Insurance	1,972	493	373	550	570
15-1119-0201-00	Utilities	201,548	166,476	172,840	185,160	186,180
15-1119-0207-00	Travel & Training	-	108	131	500	-
15-1119-0211-00	Equipment Maintenance	6,318	7,328	15,780	9,000	9,000
15-1119-0216-00	Other Contractual Service	63,905	54,027	64,354	55,668	55,668
15-1119-0303-00	Chemicals	975	677	505	1,500	1,500
15-1119-0305-00	Safety Equipment	-	694	19	250	250
15-1119-0307-00	Equipment Maintenance	4,214	4,299	3,383	4,300	4,300
15-1119-0310-00	Supplies	18,002	18,701	19,639	19,200	19,200
15-1119-0350-00	Small Tools/Equipment	-	4,590	1,964	3,600	4,600
15-1119-0425-00	Mdnr Principal Payment	17,056	17,399	17,749	18,105	18,931
15-1119-0440-00	Mdnr Interest Payment	1,875	1,532	1,182	1,000	1,000
15-1119-0504-00	Machinery & Equipment	-	-	-	328,000	71,200
Building & Grounds Total		455,245	427,011	401,443	743,632	501,400
Aquatics Center						
15-1124-0101-00	Salary Fulltime	24,151	31,111	25,479	-	-
15-1124-0102-00	Salary Parttime	74,322	88,364	69,278	-	-
15-1124-0103-00	Salary Overtime	6,949	237	-	-	-
15-1124-0104-00	Fica	8,009	9,016	7,459	-	-
15-1124-0106-00	Workers Comp	716	3,020	1,543	-	-
15-1124-0107-00	Retirement	784	3,188	1,916	-	-
15-1124-0108-00	Health Insurance	150	175	2,359	-	-
15-1124-0109-00	Dental Insurance	353	425	220	-	-
15-1124-0110-00	Other Payroll Insurance	229	238	148	-	-
15-1124-0207-00	Travel & Training	1,634	2,246	1,318	-	-
15-1124-0211-00	Equipment Maintenance	5,937	2,918	5,023	6,600	6,600
15-1124-0216-00	Other Contractual Service	3,975	4,544	33,682	214,945	210,945
15-1124-0303-00	Chemicals	6,094	5,696	6,421	6,265	6,265
15-1124-0304-00	Uniforms	322	328	566	750	-
15-1124-0305-00	Safety Equipment	243	-	157	1,080	1,080
15-1124-0307-00	Equipment Maintenance	419	1,131	471	1,670	1,670
15-1124-0310-00	Supplies	428	346	529	1,425	1,425
15-1124-0350-00	Small Tools	-	-	208	-	-
15-1124-0504-00	Machinery & Equipment	-	-	6,396	-	-
Aquatics Center Total		134,715	152,983	163,173	232,735	227,985

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Recreation Programs						
15-1126-0101-00	Salary Fulltime	37,378	26,138	35,996	54,765	80,711
15-1126-0102-00	Salary Parttime	102,145	104,680	101,391	118,762	151,958
15-1126-0103-00	Salary Overtime	1,210	1,050	168	2,060	2,519
15-1126-0104-00	Fica	10,737	9,728	10,166	13,435	17,496
15-1126-0106-00	Workers Comp	1,792	2,753	1,294	3,000	3,957
15-1126-0107-00	Retirement	3,481	2,710	2,039	5,512	7,140
15-1126-0108-00	Health Insurance	9,433	10,787	10,735	20,040	30,867
15-1126-0109-00	Dental Insurance	282	298	315	690	690
15-1126-0110-00	Other Payroll Insurance	184	176	204	485	590
15-1126-0207-00	Travel & Training	885	860	558	500	500
15-1126-0211-00	Equipment Maintenance	2,645	1,846	5,989	3,950	3,950
15-1126-0216-00	Other Contractual Service	15,383	18,099	8,921	26,128	25,775
15-1126-0307-00	Equipment Maintenance	-	49	1,017	2,565	2,565
15-1126-0310-00	Supplies	12,672	13,523	9,244	14,860	14,860
15-1126-0504-00	Machinery & Equipment	10,316	10,946	10,357	10,000	5,000
15-1126-0702-00	Aerobics	210	1,641	112	2,000	2,000
15-1126-0706-00	Youth Basketball	-	-	1,685	6,875	6,875
15-1126-0709-00	Rec Volleyball	40	-	-	-	-
15-1126-0716-00	Youth Volleyball	-	-	-	500	500
15-1126-0717-00	5 On 5 Basketball	5,814	3,641	1,321	2,080	2,080
15-1126-0718-00	Misc Recreation Programs	4,041	4,389	3,465	4,500	4,500
15-1126-0719-00	Adult Volleyball	592	706	180	3,000	3,000
Recreation Programs Total		219,240	214,020	205,157	295,707	367,533
Capital Projects						
15-0990-2013-00	Hcc Parking Lot	-	57,827	-	-	-
15-0990-2014-00	HVAC replacement	-	-	-	626,000	187,590
15-0990-2015-00	Indoor pool repairs	-	-	-	92,800	82,691
15-0990-2016-00	Indoor pool repairs & Improvements	-	-	-	150,000	-
15-0990-2017-00	Obstacle Course & Weights	-	-	-	310,000	-
Capital Projects		-	57,827	-	1,178,800	270,281
Total Expenditures		2,089,933	2,099,188	2,044,424	3,733,445	2,795,167
Net Increase (Decrease) in Fund Balance		(33,698)	6,899	(323,095)	-	-
Beginning Fund Balance		84,358	50,660	57,559		462,853
Ending Fund Balance		50,660	57,559	(265,536)		462,853

City of Harrisonville, Missouri

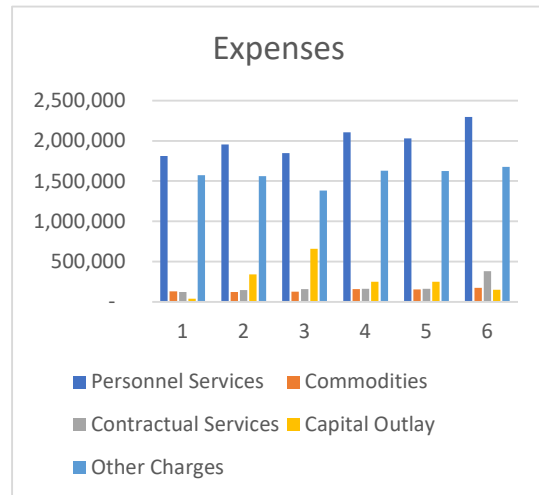
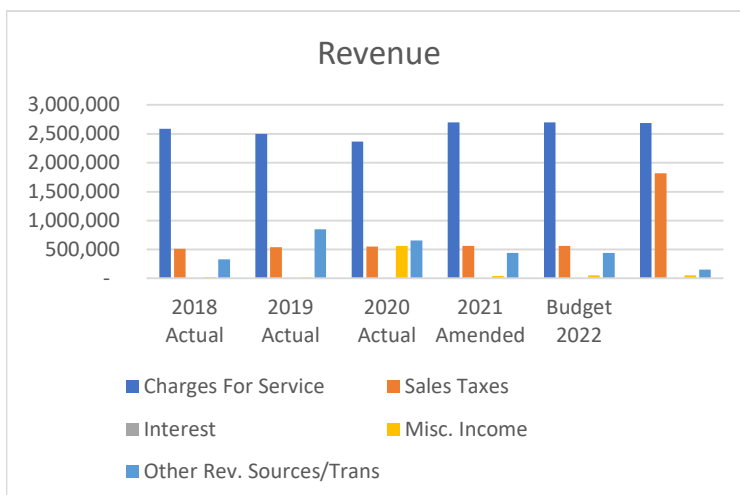
Budget Summary - 2022

Fund Summaries

Emergency Services Fund

Accounts for the financial activity of the fire and ambulance operations.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Charges For Service	2,587,395	2,500,302	2,364,958	2,697,120	2,684,282
Sales Taxes	513,951	540,811	550,499	562,606	1,818,000
Interest	1,380	1,061	644	0	62
Misc. Income	19,246	13,891	564,402	40,820	51,334
Other Rev. Sources/Trans	328,430	849,958	656,081	439,850	150,000
Cash Carryover	0	0	0	635,000	0
Revenue Total	3,450,402	3,906,023	4,136,584	4,375,396	4,703,678
Expense					
Personnel Services	-1,810,603	-1,954,298	-1,846,493	-2,104,317	-2,298,356
Commodities	-132,833	-124,709	-127,914	-157,665	-172,894
Contractual Services	-123,644	-146,209	-159,064	-163,532	-383,250
Capital Outlay	-39,193	-341,778	-658,269	-252,000	-150,000
Other Charges	-1,571,762	-1,560,459	-1,380,853	-1,627,883	-1,678,516
Capital Projects	0	0	0	-70,000	0
Expense Total	-3,678,035	-4,127,453	-4,172,593	-4,375,397	-4,683,016
Net Income (Loss)	-227,633	-221,430	-36,009	-1	20,662



City of Harrisonville, Missouri
Budget Detail - 2022

		2018	2019	2020	2021	2022
		Actual	Actual	Actual	Amended	Budget
Emergency Services Fund						
Revenue						
16-5027	Public Safety Sales Tax	513,951	540,811	550,499	562,606	1,818,000
16-5332	Ambulance Service Fees	2,413,788	2,324,670	2,184,780	2,520,000	2,308,282
16-5365	Crmc Transport Contract	173,607	175,632	180,178	177,120	176,000
16-5366	GEMT	-	-	-	-	200,000
16-5509	Taxable Misc	16	44	59	-	6
16-5510	Miscellaneous	1,016	6,181	541,617	28,195	28,477
16-5512	Training Income	3,850	7,310	6,070	12,625	12,751
16-5529	Credit Card Fees	244	356	556	-	-
16-5535	Auction & Surplus Sales	14,000	-	16,100	-	10,100
16-5537	Donations	120	-	-	-	-
16-5815	Interest Income	1,380	1,061	644	-	62
16-5931	Transfer From Other Funds	328,430	849,958	629,429	199,850	-
16-5934	Transfer from Reserve	-	-	-	635,000	-
16-5936	Lease proceeds	-	-	-	240,000	150,000
16-5937	Grants	-	-	26,652	-	-
Total Revenues		3,450,402	3,906,023	4,136,584	4,375,396	4,703,678
Expenditures						
Emergency Services Admin						
16-0103-0101-00	Salary Fulltime	988,615	1,038,224	1,023,664	1,125,562	1,252,914
16-0103-0102-00	Salary Parttime	178,076	181,281	143,497	176,611	176,611
16-0103-0103-00	Salary Overtime	137,968	143,745	211,093	138,478	135,810
16-0103-0104-00	Fica	92,092	97,450	96,982	110,531	119,749
16-0103-0106-00	Workers Comp	105,936	131,448	63,838	150,826	133,666
16-0103-0107-00	Retirement	92,923	114,601	108,553	130,521	150,271
16-0103-0108-00	Health Insurance	200,424	231,901	184,562	253,690	311,285
16-0103-0109-00	Dental Insurance	8,633	9,147	7,949	8,910	8,910
16-0103-0110-00	Other Payroll Insurance	5,936	6,501	6,355	9,188	9,140
16-0103-0201-00	Utilities	27,017	39,604	31,606	36,332	39,840
16-0103-0203-00	Printing & Advertising	423	375	632	1,500	1,500
16-0103-0207-00	Travel & Training	6,643	7,764	2,432	10,850	25,650
16-0103-0211-00	Equipment Maintenance	50,420	56,795	71,462	51,300	50,350
16-0103-0215-00	Radio Maintenance	504	1,357	2,472	6,850	5,550
16-0103-0216-00	Other Contractual Service	36,425	39,248	47,080	40,700	238,950
16-0103-0218-00	Credit Card Processing Fee	2,212	1,066	3,380	3,000	8,910
16-0103-0302-00	Gas, Oil & Grease	49,200	44,845	32,438	41,000	54,750
16-0103-0303-00	Chemicals	1,388	1,259	1,353	2,200	3,000
16-0103-0304-00	Uniforms	10,944	5,276	11,817	15,315	13,640
16-0103-0307-00	Equipment Maintenance	5,486	5,733	6,100	6,750	6,100
16-0103-0309-00	Maintenance	10,592	8,007	16,676	6,200	10,354
16-0103-0310-00	Supplies	4,673	8,244	5,360	10,000	10,300
16-0103-0311-00	Haz Mat Supplies	3,418	-	524	1,300	1,500
16-0103-0317-00	Medical Supplies	35,133	46,261	35,057	52,050	58,500
16-0103-0321-00	Teaching Supplies	3,493	696	2,049	4,050	6,150
16-0103-0350-00	Small Tools/Equipment	8,506	2,181	4,267	6,500	4,600
16-0103-0351-00	Computer Equipment	-	2,207	12,273	-	-
16-0103-0400-00	Insurance Claim Expense	330	475	-	-	-
16-0103-0401-00	Insurance	27,218	31,175	12,931	32,275	42,573
16-0103-0403-00	Dues & Subscriptions	1,741	1,361	1,381	3,540	3,875
16-0103-0430-00	Office Facilities & Service	295,785	331,620	308,477	341,568	341,568
16-0103-0452-00	Medicare/Medicaid	879,906	901,117	807,969	910,000	910,000
16-0103-0460-00	Bad Debt	366,782	294,711	250,095	220,500	220,500
16-0103-0496-00	Equipment Lease	-	-	-	120,000	160,000
16-0103-0504-00	Machinery & Equipment	39,193	341,778	658,269	240,000	150,000
Emergency Services Admin Total		3,678,035	4,127,453	4,172,593	4,268,097	4,666,516
IT						
16-0240-0216-00	Other Contractual Service	-	-	-	13,000	12,500
16-0240-0351-00	Computer Equipment	-	-	-	12,300	4,000
16-0240-0504-00	Machinery & Equipment	-	-	-	12,000	-
IT - Total		-	-	-	37,300	16,500

City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Capital Projects						
16-0990-2014-00	Building renovations	-	-	-	70,000	-
Capital Projects		-	-	-	70,000	-
Total Expenditures		3,678,035	4,127,453	4,172,593	4,375,397	4,683,016
Net Increase (Decrease) in Fund Balance		(227,633)	(221,430)	(36,009)	(1)	20,662
Beginning Fund Balance		(244,893)	(472,526)	(693,956)		(636,446)
Ending Fund Balance		(472,526)	(693,956)	(729,965)		(615,784)

City of Harrisonville, Missouri

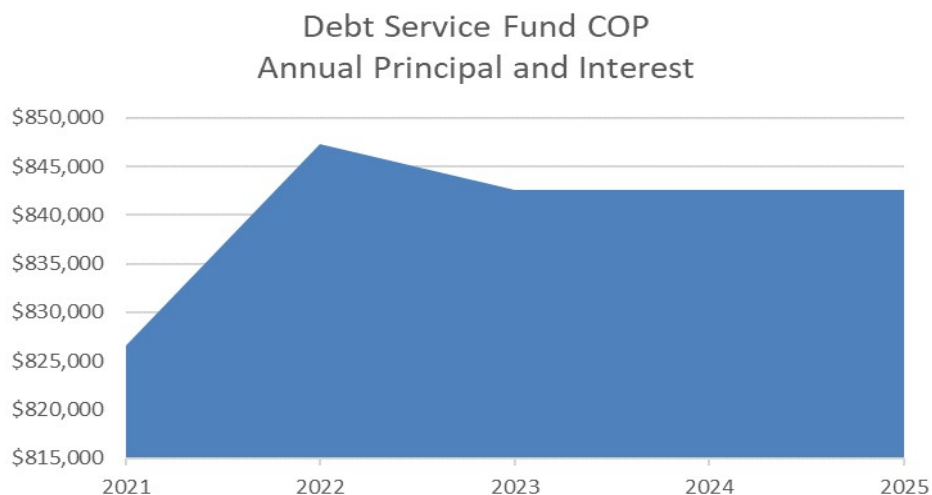
Budget Summary - 2022

Fund Summaries

Debt Service Summary

Used to account for the accumulation of financial resources for, and the payment of, the principal and interest for the 2012 Certificates of Participation and 2021 Note Payable funding the construction of the Community Center. The bond rating from Standard & Poor's for the COPS is AA-.

	2018 Actual	2019 Actual	2020 Actual	2021 Amended	Budget 2022
Revenue					
Interest	1,813	3,461	161	1,250	1,263
Other Rev. Sources/Trans	905,945	839,831	847,711	700,000	815,000
Cash Carryover	0	0	0	0	60,538
Revenue Total	907,758	843,292	847,872	701,250	876,801
Expense					
Other Charges	-843,036	-841,061	-848,336	-876,289	-876,801
Expense Total	-843,036	-841,061	-848,336	-876,289	-876,801
Net Income (Loss)	64,722	2,231	-464	-175,039	0



City of Harrisonville, Missouri
Budget Detail - 2022

		2018 Actual	2019 Actual	2020 Actual	2021 Amended	2022 Budget
Debt Service Fund						
Revenue						
20-5815	Interest Income	1,813	3,461	161	1,250	1,263
20-5932	Transfer From Park Sales Tax	905,945	839,831	847,711	700,000	815,000
20-5950	Transfer from Reserves	-	-	-	-	60,538
Total Revenues		907,758	843,292	847,872	701,250	876,801
Expenditures						
20-0103-0402-00	Transfers	-	-	-	-	-
20-0103-0424-00	Fiscal Agent Expenses	2,400	1,250	625	4,100	5,000
20-0103-0425-00	Budgeted Principal Payment	745,000	760,000	785,000	810,000	815,000
20-0103-0440-00	Bond Interest Expense	95,636	79,811	62,711	62,189	56,801
Total Expenditures		843,036	841,061	848,336	876,289	876,801
Net Increase (Decrease) in Fund Balance		64,722	2,231	(464)	(175,039)	-
Beginning Fund Balance		239,262	303,984	306,215		135,712
Ending Fund Balance		303,984	306,215	305,751		135,712

Legal Debt Capacity

Article VI, Sections 26(b) and (c) of the Constitution of the State of Missouri limit the net outstanding amount of authorized general obligation indebtedness for a city to 10% of the assessed valuation of the city by a two-thirds (four-sevenths at certain elections) vote of the qualified voters. Article VI, Section 26(d) provides that a city may, by a two-thirds (four-sevenths) at certain elections vote of the qualified voters, incur indebtedness in an amount not to exceed an additional 10% for the purpose of acquiring rights-of-way, construction, extending and improving streets and avenues, and sanitary or storm sewer systems, provided the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation. Article VI, Section 26(e) provides that a city may, by a two-thirds (four-sevenths at certain elections) vote of the qualified voters, incur indebtedness in an amount not exceeding an additional 10% for the purpose of purchasing or constructing waterworks, electric or other light plants to be owned exclusively by the city, provided that the total general obligation indebtedness of a city does not exceed 20% of the assessed valuation.

The legal debt margin of the City is as follows:

Assessed Value for the City for 2021 (i.e., based on 2020 assessment)	\$167,557,798
Limit of General Obligation Bond Indebtedness at 10% of Assessed Value	<u>\$ 16,755,780</u>
General Obligation Bond Indebtedness Outstanding	<u>0</u>
Remaining Legal Debt Margin	<u>\$ 16,755,780</u>

EMPLOYEE SUMMARY - FULL TIME EQUIVALENT

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
ADMINISTRATION				
City Administrator	1.00	1.00	1.00	1.00
City Clerk/PIO	1.00	1.00	1.00	1.00
PIO/Deputy City Clerk	1.00	0.00	0.00	0.00
Executive Secretary	0.50	1.00	1.00	1.00
Payroll/Benefits	1.00	1.00	0.00	0.00
Municipal Court Administrator	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.00	0.00
TOTAL ADMINISTRATION	6.00	5.50	4.00	4.00
FINANCE-ADMINISTRATION				
Finance Director	1.00	1.00	0.00	0.00
Finance Manager	0.00	0.00	1.00	1.00
Director of Administrative Services	0.00	0.00	1.00	1.00
IT Director	1.00	1.00	0.00	0.00
IT Specialist	1.00	1.00	1.00	1.00
IT Security Specialist	0.00	0.00	1.00	1.00
GIS Technitian	0.00	0.00	1.00	1.00
Accounting Specialist	1.00	1.00	1.00	1.00
Accounts Payable Specialist	1.00	1.00	1.00	1.00
Court Clerk	0.50	0.50	0.00	0.00
Payroll/Benefits	0.00	0.00	1.00	1.00
Payroll/Accounting Clerk	0.00	0.00	1.00	1.00
TOTAL FINANCE-ADMINISTRATION	5.50	5.50	9.00	9.00
FINANCE-CUSTOMER SVC/UTILITY BILLING				
Accounting Clerk 1	2.60	2.60	2.00	3.00
Accounting Clerk 2	0.00	0.00	1.00	1.00
TOTAL FINANCE-CUSTOMER SVC/UTILITY BILLING	2.60	2.60	3.00	4.00
COMMUNITY DEVELOPMENT				
Community Development Planner	1.00	1.00	1.00	1.00
Economic Development Director	0.00	1.00	1.00	1.00
Accounting Clerk	0.40	0.40	0.00	0.00
TOTAL COMMUNITY DEVELOPMENT	1.40	2.40	2.00	2.00
POLICE DEPARTMENT				
Police Chief	1.00	1.00	1.00	1.00
Lieutenant	2.00	2.00	2.00	2.00
Sergeant	4.00	4.00	4.00	4.00
Corporal/Detective-Detective	2.00	2.00	3.00	3.00
Corporal	1.00	1.00	3.00	3.00
Patrol	17.00	16.00	16.00	16.00
Communication Officers	6.00	6.00	6.00	6.00
Communication Supervisor	0.00	0.00	1.00	1.00
Part-time Communication Officers	0.80	0.80	0.80	0.80
Records Clerk	1.00	1.00	1.00	1.00
Evidence Clerk	1.00	1.00	1.00	1.00
Chief Animal Control Officer	1.00	1.00	1.00	1.00

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
Animal Control Officer 1	1.00	1.00	1.00	1.00
Part-time Shelter Worker	1.00	1.00	1.00	1.00
TOTAL POLICE DEPARTMENT	38.80	37.80	41.80	41.80
STREET DEPARTMENT				
Street Superintendent	1.00	1.00	1.00	1.00
Street Supervisor	1.00	1.00	1.00	1.00
General Maintenance II (Skilled Worker)	6.00	6.00	6.00	6.00
TOTAL STREET DEPARTMENT	8.00	8.00	8.00	8.00
PUBLIC WORKS				
Public Works Director	0.50	0.50	1.00	1.00
Executive Secretary	1.00	1.00	1.00	1.00
Building Official	1.00	1.00	1.00	1.00
Codes Compliance Officer/Bldg. Inspector 1	1.00	1.00	1.00	1.00
Administrative Assistant	0.00	0.00	1.00	0.00
Building Permit Tech	0.00	0.00	0.00	1.00
Chief Water Plant Operator	1.00	1.00	1.00	1.00
Water Plant Operator III (A & B License Holder)	2.00	2.00	2.00	2.00
Water Plant Operator II (C & D License Holder)	0.00	1.00	1.00	1.00
Water Plant Operator (No License)	1.00	0.00	0.00	0.00
Water/Sewer Maintenance Supervisor	1.00	1.00	1.00	1.00
Water/Sewer Maintenance (Skilled Worker)	4.00	4.00	4.00	6.00
Meter Reader	1.50	1.50	0.00	0.00
Chief Waste Water Plant Operator	1.00	1.00	1.00	1.00
Waste Water Plant Operator III (A & B License Holder)	3.00	3.00	2.00	2.00
Waste Water Plant Operator II (C & D License Holder)	0.00	0.00	1.00	1.00
Waste Water Plant Operator I (No License Holder)	0.00	0.00	1.00	1.00
TOTAL PUBLIC WORKS	18.00	18.00	17.00	21.00
ELECTRIC				
Public Works Director	0.50	0.50	0.00	0.00
Electric Superintendent/Director	0.00	0.00	1.00	1.00
Customer Service Specialist	1.00	1.00	0.00	0.00
Electric Administrative Assistant	0.00	0.00	1.00	1.00
Electric Line Superintendent	1.00	0.00	0.00	0.00
Journeyman Lineman	2.00	2.00	3.00	3.00
Apprentice Lineman	3.00	3.00	3.00	3.00
Electric Line Supervisor	1.00	1.00	1.00	1.00
Tree Trimming Supervisor	1.00	1.00	0.00	0.00
Tree Trimmer	1.00	1.00	0.00	0.00
Apprentice Tree Trimmer	1.00	1.00	0.00	0.00
Part-time General Maint	1.00	1.40	0.00	0.00
Meter Reader	0.50	0.50	0.00	0.00
TOTAL ELECTRIC	13.00	12.40	9.00	9.00
PARKS				
Director of Parks & Recreation	0.25	0.25	0.25	0.25
Assistant Parks & Recreation	0.20	0.20	0.20	0.20

Department/Title	2019 Actual	2020 Actual	2021 Actual	2022 Budget
Recreation Coordinator-Memberships	0.20	0.20	0.20	0.00
Recreation Coordinator	0.30	0.30	0.30	0.00
Park Supervisor	1.00	1.00	1.00	1.00
Park Maintenance (Equip Operator-Skilled Worker	2.00	2.00	2.00	2.00
Facility Maintenance	0.00	0.00	2.00	2.00
Part-time Maintenance Works	1.10	1.10	1.10	1.10
Part-time Concessions Ball Fields	0.22	0.22	0.22	0.22
TOTAL PARKS	5.27	5.27	7.27	6.77
COMMUNITY CENTER				
Diretor of Parks & Recreation	0.75	0.75	0.75	0.75
Assistant Parks & Recreation	0.80	0.80	0.80	0.80
Recreation/Fitness Manager	0.00	0.00	1.00	1.00
Recreation Coordinator-Memberships	0.80	0.80	0.80	1.00
Customer Service (Front Desk)	0.00	1.00	1.00	0.00
Recreation Coordinator-Recreation	0.70	0.70	0.70	1.00
Recreation Coordinator-Athletics	0.00	0.00	0.00	1.00
Custodian	1.00	2.00	2.00	2.00
Aquatics Supervisor	1.00	1.00	0.00	0.00
Part-time (all part-time community center positions)	15.00	14.00	11.25	11.25
TOTAL COMMUNITY CENTER	20.05	21.05	18.30	18.80
EMS				
Director	1.00	1.00	1.00	1.00
Captain	3.00	3.00	3.00	3.00
Firefighter/Paramedic	8.00	8.00	8.00	8.00
Firefighter/EMT	9.00	9.00	9.00	9.00
Accounts Receivable	1.00	1.00	1.00	1.00
Part-time Accounts Receivable	0.50	0.50	0.50	0.50
Part-time Firefighter/EMT	2.25	2.00	2.00	2.00
Part-time Firefighter/Paramedic	3.00	3.00	3.00	3.00
TOTAL EMS	27.75	27.50	27.50	27.50
TOTAL FTE	146.37	146.02	146.87	151.87

The Capital Improvement Plan

The Capital Improvement Plan (CIP) is a separate budgeting process within the annual operating budget. The CIP procedure is used to plan, budget and finance the purchase and/or construction of large capital infrastructure, facilities, equipment and other capital assets. The City uses this process to ensure expensive, long-lived projects are aligned with its strategic direction and that the money is well spent.

Funding for capital projects can be obtained from any of the following sources:

General Fund Operating Revenues Cash is allocated from the General Fund to fund maintenance, technology and other small capital projects.

Electric System, Water & Sewer Revenue Bonds The enterprise funds, which are supported by fees for service rather than by taxes. Revenue bonds are a type of loan in which the loan is repaid with revenues from the enterprise, not by contributions from the General Fund. These loans are used for projects related to plant capacity and modernizing the systems.

General Obligation (GO) Bonds This funding source is used to finance major capital projects with an expected life of 10 or more years. A general obligation bond is secured by the City's pledge to use legally available resources, including tax revenue, to repay bondholders.

Certificates of Participation (COP): This funding source is used to finance major capital projects with an expected life of 10 or more years. A COP is secured by the City's pledge to use legally available resources, including tax revenue, to repay certificate holders.

Parks Sales Tax Fund This is funded by a voter approved sales tax initiative. It is dedicated to parks and recreational facilities.

Grants Funds may be granted from Federal, State or local sources, such as law enforcement sharing or transportation funding.

CIP Development Process

The CIP provides detailed information for all CIP projects that the City has planned for the 5 years displayed. The CIP is updated annually to adjust for changing capital needs, changes in availability and cost of funds, and to add a year of programming to replace the year just completed. The CIP process begins in August when all documents and financial tools are updated with current figures. Departments update current project descriptions and create new project descriptions for proposed projects. These descriptions include the following information: Project Name and Number, Fund, Department, Contact Person, Total Project Cost, Description, Justification, Expenditure Detail, Timeline Funding Sources, and Operation and Maintenance costs. Projects are then listed in the 5-year CIP or the unfunded/pending List. The Finance Team examines the revenue forecast to see how the updated projects and proposed new projects impact the forecast. A debt service analysis is conducted and determines the final number of bond projects that can be financed within the five-year period. New projects are included based upon debt capacity, operation and maintenance cost impacts.

The Finance Department then prepares the electronic and print version of the proposed CIP. Work sessions are held with the Board of Alderman to give the board an opportunity to study and evaluate the proposal. The CIP is then formally adopted by the Board of Alderman in October.

The 2022 total dollar amount for capital expenditures in the Capital Improvement Plan is \$3,351,270.

Impact on Operating Budget

Some capital projects will have an impact on future operating budgets. Examples of on-going operational costs include maintenance, utility costs, fuel and annual debt service payments. These costs are analyzed along with the capital project item to determine the operating impact, positive or negative to the budget. The following 2022 CIP detail reports received from departments specify anticipated impacts on the operating budget for each project. Debt financed projects will not have any immediate impact on the budget but will have annual debt service payments that will be included in future budgets.

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Adopted
Equipment Maintenance	\$283,811	\$269,454	\$281,703	\$459,532	\$519,129
Maintenance & Repair	\$250,091	\$303,942	\$271,920	\$310,350	\$334,504
Radio Maintenance	\$1,823	\$5,943	\$3,710	\$16,350	\$15,050
Right Of Way Maintenance	\$602	\$0	\$0	\$0	\$0
Street Light Maintenance	\$0	\$0	\$13,440	\$0	\$0
Substation Maintenance	\$2,000	\$1,113	\$638	\$2,000	\$4,500
Uniform Maintenance	\$18,656	\$16,447	\$13,350	\$20,575	\$33,150
Distribution Maintenance	\$73,594	-\$59,157	\$3,495	\$60,000	\$60,000
Grand Total	\$630,577	\$537,741	\$588,256	\$868,807	\$966,333

**CAPITAL IMPROVEMENT PROGRAM 2022 - 2026
SUMMARY BY FUND**

Project Description	2022	2023	2024	2025	2026	Grand Total
01-General Fund						
Airport						
Replace Credit Card Machine	15,500	0	0	0	0	15,500
Airport Sign	3,500	0	0	0	0	3,500
Hanger B	70,000	0	0	0	0	70,000
Mill & Overlay Taxi lanes (Contingent On Grant)	0	1,455,200	0	0	0	1,455,200
Reconstruct Runway 17 35 Mill and Overlay (Contingent of Grant)	165,000	4,911,500	0	0	0	5,076,500
Airport Total	254,000	6,366,700	0	0	0	6,620,700
Streets						
Asphalt Program	320,000	400,000	400,000	400,000	400,000	1,920,000
Sidewalk & Curb Program	100,000	200,000	200,000	200,000	200,000	900,000
Streets Total	420,000	600,000	600,000	600,000	600,000	2,820,000
Capital Equipment						
Patrol Cars (upfit)	18,000	0	0	0	0	18,000
Capital Equipment Total	18,000	0	0	0	0	18,000
01-General Fund Total	692,000	6,966,700	600,000	600,000	600,000	9,458,700
07-Electric						
Distribution						
AMI - Automated Metering	0	100,000	300,000	300,000	300,000	1,000,000
Map Entire Electric System & Pole Inventory	144,250	144,250	20,000	20,000	20,000	348,500
Overhead Lines Conversion To Underground	250,000	250,000	250,000	250,000	250,000	1,250,000
Re-surface parking lot and repair driveway	48,000	0	0	0	0	48,000
Demo Electric & Water Building (75% elec, 25% CWSS)	138,750	0	0	0	0	138,750
Maint On Electric Building	2,000	2,000	2,000	2,000	2,000	10,000
Replace 2005 Digger/Derrick Truck	300,000	0	0	0	0	300,000
Distribution Total	883,000	496,250	572,000	572,000	572,000	3,095,250
07-Electric Total	883,000	496,250	572,000	572,000	572,000	3,095,250
08-Sewer						
Distribution						
Replace 20+ Year Old Boom Truck	250,000	0	0	0	0	250,000
Southland Interceptor Sanit Swr Prjt-Engr	112,475	0	0	0	0	112,475
Blueberry To James Sanit Swr Prjt-Const	197,500	0	0	0	0	197,500
Blueberry To James Sanit Swr Prjt-Conting	39,500	0	0	0	0	39,500
Crestwood To Delmar Sanit Swr Prjt-Const	136,500	0	0	0	0	136,500
Crestwood To Delmar Sanit Swr Prjt-Conting	27,300	0	0	0	0	27,300
Mechanic To Halsey Sanit Swr Prjt-Const	98,500	0	0	0	0	98,500
Mechanic To Halsey Sanit Swr Prjt-Conting	19,700	0	0	0	0	19,700
Distribution Total	881,475	0	0	0	0	881,475
Storm Water						
Stormwater Projects	150,000	150,000	150,000	150,000	150,000	750,000
Muddy Creek USGS Monitoring Device Program	51,000	51,000	51,000	51,000	51,000	255,000
Storm Water Total	201,000	201,000	201,000	201,000	201,000	1,005,000
Treatment Plant						
Pump Replacement Program	25,000	25,000	25,000	25,000	25,000	125,000
WWTP Basin Diffuser Inspection and Replacement Program	21,000	21,000	21,000	21,000	21,000	105,000
WWTP Excess Flow Holding Basin Slab Concrete Replacement	300,000	150,000	150,000	150,000	150,000	900,000
Treatment Plant Total	346,000	196,000	196,000	196,000	196,000	1,130,000
08-Sewer Total	1,428,475	397,000	397,000	397,000	397,000	3,016,475
08-Water						
Distribution						
Downtown Square Water Main Replacement-Environmental	91,580	0	0	0	0	91,580
Distribution Total	91,580	0	0	0	0	91,580
Water Plant						
Generator Service	3,000	3,000	3,000	3,000	3,000	15,000
Praxair Tank-Tank Rental & Inspection	8,000	8,000	8,000	8,000	8,000	40,000
Water Plant Total	11,000	11,000	11,000	11,000	11,000	55,000
08-Water Total	102,580	11,000	11,000	11,000	11,000	146,580
11-Parks						
Capital Projects						
Pole Barn Parks Equipment Storage 30 X 40 Barn	42,000	0	0	0	0	42,000
Capital Projects Total	42,000	0	0	0	0	42,000
Park Maintenance						
Field Paint Stripper	4,000	0	0	0	0	4,000
Outdoor Pool Concession Window replacement	2,000	0	0	0	0	2,000
Repairs for Chipper	5,000	0	0	0	0	5,000
Park Maintenance Total	11,000	0	0	0	0	11,000
11-Parks Total	53,000	0	0	0	0	53,000

CAPITAL IMPROVEMENT PROGRAM 2022 - 2026
SUMMARY BY FUND

Project Description	2022	2023	2024	2025	2026	Grand Total
15-Community Center						
Capital Projects						
Software	9,215	0	0	0	0	9,215
Storage Building Install Storage Building	15,000	0	0	0	0	15,000
Indoor Pool Replace Filter Valves (4) & Chemtrol Outdated	13,000	0	0	0	0	13,000
Indoor Pool Replace Pool Heater	75,000	0	0	0	0	75,000
Divider Curtain	30,000	0	0	0	0	30,000
Replace Sauna Promised With Rate Increase	35,000	0	0	0	0	35,000
HCC Breezeway Heater Repairs	3,200	0	0	0	0	3,200
Television Upgrades throughout CC	3,000	0	0	0	0	3,000
Floor Scrubber Replace Floor Scrubber	12,000	0	0	0	0	12,000
Capital Projects Total	195,415	0	0	0	0	195,415
15-Community Center Total	195,415	0	0	0	0	195,415
Grand Total	3,354,470	7,870,950	1,580,000	1,580,000	1,580,000	15,965,420

Glossary of Terms

A

Accrual Basis of Accounting - Internal Service Fund and Enterprise Fund revenues and expenses are recognized on the accrual basis. Under this method of accounting, revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period occurred.

Ad Valorem - A tax levied on the assessed value of both real and personal property in proportion to the value of the property (also known as "property tax").

Amortization - Payment of principal plus interest over a fixed period of time.

Appropriate - An authorization made by the Governing Body which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and are typically granted for a one-year period.

APWA – American Public Works Association.

Assessed Valuation - The valuation placed upon real and certain personal property by the County Assessor as the basis for levying property taxes.

Audit – A systematic collection of evidence needed to obtain reasonable assurance about whether the financial statements are free from material misstatement and to test internal controls.

B

Balanced Budget - Annual financial plan in which expenditures do not exceed revenues.

Bond - A written promise to pay a specified sum of money on a specific date at a specified or variable stated interest rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used as long-term debt to pay for specific capital expenditures.

Bond Rating - A rating that is received from Standard & Poor's Corporation and Moody's Investors Service, Inc., that shows the financial and economic strengths of the City.

Budget - A plan of financial operation embodying an estimate of proposed revenue and expenditures for a given period of time. It is the primary means by which most of the expenditures and service activities of the City are controlled.

C

Capital Improvement Plan (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years setting forth each capital project and identifying the expected beginning and ending date for each project, the amount to be expended in each year and the method of financing those expenditures.

Capital Expenditure - funds spent for the acquisition of a long-term asset.

Capital Outlay - Land, buildings, building improvements, vehicles, machinery and equipment, infrastructure and all other tangible assets over \$1,000 that are used in operations and that have initial useful lives extending beyond a single reporting period.

Charges for Service - Category for revenue accounts which includes fees paid by citizens for services rendered. For example, various charges to the public for Animal Control services.

CEU – Continuing Education Units

CID – Community Improvement Districts are an economic development tool in the state of Missouri.

CIPP – Cured in pipe placing

Commodities - Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, and asphalt.

Contingency - A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services - Service rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

COPs - Certificates of Participation. COPs are lease financing agreements in the form of securities that can be marketed to investors in a manner similar to tax exempt debt.

Current Assets - Those assets which are available or can be made readily available to finance current operations or to pay current liabilities. Some examples are cash, temporary investments, and taxes receivables which will be collected within one year.

Current Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

D

Delinquent Taxes - Taxes remaining unpaid on and after the date to which a penalty for nonpayment is attached. The unpaid balances continue to be delinquent taxes until abated, paid, or converted into tax liens.

Department - A major administrative organizational unit of the city which indicates overall management responsibility for one or more activities.

Depreciation - Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

E

Encumbrances - Commitments related to unperformed contracts for goods or services

Enterprise Fund - Fund used to account for the acquisition, operation, and maintenance of governmental facilities and services which are predominately self-supporting through user charges.

Expenditures - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

Fines and Forfeitures - Category for revenue accounts which includes fees paid by citizens. For example, Court Fines and Parking Meter Fines due.

Fiscal Year (FY) - A 12-month period to which the annual operating budget applies, and at the end of which, government determines its financial position and the results of its operations. The City of Peculiar's fiscal year begins October 1 and ends the following September 30.

Full-Time Equivalent (FTE) - One FTE is a 40 hours per week position.

Fund - The fiscal and accounting entity with a self-balancing set of accounts recording cash and other fiscal resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying a specific activity or obtaining certain objectives in accordance with special regulations, restrictions,

or limitations. An independent fiscal and accounting entity including all cash with related liabilities or obligations.

Fund Balance- The fund equity of governmental funds and trust funds; the excess of assets over liabilities.

G

General Fund -The general fund is used to account for the resources traditionally associated with government which are not required to be accounted for in another fund.

General Government - A category in budget highlights detailing the expenditures of various general operating funds.

General Obligation Bonds

Long term debt backed by the full faith and credit of the taxing subdivision. A tax levy can be used to pay principal and interest. Often, cities will also use some revenue from a utility fund to finance the payments.

Generally Accepted Accounting Principle (GAAP)

Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and the content of the basic financial statements of an entity. GAAP encompasses the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines for general application, but also detailed practices and procedures.

Goals and Objectives

Activities and results each department was directed to project and intend to work toward throughout the coming year.

Government Finance Officers Association (GFOA)

A representation of public finance officials throughout the United States and Canada. The GFOA's mission is to enhance and promote the professional management of governmental financial resources by identifying, developing, and advancing fiscal strategies, policies, and practices for the public benefit. (source: www.gfoa.org)

Governmental Accounting Standards Board (GASB)

An independent, non-profit agency whose mission is to establish and improve standards of state and local governmental accounting and financial reporting. (source: www.gasb.org)

Governmental Funds

Funds used to account for tax-supported activities. Budgeted governmental funds include the General Fund, Special Revenue Funds, and the Debt Service Fund.

Grants

Part of the General Fund in which grant funds are received for the purpose of financing operating expenditures.

I

ICC – International Code Council.

INCODE – INCODE is the city's financial system.

Internal Service Funds - These funds are used to finance, administer, and account for the financing of goods and services provided by one department to other departments of the City on a cost reimbursement basis. Budgeted internal service funds are Fleet Operations, Custodial and Maintenance Services, Finance Utility Customer Service, Information Technologies, GIS Fund, Public Communications, Employee Benefit Fund, and Self-Insurance Reserve Fund.

IT – the Information technology department within the city's budget.

K

KC – the Kansas City metropolitan area.

L

LWCF – Land and Water Conservation Fund

M

MDNR – Missouri Department of Natural Resources.

MS-4 – Municipal separate stormwater sewer system

N

NEC – National Electric Code.

NID– Neighborhood Improvement Districts are an economic development tool in the state of Missouri.

O

NPDES – National Pollution Discharge Elimination System

O

Ordinance - A law set forth by a

governmental authority.

P

Park Sales Tax - A ½ cent sales tax approved by voters.

Personal Services - Expenditures relating to compensating City employees, including salaries, wages, overtime pay, and holiday pay.

Proprietary Funds

Funds that are used to account for operations that are financed and operated in a manner similar to a private business enterprise. Proprietary funds include enterprise funds and internal service funds.

R

Reserve - An account used to indicate a portion of a fund balance is restricted or set aside for emergencies or unforeseen expenditures not otherwise budgeted

Revenue - All money that the government receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues and interest income.

Revenue Bonds - Revenue bonds are a type of loan in which the loan is repaid with revenues from the revenue-generating entity, not by contributions from taxes or the General Fund.

S

Special Assessments - A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SRO – School resource officers are integrated into the Raymore/Peculiar school district. The City receives funding for the time these officers spend in the school.

T

TIF – Tax Increment Financing Districts are an economic development tool in the state of Missouri.

V

VE – Value engineering